



California Department of Housing and Community Development

HHAP Round 6 Regionally Coordinated Homelessness Action Plan

Section 1. Regional Identification and Contracting Information

Steps to complete this section:

1. Select the Continuum of Care (CoC) Region. The definition of "Region" is the geographic area served by a county, including all cities and the CoC or CoCs within it (HSC 50230(v)).
2. Indicate which Eligible Applicants are applying together as a region for HHAP 6 (i.e., which Eligible Applicants will administer the Regionally Coordinated Homelessness Action Plan and be signatory to the Memorandum of Understanding). Eligible Applicants for HHAP 6 are all counties, all Continuums of Care, and Large Cities.
3. For each participating Eligible Applicant, indicate whether and how the Eligible Applicant intends to contract with HCD (i.e., indicate whether the Eligible Applicant will act as their own Administrative Entity, or designate one of the other regional partners to administer their allocation and act as the Administrative Entity on their behalf).

Regional Application Participation

Continuums of Care (CoCs)

- A CoC that serves a single county **must** apply as part of the regional application with the county and any overlapping Large Cities. In this case, the CoC should select: *"Is participating in this regional application as an Eligible Applicant."*
- A CoC that serves multiple counties **must either:** apply as part of a single regional application with multiple counties and any overlapping Large Cities **or** participate in the regional application of each overlapping county and the Large Cities therein. When the CoC is participating in multiple regional applications, the CoC should select: *"Is participating in this regional application as an Eligible Applicant"* for the regional application that will include the CoC's HHAP 6 funding plan, and should select: *"Is participating in this regional application as a collaborator"* for all other regional applications they are participating in. This will help to ensure the CoC's funding plan is only collected on a single regional application.

Large Cities ("City" or "Cities")

Large Cities must apply as part of the regional application with the applicable county and CoC.

Counties

- In a CoC that serves a single County, the County **must** apply as part of a regional application with the CoC and any overlapping Large Cities.
- In a multi-county CoC, counties are **strongly encouraged** to apply in collaboration with other counties that are served by the same CoC. **At a minimum**, each County must apply with the overlapping CoC.

LA Region

All CoCs within the County of Los Angeles shall be considered part of a single region, along with the County and Large Cities within the county and therefore **must** apply together. (HSC § 50230(v)(2).)

Contracting

Each Eligible Applicant has the discretion to administer their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. The selections made in this section will indicate which Eligible Applicant will enter into contract with HCD to administer each Eligible Applicant's HHAP 6 allocation. For reference, [HHAP 6 allocations](#) are available on HCD's HHAP website.

The Administrative Entity is responsible for meeting the terms and conditions of the contract, which include, but is not limited to, contracting (when necessary) with sub-recipients, and fulfilling all monthly, annual, final, and Homeless Management Information System (HMIS) reporting requirements.

- **If you plan to contract with HCD to receive and administer only your (individual) HHAP 6 allocation**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection.
- **If you do not plan to contract with HCD and instead plan to identify another participating Eligible Applicant in the region to enter into contract with HCD to receive and administer your HHAP 6 allocation**, select: *"Identify another participating Eligible Applicant in their region to enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection. Once selected, you will be prompted to designate the Administrative Entity from a list of other Eligible Applicants in the region.
- **If you plan to contract with HCD to receive and administer multiple HHAP 6 allocations within your region**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region"* under the contracting selection.

Please select the Continuum of Care region

Oakland, Berkeley/Alameda County CoC

Oakland, Berkeley/Alameda County CoC Region

Oakland, Berkeley/Alameda County CoC

CA-502 Participation

Is participating in this single collaborative application with the regional partner(s) listed.

CA-502 Contracting

Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP 6 allocation

CA-502 Designated Administrative Entity

Alameda County

Contact Title

CoC Board Chair

Name

Moe Wright

Email

mwright@bbiconstruction.com

Phone

(510) 286-8200

City of Oakland

Oakland Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Oakland Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

Contact Title

Administrative Services Manager

Name

Stanley Wong

Email

Swong2@oaklandca.gov

Phone

(510) 238-7130

Alameda County

Alameda County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Alameda County Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region

Contact Title

Director, Alameda County Housing & Homelessness Services

Name

Jonathan Russell

Email

Jonathan.russell@acgov.org

Phone

(510) 410-9239

Number of Contracts

2

Section 2. Documentation and Certification of Stakeholder Engagement

Section 2. Documentation of Stakeholder Engagement

1. Provide the dates for which at least three public meetings were held to support the development of the Regionally Coordinated Homelessness Action Plan (Plan).
2. Describe how each stakeholder group from the list provided was invited and encouraged to engage in the Plan.
3. Describe the specific input from the public meetings that was incorporated into the Plan.
4. Certify that all participating Eligible Applicants met the process requirements for developing the Plan.

