



**California
Interagency Council
on Homelessness**

ERF-3-R, Application

Part 1 (A): ADMINISTRATIVE INFORMATION

Application Window

- ☐ Window #1, 11/3/2023 - 1/31/2024
☐ Window #2, 2/1/2024 - 4/30/2024
☒ Window #3, 5/1/2024 - 6/30/2024

*Applications received after 5:00 p.m. on the last day of the application window will be reviewed and evaluated during the following application window. **Note, applications submitted after 5:00 p.m. on 6/30/2024 will not be reviewed.***

Eligible Applicant

Select the eligible applicant's jurisdiction type.

- ☐ CoC ☒ City ☐ County

What is the name of the city or county?

City of Los Angeles

Part 1 (B) Contracting Information

Complete all elements of the below section. This information is required for contracting should this application be chosen for award.

Contractor Information

Contractor Name (the legal entity entering into contract with the State)

City of Los Angeles

What is the Federal Employer Identification Number (FEIN # or tax id number) for the contractor?

95-6000735

Tax ID Form

gov_taxpayer_id_form ERF 3 Window 3 _ Signed EGII.pdf

Governmental entities will need to submit a GovTIN Tax Form, and Non-governmental entities will need to submit a STD 204 Tax Form. Links to each are below:

GovTIN: [Taxpayer ID Form \(ca.gov\)](#)

STD 204: [STD 204 - Payee Data Record \(ca.gov\)](#)

Who is the best contact person for this contract?

Primary Contact

<input type="text" value="Patrick"/>	<input type="text" value="Mooney"/>
First	Last

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Job title

<input type="text" value="Homelessness Director"/>
job title

Email

<input type="text" value="Patrick.Mooney@lacity.org"/>
--

Phone

<input type="text" value="(213) 776-2486"/>

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Secondary Contact

<input type="text" value="Patricia"/>	<input type="text" value="Castellanos"/>
First	Last

Job title

<input type="text" value="Chief of Staff"/>
job title

Email

<input type="text" value="Patricia.Castellanos@lacity.org"/>
--

Phone

<input type="text" value="(213) 913-2976"/>

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Contact Person for Reporting

<input type="text" value="Erica"/>	<input type="text" value="Cardenas"/>
First	Last

Job title

Management Analyst

job title

Email

erica.cardenas@lacity.org

Phone

(213) 676-0714

This contact will ONLY receive grant reporting correspondence (inclusive of guidance, report releases/reminders, report follow-ups).

Authorized Representative

Edwin

First

Gipson II

Last

Job title

Assistant City Administrative Officer

job title

Email

edwin.gipson@lacity.org

Phone

(213) 643-9397

The Authorized Representative has authority to contract on behalf of the eligible applicant

If this application is funded, what address should the check be mailed to?

Address

200 N. Main Street

Address Line 1

Suite 1500

Address Line 2

Los Angeles

City

California

State

90012-4190

Zip Code

Attention to (if applicable):

Edwin Gipson II

 **This Application uses character limits** 

Reaching these limits is not required, however competitive responses will address all parts of each

question asked.

Part 2: PROPOSAL OVERVIEW

Guidance:

In completing this application, applicants must identify the specific encampment that will be prioritized for resolution.

If an applicant proposes to prioritize a large, noncontiguous, or multiple site(s), the encampments may only be addressed through a single application if: (a) the justification for prioritizing the encampments is the same, **and** (b) the demographics and service needs of the residents of the encampments is sufficiently the same that, (c) the same set of services, and service providers, including outreach, interim and permanent housing programs, will be used to resolve the identified people's experience of homelessness in encampments.

Applicant must prepare a separate application for each encampment that does not meet the requirements of (a) – (c).

Proposal Summary

Summarize the proposed Encampment Resolution Fund (ERF) project, including an overview of all key components and/or phases of the project that will be funded in whole or in part with ERF-3-R resources. (1500-character limit)

Hollywood hosts one of the densest and most diverse groups of homeless individuals in the country. Our target area of encampment(s) lies between Highland Boulevard and Western Avenue running West to East, and between Franklin Avenue to Santa Monica Boulevard running North to South. Within our identified service area, we know of 113 people experiencing street homelessness residing in tents, makeshifts, vehicles, and on the pavement. This information has been obtained by direct outreach conducted by CD13 staff in conjunction with regional homeless outreach teams. Our target area's largest demographics include LGBTQ individuals and transitional aged youth (TAY). These individuals are usually single adults who are in need of wrap-around services including substance abuse and mental health treatment, vocational and employment support, and housing navigation. A large number of the homeless individuals within the area are connected to the coordinated entry system and are considered chronically homeless.

People Served

Number of people currently residing in prioritized encampment site

113

#

Potential inflow of people into the prioritized encampment site during the grant term.

We expect the total number of people living within the zone to be 148 by 2027. We expect individuals to fall into homelessness here as well, bringing the number even higher. We expect our number of homeless individuals in this area to slowly rise even though housing placements are made consistently currently. The Hollywood Refresh Spot will help us improve the proposed area and house even more individuals than before.

Of people currently residing in prioritized encampment site, how many will be served by this proposal?

90

#

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?

297

#

Of people projected to be served across the entire grant period, number of people projected to transition into interim housing.

297

#

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing

90

#

*This should include both people who transition directly into permanent housing **and** people who may first transition into interim housing.*

Is the prioritized encampment site part of a larger encampment area?

☒ Yes ☐ No

Approximately how many people are residing in the entire larger encampment area, including the prioritized site?

113

#

Briefly describe the prioritized site in relation to the larger encampment area. (1000-character limit)

Our prioritized site is the densest homeless population in our district and all of the locations listed under Encampment Information 3 are very close in proximity to one another, share community and association with one another, and constantly shift from location to location within the prioritized site. In relation to a larger encampment area, many more encampments exist in the adjacent East Hollywood, Melrose Hill, and Rampart Village neighborhoods.

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site, including demographics, household compositions, disabilities, and projected service and housing needs. Include how this information was gathered. (1500-character limit)

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If this proposal seeks to serve a particular target population, specify and describe.

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000-character limit)

The service area is located within our council district and is in the core of Hollywood. The boundaries lie within Highland Ave to the west and Western Ave running northwest to southeast, and Franklin Ave to the North. We see 3 main forms of encampment within this zone, including larger encampments with multiple tents or structures (20 tents), single individuals rough sleeping on the sidewalks, or vehicle dwelling (vehicles and RVs). In Los Angeles, vehicle dwelling was up the largest percentage last year and is evident in this zone. Our largest interconnected encampments follow the corridors, specifically along Hollywood Blvd, Sunset Blvd, Highland Ave, and Vine St. These encampments are easily accessible to one another and the individuals often move back and forth between regular and long standing sites.

3. Why is this encampment site being prioritized? Applicant should identify any distinguishing needs and/or vulnerabilities of the people living in this encampment and/or any health, safety, or other concerns that led the applicant to prioritize this site over other encampments. (1000-character limit)

The encampment site has the densest homeless population in CD13. Encampments within the area are made of makeshift structures that expand to block lengths and are difficult to keep clean and healthy for the homeless individuals living here. This resource will primarily serve our LGBTQ and TAY populations and provide them access to wrap-around services including hygiene, housing navigation, and interim and permanent housing referrals, and prevention and diversion for those at risk of homelessness. The area also experiences the highest eviction rates in the city and we expect continued entry into homelessness in the area. Homeless individuals resort to constructing makeshift shelters in high density areas, including along the 101 Freeway in the public rights of way under CalTrans jurisdiction. The 101 Freeway is one of the busiest in Los Angeles - which has proved to be hazardous to motorists and the homeless. A letter of support from CalTrans is attached to this application.

ERF authorizing legislation requires funding be used for "prioritized" encampments. Applicants must, therefore, provide a justification for the prioritization of the encampment proposed to be served. Except in

very small communities where it may be possible to justify prioritizing all of a small number of encampments for resolution using this fund source, ERF is not intended to be used to fund a community-wide encampment resolution program.

Attachment: Map

ERF-3 MAP CD13.pdf

The provided map should clearly indicate the area of the prioritized encampment. The map may also indicate the location of other key service, shelter, and housing resources described in this proposal.

4. Is the prioritized site on a state right-of-way?

☐ No ☒ Yes - partially ☐ Yes - entirely

Attachment: Caltrans Letter of Support

Los Angeles - CD 13 Caltrans ERF Support Letter - signed.pdf

Projects entirely or partially on a state right-of-way must include a Letter of Support from Caltrans.

