DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT
DIVISION OF HOUSING POLICY DEVELOPMENT
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ERF 2R Bakerfield Kern County CoC — Kern River

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SUBMISSION PORTAL OVERVIEW

Is the Application a "Test" Submission?
No, this is my official Submission.

Part 1: ADMINISTRATIVE INFORMATION

Application Window

This application is being submitted in the following application window:
Window #2, 3/1/2023 - 4/30/2023

Eligible Applicant

Select the eligible applicant's jurisdiction type.
CoC

Select from the list of continuums of care.
Bakersfield Kern County CoC

Implementing Organization

Implementing Organization
Bakersfield Kern Regional Homeless Collaborative

Specific Unit or Office Within the Implementing Organization
N/A

Implementing Organization's Address
1900 E. Brundage Lane

City	Zip Code	County
Bakersfield	93307	Kern

Implementing Organization's Tax ID Number
61-1948977

Project Director

Name
Rick Ramos

Title
Interim Executive Director

Phone	Email
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Grant Administrator

Name
Mary Scott

Title
Programs Administrator

Phone	Email

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Contact Person for Application

Name
Rick Ramos

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Interim Executive Director

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Email
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Authorized Representative

Name
Rick Ramos

Title
Interim Executive Director

⚠This Application uses character limits ⚠

Reaching these limits is not required. Competitive responses may fall well short of these limits.

Part 2: PROPOSAL OVERVIEW

People Served

Number of people currently residing in prioritized encampment site
81

Of people currently residing in prioritized encampment site, how many will be served by this proposal?
81

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?
100

Of people projected to be served across the entire grant period, number of people projected to transition into interim shelters
25

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing
95

Is the prioritized encampment site part of a larger encampment area?
No

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site. The description must include demographics and may include household compositions, disabilities, and projected service and housing needs. (1500 character limit)
The three areas include a total of 81 individuals residing in 62 encampment sites. The demographics of the encampments includes 25 persons who identify as female, and 56 who identify as male. This includes 68 White-non-Hispanic residents, 12 Latino/Hispanic residents, and 1 African American resident.
The household composition was found to be varied, with the majority being single-person households. The

remaining were as follows: one (1) five-person household, one (1) two sibling household, three (3) two person households, one (1) three-person household, and 9 male-female couple households. In analyzing the demographics of the encampments, as well as the preferences of those who were living in the three areas, the highest need was for Permanent Supportive Housing units for single family residents and couples.
Overall, service needs for this population include highly intensive case management, private housing units, medical, mental health services, and pet services.

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000 character limit)
The three prioritized encampments chosen are located adjacent to Golden State Ave/Highway 204, Freeway 178 and Highway 99, which cumulatively total a 1.1 square mile area and are partially in the state right of way. The elements are dangerous and unoccupied, people live among the wildlife and have been found dead or mauled by dogs. Living structures in the riverbed are hidden and hard to reach, some of which are harbored in the bushes and trees that interlock drapes, and trash. Visible structures are made of various items like tents, tarps, wood, broken furniture, bicycle parts, crates and drapes. Freeway 178 and Highway 99 encampment sites are visible and are in our metro areas. All the encampment sites are a safety hazard and the living conditions are inhumane. The smell of human waste surrounds the area, it is an environmental hazard that poses risks to the encampment residents.

3. Why is this particular encampment site being prioritized? (1000 character limit)
The three encampment sites are being prioritized because of the poor conditions, safety concerns for residents, high volume of calls for service, and for the opportunity to build on new/established partnerships to serve encampment residents in an equitably focused manner. Safety remains a concern as the elements along the Kern River are dangerous and people are living among the wildlife and wet conditions of the terrain. For City Code Enforcement Teams alone, records show that during the fiscal year 2021-2022, Code Enforcement went out to the area 512 times to address service calls as well as follow up. For these reasons, local service providers along with the Housing Authority of the County of Kern and the City of Bakersfield have chosen to enhance coordination and provide a higher focus on the area. The goal is to provide a coordinated and tailored approach to the people residing there and to help connect people to safe, service-rich housing that would best fit their needs.

Attachment: Map
California & 99.pdf

River Encampments from HWY 178 to Chester.pdf

4. Is the prioritized site on a state right-of-way?
Yes - partially

Attachment: Caltrans Letter of Support
Caltrans ERF Letter of Support.pdf

Proposal's Outcomes

5. What are the outcomes this proposal seeks to accomplish by the grant close (6/30/2026)? If funded, what are the primary activities you are planning to implement to achieve the proposal's outcomes? (1000 character limit)
Outcomes will include placing 70 individuals into permanent supportive housing within 5 to 10 months and 85% will retain permanent housing (first 5 months will be focused on housing as many people as possible at an accelerated rate). To achieve the outcomes, we are implementing primary activities including (1)

daily outreach/engagement: connect individuals with a multi-disciplinary team for harm reduction, intervention and intensive case management (2) creating/ leveraging permanent housing units with supportive services: There will be two permanent housing options and a third option to receive a Housing Choice Voucher at a unit of their choice (3) case management services: residents will receive intensive case management services at the encampment sites and continued once housed. The case management services focus on dignity, health, safety and wellbeing. Individualized case management service allows rapport building, trust, ample engagement time and alleviate housing barriers.

6. How will the applicant measure progress towards the proposal's outcomes? (1000 character limit)

The encampment's progress will be measured through Homeless Management Information System and Coordinated Entry System utilization. Outcomes will be tracked by the number of encampments identified, number of individuals assessed, length of time homeless, number of individuals transitioned into shelters from an unsheltered status, number of individuals placed into permanent housing, and recidivism. The progress measured will provide a complete picture of our initiative's efficacy at reducing the number of homeless persons, services accessed, how many were housed and any returns to homelessness.

7. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000 character limit)

The City of Bakersfield is working closely with the Bakersfield Kern Regional Homeless Collaborative on the Encampment Resolution Grant through intense collaboration and leadership support. In addition, the application review team will find an attached letter of support from the City Mayor. The City of Bakersfield currently has a local no camping ordinance in place, however the City has agreed to suspend enforcement for the for the first 4 months of the project (unless there poses a threat to safety to themselves or others). This includes the months leading up to the construction and rehabilitation of the Permanent Supportive Housing property, and one month after the project is complete. This will ensure service providers have the time needed to secure housing units and/or shelter beds for each resident of the encampment. The City remains open to discussing project needs to ensure project momentum and residents have the time needed to be connected to tailored housing solutions.

8. Is this proposal a standalone project or part of a larger initiative?

Standalone

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

9. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000 character limit)

The proposed outreach and engagement strategy involves 6 lived experience outreach workers visiting the 3 encampment sites daily for the next 3 years to engage and build rapport with everyone. The outreach workers will provide resources, basic need items, transportation, and link all individuals to the coordinated entry specialist and case managers for housing navigation and further services. A multi-disciplinary team will visit the encampment sites 2 to 3 days out of the week to provide acute services for the individuals needing behavioral health, medical, and substance abuse services. The multi-disciplinary team of 3 staff (lived experience outreach worker, behavioral health specialist and healthcare specialist) will evaluate the conditions of the individuals and provide onsite services, referral linkages, schedule appointments, and perform crisis intervention. They will actively visit the encampment sites for 6 months, then transition to an as needed basis. Their primary focus at the encampment sites will be health and wellness checks, crisis mitigation, and harm reduction. In a case where individuals are needing medical attention and refusing to leave encampment sites, Clinica Sierra Vista's Street Medicine Team will provide onsite medical treatment and prescribe or refill medications. All assessed individuals will be assigned to the coordinated entry specialist for housing navigation services. There will be 3 case managers who will work with the assigned 81 individuals (1:27 staff to client ratio) for the next 3 years to mutually develop a case plan that provides stabilization, health and wellness, life skills, and self-sufficiency to transition them from encampment to permanent housing. Case managers will work onsite at the permanent housing locations and will provide services to the individuals daily or as needed.

10. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000 character limit)

The Coordinated Entry System (CES) process will support the encampment proposal to expedite the housing process by creating an Encampment By Name List and hiring an Encampment Coordinated Entry Specialist. Outreach workers will survey individuals by using the Vulnerability Index-Service Prioritization Decision Assistance Tool (VI- SPDAT) as a Housing First approach and effectively connect individuals experiencing homelessness into the coordinated entry system. The Encampment CES Specialist will host an encampment match call daily and/or twice weekly case conference with collaborating partners to review statuses, barriers, and match encampment residents to permanent housing units and/or housing resources identified. This process still uses the traditional coordinated entry systems policies, but the engagement and matches are amplified by more than double and can house individuals daily if they are willing to transition.

