Attachment A – Partnership Documentation

State of California

AttAPartnershipDocumentation.pdf
March 23, 2015

1400 Tenth Street
Sacramento, CA 95814

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of California, as represented by the Department of Housing and Community Development, and the Governor’s Office of Planning and Research (OPR) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

OPR was created by statute in 1970 and is part of the Office of the Governor. OPR serves the Governor and his Cabinet as staff for long-range planning and research, and constitutes the comprehensive state planning agency.

OPR has been serving as the co-lead of the State’s application to the National Disaster Resilience Competition (NDRC). Louise Bedsworth, Deputy Director of OPR, is our representative in NDRC process. Louise works across state agencies to coordinate across state agencies to achieve the state’s climate change goals.

OPR will have primary responsibility for NDRC project management and implementation, including coordinating and aligning State department resources, policies, and efforts. OPR currently facilitates several statewide and regional efforts that bring together multi-sector resources and funding together, including chairing the State’s Strategic Growth Council.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Ken Alex, Director
March 24, 2015

Ken Alex, Director
Governor’s Office of Planning and Research
1400 10th Street
Sacramento, CA 95812-3044

This letter is to confirm the mutual intent, as represented by the Department of Housing and Community Development and the California Department of Forestry and Fire Protection (CAL FIRE), to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, on behalf of the State of California to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

CAL FIRE was created by statute in 1885, and is dedicated to the fire protection and stewardship of over 31 million acres of California’s privately-owned wildlands. CAL FIRE’s mission emphasizes the management and protection of California’s natural resources. CAL FIRE oversees enforcement of California’s forest practice regulations, including the oversight of the State’s reforestation stocking standards. CAL FIRE plays an important role in implementing the Governor’s direction to mitigate climate change on forested lands in California.

CAL FIRE is a part of the core team developing the State’s application to the National Disaster Resilience Competition (NDRC). Janet Barentson (Chief Deputy Director) and Helge Eng (Assistant Deputy Director) are CAL FIRE’s representatives in the NDRC process.

It is understood that this letter is only an expression of our intent and a binding partner agreement, detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

KEN PIMLOTT
Director

"The Department of Forestry and Fire Protection serves and safeguards the people and protects the property and resources of California."
March 25, 2015

U.S. Department of Housing and Urban Development  
451 7th Street S.W.  
Washington, DC 20410

Statement of Partnership

This letter is to confirm that the State of California and the California Environmental Protection Agency (CalEPA) intend to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition. The agreement will enable us to carry out the eligible activities provided for in the State’s CDBG-NDR application.

CalEPA’s mission is to restore, protect and enhance the environment, to ensure public health, environmental quality and economic vitality. We fulfill our mission by developing, implementing and enforcing environmental laws that regulate air, water and soil quality, pesticide use and waste recycling and reduction. Our departments are at the forefront of environmental science, using the most recent research to shape the state's environmental laws.

The Office of the Secretary heads CalEPA, overseeing and coordinating the activities of one office, two boards, and three departments dedicated to improving California’s environment. Ashley Conrad-Saydah, Deputy Secretary for Climate Policy, our representative in the CDBG-NDR competition, works with the entities within CalEPA and with other federal, state, regional and local government agencies to ensure that state climate policy is effective and properly implemented.

CalEPA's role as partner will be to engage stakeholders, effectuate the agency's mission, leverage additional funding sources and liaise with the boards and departments within CalEPA and with other agencies and the public.

It is understood that this is letter is only an expression of our intent and a binding partner agreement (or other agreement) detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Matthew Rodriquez  
Secretary for Environmental Protection
March 3, 2015

California Department of Housing and Community Development  
2020 W. El Camino Ave., Suite 500  
Sacramento, CA 95833  

Re: Intent to Participate in NDRC Application  

To Whom It May Concern,  

This letter is to confirm the mutual intent of the State of California and Tuolumne County to collaborate and enter into a partner agreement. This agreement is contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California's CDBG-NDR application.  

