



Appendix A: Budget Projections

The tables below present quarterly expenditure projections for the uses of the grant funds proposed in this Action Plan. The projections are based on the following approach and assumptions:

- The projected expenditures were determined based on anticipated staffing needs, project or program scale, project complexity, presumed level of effort, and the methods of delivery discussed within the Program Over.
- The frequency of activities associated with each project was determined quarterly and assigned a phase.
- A phase is intended to reflect the fluctuations of expenses as activities associated with each project are executed, and a projection of the resulting drawdown schedule.
- The phase determinations for the Infrastructure and Multifamily Housing Program account for the scale of the projects and the accompanying level of complexity for planning and design, environmental reviews, and construction.
- Grant Agreement is anticipated in Q3 of 2020, therefore there are no expenditures prior to Q4 of 2020.

The phase anticipated for each quarter is indicated in the tables below and are defined as follows:

Budget Schedule Key

Steady	S	Expenses in this phase are at a consistent or predictable rate.
Ramp Up	RU	Expenses in this phase are beginning to increase to accommodate increased activity in the following quarter(s).
Height	H	Expenses in this phase are at a height due to increased rate and/or size of drawdowns resulting from construction completion benchmarks, staff hiring increases, or similar milestones.
Ramp Down	RD	Expenses in this phase are beginning to decrease toward the end of the program lifecycle.
Closeout/Monitoring	C/M	Expenses in this phase are relatively low due to the decrease in drawdown frequency and size and focus on monitoring and closeout efforts.

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Year 2020

Program	Allocation (in \$)	Q1	Phase	Q2	Phase	Q3	Phase	Q4 (in \$)	Phase	Total Annual Spend (in \$)	Funds Remaining (in \$)
Owner-Occupied Rehab and Reconstruction	205,107,638							-		-	205,107,638
Multi-Family and Small Rental Program	250,687,114							-		-	250,687,114
Infrastructure	317,428,488							-		-	317,428,488
Workforce Development	40,695,960							-		-	40,695,960
Planning	86,217,000							-		-	86,217,000
State and Local Program Delivery	66,392,850							-		-	66,392,850
State and Local Administration	50,869,950							1,200,000	S	1,200,000	49,669,950

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Year 2021

Program	Prior Year Balance (in \$)	Q1 (in \$)	Phase	Q2 (in \$)	Phase	Q3 (in \$)	Phase	Q4 (in \$)	Phase	Total Annual Spend (in \$)	Funds Remaining (in \$)
Owner-Occupied Rehab and Reconstruction	205,107,638	4,102,153	S	6,153,229	S	6,153,229	S	6,153,229	S	22,561,840	182,545,798
Multi-Family and Small Rental Program	250,687,114	5,013,742	S	7,520,613	S	7,520,613	S	7,520,613	S	27,575,583	223,111,531
Infrastructure	317,428,488	6,348,570	S	9,522,855	S	9,522,855	S	9,522,855	S	34,917,134	282,511,354
Workforce Development	40,695,960	813,919	S	1,220,879	S	1,220,879	S	1,220,879	S	4,476,556	36,219,404
Planning	86,217,000	1,724,340	S	2,586,510	S	2,586,510	S	2,586,510	S	9,483,870	76,733,130
Program Delivery	66,392,850	1,327,857	S	1,991,786	S	1,991,786	S	1,991,786	S	7,303,214	59,089,637
Administration	49,669,950	1,500,000	S	1,500,000	S	1,500,000	S	1,500,000	S	6,000,000	43,669,950

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Year 2022

Program	Prior Year Balance (in \$)	Q1 (in \$)	Phase	Q2 (in \$)	Phase	Q3 (in \$)	Phase	Q4 (in \$)	Phase	Total Annual Spend (in \$)	Funds Remaining (in \$)
Owner-Occupied Rehab and Reconstruction	182,545,798	5,476,374	S	5,476,374	S	7,301,832	RU	7,301,832	RU	25,556,412	156,989,386
Multi-Family and Small Rental Program	223,111,531	6,693,346	S	6,693,346	S	8,924,461	RU	8,924,461	RU	31,235,614	191,875,917
Infrastructure	282,511,354	8,475,341	S	8,475,341	S	11,300,454	RU	11,300,454	RU	39,551,590	242,959,765
Workforce Development	36,219,404	1,086,582	S	1,086,582	S	1,448,776	RU	1,448,776	RU	5,070,717	31,148,688
Planning	76,733,130	2,301,994	S	2,301,994	S	3,069,325	RU	3,069,325	RU	10,742,638	65,990,492
Program Delivery	59,089,637	1,772,689	S	1,772,689	S	2,363,585	RU	2,363,585	RU	8,272,549	50,817,087
Administration	43,669,950	1,500,000	S	2,000,000	RU	2,000,000	RU	2,000,000	RU	7,500,000	36,169,950