11. Please describe the interim shelter and permanent housing opportunities proposed to support this proposal and provide evidence of the applicant's demonstrated ability and commitment to deliver permanent housing for people residing in the prioritized encampment. (2000 character limit)

The City of Bakersfield (City) and County of Kern (County) manage the low barrier navigation centers and have made a commitment to designating beds for encampment site residents to ensure bed availability. These bed designations will provide 25 available beds cumulatively at low-barrier shelters without preconditions and barriers to entry. Transportation will be provided to the low barrier navigation centers when individuals are ready to transition. The Housing Authority of the County of Kern (HACK) is leveraging Housing Choice Vouchers and set aside 30 existing permanent housing units. When awarded the Encampment Resolution Funding (ERF-2-R) BKRHC will partner with HACK to purchase and rehabilitate a housing site of 40 additional permanent housing units. In total we will provide 70 permanent housing units

and leverage Housing Choice Vouchers with continued case management services onsite at both permanent housing locations.

12. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500 character limit)
This proposal was tailored to meet the needs of the encampment population in consultation with the lived experience community. Encampment residents were engaged in a brief survey about their housing needs, preferences, and their demographics. There we 81 individuals identified, 20% of the population were women and 80% were men. Most of the population identified their race as White and the other 20% were Hispanic and African American. The coordinated services will provide individualized case management, mutually developed by individual and case manager, with a human-centered approach and culturally appropriate services. All services and engagements involve a trauma-informed pathway from encampment site to transition into permanent housing. The lived experience community and encampment residents identified transportation and unattended belongings as major barriers that will prevent them from leaving the encampment sites to attend appointments or receive services. As a human-centered approach, outreach workers will provide consistent engagement, transparency, and care packages that includes water, snacks, and items based upon needs. Encampment residents will be offered a safe place to store their belongings until permanently housed. All encampment residents will be given the option of three permanent housing locations so they have a choice in the area of Bakersfield they will reside in.

Table 1: Projected Living Situations Immediately Following the Encampment

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify The Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-2-R?	Is this living situation funded by ERF-2-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
Shelter bed at navigation center	No	25	Pri	Lev	31
Permanent housing	Yes	40	Pri	ERF	49
Permanent housing	Yes	30	Pri	Both	37

Table 2: Projected Housing and Service Pathways to Permanent Housing

Describe Projected Housing and Service Pathway to Permanent Housing	Quantify the Capacity of the Housing and Service Pathway	Is this Housing and Service Pathway Funded by ERF-2-R and / or Leveraged Funds?

Interim housing - Brundage Lane Navigation Center	15 beds	Lev
Interim housing - M Street Navigation Center	5 beds	Lev
Interim housing - The Mission at Kern	5 beds	Lev
Permanent housing - 6th Street project	30 units	Both
Permanent housing - Red Roof project	40 units	ERF
Outreach and case management at encampment sites	81 people	ERF

Table 3: Strategies to Mitigate Displacement

Strategy	Is this Strategy Funded by ERF-2-R and / or Leveraged Funds?
Outreach workers will continuously engage individuals at the encampment site to build trust and ensure transparency in every conversation.	ERF
Outreach workers will use trauma informed care approach when communicating and giving the individuals an option.	ERF
Leverage shelter beds with navigation centers and homeless centers prior to transitioning the individually.	ERF
Transport individuals to appointments that support the health, housing and service plan.	ERF

Table 4: Strategies to Mitigate Returns to Unsheltered Homelessness

Strategy	Is this Strategy Funded by ERF-2-R and / or Leveraged Funds?
Case management/supportive services will be provided onsite at the permanent housing location.	ERF
Mutually developed case plan between individual and case manager.	ERF
Create a support system through a wellness recovery action plan (wrap) tailored to the individuals need.	ERF
Provide money management, life skills and self-sufficiency plan tailored to individuals household.	ERF
Assist individual in obtaining income, employment based upon individuals preference.	Both

13. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000 character limit)

The encampment proposal's plan is to hire six outreach workers to monitor inflow and outflow of individuals residing at the encampment sites, provide continuous engagement, and monitor the 3 encampment sites for the next 3 years. This strategy aims to prevent recidivism and provide homeless prevention services that links individuals to shelters, housing and resources to any person attempting to reside at the encampment sites. The City of Bakersfield is partnering with BKRHC in the encampment efforts by supporting outreach workers through encampment site monitoring in their scope of work and referring individuals to resources.

14. Describe how this proposal will support individuals with continued access to and / or the storage of their personal property. (1000 character limit)
BKRHC will pay for storage units to store the individual's personal belongings while they are residing at the encampment sites or shelters. Outreach workers will use vehicles purchased with the ERF-2-R funds to provide transportation to transport/access individuals belongings on a scheduled basis. Once individuals are placed into permanent housing their belongings will be removed from the storage units and transported to their permanent housing locations.

15. Describe how this proposal will support individuals with service animals and/or pets. (1000 character limit)
BKRHC plans to collaborate with the Pet Pantry to provide pet food for animals residing at the encampment sites and services will continue once they are housed. The Street Dog Coalition will provide health screenings, immunization, and pet resources. Individuals with pets are eligible to transition to the low barrier navigation centers with their pets while they are waiting for their permanent housing placement.

Budget and Resource Plan

16. State the total amount of ERF-2-R funds requested.
$7,048,875.34

17. State the estimated dollar value of secured, non-ERF-2-R resources that will help meet this proposal's outcomes.
$945,000.00

18. Identify and describe these non-ERF-2-R resources. (1000 character limit)
The Housing Choice Vouchers provided by the Housing Authority of the County of Kern will provide another housing option to individuals if they decline the 2 designated permanent housing locations. If we assume that 50% of the vouchers will be utilized that is 35 HCV*750 Voucher amount*36 months=$945,000.00 over the next three years. Leveraged Housing Choice Vouchers are estimated at $945,000.00 over the next 3 years.

19. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve and the types of services and housing to be provided in the proposal. Include an explanation of how the requested ERF-2-R amount was determined. (1000 character limit)
The encampment proposal is prudent and provides an effective solution to resolve homelessness. BKRHC requested $7,048,875.34 to resolve 62 encampment sites, service 81 individuals and transition approximately 70 individuals to permanent housing. Staffing cost of $1,757,784.32.00 funds outreach staff, multi-disciplinary team, CES program specialist and case managers to provide 1:27 staff to client

ratio. Administrative cost of $347,453.02 will support collaborative efforts and coordination. Client assistance cost of $156,338.00 will support personal storage and other client-related cost. Program and equipment cost of $17,500.00 will support startup cost. Transportation cost of $73,800.00 will cover the purchase of 2 vehicles, insurance and gas. The permanent housing cost of $4,696,000.00 will cover the acquisition and rehabilitation of the permanent housing site. Cost was determined by client needs, staffing, services, support and permanent housing.

Attachment: Standardized Budget
BKRHC ERF-2-R Budget Template_Bakersfield.Kern CoC 04.23.xlsx

Key Entities and Staff

20. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-2-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500 character limit)
The Bakersfield Kern Regional Homeless Collaborative (BKRHC) will implement the Encampment Resolution Funding (ERF-2-R) Program Grant to fund collaborative efforts that resolve individuals experiencing unsheltered homelessness. BKRHC's staff implementing the grant are Interim Executive Director, Rick Ramos and Programs Administrator, Mary Scott. BKRHC will support the ERF-2-R activities through agreements with Flood Ministries and Housing Authority of the County of Kern to support the Encampment Resolution Funding. BKRHC has successfully implemented grants with California Veterans Association Foundation and the Dream Center to support scattered site low barrier emergency shelter for homeless youth. The housing rate has been successful at 65%. Other experienced partners include City of Bakersfield, County of Kern, Kern County Public Health Department, Kern Behavioral Health and Recovery Services and Community Action Partnership of Kern.

Table 5: Key Staff

Title	Currently Filled Position?	FTE of Staffing for This Proposal	Funded by ERF-2-R and / or Leveraged Funds?	Brief Description of Duties
Street Outreach Workers	No	6 FTE	ERF	Engages individuals experiencing homelessness in encampments and connect them to services
Multi-Disciplinary Team	Yes	2 PTE	Both	Provides behavioral and healthcare services
CES Program Specialist	No	1 FTE	ERF	Provides coordinated entry system support
Case Manager	No	3 FTE	ERF	Provides field based and onsite case management
Data Entry Specialist	No	1 PTE	ERF	Collects and processes data, completes reports

Program Supervisor	No	1 PTE	ERF	Supervises program

21. First, describe key partners that will collectively pursue the proposal's outcomes. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500 character limit)

The Housing Authority successfully implemented a Round 1 Homekey grant that provided 149 permanent housing units for homeless individuals prioritized through the Coordinated Entry System (CES). Four properties were acquired, rehabilitated, and occupied within nine months. The Housing Authority learned valuable lessons through this experience that informed this Encampment Proposal:

- The importance of a well-functioning CES and outreach system that can effectively engage and track unsheltered homeless persons.
- The importance of client choice and identifying the best PSH match for the individual client.
- The importance of robust onsite services to help the newly housed stabilize.
- The importance of gradually filling the PSH units over a period of weeks or months to avoid becoming overwhelmed.

Through these lessons and with the support of the BKRHC and its members, the Housing Authority was able to achieve a 90%+ retention rate in its PSH programs.

22. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000 character limit)

BKRHC presented to local jurisdictions and community partners a proposal that resolves high priority homeless encampments in Kern County. The presentation identified key strategies and a Strategic Action Plan that captured a census of high-volume encampment sites that highlight both practice and procedural steps that provides an opportunity to permanently house encampment residents. BKRHC consulted with Caltrans to identify priority locations for high volume encampments near local highways to determine a realistic timeframe for coordination and implementation. Following the meetings, City of Bakersfield and County of Kern dedicated 25 shelter bed set aside, the Housing Authority dedicated Housing Choice Vouchers, set aside 30-unit permanent housing units and assisted in identifying a permanent housing location. The collaboration of the CoC and local jurisdiction organized an approach that prioritizes the dignity, health and safety of encampment residents will permanently house them.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

Mayor Goh Letter to Secretary Castro Ramirez - Encampment Resolution Funding.pdf

Letter of Support KCDPH.pdf

HACK ERF Letter of Support.pdf

23. Identify any entities that have a right to and/or control of the property upon which the encampment site resides and discuss whether each of these entities committed allowing the implementation of this proposal. If they have not committed, please explain how you have or plan to engage with this entity to implement your proposal. Aditionally, describe how you collaborated with Caltrans on your program design, implementation plans, and timeline. (1000 character limit)

Caltrans has the right to control the properties along the state right of way of Highway 204, Freeway 178 and Highway 99. As seen in the letter of support, Caltrans has provided guidance for high-volume areas and they are in support of the encampment resolution. Mayor Goh and the City of Bakersfield are aware of the efforts for resolving unsheltered homelessness at the 3 encampment sites chosen and fully supports the Encampment Resolution Funding Proposal. (Letter of supports are attached)

Attachment: Letter of Local Acknowledgement

Caltrans ERF Letter of Support.pdf

Centering People

24. How were persons with lived experience meaningfully incorporated into the planning and proposed implementation of this proposal? Please identify whether any perspectives were incorporated from persons that are currently unsheltered and / or formerly or currently residing within the prioritized encampment. (1000 character limit)

A study was conducted at the encampment sites to collect information about the unsheltered population. The live experience outreach team surveyed the 3 sites using a trauma informed care approach. After multiple contacts and relationship building, BKRHC was provided with feedback to appropriately fit the needs of the population. The information collected informed us demographics, needs, preferences and where individuals were residing prior to the encampment sites. The Lived Experience Advisory Board (LEAB) worked in collaboration with BKRHC to ensure that the policies, procedures and proposed plans align with the individual preferences and wellbeing. The strategies for the encampment resolution are tailored with the incorporated feedback from LEAB to ensure case plans will be mutually developed with individuals to encourage empowerment, continuous engagement and no penalties if individuals are resistant to transition into a shelter or permanent housing options.

25. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000 character limit)

The Encampment Resolution exemplifies the housing first approach defined by HUD by accessing a safe place to live without time limits or preconditions before stabilizing. The ERF-2-R proposal offers low barrier shelter beds without preconditions of entry until the permanent housing units are available. Individuals will be offered services and resources that meets their basic needs throughout their engagement with staff. Individuals are offered housing options while residing at the encampment sites. Once individuals are permanently housed, case managers will work towards developing a mutual case plan that will stabilize the household and maintain their wellbeing.

26. Briefly describe how this proposal will center an individual's choice and provide trauma informed services and supports. (1000 character limit)

The encampment proposal acknowledges the emotional impacts of homelessness and a person's experience. As a trauma informed best practice, we will ensure all unsheltered individuals are treated with dignity and respect. Staff are encouraged to understand the individual's strengths to help them become resilient. To prevent recidivism, we are giving the individuals control and choice of their housing options. We are offering 3 different shelters for individuals to choose from if they are interested in interim shelter. There are 2 permanent housing locations for individuals to choose from if they choose to stay at one of the designated permanent housing sites. The third housing option is the Housing Choice Vouchers. Individuals can choose their permanent housing option based upon availability and voucher amount. Supportive services will be offered onsite at permanent housing locations and Housing Choice Vouchers will have a supportive service combined to the voucher.

27. Describe how this proposal will operationalize harm reduction and provide services that improve a person's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000 character limit)

Our strategy is to provide dignity and respect to the individuals in the encampment sites and there will be no consequence to those who are shelter resistant. The outreach team will continue to build relationships and provide services and intensive care at the encampment sites through our multi-disciplinary team that consists of a lived experience homeless outreach worker, behavioral health specialist, and public health care worker. Individuals will receive behavioral/healthcare services and harm reduction interventions at the encampment site. Care packages will be distributed that consist of snacks, water, hygiene items and beanies. Additional items are available at the encampment resident's request.

28. For encamped locations that are objectively dangerous, describe how the proposal will seek to prevent harm for people experiencing unsheltered homelessness in these locations. (1000

character limit)
These encampments were prioritized due to the dangerous nature of the area which includes both dangerous activities and dangerous natural elements within the Kern River. The encampments sites received numerous police calls, medical calls and people have even been found dead or mauled by dogs. As part of the proposed ERF-2-R, Street Outreach Teams will be servicing the encampment sites regularly. The City of Bakersfield has a dedicated Street Outreach team focused only on the Kern River. The City of Bakersfield's Park Rangers are also on patrol along the walking paths directly adjacent to many of the encampment sites for security. Finally, the City of Bakersfield Police Department's Impact Teams partner with a Co-response Behavioral Health Team to provide coordinated responses to calls that include a trauma informed, mental health approach. These partnerships will work in coordination with each other to address safety concerns in the encampments until individuals are housed.

29. Identify what controls are or will be in place to ensure that all ERF-2-R funded parties will not penalize homelessness. The term "penalize homelessness" means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons' engagement in necessary human activities, including sleeping, resting, and eating. (1000 character limit)
City of Bakersfield and County of Kern enforcement agencies rely on outreach and engagement partnerships with local homeless outreach providers. Homeless providers regularly train local Bakersfield Police Officers, Park Rangers and Code Enforcement Officers on specific trauma informed approaches and resources available to people who are experiencing homelessness.
As a partner in writing this proposal, the City of Bakersfield is whole-heartedly in support of the ERF-2-R Grant. The City has agreed to not enforce the anti-camping ordinance in the prioritized encampments for the first 4 months of the project. This includes the months leading up to the construction and rehabilitation of the property, and one month after the Permanent Supportive Housing Project is complete to ensure service providers have the time needed to secure housing units and/or shelter beds for each resident. The City will remain open to discussing project needs to ensure the project is able to continue moving forwar

30. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curb-side waste removal and access to clean and available bathrooms. (1000 character limit)
Currently, people in the selected encampment sites are living in makeshift dwellings made of bicycle parts, tarps, tents, shopping carts, crates, blankets, wood and surrounded by recyclables and trash. All the encampment sites are a safety hazard, and the living conditions are inhumane. The smell of human waste surrounds the area. The sites are environmental hazards that pose risks to the encampment residents. The City of Bakersfield has contracted staff that services the area with trash cleanup. This includes the Highway/Adopt a Highway and Clean City Initiatives and Clean City Initiative Teams are trained in Hazardous Waste Removal as needed.

Accelerated Timeline

31. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000 character limit)
Currently, Flood Ministries outreach teams are providing light touch case management services to encampment residents who are not shelter resistant. Residents have been surveyed through the VI-SPDAT and are currently receiving housing resources including housing preference/options, care packages, and are connected to the Coordinated Entry System for other potential services they may require.

32. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000 character limit)
Flood Ministries has begun surveying the encampment sites and will continue outreach efforts of providing

resources, services and linking individuals to permanent housing. Clinica Sierra Vista's Street Medicine Team will continue to provide healthcare services at the encampment sites until the multi-disciplinary team can provide additional support. The City of Bakersfield has dedicated HHAP funds to support one of the permanent support housing sites to provide capital operating subsidy to help accelerate and sustain the encampment proposal. The City and County committed to low barrier shelters to provide an interim shelter placement until permanent housing units are available.