The Rim Fire, the qualifying event for the State of California's NDRC application was primarily located in Tuolumne County. This fire consumed more than 250,000 acres and lasted over two months. The impacts to Tuolumne County were immediate and will have long range implications to both our economic vitality and the health of our natural resources. Recovering from the Rim Fire and making Tuolumne County and other rural communities more resilient from these catastrophic events, is important to us. It is Tuolumne County's intent to be a full partner in the State's NDRC application. We look forward to continuing the dialog with various state, federal and local agencies as we explore innovative ways to make our community resilient. We believe that investment in this effort will have far reaching positive implication to other communities in California and other western States experiencing similar catastrophic wild land fires.  

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

John L. Gray, Chair
Dear Susan,

This letter is to confirm the mutual intent of both the State of California and USDA Forest Service to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

The USDA Forest Service is a Federal agency in the Department of Agriculture is a multi-faceted agency that manages and protects 191 million acres of public lands in 155 national forests and 20 grasslands in 44 states and in Puerto Rico since 1905. The agency’s mission is to sustain the health, diversity, and productivity of the nation’s forest and grasslands to meet the needs of present and future generations. We have an elite wildland firefighting team and the world’s largest forestry research organization. Our experts provide technical and financial help to state and local government agencies, businesses, private landowners and work government-to-government with tribes to help protect and manage non-federal forest and associated range and watershed lands.

We augment our work through partnerships with public and private agencies that help us plant trees, improve trails, educate the public, and improve conditions in wildland/urban interfaces and rural areas, just to name a few. Our team also promotes sustainable forest management and biodiversity conservation internationally.

The USDA Forest Service will design, plan and implement the projects and programs necessary to restore impacted lands, ecological systems, and cultural resources impacted by the effects of the catastrophic Rim Fire. The Stanislaus National Forest in collaboration with the Regional Office will administer and support the development of a replicable disaster resiliency model for future disasters of this type. We will provide training and leadership for current and future local, regional and national employment opportunities, including involving youths and veterans and tribal members. We will increase collaborative efforts with partners to meet the needs of the policies and procedures to achieve our desired end results. Employing Best Management Practices, we will work to mitigate effects of climate change and other ecological threats to forest and community health and well-being.
It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

JEANNE M. HIGGINS
Forest Supervisor
March 19, 2015

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of California and the Alliance of Regional Collaboratives for Climate Adaptation (ARCCA) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

The Alliance of Regional Collaboratives for Climate Adaptation (ARCCA) is a network comprised of existing regional collaboratives from across California. ARCCA’s members represent leading regional collaboratives that are already coordinating and supporting climate adaptation efforts in their own regions in order to enhance public health, protect natural systems, build economies, and improve quality of life.

Through ARCCA, member regional collaboratives have come together to amplify and solidify their individual efforts, as well as to give a stronger voice to regionalism at the state and federal levels. ARRCA members share information among regions on best practices and lessons learned; identify each region’s most innovative and successful strategies; and then determine how these strategies could be adapted to another region’s particular needs. As a result, ARRCA bolsters the efforts of member regional collaboratives and empowers those interested in forging new regional partnerships.

ARCCA plans to work in partnership with the state to 1) support consideration of regional adaptation needs in the proposed program principally through one of our members – the Sierra Climate Adaptation and Mitigation Partnership as well as through sharing of resources and information from other members for the project itself; and 2) support transferability of the state’s efforts to other regions and needs through our network of 5 regional collaboratives and their constituent stakeholder networks whose geographic regions collectively encompass a significant majority of California’s population.

It is understood that this is letter is only an expression of our intent and a binding partner agreement the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Krista Kline
ARCCA Chair
The Los Angeles Regional Collaborative
March 20, 2015

Louise Bedsworth, PhD | Deputy Director
Governor's Office of Planning and Research
Sacramento, CA

Re: Intent to Participate

Dear Ms. Bedsworth,

This letter is to confirm the mutual intent of both the State of California and the California Conservation Corps (CCC) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

The CCC is a state agency, established in 1976, under the California Natural Resources Agency with a mission to engage young men and women in public service conservation projects and provide them with training and educational opportunities throughout the state. The CCC enrolls 18-25 year old Californians for up to a year of service and engages them to complete projects that protect and enhance environmentally important lands and water, respond to natural disasters and conserve energy.