Meeting Dates

Meeting Dates	Meeting Name or Identifier (optional)
7/17/2025	CoC Leadership Board Meeting
8/6/2025	CoC System Impact Committee
8/7/2025	CoC Strategy, Compliance and Funding Committee

Stakeholder engagement

Stakeholders	Description of how stakeholders were invited and encouraged to engage in the public stakeholder process	Describe the specific input from stakeholders that was incorporated into the Plan
People with lived experience of homelessness, including but not limited to survivors of domestic violence.	Via email announcement of HHAP Regional Action Plan discussion in CoC meeting (open to public), which includes 1/3 of all seats filled by People with Lived Expertise.	Stakeholders noted that the funding landscape is always shifting, even between rounds of HHAP (timing, amounts, uses, etc.) so we have to budget as if everything is one time, even though funds support ongoing programs. Stakeholders observed that the root causes of homelessness is cost of housing; identified need for more affordable housing. Feedback was noted and aligns Key Activities in the application (PSH and affordable housing). Stakeholders also emphasized the importance of ensuring programs and housing are accessible for people with disabilities. Alameda County’s shelter standards require all facilities to be accessible, and the community’s PSH inventory likewise is fully accessible.

Youth with lived experience of homelessness.	Via email announcement of HHAP Regional Action Plan discussion in CoC meeting (open to public), which includes 1/3 of all seats filled by People with Lived Expertise.	Stakeholders expressed that peer outreach is a very successful model that should be sustained with other funding sources since it cannot be funded with HHAP 6. Stakeholders also expressed concerns about why the State is gathering data on encampments and whether this will lead to more sweeps. Feedback on peer outreach was noted and aligns with Key Activities for the County (Support for YAB).
--	--	---

Local department leaders and staff of qualifying smaller jurisdictions, including child welfare, public welfare, health care, behavioral health, justice, and education system leaders.	Via email announcement of HHAP Regional Action Plan discussion in CoC meeting (open to public), and including membership seats for staff from local jurisdictions, including Social Services, Probation, and Health Care.	Feedback given that more mental health support is needed (as an inadequately funded portion of our homelessness response system), including inadequate/not fully accessible mental health funding from the State. Housing services that will impact behavioral health recipients are included in the county's Funding Plan. Stakeholders also suggested using HHAP 6 funding for rent subsidies to help individuals leaving Oakland's Community Cabins. This feedback aligns with the City's Funding Plan and Key Activities.
---	---	---

Homeless services and housing providers, including developers of permanent affordable housing operating within the region.	Via email announcement of HHAP Regional Action Plan discussion in CoC meeting (open to public), which includes membership seats for regional service and housing providers, including affordable housing developers. Providers invited include leadership from the following service providers: leadership from Wood Street, Lifelong Medical Care, BACS, Building Futures, St. Vincent De Paul, and St. Mary's Center; and from the following Housing Developer agencies: ED of the Housing Consortium of the East Bay; BBI Construction, and Abode Housing Development.	Stakeholders expressed a need to focus on homelessness prevention, using models like Keep Oakland Housed. This feedback was noted and aligns with the County and City's key actions (support for prevention activities).
--	---	--

Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region.	Via email announcement of HHAP Regional Action Plan discussion in CoC meeting (open to public), which our local Managed Care Plan staff attend regularly.	The MCPs did not provide specific feedback for incorporation into the Plan.
---	---	---

Leadership from the Alameda Alliance for Health was in attendance. Kaiser Permanente did not attend as they typically don't attend local community meetings given their presence in 32 counties across CA.

Street medicine providers, victim service providers, and other service providers directly assisting people within the region experiencing homelessness or at risk of homelessness.