- This letter must include confirmation from Caltrans that they are aware of and in support of the ERF project, including the projected timeline, and that they will only take action on that encampment site in collaboration with and at least 2 weeks-notice to the ERF grantee, unless critical circumstances exist when an encampment poses an imminent threat to life, health, safety, or infrastructure and must be immediately addressed.
- This letter should be signed by the local Caltrans Deputy District Director of Maintenance (DDDM) or their designee.
- This letter may also include Caltrans role in the proposal and what Caltrans resources are being leveraged.

Proposal's Outcomes

5. What outcomes does this proposal seek to accomplish by 6/30/2027? Outcomes should be specific, measurable, attainable, relevant, and time-bound (SMART). (1000-character limit)

We expect our outcomes to be based on interim housing referrals and placements, services including vital documents needed to obtain permanent housing and employment, and overall access to a location where individuals can access the county's Continuum of Care through LAHSA and its partners. Our Outcomes: 1. Moving homeless individuals towards permanent housing with a housing-first approach. We expect to see 500 interim housing placements over the grant period with many more interim housing referrals placed over that period. 2. We will prepare individuals by getting them documents ready so they are prepared for permanent housing and employment resources - it would be realistic to expect upwards of 500 documents to be provided to our population (IDs and birth certificates). 3. We will give our target population access to hygienic services, mental health services, and substance abuse services with thousands of these services provided each month. 4. We expect 160 permanent housing placement

6. What are the primary activities the applicant will implement to achieve each of the proposal's outcomes? (1000-character limit)

CD13 staff has engaged with government agencies, nonprofit partners, community groups, as well as homeless individuals to bring this project to life and ensure its success. We have developed a detailed scope of work and have identified the primary service providers for the site to operate and carry out the key functions of the program. We currently hold monthly meetings with providers throughout our district to gather data on how programs are performing, we will meet with our Refresh Spot providers and do the same. We will additionally integrate “Connect Days” with other partners to bring in additional resources and expand the program capacity, and will implement an ongoing community advisory team to allow for transparency and involvement - including those with lived experience. Our staff meets with homeless advocates (many with lived experience) on a biweekly basis to discuss their concerns for living conditions at interim housing and hotels sites, as well as their experiences with LA

7. How will the applicant measure progress towards the proposal’s outcomes? (1000-character limit)

Measurement data will include the following: 1. Number of individual engagements, 2. Number of referrals completed, 3. Number of linkages to psychiatric and substance abuse treatment 4. Number of interim housing placement and 5. Number of permanent housing placements. The council district seeks to work with well established and trusted service providers in the area to track the progress of major encampments and work collectively as a system to produce results in reducing homelessness at our targeted encampments. The voices of the homeless individuals will always serve as a guide to program design, allowing them to provide feedback on the quality and impact of services.

8. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal’s outcomes? If so, how will the applicant navigate these challenges? (1000- character limit)

Services similar to our proposed program have had community and neighborhood pushback in the past. People have shown concern for homeless programs opening and attracting encampments or other similar issues. This would be our primary hindrance, though the community has been receptive to the idea in community meetings and through discussion in recent months. We plan to involve the community as much as possible, and would hold meetings and open houses for anything we receive through the state. We also plan to strongly partner with community organizations who have already signaled willingness to participate in collective action and new approaches to homelessness at the proposed encampments in Hollywood.

9. Does this proposal fund a standalone project, or is the proposed project one component of a larger initiative?

☒ Standalone ☐ Larger initiative

Centering People

10. Describe how the perspectives of people with lived experience of homelessness meaningfully contributed to the content of this proposal? How will people with lived experience be part of the implementation of this ERF project? If individuals living in the encampment site were included in the development of this proposal, describe how their input was obtained and how that input shaped the proposal. (1000-character limit)

The proposed project is supported by a culmination of information gathered by CD13 through direct outreach to residents of the identified encampments over the past several years. Our team directly works with many of the individuals within the proposed service area. We will continue to engage encampment residents employing the most recent evidence-based practices to gauge appropriate needs and program building and implementation, and homeless individuals on our advisory team. Our office has and continues to hold advocate meetings with neighborhoods throughout our district including Hollywood, and we currently engage with homeless individuals or those with lived experience in those meetings. Additionally, we'll lean on feedback provided to the operator of the original Refresh Spot in Skid Row (HHCLA), who has years running a similar successful program.

11. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000-character limit)

Our project design incorporates housing navigation to assist with entry into housing navigation at our interim housing locations listed on Table 1, finding permanent housing (PSH), and securing permanent housing through the Coordinated Entry System (CES) through the Continuum of Care (CoC). Additionally, we would provide a number of serves that would increase self-sufficiency, build participant confidence, and give them choice in what routes they seek. This will be done through access to showers, laundry, device charging, and more. When housing options become available, our project will be a springboard towards finding housing, avoiding housing discrimination based off of appearance and lived experiences, and be a brick and mortar location our homeless neighbors can rely on when they're ready to pursue a number of resources.

12. Describe how each of the following service delivery practices are incorporated into the outreach, interim shelter (if applicable), and permanent housing aspects of the proposed ERF project: (a) individual participant choice and (b) trauma informed care. (1000-character limit)

Our office strongly believes in empowering our homeless neighbors and we support motivational interviewing, housing first, and harm reduction practices (including the whole of trauma informed care). Case management and housing navigation would be trained with these practices in order to place emphasis on the homeless individuals' needs and work with them where they're at. This resource will be a low-barrier approach, which will work with many subpopulations including those who are chronically homeless, and will operate on a regular schedule which allows for consistency, follow-through, and trust. We will seek to partner with trusted organizations that provide support for SUD, MH concerns, and many other needs who have training in the practices listed above. We feel that Hollywood has the community of providers to support a diverse array of participants through this project and the willingness to partake in the project.

13. Describe how harm reduction principles will be incorporated into the outreach, interim housing (if applicable), and permanent housing aspects of this ERF project. (1000-character limit)

The project will partner with agencies that practice harm reduction in their current day-to-day work and newly hired staff will be required to receive training on harm reduction and trauma informed care principals. Any outreach, case management, or housing navigation will operate under the most recent evidence-based practices, and will work with the individuals enrolled in housing navigation to find positive outcomes that bring them closer to permanent housing. A sharps disposal bin (as well as other types of disposal bins if applicable), as well as safe cubbies or lockers will be available on the site as well.

14. Describe the services that will be provided to improve people's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000-character limit)

Harm reduction supplies, showers, bathrooms, laundry, charging stations (reduce reliance on tapping power poles), and an open air/open layout to allow for inclusivity and a tolerant atmosphere. Overall consistent access to services will be made available in Hollywood, benefitting all who choose to utilize the site. Community spaces will be incorporated to increase a sense of belonging and cooperation in service delivery. Currently, the Hollywood area, despite its large unhoused population, has very few community focused spaces like this.

15. Identify what controls are or will be in place to ensure that all ERF-3-R funded parties will not penalize homelessness. The term "penalize homelessness" means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons' engagement in necessary human activities, including sleeping, resting, and eating. (1000-character limit)

Councilman Hugo Soto-Martínez does not support any City ordinance that results in criminalization of homelessness. Our program will reduce discrimination, reduce the risk of arrest of homeless individuals, reduce homelessness being treated as a crime, reduce overall stigma and harassment of homeless individuals, and reduce the likelihood of people calling law enforcement to solve homelessness. A Hollywood Refresh Spot would serve as a resource for law enforcement to utilize when in need and allow law enforcement to build trust with homeless individuals by directing them to resources opposed to having no resources when needed - this site will help LAPD and other law enforcement agencies deescalate many situations. Additionally, CD13 and Refresh Spot partners will work with the Mayor Office's non-crisis response program CIRCLE to circumnavigate difficult situations.

16. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curb-side waste removal and access to clean and available bathrooms. (1000-character limit)

Our council district currently assigns LA Sanitation to homeless encampments through Cleaning and Rapid Engagement (CARE) and CARE+ cleaning operations, conducted by the City of Los Angeles Bureau of Sanitation (LASAN) to encampments within the service area. We do not seek to remove encampments through LASAN and treat the resource as cleaning related to public health. The proposed ReFresh site funded through this grant will provide a safe location while LASAN conducts their normal operations. The proposed project will allow for a safe place for homeless individuals to receive showers, laundry, and other resources while comprehensive or minimal cleanings are conducted within the service area.