The CCC proposes to become a partner to develop enrollment opportunities for young people and veterans in disaster affected communities and to provide a strong workforce to implement public service conservation projects. The CCC has capacity to take on large scale restoration and energy efficiency projects to strengthen the resiliency of affected communities. The CCC is a national leader in youth development, enrolling more than 120,000 youth in the program in the past 39 years, and a member of The Corps Network, a national organization comprised of more than 100 Corps throughout the nation. The California Legislature has deemed the CCC “a model conservation corps program”, via Public Resources Code 14003.

It is understood that this is letter is only an expression of our intent and a binding partner agreement [or other agreement] detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

The young women and men of the Corps work hard protecting and restoring California’s environment and responding to disasters, becoming stronger workers, citizens and individuals through their service.
If you have questions about our commitment to participate, please contact me at (916) 341-3135 or by email at erin.healy@ccc.ca.gov.

Sincerely,

Erin Healy, Chief
Program & Operations Division
California Conservation Corps

The young women and men of the Corps work hard protecting and restoring California's environment and responding to disasters, becoming stronger workers, citizens and individuals through their service.
March 18, 2015

Columbia College
11600 Columbia College Drive
Sonora, CA 95370

Re: Intent to Participate

This letter is to confirm the intent of Columbia College to collaborate and enter into a partner agreement with Tuolumne County, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

Columbia College is a public two-year community college serving the geographic area impacted by the Rim Fire. We are uniquely qualified to provide education and training to support the recovery efforts and support community resiliency through building a skilled workforce.

It is understood that this is letter is only an expression of our intent and a binding partner agreement [or other agreement] detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

[Signature]

Angela R. Fairchilds, Ph.D.
To: US Department of Housing and Urban Development, Disaster Resiliency Competition

Re: PolicyLink Intent to Participate in California’s Resilience response to the Rim Fire

March 23, 2015

This letter is to confirm the mutual intent of both the State of California and PolicyLink to collaborate and enter into a partner agreement contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

PolicyLink is a research and policy organization focused on economic and social equity outcomes for low income communities and communities of color in the United States. Founded in 1999, PolicyLink has built a significant body of work focused on equitable development, sustainable land use practices, climate resilience, and equitable infrastructure investment.

PolicyLink was a contributing architect to the federal Sustainable Communities Initiative from 2009 to 2015, providing social equity capacity building support to 143 local and regional grantees of the initiative—including public sector leaders, nonprofit and business leaders, residents, and philanthropy.

PolicyLink contributed social equity leadership to Gulf Coast recovery from Hurricane Katrina, serving as advisors to the Governor, to the Louisiana Recovery Authority, the legislative Black Caucus, the City of New Orleans, and social equity nonprofits leading the recovery of their city.

PolicyLink convenes a national Transportation Equity Caucus that pursues policy excellence in federal and local transportation policy that prioritizes transit and active transportation to advance social equity outcomes and climate resilience.

And PolicyLink has pursued effective implementation of the Climate and Greenhouse Gas policy of California, SB 375 and AB 32, to ensure disadvantaged communities can participate and prosper through climate resilience work.

PolicyLink commits to partner with the State of California on this resiliency project to demonstrate that the dangers from drought and wildfires can be addressed for vulnerable communities.

The PolicyLink role will include engaging nonprofit and tribal partners that represent disadvantaged communities exposed to these threats; establishing training and workforce engagement strategies to address these threats; and to disseminate the landuse remedies, workforce engagement, and resilience approaches relevant to the Rim Fire recovery that can deepen resilience preparedness and response across the California forest landscape also vulnerable to these threats.