Table 6: Projected Milestones

Outreach to the people residing in the prioritized encampment site began / will begin in month ____.	**This proposal will reach full operating capacity in month _____.**	**The first planned exit of a person or household from the prioritized encampment will occur in month_____.**	**The last planned exit of a person or household from the prioritized encampment will occur in month _____.**
July 2023	September 2023	November 2023	September 2024

Attachment: Standardized Timeline
ERF-2-R Project Timeline Template_Bakersfield.Kern CoC 04.23.xlsx

Applicants must use the ERF-2-R Timeline Template available on box.com

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

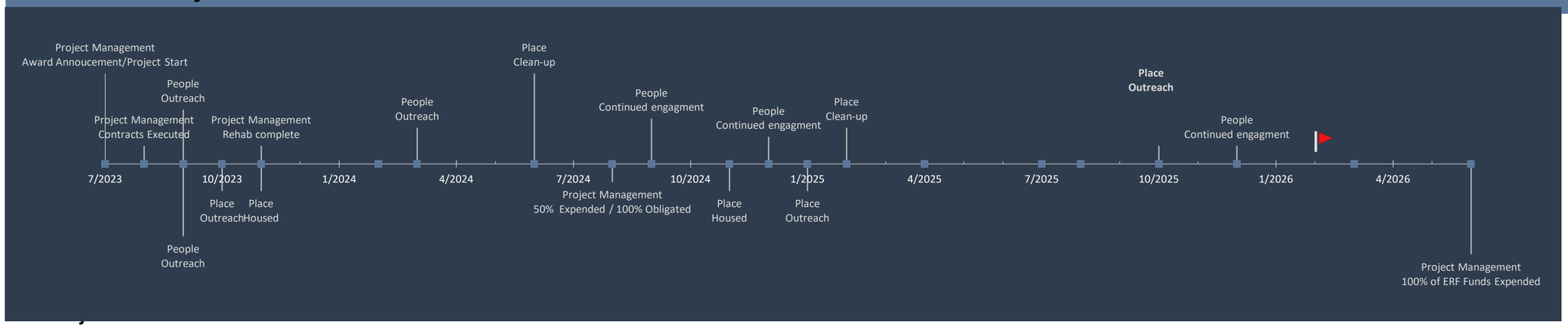
I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name
Rick Ramos

Title
Interim Executive Director

Email
rick.ramos@bkrhc.org

ERF-2-R Project TimeliJURISDICTION



Date	Milestone	Category	Vertical Position	Additional Detail for Milestone
7/1/2023	Award Annoucement/Project Start	Project Management	50	Execute Agreements and MOU's
8/1/2023	Contracts Executed	Project Management	10	Hiring process
9/1/2023	Outreach	People	-40	clients engagement, assessments & storage
9/15/2023	Outreach	People	30	Case management, medical, behavioral and life skills
10/1/2023	Outreach	Place	-15	Interim shelter
11/1/2023	Rehab complete	Project Management	10	Staff facility, City intervention supporting encampment response
11/15/2023	Housed	Place	-15	transition to permanent housing
12/15/2024	Housed	Place		transition to permanent housing
2/1/2024	Outreach	People		engagement at encampments and housing sites
3/1/2024	Clean-up	Place	20	clear encampment site
6/30/2024	**50% Expended / 100% Obligated**	**Project Management**	**50**	**Statutory Deadline for 50% of ERF funds to be spent and 100% Obligated**
8/1/2024	Continued engagment	People	-10	engagement at encampments and housing sites
9/1/2024	Housed	Place	25	transition to permanent housing
11/1/2024	Continued engagment	People	-15	continue matching and transitioning to housing
12/1/2024	Outreach	People	15	case management at residence home
1/1/2025	Outreach	Place	-15	Monitor encampment sites
2/1/2025	Clean-up	Place	20	City of Bakersfield
4/1/2025	Outreach	People		Monitor encampsites
7/1/2025	Continued engagment	People		case management at residence home
8/1/2025	clean-up	Place		City of Bakersfield
10/1/2025	Outreach	Place	10	Monitor encampsites
12/1/2025	Continued engagment	People	10	case management at residence home
3/26/2026	Outreach	Place		Monitor encampsites
6/30/2026	**100% of ERF Funds Expended**	**Project Management**	**-50**	**Statutory Deadline for 100% of ERF funds to be spent**

PROJECT TIMELINE TIPS

1. Fill in the light blue cells to customize this template with your project's specific milestones.

2. Insert entire rows to the Project Milestones table to add additional milestones.

3. Column B should be a date

3. Column C should be the milestone name- however your team refers to it.

4. Column D provides a dropdown menu with options to help categorize milestones into broad groups. To add an option, go to sheet 1 and add the option in one of the green calls at the bottom of the list.

5. Column E Indicates the *Vertical Position* of milestone markers in the Project Milestones table at the top of the sheet. Changing this number allows you to change the vertical position of the milestone relative to the horizontal axis. Use positive numbers to position them above the axis and negative numbers to position them below.

6. Column F is a space to provide additional context, detail, or description for a specific milestone.

		ELIGIBLE USE CATEGORY				ERF-2-R PROPOSED BUDGET	LEVERAGED FISCAL SUPPORT	2 SENTENCE DESCRIPTION
Guidance and Intended Use	*This budget template may be slightly modified to meet local needs. If awarded funding, this budget, once approved, will serve as your communitys official project budget. Any changes to this budget must be authorized through the change request process.* ***Prinicple** : Cal ICH should be able to navigate only your submitted budget and understand the general parameters of the proposal and how it may be funded.*	*Use dropdowns. See NOFA, III. A.*				*Only ERF-2-R Funds*	*Non ERF-2-R Funds That WILL be Used to Support this Proposal*	*Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item.*
PERSONNEL COSTS			**SALARY**	**FTE**	**MONTHS**			
Outreach workers		**Street Outreach**	**$ 39,520.00**	**6**	**36**	$ 711,360.00		6 in the field lived experience outreach workers
Multi-disciplinary Team		Street Outreach	**$ 52,000.00**	**0.5**	**6**	$ 26,000.00		1 behavorial & 1 healthcare specialist part-time for 6 months in the field, then as needed basis
Coordinated Entry Specialist		Services Coordination	**$ 49,407.00**	**1**	**24**	$ 98,814.00		1 CES Specialist
Case Manager		Services Coordination	**$ 54,080.00**	**3**	**36**	$ 486,720.00		Field base and onsite CM
Data Clerk		Systems support	**$ 41,600.00**	**0.25**	**36**	$ 31,200.00		Collects data and runs reports
Program Supervisor		Service Coordination	**$ 54,080.00**	**0.25**	**36**	$ 40,560.00		Supervises program
Fringe benefits 28%		Administrative Costs			**36**	$ 363,130.32		Health benefits for outreach workers, CES specialist and case managers
Subtotal - Personnel Costs						**$ 1,757,784.32**	**$ -**	
NON-PERSONNEL COSTS			**UNIT**	**RATE**	**TIME**			
		Delivery of Permanent Housing	**70 persons**	$ 50.00	**36**	$ 3,500.00		Application fees
		Delivery of Permanent Housing	**70 persons**	$ 100.00	**36**	$ 21,000.00		vital documents
		Services Coordination	**70 persons**	$ 3.55	**36**	$ 26,838.00		3 bus passes per person per month, 70 people total for 3 years
		Services Coordination	**70 persons**	$ 500.00	**36**	$ 105,000.00		misc/storage
						$ 156,338.00		
		Street Outreach	**2**		**36**	$ 60,000.00		Vehicle
		Street Outreach	**2**		**36**	$ 10,800.00		Mileage/gas
		Street Outreach	**2**		**36**	$ 3,000.00		Insurance
		Street Outreach			**36**	$ 7,500.00		Program supplies
		Street Outreach			**36**	$ 10,000.00		Program equipment
						$ 91,300.00		
			35	**750**	**36**		$ 945,000.00	Leveraged housing choice vouchers
		Delivery of Permanent Housing				$ 3,750,000.00		Property acquistion
		Delivery of Permanent Housing				$ 7,500.00		Title and escrow
		Delivery of Permanent Housing				$ 100,000.00		Accessibility improvements
		Delivery of Permanent Housing				$ 100,000.00		Flooring
		Delivery of Permanent Housing				$ 16,000.00		Door Locks
		Delivery of Permanent Housing				$ 65,000.00		Entrance gate/fencing
		Delivery of Permanent Housing				$ 50,000.00		Landscaping (including pool demo)
		Delivery of Permanent Housing				$ 250,000.00		Offices/community space
		Delivery of Permanent Housing				$ 80,000.00		Appliances/Furnishings
		Delivery of Permanent Housing				$ 7,500.00		Mailboxes
		Delivery of Permanent Housing				$ 7,500.00		Remove motel sign
		Delivery of Permanent Housing				$ 25,000.00		Painting
		Delivery of Permanent Housing				$ 20,000.00		PTAC replacement (estimate 20)
		Delivery of Permanent Housing				$ 75,000.00		Contingency
		Delivery of Permanent Housing				$ 7,500.00		Appraisal
		Delivery of Permanent Housing				$ 25,000.00		Environmental
		Delivery of Permanent Housing				$ 7,500.00		PNA
		Delivery of Permanent Housing				$ 2,500.00		Legal
		Delivery of Permanent Housing				$ 50,000.00		City fees
		Delivery of Permanent Housing				$ 50,000.00		A&E
						$ 4,696,000.00		
Subtotal - Non-Personnel Costs						**$ 4,943,638.00**	**$ 945,000.00**	
ADMINISTRATIVE COSTS								
		Administrative Costs	5%			347,453.02		
Subtotal - Administrative Costs						**$ 347,453.02**	**$ -**	
TOTAL BUDGET	**Total Encampment Budget**					**$ 7,048,875.34**	**$ 945,000.00**	

Superseded by Current Budget

California Department of Transportation

DISTRICT 6 OFFICE
1352 WEST OLIVE AVENUE |P.O. BOX 12616 |FRESNO, CA 93778-2616
(559) 696-0249 | FAX (559) 488-4195 | TTY 711
www.dot.ca.gov

February 15, 2023

Jeannie McKendry
Grants Development Section Chief
California Interagency Council on Homelessness
801 Capitol Mall, Suite 601
Sacramento, CA 95814

Dear Ms. McKendry:

Caltrans is supportive of and committed to the Bakersfield Kern Regional Homeless Collaborative (BKRHC) for their proposal of the Encampment Resolution Funding request. BKRHC and partnering agencies have been providing services such as health care and behavioral and recovery services, interim and permanent housing, navigation centers, homeless shelters, and other services to homeless encampments along State Routes 99, 178, and 204 for the past several months. They are committed to the region and have shown their willingness to partner to improve the accessibility of those most in need by providing housing and other resources.