Via email announcement of HHAP Regional Action Plan discussion in CoC meeting (open to public), which our street medicine & VSP providers attend regularly. Relevant provider organizations in attendance include SAVE, Building Futures, and Family Violence Law Center all representing victim service providers; Street medicine providers were represented by Lifelong Medical Care, and Alameda County Housing & Homelessness Services staff who oversee the street medicine program in the region.

Street medicine & victim service providers did not give specific feedback related to the HHAP Regional Action Plan.

Federally recognized tribal governments pursuant to Section 4103 of Title 25 of the United States Code that are within the region.

There are no federally recognized tribal governments in the Alameda County region.

Given the lack of presence of federally recognized tribal governments in Alameda County, there was no attendance/feedback from this group.

Describe any other input from public meetings not captured above that was incorporated into the Plan.

Documentation of Stakeholder Engagement Narrative - Stakeholder Input

One common theme in all the stakeholder engagement was a concern about the State's request for lists of all encampments in the community. Stakeholders questioned what the State will be doing with this information and expressed reservations about sharing detailed location data on highly vulnerable individuals. Stakeholders also noted that the focus in HHAP Round 6 on addressing unsheltered homelessness does not seem to be well-aligned with allowable funding activities, which preclude communities from using HHAP for mobile outreach and other kinds of intervention that are critical to addressing unsheltered homelessness.

Optional Upload: Stakeholder Engagement

LB Agenda 07_17_2025.pdf

2025.08.06 SIC Committee Agenda.pdf

2025.08.07_SCF Committee Agenda.pdf

By checking this box, I certify that all participating Eligible Applicants met the public meeting process requirements in statute (HSC Section 50240(d) and (e)) and in the [HHAP 6 NOFA](#) in developing the Regionally Coordinated Homelessness Action Plan, documented in Section 2 of this

regional application.

I certify under penalty of perjury that all of the information in Section 2, above, is true and accurate to the best of my knowledge.

Open

Section 3. Regionally Coordinated Homelessness Action Plan

Section 3. Regionally Coordinated Homelessness Action Plan

Applicants must submit a Regionally Coordinated Homelessness Action Plan (Plan) that fully complies with HSC section 50240(c). This Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants.

In developing the HHAP 6 Regionally Coordinated Homelessness Action Plans, regions should build upon their approved HHAP 5 Regionally Coordinated Homelessness Action Plans. This means regions should leverage and update information from their approved HHAP 5 Regionally Coordinated Homelessness Action Plan in corresponding sections of the proposed HHAP 6 Regionally Coordinated Homelessness Action Plan.

Regional Roles, Responsibilities, and Housing and Homelessness Service Policies

3.a. Regional Partners' Roles and Responsibilities

3.a.1. Outreach and Site Coordination

Eligible Applicant	Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on citing of services, shelters, and interim and permanent housing in the region
Oakland, Berkeley/Alameda County CoC	Outreach, Access and Coordination Committee of the CoC ensures that people receive available services tailored to their individual needs, and that the system offers welcoming and effective points of engagement. The CoC's purview with outreach is focused on policy engagement, not on coordination of services and programming, which would be inefficient and redundant with the work of the County. That task is held by city and county jurisdictions as funders and overseers of the system. Note that the CoC does not play a role in the citing of programs and sites (as the CoC model does not operate with a lead agency – it is a collective impact model of stakeholders). The CoC does set priorities and policy for HUD CoC NOFO to help select which projects are funded and helps set priorities for State-funded homeless programs such as HHAP.
City of Oakland	Identifies and provides access to sites, including land, for services. Conducts outreach throughout the City and provides connections to resources, services, and housing. Conducts interventions at encampment sites where unsheltered individuals live and connect individuals to shelter. Funds the creation of permanent housing for people experiencing homelessness utilizing State and local sources.
Alameda County	Provides street health outreach services countywide, assigning and overseeing outreach teams assigned to every census tract in the County. Their work includes connecting individuals to CE for available resources and services. Note that the County does not deploy outreach teams for the sake of encampment closure, as this is at the discretion of the cities. Street Health teams, however, will support

such resolutions by prioritizing those sites for street health visits and connection to available resources. The County also administers HMIS for tracking service provision and care coordination, including the use of HMIS projects for Street Health teams. In addition, the County funds and oversees a network of Housing Resource Centers/Access Points that provide outreach and service coordination for people accessing services in their assigned region. The County has direct responsibility for siting interim/permanent housing projects in the Unincorporated County, and otherwise coordinates with cities on operations and service funding needed at those sites in their local jurisdictions.