It is understood that this is letter is only an expression of our intent and a binding partner agreement [or other agreement] detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Kalima Rose, Senior Director
Partner Letter

Sierra Business Council

P.O. Box 2428

Truckee, Ca. 96160

Monday, March 23, 2015

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of California and Sierra Business Council (SBC) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

Sierra Business Council is a 501c3 organization founded in 1994 with more than 4000 community network members comprised of small and medium sized businesses, local governments and community organizations, working in a fourteen county region in the State of California, and three counties in Nevada, with offices in Sonora and Truckee California. Our work focuses on community development, natural resource management, energy and small business development issues, with both policy and implementation components. SBC has experience implementing projects for local, state and federal agencies, including project management and conducting public outreach and research functions on forest and watershed, energy and resource restoration projects for numerous local governments. SBC implements Small Business Development Center services in the six county northeastern California region funded by the Small Business Administration and provides sub-contracted services through the Community Development Block Grant program to El Dorado and Plumas Counties and Nevada City California. SBC has a staff of 23 with skills ranging from project management and research to public outreach and collaborative process facilitation.

For the purposes of this grant SBC would likely provide coalition building, public outreach, meeting facilitation, policy development and project management services on some portions of the work program.

It is understood that this is letter is only an expression of our intent and a binding partner agreement [or other agreement] detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sierra Business Council

President
March 20, 2015

Partner: Sierra Nevada Conservancy
11521 Blocker Drive, Ste. 205
Auburn, CA 95603

RE: INTENT TO PARTICIPATE

This letter is to confirm the mutual intent of both the State of California and the Sierra Nevada Conservancy (SNC) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California's CDBG-NDR application.

The SNC is a California state agency established in 2004 to initiate, encourage, and support efforts that improve the environmental, economic and social well-being of the Sierra Nevada Region, its communities and the citizens of California. The SNC Region, made up of all or part of 22 counties covering over 25 million acres, is one of the most significant natural and biologically diverse regions in the world. The Sierra Nevada constitutes about 25 percent of California's land area and is the state's principal watershed, supplying more than 60 percent of the developed water supply to residents, agriculture, and other businesses/industries across the state.

The SNC supports the Sierra Nevada Region by providing funding for local projects and offering technical assistance and other support for collaborative projects in partnership with federal, state and local government agencies, nonprofit organizations and Tribal entities. Activities support preservation and restoration of natural areas.

As a partner in the CDBG-NDR competition, the SNC is committed to providing the Regional expertise, technical assistance and collaborative support necessary to successfully carry out activities awarded through this application.
March 20, 2015
Page 2 of 2

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

JIM BRANHAM
Executive Officer
March 6, 2015

California Department of Housing and Community Development
Attn: Ms. Susan Naramore
2020 W. El Camino Ave., Suite 500
Sacramento, CA 95833

Re: Intent to Participate in NDRC Application

Dear Ms. Naramore,

This letter is to confirm the mutual intent of both the State of California and the Tuolumne County Superintendent of Schools Office to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

Tuolumne County Superintendent of Schools (TCSOS), representing eleven school districts in Tuolumne County, is eager to partner with the State’s NDRC application and to join a coalition of county, state and federal agencies to support the Rim Fire recovery effort and to build infrastructure resiliency in the area devastated by the third largest wildfire in California’s history.

The Tuolumne County Superintendent of Schools will leverage existing partnerships already in place between schools, the local community college, the local workforce investment board and the economic development agency to develop and implement career pathway programs aligned to job growth based on economic need as a result of the RIM FIRE disaster. We are committed to participate in the State of California’s NDRC application to provide a foundation for education, training and workforce development in the areas of need identified in the application.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Marguerite D. Bulkin
County Superintendent
March 9, 2015

California Department of Housing and Community Development
2020 W. El Camino Ave, Suite 500
Sacramento, CA 95833

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of California and the Tuolumne Band of Me-Wuk Indians to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

The Tuolumne Band of Me-Wuk Indians is a federally recognized Indian Tribe with much experience in grant writing, contracting and management. As a past recipient of many federal and state grants including HUD-CDBG funds, we are very familiar with grant funding requirements.