This site will include open access to clean and available restrooms, showers, and laundry.

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

17. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000-character limit)

We propose a housing navigation team based out of the Refresh Spot Hollywood Site to conduct field operations at identified encampment sites. This team would include case management and refer people to interim and permanent housing sites in Los Angeles City and County through the Homeless Management Information System (HMIS) through the Coordinated Entry System (CES). Additionally, the team would partake in regional coordination to ensure no duplication of services or service gaps at encampments in the identified zone. This regional coordination includes communicating with the LAHSA Outreach Coordination (OC) team within the Service Provider Area (SPA) level.

For a team of two housing navigators, 50 individuals will be engaged (enrolled in a service program) and each team will provide intensive case management to 25 individuals. The service period will fit the requirements of the CES (90 days) with opportunities to extend or re-enter the program based on engagement and readiness for further services.

The site case management will conduct a warm handoff of participants at the accepted interim housing site within our district. In some cases, a change in nonprofit provider may occur and the Refresh Spot staff will assist in the intake process for a site. Case management is expected to meet weekly to review a participant's treatment and housing plans - whether it be at the Refresh Spot Hollywood or in interim housing.

18. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000-character limit)

CD staff partners with the Coordinated Entry System (CES) and trusts established long-standing providers in Hollywood. The proposed project seeks to supplement the existing system with additional outreach and on-site housing navigation staff. Service coordination will include working with SPA 4 leads to match participants with permanent housing. Providers can use the proposed project site to build trust and rapport with their participants by providing scarce services such as showers, laundry, and housing placements in one location. Homeless individuals within the service area will have consistent access to the resources in this low-barrier entry environment, allowing for stability in their lives. This stability will also allow outreach teams to find participants if they've been MIA. Opposed to only finding folks at encampments, the Refresh Spot would allow for another place to find their participants or share messages should they be seen.

19. Describe each of the specific (a) interim housing and (b) permanent housing opportunities that will be used to achieve the proposed outcomes of this ERF project. Demonstrate that any ERF-3-R funded interim housing capacity is either non-congregate or clinically enhanced congregate shelter. (2000-character limit)

Our Council District oversees 9 Interim Housing sites. Our sites includes Isaiah's House - a men's shelter in Hollywood (30 beds), Tiny Homes Echo Park - non congregate and available for all populations (34 beds), Tiny homes Westlake - non congregate and available for all populations (71 beds), A Bridge Home Schrader - available for men and women (72 beds), A Bridge Home YWCA - a non congregate women's shelter with shared bathrooms (94 beds), A Bridge Home Gardner - a women's shelter (30 beds), The Nest - A non congregate site available to men and women (36 beds), and the Jan Clayton Center for men (52 beds). Our district also hosts Hollywood 2.0, a mental health collaborative that has placed a number of mental health beds in Hollywood that we would seek to place Refresh Spot participants in through collaboration with the county and LA County Department of Mental Health (DMH).

20. Demonstrate the applicant's commitment and ability to deliver permanent housing solutions to the people residing in the prioritized encampment, including by providing examples of prior successful efforts to permanently house similarly situated individuals. (2000-character limit)

Our team has successfully housed individuals from encampments in our district and in previous roles on a case-by-case basis going as far as searching for single units for individuals. The map provided with this proposal is a living document our team maintains outside of the proposal that's used to better understand our homeless population and coordinate services to secure permanent housing.

Our team works with the Mayor's Office and County agencies to conduct encampment to home projects regularly-bringing folks into programs like SHARE collaborative housing and Inside Safe. We also directly contract with People Assisting the Homeless (PATH), who we use to prioritize individuals for housing navigation and permanent housing placement regularly. Our office supports Mayor Bass's Executive Directive 1 in building more permanent housing in Los Angeles. Our homelessness team regularly meets with our Planning team and the Mayor's Office to discuss ED1 projects and how to collaborate further between teams and offices to fully utilize new sites. Our office has also been actively pursuing new sites through the LA Alliance lawsuit, designating half of the available resources for permanent and permanent Supportive Housing. Additionally, we work closely with the coordinated entry system to ensure our homeless neighbors are document ready, and that they're being prioritized for county-level housing resources through the matching process when new units come online through Measure HHH.

21. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500-character limit)

Hollywood has a very dense and diverse homeless population. In Los Angeles, Hollywood has the second most dense homeless population in the city. Our service area also hosts large TAY and LGBTQ populations; the two populations we seek to primarily serve. A Refresh Spot will be a low-barrier and accessible site homeless constituents can visit to address their basic needs in a dependable location. A Refresh Spot would then provide referrals and placements to interim housing. The Refresh Spot will provide office space for service provider outreach workers to complete their referrals and develop housing plans. Charge station(s) at the location would allow for phone and device charging - helping them further access resources including their outreach team, case manager, housing navigator, health services, jobs, pet services, and more. Mail services would serve a similar purpose. The site will also feature harm reduction supplies, bathrooms, and showers for health and cleanliness. A. Hollywood and Taft (6 individuals, primarily single adults, possibly TAY). Our identified providers have a proven track record for serving TAY and LGBTQ populations, such as those at Lexington and Vine and Western and Sunset. They also staff individuals with lived experience to better connect with their serviced population.

Where applicable, identify the people, data, evidence, and / or other sources of information that was relied upon for this proposal.

Table 1: Projected Living Situations Immediately Following the Encampment

For people served who exit the encampment, what are the projected Living Situations Immediately Following the Encampment, including but not limited to, permanent housing, interim sheltering, and unsheltered?

Please provide responses in the table below. Add a row for each projected living situation. (250-character limit for each cell)

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-3-R?	Is this living situation funded by ERF-3-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
Isaiah's House	No Yes/No	30	Prioritized Pri/Set-Aside/Neither	No ERF/Lev/Both	5 %
Tiny Homes Echo Park	No Yes/No	37	Prioritized Pri/Set-Aside/Neither	No ERF/Lev/Both	5 %
Tiny Homes Westlake	No Yes/No	73	Prioritized Pri/Set-Aside/Neither	No ERF/Lev/Both	15 %
ABH Schrader	No Yes/No	72	Prioritized Pri/Set-Aside/Neither	No ERF/Lev/Both	20 %
ABH YWCA	No Yes/No	124	Prioritized Pri/Set-Aside/Neither	No ERF/Lev/Both	15 %
ABH Gardner	No Yes/No	30	Prioritized Pri/Set-Aside/Neither	No ERF/Lev/Both	5 %
The Nest	No Yes/No	38	Prioritized Pri/Set-Aside/Neither	No ERF/Lev/Both	5 %
Jan Clayton Center	No Yes/No	52	Prioritized Pri/Set-Aside/Neither	No ERF/Lev/Both	20 %
Mark Twain Hotel	No Yes/No	56	Prioritized Pri/Set-Aside/Neither	No ERF/Lev/Both	5 %
Hollywood Walk of Fame Hotel	No Yes/No	38	Prioritized Pri/Set-Aside/Neither	No ERF/Lev/Both	5 %

Table 2: Permanent Housing Opportunities

A permanent housing opportunity is a combination of project and/or service provided to an individual with the goal of helping the individual obtain permanent housing. Of course, applicants cannot and do not need to provide every possible scenario; Cal ICH is looking to understand the primary, expected permanent housing opportunities for people projected to be served by this proposal.

Please provide responses in the table below. Add a row for each projected opportunity. (250-character limit for each cell)

Describe the Permanent Housing Opportunity	Prioritized or Set-Aside for ERF-3-R?	Quantify the Capacity of the Housing and Service Opportunity	Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds?
PHK 2 Alvarado	Prioritized Pri/Set-Aside/Neither	79	Leveraged ERF/Lev/Both
PHK 2 2812 Temple	Prioritized Pri/Set-Aside/Neither	67	Leveraged ERF/Lev/Both
PSH Ambrose	Prioritized Pri/Set-Aside/Neither	63	Leveraged ERF/Lev/Both
PSH PATH Villas	Prioritized Pri/Set-Aside/Neither	59	Leveraged ERF/Lev/Both
PSH The Wilcox	Prioritized Pri/Set-Aside/Neither	61	Leveraged ERF/Lev/Both
PSH Montesquieu	Prioritized Pri/Set-Aside/Neither	20	Leveraged ERF/Lev/Both
PHK 3 Montecito	Prioritized Pri/Set-Aside/Neither	32	Leveraged ERF/Lev/Both
PSH Voltaire	Prioritized Pri/Set-Aside/Neither	71	Leveraged ERF/Lev/Both
PSH Alvarado Kent Apts	Prioritized Pri/Set-Aside/Neither	40	Leveraged ERF/Lev/Both
PSH Rousseau	Prioritized Pri/Set-Aside/Neither	51	Leveraged ERF/Lev/Both

PSH Locke	Prioritized Pri/Set- Aside/Neither	145	Leveraged ERF/Lev/Both
PSH Loma Verde	Prioritized Pri/Set- Aside/Neither	18	Leveraged ERF/Lev/Both
PSH Prisma	Prioritized Pri/Set- Aside/Neither	96	Leveraged ERF/Lev/Both

22. Describe strategies the applicant will use to ensure that people are not displaced from the prioritized encampment into another unsheltered location. Include strategies that are in addition to/complement the interim shelter and permanent housing opportunities that are part of this proposal. (1000-character limit)

Already no attempt at displacement, determined effort to keep homeless individuals where they are for better case management and retainment of vital documents and belongings. We don't want a return to street scenario. This resource being nearby encourages folks to stay where they are.