3.a.2. Siting and Use of Available Land

Eligible Applicant	Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region
Oakland, Berkeley/Alameda County CoC	CoC Housing Capacity Committee supports expansion of the supply of homeless housing opportunities throughout the County through policy and advocacy efforts (e.g., providing feedback on programming for potential Housing Bond), review of pipeline and specific housing needs (e.g., population-specific needs for older adults, medically frail, etc.; geographic/regional inventory needs).
City of Oakland	The City has jurisdiction over land use and development within Oakland and works with developers to increase the Permanent Supportive Housing (PSH) inventory by prioritizing housing for people experiencing homelessness in its NOFAs. As part of this process, the City makes available City-owned land for affordable housing and PSH developments. The City created its own version of Homekey, the Rapid Response Homeless Housing (R2H2) program, which funds PSH capital costs with Measure U Affordable Housing Bond proceeds, impact fees, and other local funding sources, in addition to leveraging Homekey funding. The City also funds operating costs for some PSH through commitments of its Permanent Local Housing Allocation revenue.
Alameda County	Jurisdiction over land use and development for county-owned properties and the Unincorporated Areas of the County. The County also plays a coordinating role for tracking the supportive housing/dedicated homeless units in the pipeline, HIC tracking via HMIS, and service commitments (tenancy sustaining services) for PSH countywide. County HCD administers Measure A1 Housing Bond proceeds countywide. County is convening a joint land-use workgroup with cities to evaluate feasibility and take expedited action on available land that can be matched to homeless system projects and funding. County funds operating costs for some PSH via its new Local Operating Subsidy Pool, meant to bridge funding gaps for housing projects almost at the finish line.

3.a.3. Development of Shelter, Interim and Permanent Housing

Options

Eligible Applicant	Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing
Oakland, Berkeley/Alameda County CoC	CoC Housing Capacity Committee supports expansion of the supply of homeless housing opportunities throughout the County through policy and advocacy efforts (e.g., providing feedback on programming for potential Housing Bond), review of pipeline and specific housing needs (e.g., population-specific needs for older adults, medically frail, etc.; geographic/regional inventory needs).
City of Oakland	The City funds the development of Interim and Permanent Supportive Housing (PSH) to provide shelter and long-term housing for individuals experiencing homelessness through its Rapid Response Homeless Housing (R2H2) program. In partnership with the County, the City works to expand shelter options and enhance supportive services tailored to the unique needs of program participants. The City engages housing developers and advocacy organizations, such as East Bay Housing Organizations, to inform legislation and policies that advance the creation of PSH units in Oakland. In addition, the City integrates PSH into all new affordable housing developments and funds the construction of PSH and deeply affordable housing for people exiting homelessness.
Alameda County	The County tracks the inventory and pipelines for both interim and permanent housing units as part of the Home Together 2026 Community Plan. County continues to commit supportive service dollars to permanent supportive housing projects throughout the region by leveraging our role in the provision of tenancy sustaining services to ensure housing projects come to fruition and can dedicate units to our unhoused population. The County has implemented a Local Operating Subsidy Pool to help bridge funding gaps for feasible permanent housing projects that need operating support. The County also partners with cities in the region to make HHAP funds available to support ongoing interim housing projects that meet requirements.

3.a.4. Coordination of and Connection to Service Delivery

Eligible Applicant	Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness
Oakland, Berkeley/Alameda County CoC	Outreach, Access and Coordination Committee of the CoC ensures that people receive available services tailored to their individual needs, and that the system offers welcoming and effective points of engagement.
City of Oakland	Supports local providers to connect to Coordinated Entry (CE) and participate in regional case conferencing, ensuring individuals experiencing or at risk of homelessness are linked to appropriate

shelter, housing, and supportive services. The City funds outreach for homeless prevention programs targeting those most at risk of becoming homeless, in addition to supporting outreach teams that coordinate with County-run systems to engage individuals, connect them to housing resources, and identify eligible interventions through HMIS. Recognizing the critical role of housing stability in behavioral and mental health outcomes, the City integrates Permanent Supportive Housing (PSH) into all new affordable housing developments and funds the construction of PSH and deeply affordable units for people exiting homelessness. Through its 2023–2027 Action Plan, Oakland HCD advances equitable housing access and works to prevent displacement among Oaklanders most impacted by racial disparities.