Caltrans will commit the following resources to support this effort:

- Provide recommendation and support for funding.
- Focus outreach efforts in the aforementioned high-return probable areas to benefit persons experiencing homelessness as well as to keep Caltrans rights of way clear of debris and reducing the likelihood of potentially dangerous conditions.
- Take action at encampment sites in the proposal only in collaboration with the ERF grantee and with at least two weeks of notice unless an encampment poses an imminent threat to life, health, safety, or infrastructure and must be immediately addressed.
- Continue to communicate with BHRHC and partnering agencies to coordinate relocation services prior to a relocation/cleanup event.

Caltrans District 6 is eager to be part of the Bakersfield Kern Regional Homeless Collaborative's partnership to strengthen and expand the resources to connect persons experiencing homelessness with new opportunities in the community.

Sincerely,

JOHN Y. LIU
Deputy District Director
Maintenance and Operations

JL/gb

Mayor Karen K. Goh

City of Bakersfield

March 20, 2023

Secretary Lourdes M. Castro Ramirez
California Business, Consumer Services and Housing Agency
915 Capitol Mall, Suite 350A
Sacramento, CA 95814

Re: Encampment Resolution Funding Program Letter of Support

Dear Secretary Castro Ramirez:

I am pleased to write this letter of support for the Bakersfield Kern Regional Homeless Collaborative's Encampment Resolution Funding (ERF) application for $7,048,875.34.

Our community greatly appreciates the State of California and the Business, Consumer Services and Housing Agency's investment in homelessness and housing. The Homeless Housing, Assistance and Prevention Grants, Project Homekey, and the Encampment Resolution Grant have been transformative. The City of Bakersfield spends over $12 million dollars a year in general fund dollars to respond to homelessness and $5 million dollars a year on affordable housing developments. Nevertheless, the substantial inflow of homeless individuals into California's cities, including Bakersfield, requires commensurate housing resources. Flexible and ongoing state allocations to municipalities are critical to supplanting our efforts to serve and house the most vulnerable.

Addressing homelessness remains the City of Bakersfield's number one priority. Since 2018, the City of Bakersfield has invested in 600 emergency shelter beds, robust street outreach, a new Bakersfield-Kern Regional Homeless Collaborative, affordable housing through our Economic & Community Development Department, and a homeless team in the City Manager's office to coordinate our many services. More must be done.

Last year, the City of Bakersfield Point in Time count found 612 unsheltered individuals. The Bakersfield Kern Regional Homeless Collaborative's ERF proposal targets three sites adjacent to state highways which are some of the most problematic in the city. The project area encompasses 62 encampments with 81 residents. This award would tremendously impact our community by providing 70 individuals with essential services and housing.

As we continue to seek solutions for the homeless crisis, the City of Bakersfield has participated in community action plans, strategic planning, and ERF collaborative application planning meetings. The ERF program and funding will strengthen Kern County's ongoing efforts to ensure the wellness and safety of persons experiencing homelessness. For individuals in encampments, this funding will provide support for their emotional, mental, and physical wellness, as well as safety needs arising from unsheltered homelessness. I am grateful for the regional partnership and collaboration that went into developing and executing this program.

I enthusiastically join local service providers and the community in support of the Bakersfield Kern Regional Homeless Collaborative's Encampment Resolution Funding application.

Sincerely,

Karen Goh

Karen K. Goh
Mayor, City of Bakersfield

Office of the Mayor | 1501 Truxtun Avenue | Bakersfield, CA 93301
(661) 326-3770 | mayor@bakerfieldcity.us

January 25, 2023

Bakersfield Kern Regional Homeless Collaborative
1900 E. Brundage Ln
Bakersfield, CA 93307

Re: Encampment Resolution Funding Program Letter of Support

The Kern County Public Health Department (KCPHD) strongly supports the Encampment Resolution Funding (ERF) application submitted by the Bakersfield Kern Regional Homeless Collaborative (BKRHC). BKRHC's objectives of the Encampment Site Plan is to reduce the impacts of homelessness in the community by connecting these individuals to housing, medical and supportive services. Bakersfield has experienced a considerable increase in encampments sites along the riverbeds, freeways and throughout the City of Bakersfield.

To ensure the health and wellness of the unsheltered individuals, a multi-disciplinary outreach team will assess and bridge all unsheltered individuals that they encounter to interim housing resources and tailor a case plan to their specific needs as they transition into permanent affordable housing.

KCPHD is actively engaged in efforts to end homelessness and regularly participates in community action plans, strategic planning, and ERF collaborative application planning meetings. This program and funding are important to Kern County's continued efforts to ensure the wellness and safety of people experiencing homelessness in encampments, including their emotional, mental, and physical wellness and safety needs arising from unsheltered homelessness.

KCPHD and our staff will serve as a collaborative partner for individuals and/or families experiencing homelessness in Kern County as served by the program. KCPHD will provide training to the collaborative on basic health and wellness topics, including common diseases prevalent in the community and their signs and symptoms, as well as services available through our department. For those individuals who qualify for various programs within KCPHD, linkages and referrals will be made as appropriate with individual follow up/case management as dictated by the program. In addition, KCPHD staff will accompany the collaborative on outreach events, providing health education and referral services directly to those individuals/families experiencing homelessness. Upon entering interim housing, KCPHD staff will be available to provide education to individuals/families on how to lead a healthy life.

Given the opportunity to implement the proposed Encampment Resolution Funding, KCPHD is committed to participate and enhance the services and opportunities available to further the County's efforts to address immediate paths towards safe and stable housing for people living in encampments including, but not limited to, street outreach, case management, housing and/or navigation systems, interim housing, and permanent housing.

Sincerely,

Brynn Carrigan, Director

HOUSING AUTHORITY

OF THE COUNTY OF KERN

Creating brighter futures...one home, one family at a time

January 30, 2023

Dr. Anna Laven, Executive Director
Bakersfield Kern Regional Homeless Collaborative
1900 E. Brundage Lane
Bakersfield, CA 93307

Re: Encampment Resolution Funding Program Letter of Support

The Housing Authority of the County of Kern strongly supports the Encampment Resolution Funding (ERF) application submitted by the Bakersfield Kern Regional Homeless Collaborative (BKRHC). BKRHC's objective is to target designated encampment sites to reduce homelessness in our community and connect individuals in the encampment sites to housing, medical and supportive services.

Bakersfield has experienced a considerable increase in encampments sites along the riverbed, freeways and throughout the City. BKRHC is committed to provide a solution to house the unsheltered population in the encampment sites. To ensure the health and wellness of the unsheltered individuals, a Multi-Disciplinary Outreach Team will assess and bridge all unsheltered individuals they encounter to interim housing resources and tailor a case plan to their specific needs as they transition into permanent housing.

The Housing Authority is actively engaged in efforts to end homelessness and is the leading provider of permanent supportive housing in Bakersfield and Kern County. We regularly participated in community action plans, strategic planning, and ERF collaborative meetings. This program and funding are important to ensure the wellness and safety of persons in encampments, including their emotional, mental, and physical wellness and safety needs arising from unsheltered homelessness.