23. Describe specific strategies and/or services the applicant will use to prevent returns to unsheltered homelessness among people from the prioritized encampment who are sheltered and housed through this ERF project. Include whether these strategies will be funded with ERF-3-R funds and, if not, what other resources will be leveraged. (1000-character limit)

We will continue to offer interim housing beds, along with other leveraged resources, to various individuals throughout the proposed catchment zone. We will continue to work within the Continuum of Care (the CoC), and the Mayor's Office and her Inside Safe program to bring people indoors and maintain a services-led and housing-first strategy. Our overall strategy is ensuring continuity of services throughout multiple adjacent encampments which are often socially connected. This means prioritizing other encampments outside of our proposed zone in order to ensure those individuals don't move into the area naturally over time. As with anywhere in our district, we won't seek to forcefully remove encampments outside of the proposed zone - which would risk moving individuals or groups towards previous encampment areas.

24. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000-character limit)

The Refresh Spot and supportive services are open to homeless individuals to receive a shower, do their laundry, charge their devices, and receive case management services including housing navigation. Because the geographic area is slightly scattered, we would seek a location that remains accessible to the target population(s) to provide those folks services. This would not discriminate against others seeking services if they're new to the area. We expect inflow, fluctuation (movement), and broader encampment change due to Hollywood already being very dynamic for a multitude of reasons.

25. Describe how participants in this ERF project will be supported with continued access to, and storage of, their personal property while in the encampment, in interim housing (if applicable), and in permanent housing. (1000-character limit)

Our team contracts homeless outreach with a nonprofit agency who provides storage as a supplement service. We would be able to leverage these funds to store items for individuals who are matching to interim or permanent housing. Our team also leans on CoC homeless outreach teams to secure storage for those who need it and have done so successfully many times. We do not want a lack of storage for a person's belongings to be a barrier for entry into any form of housing.

26. Describe how participants in this ERF project who have service animals and/or pets will be supported while in the encampment, in interim shelter (if applicable), and in permanent housing. (1000-character limit)

The principal approach is working with Los Angeles County Dept of Health Services Multi Disciplinary Teams for Emotional Support Animal (ESA) verification when necessary - which they already regularly assist with, to ensure homeless individuals can bring their pets into permanent housing opportunities. All of our interim housing sites allow for pets and we strongly support LAHSA's implementation of this regional policy. Pets are family and we will work with them as part of the low barrier, motivational interviewing (MI), and housing first strategies. We'll also work with partner agencies like Public Council for spay/neuter and other pet services and businesses and PetSmart for food, cages, and other basic services. We'll seek to have the Hollywood Refresh Spot host these programs.

Budget and Resource Plan

27. State the total amount of ERF-3-R funds requested.

\$7,123,956.51

\$

28. State the estimated dollar value of secured, non-ERF-3-R resources that will help meet this proposal's outcomes.

\$17,730,747.00

\$

29. Identify and describe each leveraged non-ERF-3-R resource and how that specific resource will be used to help meet the proposal's outcomes, including the permanent housing outcomes. (1000-character limit)

8 interim housing (IH) sites and the CES in CD13 will be open to those who visit the Hollywood Refresh Spot and enroll into services when beds become available. Each site referenced in Table 1 will be resources for the housing navigators to refer to.

There are 13 PSH sites online or being developed in our district. Those sites will help the proposal's outcomes with direct matching to units from encampments, with being referred to those units through housing navigation at the Refresh Spot, or once matched from our IH sites listed in Table 1.

We'll also work with county programs to meet the proposal's outcomes. IH mental health beds will be available through our County Department of Mental Health and their Hollywood 2.0 project. Participants referred to DMH services will have opportunities to be permanently housed through DMH resources. Additionally, our housing navigators will be referred into programs like Housing for Health (HFH) with our county Department of Health Services (DHS).

*Applicants are directed to provide a detailed description of other fund sources, and system capacity, that will be leveraged to achieve the outcomes proposed for the ERF-3-R funded project (**especially as it relates to meeting this proposal's permanent housing outcomes**) and, if applicable, to sustain the new programming beyond the end of the grant term.*

This includes prior ERF awards, HUD unsheltered NOFO, and other federal, state, and local funding sources.

Applications will be evaluated with the understanding that communities vary significantly with respect to the current availability of other fund sources that can be used as leverage for their proposed projects and to sustain the projects beyond the grant term.

In the absence of currently available resources, Applicants are encouraged to provide a specific plan for obtaining the funding necessary to sustain their project beyond the grant term if the project is intended to continue.

30. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve, the types of services and housing to be provided, and any benefits to the community's efforts to address homelessness that will extend beyond the grant term, including ongoing expansion of interim and permanent housing capacity. Include an explanation of how the requested ERF-3-R amount was determined. (1000- character limit)

We seek to ensure the continuity of this program after the grant period. The funding requested will serve 21 encampments, with 113 known residents, within 1.7 square miles that is the core of Hollywood. Establishing a Hollywood Refresh Spot will give the residents of these encampments access to hygienic conditions, better access to services referrals such as ID vouchers, interim housing referrals, mental health and substance abuse resources, and more. Giving homeless individuals a location to access many of these services will allow our partner agencies to focus less time on street based engagement (ie: homeless outreach), and more time bringing interim and permanent housing online. The amount requested is directly based off of the current and tested Refresh Spot in Skid Row with the addition of housing navigation and direct access to LA's Coordinated Entry System (CES).

Attachment: Standardized Budget

ERF 3 City of Los Angeles CD13 6.28.24.xlsx

Applicants must use the [ERF-3-R Budget Template](#) available on box.com

Key Entities and Staff

31. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-3-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

Council District 13, will partner with the Office of the City Administrative Officer (CAO), to administer the service provider contract. The Office of the CAO will develop contracts and oversee adherence to the City of Los Angeles's contracting and budgetary procedures. Council District 13 will serve as the project manager overseeing the implementation and providing proof of services provided by the subcontracted service provider. CAO has staff dedicated to managing ERF grants.

Table 3: Key Staff

Identify all staff positions (e.g. administrative, programmatic, development etc.) which are integral to this ERF project and to achieving the proposal's outcomes. For each position include the title, whether the position is filled or vacant, the approximate fulltime equivalent (FTE) of the position dedicated to the ERF project, whether the position is funded through ERF-3-R and/or Leveraged (i.e.non-ER-3-R) funds, and a brief description of the duties. Please provide responses in Table 3 below.