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Year 2023

Program	Prior Year Balance (in \$)	Q1 (in \$)	Phase	Q2 (in \$)	Phase	Q3 (in \$)	Phase	Q4 (in \$)	Phase	Total Annual Spend (in \$)	Funds Remaining (in \$)
Owner-Occupied Rehab and Reconstruction	156,989,386	15,698,939	H	15,698,939	H	23,548,408	H	23,548,408	H	78,494,693	78,494,693
Multi-Family and Small Rental Program	191,875,917	11,512,555	RU	11,512,555	RU	11,512,555	RU	11,512,555	RU	46,050,220	145,825,697
Infrastructure	242,959,765	14,577,586	RU	14,577,586	RU	14,577,586	RU	14,577,586	RU	58,310,344	184,649,421
Workforce Development	31,148,688	1,868,921	RU	1,868,921	RU	1,868,921	RU	1,868,921	RU	7,475,685	23,673,003
Planning	65,990,492	3,959,430	RU	3,959,430	RU	3,959,430	H	3,959,430	H	15,837,718	50,152,774
Program Delivery	50,817,087	3,049,025	RU	3,049,025	RU	3,049,025	RU	3,049,025	RU	12,196,101	38,620,986
Administration	36,169,950	2,500,000	RU	2,500,000	RU	2,500,000	H	2,500,000	H	10,000,000	26,169,950

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Year 2024

Program	Prior Year Balance (in \$)	Q1 (in \$)	Phase	Q2 (in \$)	Phase	Q3 (in \$)	Phase	Q4 (in \$)	Phase	Total Annual Spend (in \$)	Funds Remaining (in \$)
Owner-Occupied Rehab and Reconstruction	78,494,693	15,698,939	H	15,698,939	H	13,736,571	H	13,736,571	H	58,871,020	19,623,673
Multi-Family and Small Rental Program	145,825,697	14,582,570	RU	14,582,570	RU	14,582,570	RU	14,582,570	RU	58,330,279	87,495,418
Infrastructure	184,649,421	18,464,942	H	18,464,942	H	18,464,942	H	18,464,942	H	73,859,768	110,789,653
Workforce Development	23,673,003	2,367,300	H	2,367,300	H	2,367,300	H	2,367,300	H	9,469,201	14,203,802
Planning	50,152,774	5,015,277	RU	5,015,277	RU	7,522,916	H	7,522,916	H	25,076,387	25,076,387
Program Delivery	38,620,986	5,793,148	H	5,793,148	H	5,793,148	H	5,793,148	H	23,172,592	15,448,395
Administration	26,169,950	2,500,000	H	2,500,000	H	2,500,000	H	2,500,000	H	10,000,000	16,169,950

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Year 2025

Program	Prior Year Balance (in \$)	Q1 (in \$)	Phase	Q2 (in \$)	Phase	Q3 (in \$)	Phase	Q4 (in \$)	Phase	Total Annual Spend (in \$)	Funds Remaining (in \$)
Owner-Occupied Rehab and Reconstruction	19,623,673	7,849,469	RD	7,849,469	RD	1,373,657	RD	1,177,420	RD	18,250,016	1,373,657
Multi-Family and Small Rental Program	87,495,418	34,998,167	H	34,998,167	H	8,749,542	RD	3,499,817	RD	82,245,693	5,249,725
Infrastructure	110,789,653	33,236,896	H	22,157,931	H	22,157,931	H	22,157,931	H	99,710,687	11,078,965
Workforce Development	14,203,802	2,840,760	H	2,840,760	H	2,840,760	H	2,840,760	RD	11,363,041	2,840,760
Planning	25,076,387	7,522,916	H	7,522,916	H	7,522,916	H	1,253,819	RD	23,822,568	1,253,819
Program Delivery	15,448,395	3,862,099	RD	3,862,099	RD	2,317,259	RD	2,317,259	RD	12,358,716	3,089,679
Administration	16,169,950	2,500,000	H	2,500,000	H	2,500,000	H	2,000,000	RD	9,500,000	6,669,950

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Year 2026

Program	Prior Year Balance (in \$)	Q1 (in \$)	Phase	Q2 (in \$)	Phase	Q3 (in \$)	Phase	Q4 (in \$)	Phase	Total Annual Spend (in \$)	Funds Remaining (in \$)
Owner-Occupied Rehab and Reconstruction	1,373,657	686,829	C/M	686,829	C/M	-	C/M	-	C/M	1,373,657	-
Multi-Family and Small Rental Program	5,249,725	2,624,863	C/M	2,099,890	C/M	443,159	C/M	81,814	C/M	5,249,725	(0)
Infrastructure	11,078,965	7,755,276	RD	2,215,793	C/M	852,228	C/M	255,668	C/M	11,078,965	0
Workforce Development	2,840,760	2,272,608	RD	284,076	C/M	284,076	C/M	-	C/M	2,840,760	-
Planning	1,253,819	626,910	RD	250,764	C/M	250,764	C/M	125,382	C/M	1,253,819	(0)
Program Delivery	3,089,679	926,904	C/M	926,904	C/M	926,904	C/M	308,968	C/M	3,089,679	(0)
Administration	6,669,950	2,000,000	RD	1,650,000	C/M	1,500,000	C/M	1,519,950	C/M	6,669,950	-