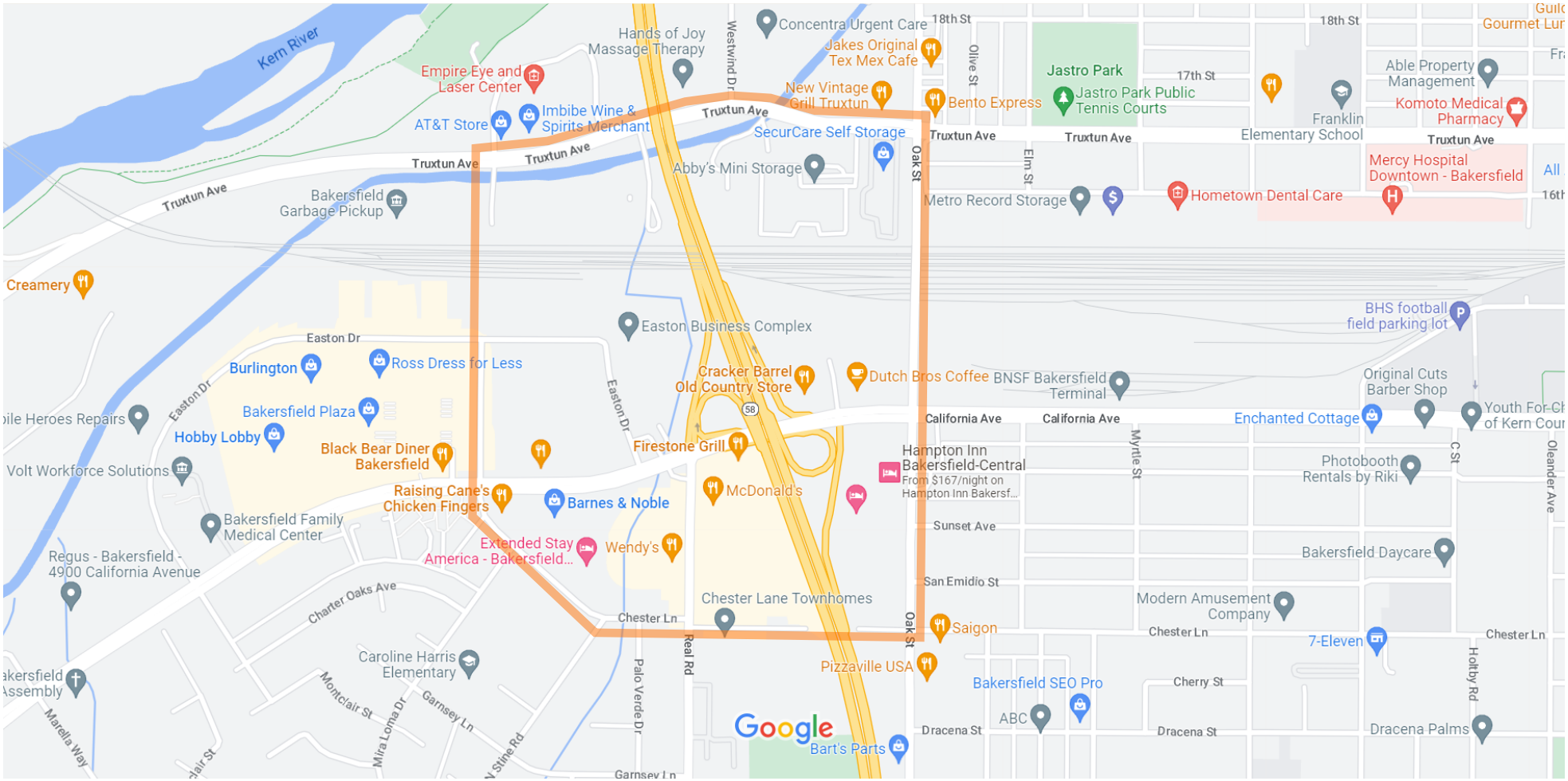
Given the opportunity to implement the proposed Encampment Resolution Funding, the Housing Authority is committed to participating with BKRHC and other partners to provide immediate paths towards safe and stable housing for people living in encampments including, but not limited to, street outreach, case management, housing and/or navigation systems, interim housing, and permanent housing.

Sincerely,

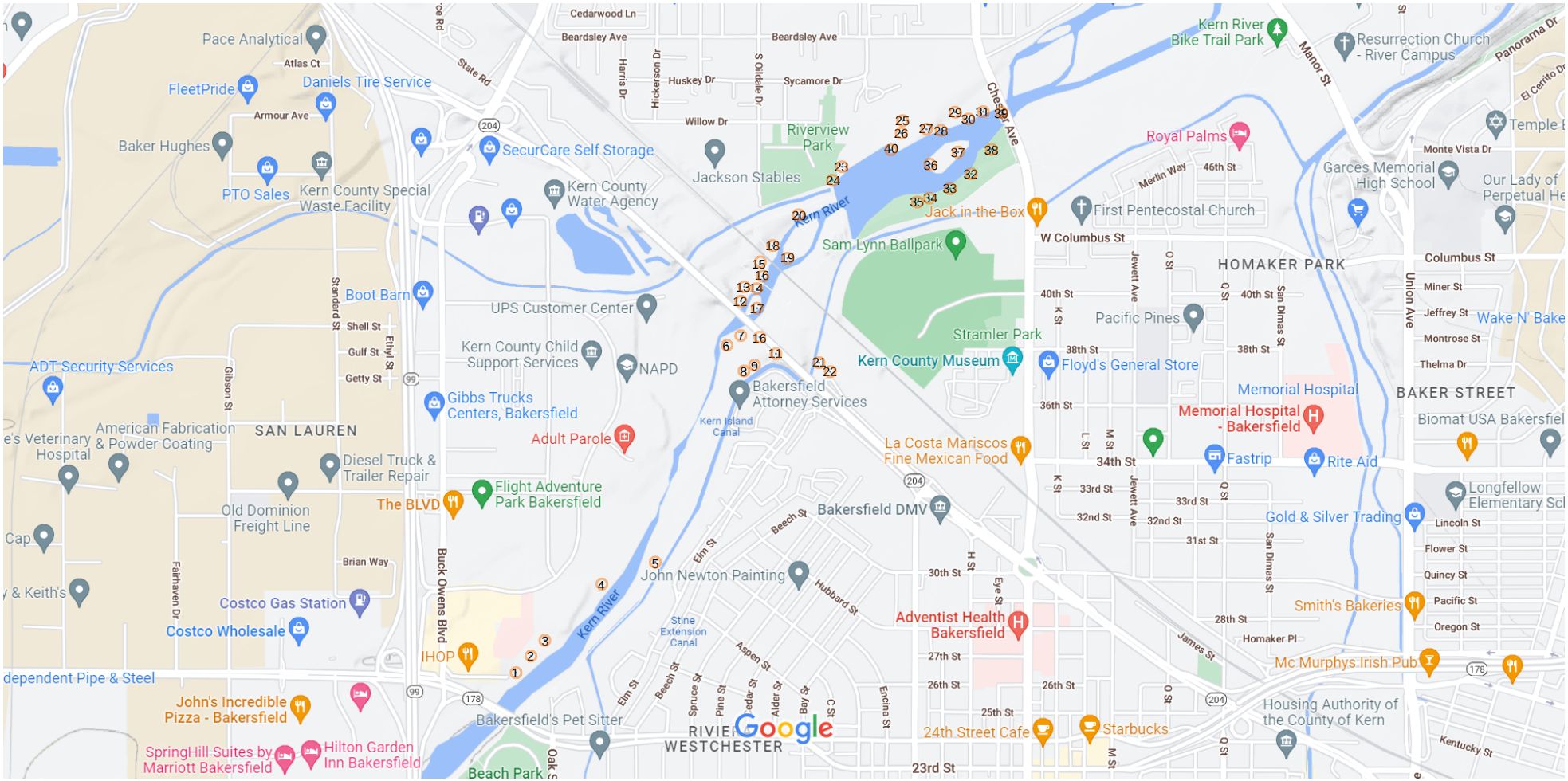
Stephen M. Pelz
Executive Director

Tel 661·631·8500 Fax 661·631·9500 TTY 661·631·1047
601 – 24th Street, FRNT · Bakersfield, CA 93301-4142 www.kernha.org

Google Maps


Kern River
Truxtun Ave
Empire Eye and Laser Center
Imbibe Wine & Spirits Merchant
AT&T Store
Hands of Joy Massage Therapy
Westwind Dr
Concentra Urgent Care
Jakes Original Tex Mex Cafe
New Vintage Grill Truxtun
Bento Express
Jastro Park
Jastro Park Public Tennis Courts
18th St
17th St
Olive St
Able Property Management
Komoto Medical Pharmacy
Franklin Elementary School
SecurCare Self Storage
Abby's Mini Storage
Oak St
Elm St
Metro Record Storage
Hometown Dental Care
Mercy Hospital Downtown - Bakersfield
Bakersfield Garbage Pickup
Creamery
Easton Business Complex
Easton Dr
Burlington
Ross Dress for Less
Bakersfield Plaza
Hobby Lobby
Black Bear Diner Bakersfield
Volt Workforce Solutions
Cracker Barrel Old Country Store
Dutch Bros Coffee
BNSF Bakersfield Terminal
California Ave
Firestone Grill
Hampton Inn Bakersfield-Central
From $167/night on Hampton Inn Bakersf...
McDonald's
Raising Cane's Chicken Fingers
Barnes & Noble
Bakersfield Family Medical Center
Extended Stay America - Bakersfield...
Wendy's
Regus - Bakersfield - 4900 California Avenue
Charter Oaks Ave
Chester Ln
Chester Lane Townhomes
Real Rd
Caroline Harris Elementary
Palo Verde Dr
Montclair St
Garnsey Ln
Mira Loma Dr
Marella Way
Pizzaville USA
Saigon
Sunset Ave
San Emidio St
Myrtle St
BHS football field parking lot
Original Cuts Barber Shop
Enchanted Cottage
Photobooth Rentals by Riki
Bakersfield Daycare
Modern Amusement Company
7-Eleven
Holtby Rd
Oleander Ave
Bakersfield SEO Pro
ABC
Cherry St
Dracena St
Dracena Palms
Bart's Parts
Google
Map data ©2023
200 m