Title	Currently Filled Position?	FTE of Staffing for This Proposal	Funded by ERF-3-R and / or Leveraged Funds?	Brief Description of Duties
Project Director	yes Yes/No	1 # FTE	Both ERF/Lev/Both	Oversees the Refresh Spot

Housing Navigator full time	no Yes/No	2 # FTE	ERF ERF/Lev/Both	Refers participants to housing opportunities
Site Manager full time	no Yes/No	1 # FTE	ERF ERF/Lev/Both	Oversees day-to-day functioning of the site
Site Lead full time	no Yes/No	4 # FTE	ERF ERF/Lev/Both	Oversees day-to-day functioning of the site
Safe Team Manager full time	no Yes/No	1 # FTE	ERF ERF/Lev/Both	Oversees and trains the Safety Team
Safety Team full time	no Yes/No	11 # FTE	ERF ERF/Lev/Both	Interacts with participants and ensures a safe and welcoming environment for participants - provide safe passage to individuals as well - conducts item intakes
Project Coordinator	no Yes/No	1 # FTE	ERF ERF/Lev/Both	Oversees and trains Community Ambassadors
Community Ambassador	no Yes/No	14 # FTE	ERF ERF/Lev/Both	Interacts with participants and ensures a clean and welcoming environment for them - maintenance

32. First, describe key partners that will be responsible for implementing this ERF project and achieving the proposal's outcomes (e.g. service providers, public agencies, development entities etc.). Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

Our nonprofit partners will be SPA 4 CES agencies contracted through the Los Angeles Homeless Services Authority (LAHSA). These partners will include The Center, Homeless Healthcare Los Angeles (HHCLA), People Assisting the Homeless (PATH), The People Concern (TPC), and other TAY and LGBTQ Providers in Hollywood including the LGBT Center, MFP, HHPY, and Covenant House. The Center and Homeless Healthcare will be our chosen providers for our project. These agencies currently hold contracts with LAHSA and LA County Department of Health Services (DHS) who have numerous requirements for operating in homeless services in LA county. LAHSA and the CAO will administer contracts and expectations with The Center and HHCLA.

County government partners include LAHSA, Supervisor District 3 (SD3), Department of Mental Health (DMH), and DHS for homelessness, mental health, and substance use services. We'll also work with the Mayor's Office, The City Administrative Office (CAO), Council District 4 (CD4), General Services Division (GSD), and the LAPD. Our government partners will assist in site needs and additional services.

We'll also work with community groups including but not limited to schools, The Hollywood Partnership, The Hollywood Chamber of Commerce, Hollywood 4WRD, SELAH, the Hollywood Food Coalition, neighborhood councils within the zone, homeless advocacy groups, and the homeless individuals residing within the catchment zone as part of community events and the advisory team.

33. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000-character limit)

In 2023, CD13 hosted a meeting with a plurality of the partners listed in question 32 at the Refresh Spot in Skid Row including LAHSA, SD3, CD4, PATH, HHCLA, and the Mayor's Office. Many have also engaged in site tours for potential project locations and have shown partner interest in running a program similar to our project or show direct interest in participating including DMH, DHS, LAHSA, The Hollywood Partnership, The Hollywood Chamber of Commerce, PATH, neighborhood councils, and others. We have engaged all of the parties listed in question 32 in regards to the potential project and the concept is met with strong support.

Additionally, CD13 has met with HHCLA and The Center – both based out of CD13. HHCLA operates the original Refresh Spot in Skid Row and has provided ample feedback on the program and has expressed strong support and interest in partnering at the site. The Center is rooted in Hollywood and has edited and reviewed this proposal along with our other partners.

Applicants may upload evidence of cross-jurisdictional collaboration such as MOUs, letters of support, or interagency agreements etc. in the field immediately below.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

LoS ERF CD13 6.27.24_SIGNED_encrypted_.pdf

6.27.24 H4WRD Refresh Spot CD13 Support Letter.pdf

06.26.2024 Council District 13 EFR-3-R Application Letter of Support.docx

34. Identify any entities that have a right to and/or control of the property upon which the encampment site resides. Describe how applicant has engaged with these entities and confirm that each of these entities has committed to allowing the implementation of this proposal. (1000-character limit)

The encampments within the catchment zone are on public right of way (i.e. sidewalks or public land), which our office (the City of LA) has the right to and control over. Some encampments within the zone sit on vacant lots, and it's believed individuals are in vacant properties throughout the zone as well. We're in touch with most property owners in our district. Homeless individuals within the specified encampments will greatly benefit from the implementation of a Hollywood Refresh Spot. The site will allow for healthier streets and healthier homeless individuals as we continue to pursue a strong reduction in homelessness as people are housed. Our team has attended some community meetings, such as neighborhood council meetings, where the idea was discussed and met with optimism. Hollywood has a very strong and organized community, who will want to be involved.

Accelerated Timeline

35. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000-character limit)

The community is currently looking for ways to become more involved and solve the homelessness crisis. The drastic rise in homelessness in recent years has led to frustration and confusion about how to approach the issue, and Hollywood has a considerable homeless population compared to a lot of the County of Los Angeles. The community regularly reaches out to our office to communicate the locations of new encampments, inform the Homelessness Team of any problems that arise, and request ways to become more involved in addressing the homelessness crisis. Many groups such as Hollywood 4WRD, neighborhood councils, SELAH Neighborhood Homeless Coalition, Hollywood Food Coalition, among others already connect with homeless individuals and convene neighbors to discuss their options. CD13 would like to engage these groups further to find solutions and support our communities as much as possible.

36. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000-character limit)

The community is currently looking for ways to become more involved and solve the homelessness crisis. The drastic rise in homelessness in recent years has led to frustration and confusion about how to approach the issue, and Hollywood has a considerable homeless population compared to a lot of the County of Los Angeles. The community regularly reaches out to our office to communicate the locations of new encampments, inform the Homelessness Team of any problems that arise, and request ways to become more involved in addressing the homelessness crisis. Many groups such as Hollywood 4WRD, neighborhood councils, SELAH Neighborhood Homeless Coalition, Hollywood Food Coalition, among others already connect with homeless individuals and convene neighbors to discuss their options. CD13 would like to engage these groups further to find solutions and support our communities as much as possible.

Table 4: Project Timeline

Cal ICH should be able to use the project timeline to understand the general parameters of the project and how it will be implemented.

This Standardized Project Timeline Template will not perfectly capture every nuance - that's Ok. However, applicants are strongly encouraged to provide incremental milestones for achieving the interim shelter and

permanent housing goals set out in the proposal. For projects that include interim shelter and/or permanent housing development, the timeline should include major development milestones.

Where there is ambiguity, conflict, or silence, use your judgment.

Date	Milestone	Category	Additional Detail for Milestone
8/1/2024	Convene Partners	Project Management	Pre-planning phase
9/1/2024	Site Identification	Project Management	Pre-planning phase
10/1/2024	Prepare Site/Site Modifications	Place	Bring necessary equipment, make necessary changes to property
11/1/2024	Service Provider Subcontract Executed	Project Management	Contract execution
12/31/2024	Subcontractor ramp up completed	Project Management	All subcontractor staff hired
1/1/2025	Open Refresh Spot	Place	Refresh Spot fully operational
2/2/2025	Normal Operations	Project Management	First data compiled/reviewed
1/1/2026	First Annual review with partners	People	Review of the first year to determine project success and ensure the project in on target
1/1/2027	Second Annual review with partners	People	Review of the second year to determine project success and ensure the project in on target; begin seeking additional funds for continuance of program post-ERF.
6/30/2027	All funds expended	Project Management	Financial Close out

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Table 5: Projected Milestones

Answer the following questions in relationship to June 30, 2024. Cal ICH assumes disbursement will occur approximately 3-6 months after June 30, 2024.

Please provide responses in the table below including the month and year. (15-character limit for each cell)

Outreach to the people residing in the prioritized encampment site began / will begin in mm/yyyy.	This proposal will reach full operating capacity in mm/yyyy.	The first planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.	The last planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.
07/2024	10/2025	11/2024	06/2027

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Bindu	Kannan
First	Last

This does not have to be an authorized representative or signatory.