The Rim Fire was primarily located in Tuolumne county home to over 1700 acres of land owned and managed by the Tribe. The fire consumed over 250,000 acres and lasted over two months. The impacts to the Tribal Community included not only economic impacts but implications to the health of natural and cultural resources of our aboriginal territory. It is the Tribe’s intent to be a full partner in the State’s NDR application. We look forward to developing a dialogue with various State, Federal and local agencies as we explore innovative ways to make our community resilient.

We propose to participate in many levels of the grant process. As a stakeholder within the community, as a resource in developing the application and as a possible sub recipient or contractor in the grant award, we are ready to provide assistance in any way that we can.

It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Kevin A. Day
Tribal Chairman
March 16, 2015

California Department of Housing Community Development
2020 W. El Camino Ave., Suite 500
Sacramento, CA 95833

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of California and Tuolumne County Economic Development Authority to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California's CDBG-NDR application.

The Tuolumne County Economic Development Authority promotes the County of Tuolumne, including the City of Sonora, as a dynamic business location and provides businesses with essential information that is needed when locating or expanding in our area.

The Tuolumne County Economic Development Authority will work closely with the County of Tuolumne and other local governmental agencies in a role as a sub-recipient and partner to rebuild and diversify the economy of our community, so that the community can be more resilient to future disasters. We will work as a liaison to the business community and their associated groups such as the Tuolumne County Visitor's Bureau, Tuolumne County Chamber of Commerce, Sonora Chamber of Commerce, Groveland Area Chamber of Commerce, Columbia Chamber of Commerce, Twain Harte Chamber of Commerce, the Tuolumne County Business Council and other business oriented partners.

We will also work hand-in-hand with the County of Tuolumne on specific projects that are important to the revitalization of our community.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Respectfully,

Larry Cope
Director of Economic Development
Tuolumne County Economic Development Authority
March 12, 2015

Ms. Susan Naramore  
California Department of Housing and Community Development  
2020 W. El Camino Avenue, Suite 500  
Sacramento, CA 95833

RE: Intent to Participate in NDRC Application

Dear Ms. Naramore:

This letter is to confirm the mutual intent of both the State of California and Tuolumne Utilities District to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of California’s CDBG-NDR application.

Tuolumne Utilities District is the largest water and wastewater utility in Tuolumne County. We are responsible for delivering and providing clean, safe drinking water for homes, schools and businesses and recycled water from our wastewater treatment plant to irrigate prime agricultural lands near Jamestown. The topography of Tuolumne County varies greatly from gently rolling terrain at the lower elevations, to steep hilly uplands deeply traversed by streams and tributaries that drain south to the Tuolumne River or north to the Stanislaus River. The majority of TUD customers reside in or near the community of Sonora which is at about elevation 2,000 feet. TUD also serves customers in several communities to the east up to about elevation 6,000 feet in the Sierras and west of Jamestown at an elevation of less than 1,500 feet.

The devastation from the Rim Fire and surrounding areas is very apparent. What is more apparent is the fragile infrastructure and improvements needed in Tuolumne County to have a more secure water supply. The largest vulnerability to the County in order to combat future wildfires is its water supply provided by Pacific Gas and Electric Company and the Main Canal. This was highlighted by a report our District has competed, the South Fork Stanislaus Water Supply Project that documents the vulnerability of the Main Canal and the impacts to our community. Some of our customers could be completely out of water within a week of the canal failure. If our County was selected to receive funds from the NDRC competition we would be able to develop a project to construct a pipeline, pump and power generation project that would decrease our vulnerability, increase our resilience and assure water delivery to the County.
It is understood that this is letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Thomas L. Scesa
General Manager

CC: TUD Board of Directors
    Board of Supervisors, County of Tuolumne