Alameda County	Coordinates and provides health and social services countywide; oversees CE and ensures and tracks equitable access to services and resources; partners with cities to support the provision of shelter and housing. AC Health’s Housing & Homelessness (administers HHAP) works closely with Behavioral Health to plan for the use(s) of BHSA funds for housing, and is currently in discussion to partner on the use of a Flex Pool using BHSA resources for rental subsidies to pair with BHSA-eligible clients transitioning out of Transitional Rent.
----------------	--

3.a.5. Policies for Addressing Encampments

Encampment	Estimated Population	What are the region’s specific plans to address this encampment?	What are the Key Milestone Dates to carry out the described plan?	ERF Status (site funded by ERF)	ERF Contract #	Are there current plans to submit an ERF application to address this site?	Lead Entity for addressing this encampment
See attached Excel Workbooks				No		No	
				No		No	

- Optional Upload: Encampments Excel**
 City of Oakland Encampment Workbook Revised 10_27_2025.xlsx
 Alameda County Encampment Workbook Rev. 10_27_2025.xlsx

Optional Upload: Map of Encampments

Eligible Applicants with a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Fully or Partially Compliant

Eligible Applicant	Applicant confirms the plan complies with the Cal ICH Guidance on Addressing Encampments?	If you selected “Yes, in part,” describe what elements of the policy do comply with the Cal ICH Guidance on Addressing Encampments, and specifically how they comply.	Provide a link to the policy or upload a copy below
City of Oakland	Yes		

Upload: Copy of Formal Policy to Address Encampments
Oakland Encampment Management Policy.pdf

Eligible Applicants without a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Nonexistent

Eligible Applicant	Describe existing efforts to address encampments	Does the Eligible Applicant actively commit to adopting a policy that complies with the Cal ICH Guidance on Addressing Encampment?	Provide a specific timeline, including dates, for future adoption of formal policies that comply with the Cal ICH Guidance on Addressing Encampments
Alameda County	To the extent County offices are made aware in advance (with suitable notice given to residents) that an encampment is being abated within its jurisdiction, street health outreach teams are deployed to support clients with housing plans and connection to available resources. There are ongoing collaboration and coordination meetings	Yes	Draft policy development is underway. Policy development and stakeholder engagement will be completed by the end of 2025. The goal is to bring the policy to the AC Board of Supervisors Health Committee for review and adoption by March 2026 with full implementation by June 2026.

attended by AC Health, AC Sheriff, CalTrans and service providers. These meetings are led by Supervisor Miley.

Yes

3.a.6. Housing Element Compliance

Large City or county Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	If not compliant, provide a timeline for all relevant milestones to achieve compliance (refer to Guidance and Example timeline and milestones for required level of detail)
City of Oakland	Yes	
Alameda County	Yes	

3.a.7. Housing Element Implementation

Large City or county Eligible Applicant	Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein?	If not, provide a specific timeline and plan with dates to implement the past due programs.
City of Oakland	Yes	
Alameda County	No	<p>MTC/ABAG has decided to incorporate the PDA grant funding the San Lorenzo Village Specific Plan update (Program 1.B) into a separate RFP, and work will begin in fall 2025. Work products in this RFP should be completed in 2028. Staff continue to work with Castro Valley community members on the specific plan updates (Program 1.L). The pace is set by engaged residents, and we anticipate completing the plan in fall 2026. Planning staff will bring the Mobile Home Overlay District Ordinance (Program 6.N) to the Planning Commission for a recommendation to adopt in Fall 2025. Alameda County CDA received funding from MTC to hire a consultant to aid the development of an Inclusionary Housing Ordinance (Program 6.J); this project is anticipated to conclude by mid-2027. Planning staff will begin researching possible regulatory incentives for accessible housing</p>

(Program 4.H) in Fall 2025. Staff anticipate developing ordinances responding to programs 1.M, 2.A, 3.A, 4.A, 4.B, 4.C, and 4.L to present to the Board of Supervisors for adoption by February 2026.