Title

Sr. Administrative Analyst II

Email

bindu.kannan@lacity.org

	ELIGIBLE USE CATEGORY	-5 WORD DESCRIPTION	NAME OF ENTITY OR PART OF PROPOSAL				ERF-3-R PROPOSED BUDGET	LEVERAGED FISCAL SUPPORT	-2 SENTENCE DESCRIPTION
Guidance and Accountability	This budget template may be slightly modified to meet local needs. If awarded funding, this budget, once approved, will serve as your community's official	Use dropdowns. See NOFA III. A.	Enables Cal ICH to immediately understand the line item.	Enables Cal ICH to associate the line item with specific entities or parts of a			Only ERF-3-R Funds	Non ERF-3-R Funds That WILL be Used to	Enables Cal ICH to better understand the line item, context, and / or other pertinent information related
PERSONNEL COSTS				Monthly SALARY	FTE	MONTHS			
Project Director	Services Coordination	Oversee program implementation	HHCLA - Staffing	\$12,500.00	0.50	36	225,000.00		
Housing Navigator full time	Delivery of Permanent Housing	Housing Navigator and referral specialist	The Center - Staffing	\$5,000.00	1.00	36	180,000.00		
Housing Navigator full time	Delivery of Permanent Housing	Housing Navigator and referral specialist	The Center - Staffing	\$5,000.00	1.00	36	180,000.00		
Navigation supervisor (20%)	Delivery of Permanent Housing	Manages Housing Navigation Staff	The Center - Staffing	\$6,500.00	0.20	36	46,800.00		
Site Manager full time	Services Coordination	Manages Navigators and Safety Team	HHCLA - Staffing	\$7,083.33	1.00	36	255,000.00		
Site Lead full time	Services Coordination	Manages Navigators and Safety Team	HHCLA - Staffing	\$5,416.67	1.00	36	195,000.00		
Site Lead full time	Services Coordination	Manages Navigators and Safety Team	HHCLA - Staffing	\$5,416.67	1.00	36	195,000.00		
Site Lead full time	Services Coordination	Manages Navigators and Safety Team	HHCLA - Staffing	\$5,416.67	1.00	36	195,000.00		
Site Lead full time	Services Coordination	Manages Navigators and Safety Team	HHCLA - Staffing	\$5,416.67	1.00	36	195,000.00		
Safe Team Manager full time	Systems Support	Supervises Safe Team and QA	HHCLA - subcontracted work	\$5,833.33	1.00	36	210,000.00		
Safety Team full time	Systems Support	safety and homeless participant assistance	HHCLA - subcontracted work	\$5,000.00	1.00	36	180,000.00		
Safety Team full time	Systems Support	safety and homeless participant assistance	HHCLA - subcontracted work	\$5,000.00	1.00	36	180,000.00		
Safety Team full time	Systems Support	safety and homeless participant assistance	HHCLA - subcontracted work	\$5,000.00	1.00	36	180,000.00		
Safety Team full time	Systems Support	safety and homeless participant assistance	HHCLA - subcontracted work	\$5,000.00	1.00	36	180,000.00		
Safety Team full time	Systems Support	safety and homeless participant assistance	HHCLA - subcontracted work	\$5,000.00	1.00	36	180,000.00		
Safety Team full time	Systems Support	safety and homeless participant assistance	HHCLA - subcontracted work	\$5,000.00	1.00	36	180,000.00		
Safety Team full time	Systems Support	safety and homeless participant assistance	HHCLA - subcontracted work	\$5,000.00	1.00	36	180,000.00		
Safety Team full time	Systems Support	safety and homeless participant assistance	HHCLA - subcontracted work	\$5,000.00	1.00	36	180,000.00		
Safety Team full time	Systems Support	safety and homeless participant assistance	HHCLA - subcontracted work	\$5,000.00	1.00	36	180,000.00		
Safety Team full time	Systems Support	safety and homeless participant assistance	HHCLA - subcontracted work	\$5,000.00	1.00	36	180,000.00		
Ambassador Team Manager	Services Coordination	Supervises Ambassador Team and QA	HHCLA - subcontracted work	\$6,000.00	1.00	36	216,000.00		
Community Ambassador	Services Coordination	cleaning and homelessness interaction	HHCLA - subcontracted work	\$3,750.00	1.00	36	135,000.00		
Community Ambassador	Services Coordination	cleaning and homelessness interaction	HHCLA - subcontracted work	\$3,750.00	1.00	36	135,000.00		
Community Ambassador	Services Coordination	cleaning and homelessness interaction	HHCLA - subcontracted work	\$3,750.00	1.00	36	135,000.00		
Community Ambassador	Services Coordination	cleaning and homelessness interaction	HHCLA - subcontracted work	\$3,750.00	1.00	36	135,000.00		
Community Ambassador	Services Coordination	cleaning and homelessness interaction	HHCLA - subcontracted work	\$3,750.00	1.00	36	135,000.00		
Community Ambassador	Services Coordination	cleaning and homelessness interaction	HHCLA - subcontracted work	\$3,750.00	1.00	36	135,000.00		
Community Ambassador	Services Coordination	cleaning and homelessness interaction	HHCLA - subcontracted work	\$3,750.00	1.00	36	135,000.00		
Community Ambassador	Services Coordination	cleaning and homelessness interaction	HHCLA - subcontracted work	\$3,750.00	1.00	36	135,000.00		
Community Ambassador	Services Coordination	cleaning and homelessness interaction	HHCLA - subcontracted work	\$3,750.00	1.00	36	135,000.00		
Interim housing sites in the council district 13	Services Coordination	IH shelter beds	non-ERF-3-R resource					10,930,747.00	
County Mental Health bed	Services Coordination	County Mental Health beds	non-ERF-3-R resource					6,800,000.00	
Subtotal - Personnel Costs				5,737,800.00	\$	17,730,747.00			

NON-PERSONNEL COSTS			UNIT	RATE	TIME		
Facility Maintenance	Services Coordination	Annual	Serve Provider - TBD	1	\$13,750.00	3	\$41,250.00
Office Space & Storage	Services Coordination	Monthly	Serve Provider - TBD	1	\$870.00	36	\$31,320.00
Telephone	Services Coordination	Monthly	Serve Provider - TBD	1	\$150.00	36	\$5,400.00
Printing	Services Coordination	Monthly	Serve Provider - TBD	1	\$50.00	36	\$1,800.00
Equipment Rental & Maintenance	Services Coordination	Monthly	Serve Provider - TBD	1	\$1,600.00	36	\$57,600.00
Program Supplies	Services Coordination	Monthly	Serve Provider - TBD	1	\$4,500.00	36	\$162,000.00
Housing Navigation Client supplies (The Center)	Services Coordination	Monthly	Serve Provider - TBD	1	\$6,000.00	36	\$216,000.00
Program Supplies-Uniforms	Services Coordination	Monthly	Serve Provider - TBD	1	\$100.00	36	\$3,600.00
Medical Supplies - first aid kits, bandages, etc	Services Coordination	Monthly	Serve Provider - TBD	1	\$500.00	36	\$18,000.00
Office Supplies - \$250/mth plus agencywide allocation of \$25 per quarter per FTE	Services Coordination	Monthly	Serve Provider - TBD	1	\$275.00	36	\$9,900.00
Insurance per allocation	Services Coordination	Monthly	Serve Provider - TBD	1	\$75.00	36	\$2,700.00
Utilities - including sewer	Services Coordination	Monthly	Serve Provider - TBD	1	\$12,000.00	36	\$432,000.00
Staff Training	Services Coordination	Monthly	Serve Provider - TBD	1	\$125.00	36	\$4,500.00
Recruiting Expenses - TB tests for staff	Services Coordination	Monthly	Serve Provider - TBD	1	\$75.00	36	\$2,700.00
Recruiting Expenses - recruitment of new employees	Services Coordination	Monthly	Serve Provider - TBD	1	\$150.00	36	\$5,400.00
Client Transportation - LYFT Rides for Clients	Services Coordination	Monthly	Serve Provider - TBD	1	\$40.00	36	\$1,440.00
Client Incentives	Services Coordination	Monthly	Serve Provider - TBD	1	\$750.00	36	\$27,000.00
Mileage -75 miles@ \$0.655/mile	Services Coordination	Monthly	Serve Provider - TBD	1	\$49.13	36	\$1,768.68
Miscellaneous Fees	Services Coordination	Monthly	Serve Provider - TBD	1	\$50.00	36	\$1,800.00
Payroll Fees	Services Coordination	Monthly	Serve Provider - TBD	1	\$75.00	36	\$2,700.00
Depreciation	Services Coordination	Monthly	Serve Provider - TBD	1	\$30.00	36	\$1,080.00
Subtotal - Non-Personnel Costs						\$	1,029,958.68
ADMINISTRATIVE COSTS							
Subtotal - Administrative Costs						\$	356,197.83
TOTAL BUDGET						\$	7,123,956.51
						\$	17,730,747.00

California Department of Transportation

CALTRANS DISTRICT 7 MAINTENANCE
100 S. MAIN ST.
LOS ANGELES, CA 90012
www.dot.ca.gov



Jun 27, 2024

Jeannie McKendry
Grants Development Section Chief
California Interagency Council on Homelessness
801 Capitol Mall, Suite 601
Sacramento, CA 95814
calich@bcsh.ca.gov

Subject: Letter of Commitment for the City of Los Angeles's Application for Funding through the Encampment Resolution Funding Program (ERF-3R)

Dear Chief McKendry:

The California Department of Transportation (Caltrans) is proud to partner with the City of Los Angeles on their application to the Encampment Resolution Funding (ERF) Program. We strongly support their plan to address encampments at 11 underpasses, overpasses, and intersections on and along a 1.4-mile stretch of State Route 101.