Google Maps River from 178 to Chester Ave



40 Encampments
59 People

River Encampments HWY 178 to Chester Ave	
North Bank	South Bank
#1 5 individuals (3 male 2 female)	#5 Single male
#2 Single male	#6 Single male
# 3 Single male	#7 Couple Male & Female
# 4 Single male	#8 Single female
#12 Couple (one male and female)	#9 Single male
#13 Single male	#10 Single male (under GSH)
#14 Single male	#11 Single male (under GSH)
#15 Single male	#21 Single male
#16 Couple (male and female)	#22 Single male
#17 Single male	# 32 2 males
#18 Single male	#33 2 individuals (male and female)
#19 Couple (male and female)	#34 Single male
#20 Single male	#35 3 individuals (2 male-1 female)
#23 Couple (male and female)	#36 Single Male
#24 Single male	# 38 Single male
#25 Couple (male and female)	
#26 2 males	
#27 Single female	
#28 Single female	
#29 Couple (male and female)	
#30 Siblings (Male and female)	
#31 Single male	
#37 Single male	
#39 Couple (male and female)	
#40 Couple (male and female)	

ERF Budget Change Request Form

This budget change request was submitted on 3/15/2024 11:37 PM

Introduction

Please select from the list of jurisdictions
Bakersfield/Kern County CoC

The selected jurisdiction is associated with the following ERF award(s). Select the award(s) for which you are submitting this budget change request:

ERF-1 award in the amount of
No

ERF-2L award in the amount of
No

ERF-2R award in the amount of $7,048,875.34
Yes

ERF-3L award in the amount of
No

Please confirm the selections are accurate before proceeding in this form.

ERF-1 Budget Change Request

Answer all of the questions below. Reponses should be concise and provide specific details explaining any proposed changes to funding and/or project plans.

Generally, the effective date is the date this form is submitted, however, in unique circumstances Cal ICH will consider retroactivity.

What date are you requesting that the revised budget be effective?

If you would like this date to be retroactive, please explain why.
N/A

Are you requesting an expedited review?
No

Please explain why.

Provide a proposed budget below.

New Proposed Budget for ERF-1 funds by Eligible Use Category

Direct Services and Housing Options	Capacity Building	Sustainable Outcomes	Administrative Costs
Activities to address immediate crisis needs and paths towards safe and stable housing for people living in encampments including, but not limited to, street outreach and engagement, housing and/or systems navigation, interim housing, and permanent housing.	*Activities to enhance the systems carrying out the demonstration project including, but not limited to, service coordination efforts, establishing and strengthening cross-system partnerships, and workforce development including specialized training and contracting with providers of culturally specific interventions.*	*Activities and interventions to ensure sustained outcomes for the people served and to support sustained restoration of encampment sites to their intended or original state.*	*up to 5% of awarded Program funds may be applied to administrative costs.*
New Proposed Budget	**New Proposed Budget**	**New Proposed Budget**	**New Proposed Budget**
Previously Approved Budget	**Previously Approved Budget**	**Previously Approved Budget**	**Previously Approved Budget**

Budget Change Request Total

Total New Proposed Budget
0.00

Total Previous Budget
0.00

Reason for the Request and Resulting Change

What prompted the need for this change?

At the program level, what will change if this budget change request is approved?

Programmatically, what will be eliminated, reduced, or augmented from the previously approved budget?	Programmatically, what will be added, expanded, or augmented in the newly proposed budget?

ERF-2L Budget Change Request

Answer all of the questions below. Reponses should be concise and provide specific details explaining any proposed changes to funding and/or project plans.

Generally, the effective date is the date this form is submitted, however, in unique circumstances Cal ICH will consider retroactivity.

What date are you requesting that the revised budget be effective?

If you would like this date to be retroactive, please explain why.
N/A

Are you requesting an expedited review?
No

Please explain why.

Provide a proposed budget below.

New Proposed Budget for ERF-2L funds by Eligible Use Category

Direct Services and Housing Options	Capacity Building	Sustainable Outcomes	Administrative Costs
Activities to address immediate crisis needs and paths towards safe and stable housing for people living in encampments including, but not limited to, street outreach and engagement, housing and/or systems navigation, interim housing, and permanent housing.	*Activities to enhance the systems carrying out the demonstration project including, but not limited to, service coordination efforts, establishing and strengthening cross-system partnerships, and workforce development including specialized training and contracting with providers of culturally specific interventions.*	*Activities and interventions to ensure sustained outcomes for the people served and to support sustained restoration of encampment sites to their intended or original state.*	*up to 5% of awarded Program funds may be applied to administrative costs.*
New Proposed Budget	**New Proposed Budget**	**New Proposed Budget**	**New Proposed Budget**
Previously Approved Budget	**Previously Approved Budget**	**Previously Approved Budget**	**Previously Approved Budget**

Budget Change Request Total

Total New Proposed Budget

0.00

Total Previous Budget
0.00

Reason for the Request and Resulting Change

What prompted the need for this change?

At the program level, what will change if this budget change request is approved?

Programmatically, what will be eliminated, reduced, or augmented from the previously approved budget?	**Programmatically, what will be added, expanded, or augmented in the newly proposed budget?**

ERF-2R Budget Change Request

Answer all of the questions below. Reponses should be concise and provide specific details explaining any proposed changes to funding and/or project plans.

Generally, the effective date is the date this form is submitted, however, in unique circumstances Cal ICH will consider retroactivity.

What date are you requesting that the revised budget be effective?
1/16/2024

If you would like this date to be retroactive, please explain why.
N/A

Are you requesting an expedited review?
No

Please explain why.

Provide a proposed budget below.
ERF-2-R Bakersfield CoC Budget 03.2024.xlsx

New Proposed Budget for ERF-2R funds by Eligible Use Category

Rapid Rehousing	**Operating Subsidies**	**Street Outreach**	**Services Coordination**
Rapid rehousing, including housing identification services, rental subsidies, security deposits, incentives to landlords, and holding	*Operating subsidies in new and existing affordable or supportive housing units, emergency shelters, and navigation centers.*	*Street outreach to assist eligible persons to access crisis services, interim housing options, and permanent housing and services.*	*Services coordination, which may include access to workforce, education, and training programs, or other services needed to*

fees for eligible persons, housing search assistance, case management and facilitate access to other community-based services.	*Operating subsidies may include operating reserves.*		*improve and promote housing stability for eligible persons, as well as direct case management services being provided to persons.*
New Proposed Budget $0.00	**New Proposed Budget** $0.00	**New Proposed Budget** $878,645.38	**New Proposed Budget** $1,069,145.52
Previously Approved Budget $0.00	**Previously Approved Budget** $0.00	**Previously Approved Budget** $1,338,174.32	**Previously Approved Budget** $667,248.00

Systems Support	**Delivery of Permanent Housing**	**Prevention and Shelter Diversion**	**Interim Sheltering**
Systems support for activities that improve, strengthen, augment, complement, and/or are necessary to create regional partnerships and a homeless services and housing delivery system that resolves persons' experiences of unsheltered homelessness.	*Delivery of permanent housing and innovative housing solutions, such as unit conversions that are well suited for eligible persons.*	*Prevention and shelter diversion to permanent housing, including flexible forms of financial assistance, problem solving assistance, and other services to prevent people that have been placed into permanent housing from losing their housing and falling back into unsheltered homelessness. This category is only available to serve people who were formerly residing in the prioritized ERF encampment site.*	*Interim sheltering, limited to newly developed clinically enhanced congregate shelters, new or existing noncongregate shelters, and operations of existing navigation centers and shelters based on demonstrated need that are well suited for eligible persons.*
New Proposed Budget $31,200.00	**New Proposed Budget** $4,720,500.00	**New Proposed Budget** $0.00	**New Proposed Budget** $0.00
Previously Approved Budget $0.00	**Previously Approved Budget** $4,696,000.00	**Previously Approved Budget** $0.00	**Previously Approved Budget** $0.00

Improvements to	**Administrative Costs**

Existing Emergency Shelters	
Improvements to existing emergency shelters to lower barriers, increase privacy, better address the needs of eligible persons, and improve outcomes and exits to permanent housing.	*Up to 5% of grant funds may be applied to administrative costs. Administrative costs incurred by the city, county, continuum of care, to administer its program allocation.*
New Proposed Budget $0.00	**New Proposed Budget** $349,384.44
Previously Approved Budget $0.00	**Previously Approved Budget** $347,453.02

Budget Change Request Total

Total New Proposed Budget
7,048,875.34

Total Previous Budget
7,048,875.34

Reason for the Request and Resulting Change

What prompted the need for this change?
Due to inflation the cost of the vehicles increased. The budget was modified and funds from service coordination were moved to cover the increase of the vehicles.