3.a.8. Prohousing Designation

Large City or county Eligible Applicant	Current Prohousing Designation Status	For Eligible Applicants that have not yet applied or do not plan to apply, list the Prohousing Policies (as described in the Prohousing application) that they have adopted or plan to adopt in the future.
City of Oakland	Has been designated Prohousing.	
Alameda County	Plans to apply for Prohousing Designation.	Policies that have been adopted or will be considered for adoption and that comply with the Prohousing Designation include: Category 1B: will be partially addressed by Housing Element program 6.P Category 1K: staff anticipate proposing an inclusionary housing ordinance for adoption in 2027 Category 3B: The Public Works Agency published pre-approved ADU designs in January 2025 Category 3F: proposal of Universal Design Ordinance for adoption is expected in early 2026 (program 4.G)

3.a.9. Housing Law Violations

Large City or county Eligible Applicant	Does this Eligible Applicant have any potential or actual housing law violations with HCD's Housing Accountability Unit or the	If yes, provide a specific timeline and plan with dates to resolve the issue.

	Attorney General's Housing Justice Team?
City of Oakland	No
Alameda County	No

3.a.10. Surplus Land

Large City or county Eligible Applicant	Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230?	If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory.
City of Oakland	Has a central inventory.	
Alameda County	Has a central inventory.	

3.a.11. Annual Progress Report

Large City or county Eligible Applicant	Has this Eligible Applicant submitted a timely and complete annual progress report for at a minimum, the past two years?
City of Oakland	Yes
Alameda County	Yes

Section 3.b. System Performance Measures Improvement Plan

3.b System Performance Measures Improvement Plan

The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in [Section IV.A.3.b.i. of the HHAP 6 NOFA](#). The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated Homelessness Action Plan.

All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System Performance Measures Improvement Plan. Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region's CA SPMs through use of local, state, and federal funds.

The System Performance Measures Improvement Plan must include:

- At least one Key Action related to reducing CA SPM: "The number of people experiencing unsheltered homelessness"
- At least one Key Action related to increasing CA SPM "the number of people exiting homelessness into Permanent Housing," and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

Each Key Action must be described in clear, specific terms and must do the following:

1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).
2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
 - Note: At a minimum, all funding sources listed in Section IV.A.3.b.ii. of the HHAP 6 NOFA, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.
 - Note: For HHAP 6-funded Key Actions, include the eligible use category or categories as applicable.
8. Describe how the Key Action will address system performance disparities and ensure racial and gender equity in at least one of the following areas: Service Delivery, Housing Placements, Housing Retention, Changes to procurement, or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Available Funding Sources in the Region

If applicable, list any funding sources mentioned in [Section IV.A.3.b.ii. of the HHAP 6 NOFA](#) that are not available in the region within the grant term (FY24/25-FY28/29).

Available Funding Sources NOT within the Region Narrative

Housing for a Healthy California Program; National Housing Trust Fund

Key Actions to Improve the Region's CA SPMs

Guidance:

Please note that all Key Actions are numbered to ensure Key Actions may be easily referenced in later parts of the regional application. Applicants can refer to the # provided. E.g., Key Action 1, Key Action 2, etc.

Key Actions

Key Action 1

Description

Provide flexible Housing Deposit funds for service providers to access in helping their clients move into permanent housing.

Identify which CA SPM(s) will be improved by Key Action 1 and how.

SPM Improvement Plan for Key Action 1

CA SPM	Specific description of how Key Action 1 will improve this CA SPM
CA SPM 3	Providing housing deposits & financial assistance to help clients access permanent housing helps make exits to PH possible. Without these funds, many can't pay security deposits, move-in/furniture costs, or utility start-up fees.
CA SPM 4	Providing housing deposits & financial assistance to help clients access permanent housing helps shorten households' time spent homeless.

Clear metric for how success of Key Action 1 will be measured

Increase in number of people exiting to PH who are enrolled in Housing Deposits program

Lead Entity for Key Action 1

Alameda County

Collaborating entity/ies for Key Action 1

Managed Care Plan (MCP), CBO providers

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 1

Milestones for Key Action 1

Target dates for Key Action 1 milestones

Consolidation of Housing Deposit assistance funding to one central operator and further streamlining into a new Flex Pool model. This supports a central and uniform pathway to supporting clients in obtaining permanent housing.