This part of State Route 101 serves as a vital link, directly connecting Hollywood and Downtown Los Angeles. However, the corridor faces a challenge with persistent encampments returning after removal. To address this, the City of Los Angeles has partnered with Caltrans District 7 to identify specific encampment locations within these vulnerable communities, which are disproportionately impacted by homelessness.

The city's proposal focuses on replicating the success of their Refresh Spot resource center, originally established in Skid Row. This program provides critical services to People Experiencing Homelessness (PEH), including hygiene facilities, case management, and housing navigation. By expanding Refresh Spot to these high-need locations, we aim to offer a comprehensive solution that addresses both immediate needs and long-term pathways to permanent housing.

In accordance with the Department's Maintenance Policy Directive 1001-R1, Caltrans is committed to addressing the encampment sites within the state right-of-way mentioned in the application in collaboration with the City of Los Angeles.

We are eager to partner with the City of Los Angeles to serve PEH living along State Route 101. I fully support the City of Los Angeles's application for the State of California's ERF Grant. These state resources will be instrumental in serving PEH along the state right-of-way, in moving them into permanent housing.

If additional information is needed, please contact Charles Isaac at (323) 303-9225.

Sincerely,



Godson Okereke (Jun 27, 2024 11:30 PDT)

Godson Okereke
Deputy District Director, Caltrans District 7
godson.okereke@dot.ca.gov
(213) 817-2087






Los Angeles - CD 13 Caltrans ERF Support Letter

Final Audit Report

2024-06-27

Created:	2024-06-26
By:	Roberto Rubalcaba (s153205@dot.ca.gov)
Status:	Signed
Transaction ID:	CBJCHBCAABAAi3UmsNzDtXOb1yt_h-oumGLUdFN723C8

"Los Angeles - CD 13 Caltrans ERF Support Letter" History

-  Document created by Roberto Rubalcaba (s153205@dot.ca.gov)
2024-06-26 - 9:10:02 PM GMT- IP address: 149.136.33.248
-  Document emailed to Godson Okereke (godson.okereke@dot.ca.gov) for signature
2024-06-26 - 9:18:18 PM GMT
-  Email viewed by Godson Okereke (godson.okereke@dot.ca.gov)
2024-06-27 - 6:29:50 PM GMT- IP address: 149.136.33.247
-  Document e-signed by Godson Okereke (godson.okereke@dot.ca.gov)
Signature Date: 2024-06-27 - 6:30:19 PM GMT - Time Source: server- IP address: 149.136.33.247
-  Agreement completed.
2024-06-27 - 6:30:19 PM GMT



June 27, 2024

Jeannie McKendry, Grants Development Section Chief
California Interagency Council on Homelessness
Business, Consumer Services, and Housing Agency
801 Capitol Mall, Suite 601
Sacramento, CA 95814

Dear Ms. McKendry:

I am writing on behalf of the Los Angeles Homeless Services Authority (LAHSA) and the Los Angeles Continuum of Care (LA CoC), to express our strong support for the City of Los Angeles, Council District 13's (CD 13) application to the Encampment Resolution Funding (ERF) Grant Program, Round 3, Lookback Disbursement, to address the critical needs of people residing in street encampments in and around Hollywood, California, where there are high numbers of particularly vulnerable populations (Transitional Aged Youth and LGBTQ+ community members, many with comorbid Substance Use Disorder and/or Mental Illnesses) experiencing unsheltered homelessness. This would be accomplished by establishment of a drop in "Refresh Spot" modelled on an existing project in Los Angeles' Skid Row.

LAHSA is a joint-powers authority of the City and County of Los Angeles and serves as the lead agency in the LA CoC. LAHSA is responsible for working alongside City and County partners to engage, house, and provide supportive services to individuals and families experiencing homelessness in Los Angeles County. As such, LAHSA strongly supports encampment resolution efforts that bring additional housing resources to our region's most vulnerable people experiencing homelessness.

The proposed project in CD 13 would prioritize 200 people currently residing in an identified catchment zone and can serve over 1,000 unique individuals over the grant period. The Refresh Spot would provide vital service connections for the prioritized population, including but not limited to hygiene supports, water and cooling in the summer months, Interim Housing placements, and referrals for mental health and substance use disorder treatment. Projects like these fill crucial system gaps in Los Angeles, and the Hollywood location would be ideal as this area has a dense concentration of homelessness in several key corridors. LAHSA is deeply appreciative of CD 13's efforts to provide services and an additional access point in Hollywood utilizing the ERF funding.

LAHSA fully supports CD 13's plan to build another pathway to services for the highly vulnerable unsheltered populations in their district, and we are confident that with the ERF funds, CD 13 District Leadership and Staff are highly capable of carrying out this initiative with great success.

Sincerely,



Dr. Va Lecia Adams Kellum
Chief Executive Officer, LAHSA





June 27, 2024

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California Interagency Council on Homelessness

Dear Cal ICH:

RE: Support for Hollywood Refresh Spot/Encampment Resolution Fund (ERF)

Hollywood 4WRD, the homeless coalition for Greater Hollywood, writes to support the "Hollywood Refresh Spot" Encampment Resolution Fund (ERF) proposal submitted by Los Angeles City Council District 13. This proposal will provide critical hygiene and basic services and assist in housing our homeless neighbors in Hollywood, one of the densest homeless populations in Los Angeles County and City.

As the broad-based community coalition preventing and ending street homelessness in Greater Hollywood, we are acutely aware of how challenging encampments are to our wide range of stakeholders – from people living on the street to the businesses in front of which they sleep to outreach and healthcare providers. We believe the Hollywood Refresh Spot will be embraced by H4WRD's diverse membership as it serves the entire community in many ways, in particular:

- Giving our homeless neighbors a new resource with a wealth of services, including bathrooms, showers, laundry, device charging stations, etc., and better linkage to interim housing (IH)
- Creating cleaner, safer streets for residents and business owners
- Offering local providers the opportunity for a more robust partnership with the district, and better and easier access to more services for their clients
- Providing another service and linkage site for individuals living with mental health issues who are clients of the LA County Department of Mental Health's "Hollywood 2.0" MHSA pilot project

Linkage to nine interim housing sites in CD 13 is a critical component in our community's continued efforts to close the gaps preventing our homeless constituents from receiving the wraparound and coordination of services they need. We urge you to support the ERF proposal and help bring this important new resource to Hollywood.

Sincerely yours,

Brittney Weissman
Executive Director

California State Senate

SENATOR

MARÍA ELENA DURAZO

TWENTY-SIXTH SENATE DISTRICT



June 26, 2024

California Interagency Council on Homelessness
801 Capitol Mall, Suite 601
Sacramento, CA 95814

Re: Partnership Letter of Commitment for the City of Los Angeles's Council District 13 (CD 13), represented by Hugo Soto-Martinez, and the Hollywood Area Refresh Spot Encampment Resolution Fund (ERF)

Dear California Interagency Council on Homelessness Review Committee,

I write in support of Council District 13's proposal to establish a Refresh Spot in Hollywood, modeled after their initiative in Skid Row.

The new site will include additions not seen at the Skid Row site to include support for a more widespread and diverse homeless population with different needs to those in Skid Row. This proposal will offer not only basic amenities such as bathrooms, showers, and laundry facilities but also resources such as device charging stations, mail services, and harm reduction materials. It will also provide access to case workers and house navigators, offering our homeless constituents in Hollywood a stable location to secure housing.

This project is particularly significant given the diverse homeless population in Hollywood, including the Traditional Aged Youth (TAY), LGBTQ individuals, and single men. By creating a low-barrier, inclusive resource center, this project will address the distinct needs of these vulnerable groups. The proposed site's strategic location within the heart of Hollywood ensures accessibility to those who need it most, including individuals residing in encampments along Hollywood Blvd., Sunset Blvd., and Highland Ave. These areas, known for their dense homeless populations, will benefit immensely from the Wrap-Around Services provided by this initiative.

As a State Senator representing the diverse communities of Southern California, I am dedicated to supporting initiatives that promote inclusivity and drive meaningful improvements within our communities. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, reading "María Elena Durazo". The signature is fluid and cursive, with a large, stylized "D" at the end.