Additionally, the CoC has reallocated funds to services coordination due to Cal ICH guidance that service provider overhead be categorized as program costs.

At the program level, what will change if this budget change request is approved?

Programmatically, what will be eliminated, reduced, or augmented from the previously approved budget?
We are losing .25 hours from services coordination and leveraging hours from existing staff.

Programmatically, what will be added, expanded, or augmented in the newly proposed budget?
We'll able to purchase the two vehicles that were budgeted.

ERF-3L Budget Change Request

Answer all of the questions below. Reponses should be concise and provide specific details explaining any proposed changes to funding and/or project plans.

Generally, the effective date is the date this form is submitted, however, in unique circumstances Cal ICH will consider retroactivity.

What date are you requesting that the revised budget be effective?

If you would like this date to be retroactive, please explain why.
N/A

Are you requesting an expedited review?
No

Please explain why.

Provide a proposed budget below.

New Proposed Budget for ERF-3L funds by Eligible Use Category

Rapid Rehousing	**Operating Subsidies**	**Street Outreach**	**Services Coordination**
Rapid rehousing, including housing identification services, rental subsidies, security deposits, incentives to landlords, and holding fees for eligible persons, housing search assistance, case management and facilitate access to other community-based services.	*Operating subsidies in new and existing affordable or supportive housing units, emergency shelters, and navigation centers. Operating subsidies may include operating reserves.*	*Street outreach to assist eligible persons to access crisis services, interim housing options, and permanent housing and services.*	*Services coordination, which may include access to workforce, education, and training programs, or other services needed to improve and promote housing stability for eligible persons, as well as direct case management services being provided to persons.*
New Proposed Budget	**New Proposed Budget**	**New Proposed Budget**	**New Proposed Budget**
Previously Approved Budget	**Previously Approved Budget**	**Previously Approved Budget**	**Previously Approved Budget**

Systems Support	**Delivery of Permanent Housing**	**Prevention and Shelter Diversion**	**Interim Sheltering**
Systems support for activities that improve, strengthen, augment, complement, and/or are	*Delivery of permanent housing and innovative housing solutions, such as unit conversions that*	*Prevention and shelter diversion to permanent housing, including flexible forms of financial*	*Interim sheltering, limited to newly developed clinically enhanced congregate shelters, new*

necessary to create regional partnerships and a homeless services and housing delivery system that resolves persons' experiences of unsheltered homelessness.	*are well suited for eligible persons.*	*assistance, problem solving assistance, and other services to prevent people that have been placed into permanent housing from losing their housing and falling back into unsheltered homelessness. This category is only available to serve people who were formerly residing in the prioritized ERF encampment site.*	*or existing noncongregate shelters, and operations of existing navigation centers and shelters based on demonstrated need that are well suited for eligible persons.*
New Proposed Budget	**New Proposed Budget**	**New Proposed Budget**	**New Proposed Budget**
Previously Approved Budget	**Previously Approved Budget**	**Previously Approved Budget**	**Previously Approved Budget**

Improvements to Existing Emergency Shelters	**Administrative Costs**
Improvements to existing emergency shelters to lower barriers, increase privacy, better address the needs of eligible persons, and improve outcomes and exits to permanent housing.	*Up to 5% of grant funds may be applied to administrative costs. Administrative costs incurred by the city, county, continuum of care, to administer its program allocation.*
New Proposed Budget	**New Proposed Budget**
Previously Approved Budget	**Previously Approved Budget**

Budget Change Request Total

Total New Proposed Budget
0.00

Total Previous Budget

0.00

Reason for the Request and Resulting Change

What prompted the need for this change?

At the program level, what will change if this budget change request is approved?

Programmatically, what will be eliminated, reduced, or augmented from the previously approved budget?

Programmatically, what will be added, expanded, or augmented in the newly proposed budget?

Certify and Submit

Please provide any additional comments

Title
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[Form.Introduction.JurisdictionAndContractSelection.PleaseSelectYourJurisdiction.JurisdictionSelection] certifies that all information included in this form is true and accurate to the best of their knowledge.
Yes

		ELIGIBLE USE CATEGORY				ERF-2-R PROPOSED BUDGET	LEVERAGED FISCAL SUPPORT	2 SENTENCE DESCRIPTION
Guidance and Intended Use	*This budget template may be slightly modified to meet local needs. If awarded funding, this budget, once approved, will serve as your communitys official project budget. Any changes to this budget must be authorized through the change request process.* ***Prinicple** : Cal ICH should be able to navigate only your submitted budget and understand the general parameters of the proposal and how it may be funded.*	*Use dropdowns. See NOFA, III. A.*				*Only ERF-2-R Funds*	*Non ERF-2-R Funds That WILL be Used to Support this Proposal*	*Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item.*
PERSONNEL COSTS			**SALARY**	**FTE**	**MONTHS**			
Outreach workers		**Street Outreach**	**$ 39,520.00**	**6**	**36**	$ 711,360.00		6 in the field lived experience outreach workers
Multi-disciplinary Team		Street Outreach	**$ 52,000.00**	**0.5**	**6**	$ 35,425.38		1 behavorial & 1 healthcare specialist part-time for 6 months in the field, then as needed basis
Coordinated Entry Specialist		Services Coordination	**$ 49,407.00**	**1**	**24**	$ 98,814.00		1 CES Specialist
Case Manager		Services Coordination	**$ 54,080.00**	**2.75**	**36**	$ 446,160.00		Field base and onsite CM
Data Clerk		Systems support	**$ 41,600.00**	**0.25**	**36**	$ 31,200.00		Collects data and runs reports
Program Supervisor		Service Coordination	**$ 54,080.00**	**0.25**	**36**	$ 40,560.00		Supervises program
Fringe benefits 28%		Services Coordination			**36**	$ 351,773.52		Health benefits for outreach workers, CES specialist and case managers
Subtotal - Personnel Costs						**$ 1,715,292.90**	**$ -**	
NON-PERSONNEL COSTS			**UNIT**	**RATE**	**TIME**			
		Delivery of Permanent Housing	**70 persons**	$ 50.00	**36**	$ 3,500.00		Application fees
		Delivery of Permanent Housing	**70 persons**	$ 100.00	**36**	$ 21,000.00		vital documents
		Services Coordination	**70 persons**	$ 3.55	**36**	$ 26,838.00		3 bus passes per person per month, 70 people total for 3 years
		Services Coordination	**70 persons**	$ 500.00	**36**	$ 105,000.00		misc/storage
						$ 156,338.00		
		Street Outreach	**2**		**36**	$ 100,560.00		Vehicle
		Street Outreach	**2**		**36**	$ 10,800.00		Mileage/gas
		Street Outreach	**2**		**36**	$ 3,000.00		Insurance
		Street Outreach			**36**	$ 7,500.00		Program supplies
		Street Outreach			**36**	$ 10,000.00		Program equipment
						$ 131,860.00		
			35	**750**	**36**		$ 945,000.00	Leveraged housing choice vouchers
		Delivery of Permanent Housing				$ 3,750,000.00		Property acquistion
		Delivery of Permanent Housing				$ 7,500.00		Title and escrow
		Delivery of Permanent Housing				$ 100,000.00		Accessibility improvements
		Delivery of Permanent Housing				$ 100,000.00		Flooring
		Delivery of Permanent Housing				$ 16,000.00		Door Locks
		Delivery of Permanent Housing				$ 65,000.00		Entrance gate/fencing
		Delivery of Permanent Housing				$ 50,000.00		Landscaping (including pool demo)

	Delivery of Permanent Housing		$	250,000.00		Offices/community space
	Delivery of Permanent Housing		$	80,000.00		Appliances/Furnishings
	Delivery of Permanent Housing		$	7,500.00		Mailboxes
	Delivery of Permanent Housing		$	7,500.00		Remove motel sign
	Delivery of Permanent Housing		$	25,000.00		Painting
	Delivery of Permanent Housing		$	20,000.00		PTAC replacement (estimate 20)
	Delivery of Permanent Housing		$	75,000.00		Contingency
	Delivery of Permanent Housing		$	7,500.00		Appraisal
	Delivery of Permanent Housing		$	25,000.00		Environmental
	Delivery of Permanent Housing		$	7,500.00		PNA
	Delivery of Permanent Housing		$	2,500.00		Legal
	Delivery of Permanent Housing		$	50,000.00		City fees
	Delivery of Permanent Housing		$	50,000.00		A&E
			$	4,696,000.00		
Subtotal - Non-Personnel Costs			**$**	**4,984,198.00**	**$**	**945,000.00**
ADMINISTRATIVE COSTS						
	Administrative Costs	5%		349,384.44		
Subtotal - Administrative Costs			**$**	**349,384.44**	**$**	**-**
TOTAL BUDGET	**Total Encampment Budget**		**$**	**7,048,875.34**	**$**	**945,000.00**