MARÍA ELENA DURAZO

State Senator

Twenty-Sixth Senate District



BOARD OF SUPERVISORS COUNTY OF LOS ANGELES

821 Kenneth Hahn Hall of Administration, Los Angeles CA 90012

PHONE: 213-974-3333 | FAX: 213-625-7360

LINDSEY P. HORVATH

CHAIR, BOARD OF SUPERVISORS

THIRD DISTRICT

July 3, 2024

Secretary Tomiquia Moss
California Interagency Council on Homelessness
801 Capitol Mall Suite 601
Sacramento, CA 95814

Dear Secretary Moss:

I write in support of the request for funds for City of Los Angeles Council District 13 (CD13) through the State's Encampment Resolution Funding (ERF) Grant Program through its third round of disbursements for Refresh Spot in Hollywood. The project is modeled after the Refresh Spot in Skid Row, which has a long track record of providing 24/7 support to the unhoused population of Skid Row. This site will include case workers and housing navigators and provide linkage to interim housing and basic needs such as bathrooms, showers, laundry, harm reduction materials, and more.

CD13 is working closely with two well established service providers who will be the operators of this site, Homeless Healthcare LA, and The Center in Hollywood. Homeless Healthcare LA operates the Refresh Spot on Skid Row, along with a wide variety of outreach and harm reduction services. The Center in Hollywood operates a day center and wellness programs in Hollywood, multi-disciplinary outreach teams, and provides intensive case management services at permanent supportive housing sites.

This project would serve one of the densest and more diverse homeless populations in Los Angeles County, and I support this project's focus on Transitional Aged Youth and LGBTQ+ populations that are disproportionately impacted by homelessness in Hollywood, and historically have lacked access to resources.

**EAST SAN FERNANDO VALLEY
DISTRICT OFFICE**

7555 Van Nuys Boulevard, Suite 1
Van Nuys, CA 91405

**WEST VALLEY/MOUNTAIN COMMUNITIES
DISTRICT OFFICE**

26600 Agoura Road, Suite 100
Calabasas, CA 91302

**METRO WEST LA
DISTRICT OFFICE**

6464 West Sunset Boulevard, Suite 710
Los Angeles, CA 90028

Los Angeles County has been expanding mental health services and housing resources in the area through the innovative Hollywood 2.0 program operated by the Department of Mental Health and local service providers. The Refresh Spot project would collaborate with this program and increase linkages to mental health services and County funded programs.

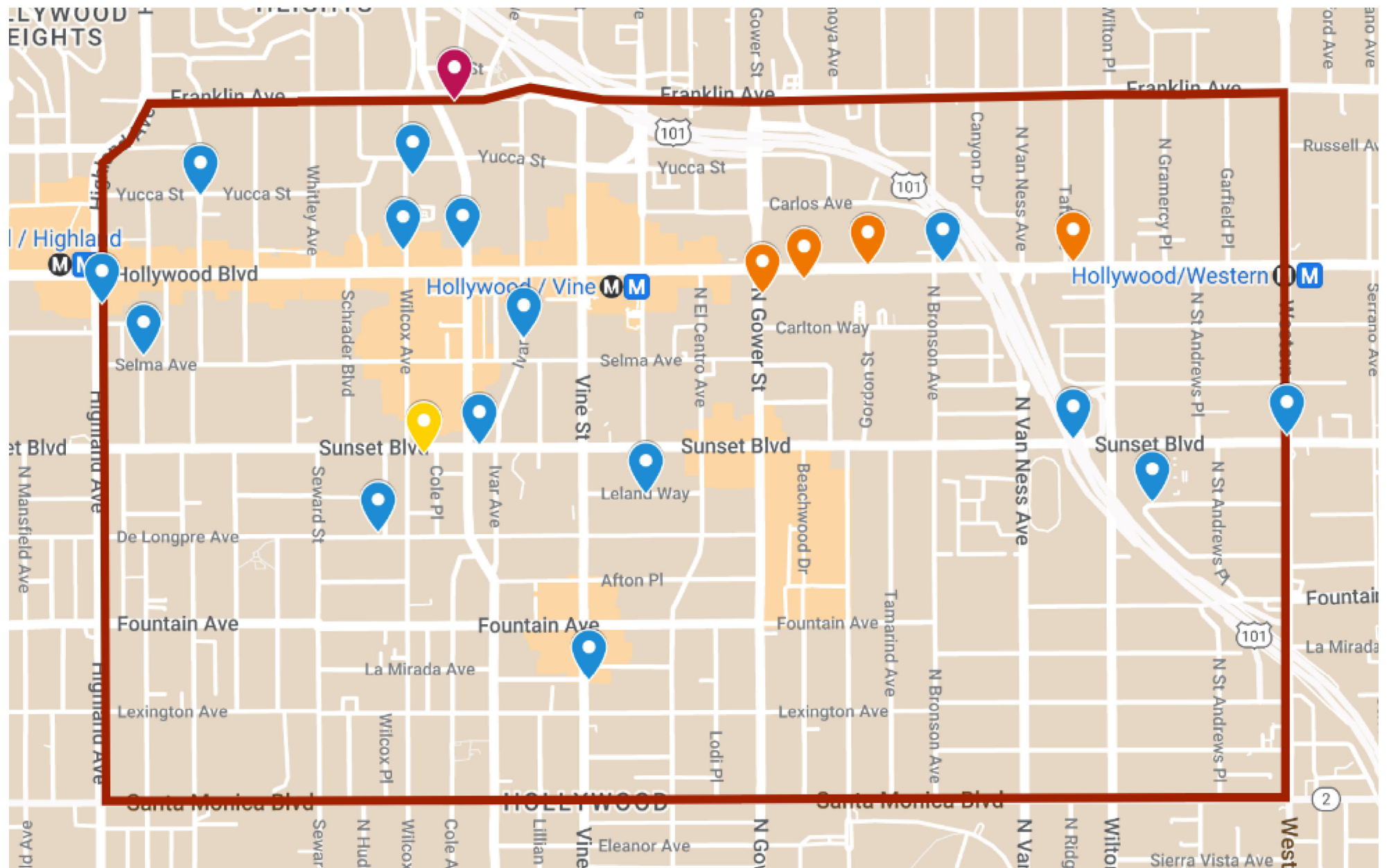
Addressing homelessness is the top concern of the Third District. My office is committed to meeting people experiencing homelessness with the support and resources they need, and the Refresh Spot in Hollywood project is designed to achieve this goal.

Please feel free to contact Jonah Glickman with my office at jglickman@bos.lacounty.gov or (323) 401-9575 with any questions or concerns.

Sincerely,

A handwritten signature in black ink, appearing to read 'L. Horvath', with a stylized, cursive script.

Lindsey P. Horvath
Los Angeles County Supervisor
Third District



1. De Longpre/Hudson: 1 individual - 1 tent
 2. Fernwood/Delongpre: 10 individuals, primarily TAY, both men and women - 12 tents/makeshifts
 3. Franklin/Cahuenga: 10 individuals - 8 tents
 4. Highland/Hawthorne: 3 individuals - 3 tents
 5. Hollywood/Bronson: 1 individual - 1 tent
 6. Hollywood/Cahuenga: 1 individual - 1 tent
 7. Hollywood/Gower: 20 individuals, primarily TAY - 10-15 tents
 8. Hollywood/Salvation Army: 3 individuals - 3 tents
 9. Hollywood/Schrader: 1 Individual - no tent
 10. Hollywood/Taft: 6 individuals, primarily single adults, TAY
 11. Hollywood/Toyota Dealership: 12 individuals - 21 tents
 12. Hollywood/Wilcox: 1 individual - 1 tent
 13. Ivar/Library: 1 individual
 14. Lexington/Vine: 5 individuals, primarily Trans women - 5-10 tents
 15. Sunset/101: 3 individuals
 16. Sunset/Cole: 4 individuals - 4 tents
 17. Sunset/Ivar: 3 individuals, primarily with disabilities - 5-10 tents
 18. Sunset/Wilcox: 3 individuals - 3 tents
 19. Vine/Leland Way: 8 individuals, primarily TAY - 5-10 tents
 20. Western/Sunset: 9 individuals, women and trans women - 8 tents
 21. Wilcox/Hollywood: 1 Individual - 1 tent
 22. Wilcox/Yucca: 3 Individuals - 3 tents
 23. Yucca/Las Palmas: 4 individuals - 4 tents
 24. Various dispersed tents/individuals/vehicles/RVs/makeshifts throughout the catchment zone not listed, and several abandoned private structures adjacent to encampments that we expect to see vacated in the near future - adding to our overall homeless population within the proposed area. (Those in RVs would give up those vehicles for IH/PSH placement)
-