7/1/2026

Target date for completing Key Action 1

6/30/2029

Funding Sources for Key Action 1

Funding Sources for Key Action 1

Funding source	Description of how the funding will contribute to the achievement of Key Action 1	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	HHAP funding is critical for program to operate since Medi-Cal reimbursement can't be reliably counted on (Health Plans will only reimburse those they authorize and only for certain (short) periods of time, and clients aren't always eligible and/or enrolled in managed care).	Rapid Rehousing/ Rental Subsidies
HHAP 5	See above (HHAP 6)	
Medi-Cal Reimbursement	Medi-Cal provides short-term funding that can help offset program costs for those clients who are authorized and enrolled in Managed Care.	

Identify which of the following equity improvement areas will be addressed by Key Action 1.

Equity Areas for Key Action 1

Equity area	Description of how Key Action 1 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Providing flexible housing deposit assistance will help more people access permanent housing, particularly BIPOC populations over-represented in our homelessness response system.
Housing Placements	Enrolling clients in HMIS for this service will allow the County to track and report on who is receiving this assistance regularly, relative to who is experiencing homelessness in Alameda County.

Key Action 2

Description

Provide Tenancy Sustaining services to those permanently housed through Coordinated Entry, to help them transition & maintain housing.

Identify which CA SPM(s) will be improved by Key Action 2 and how.

SPM Improvement Plan for Key Action 2

CA SPM	Specific description of how Key Action 2 will improve this CA SPM
CA SPM 3	Providing tenancy sustaining services for clients moving into housing helps ensure stable exits and integration into new PH settings.
CA SPM 5	This level of ongoing support has been shown to prevent returns to homelessness.

Clear metric for how success of Key Action 2 will be measured

Increase in number of people enrolled in Tenancy Sustaining Services upon exiting to PH; increase in number of people enrolled in Tenancy Sustaining Services as a point in time

Lead Entity for Key Action 2

Alameda County

Collaborating entity/ies for Key Action 2

Managed Care Plan (MCP); CBO providers.

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 2

Milestones for Key Action 2	Target dates for Key Action 2 milestones
Expansion to support more clients within the HCS provider network (currently 24) which would allow for additional clients to receive support in housing stabilization.	2/1/2026

Target date for completing Key Action 2

6/30/2029

Funding Sources for Key Action 2

Funding Sources for Key Action 2

Funding source	Description of how the funding will contribute to the achievement of Key Action 2	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	HHAP-6 funding is critical for program to operate since Medi-Cal reimbursement can't be reliably counted on (Health Plans will only reimburse those they authorize and only for certain	Permanent Housing Services and Services Coordination

	periods of time, and clients aren't always eligible and/or enrolled in managed care).
HHAP 5	HHAP 5 funding is critical for program to operate since Medi-Cal reimbursement can't be reliably counted on (Health Plans will only reimburse those they authorize and only for certain (short) periods of time, and clients aren't always eligible and/or enrolled in managed care). HHAP-5 is currently in play for service contracts; HHAP-6 will extend support for another year.
Medi-Cal Reimbursement	Short-term funding that can help offset program costs for those clients who are authorized and enrolled in Managed Care.
The Homekey Program	Funding supports site operations where services dollars identified above will wrap around, given limitations in operating funds. Units are dedicated PSH.
The No Place Like Home Program	Funding supports site operations where services dollars identified above will wrap around, given limitations in operating funds. Units are dedicated PSH.
The Multifamily Housing Program	Funds capital costs of creating new housing units for people experiencing homelessness. Includes 4 projects with varying percentages of PSH (total 131 PSH units), for which tenancy sustaining services will be leveraged.
HOME Investment Partnerships Act	Leverages funding for housing development/rehab and tenant-based rental assistance for which supportive services are leveraged.
Adult protective services	Leverages connections to APS for households who need additional protective oversight where housing might be at risk as

identified through TSS.

Identify which of the following equity improvement areas will be addressed by Key Action 2.

Equity Areas for Key Action 2

Equity area	Description of how Key Action 2 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Providing tenancy sustaining services will help more people maintain permanent housing, particularly BIPOC populations over-represented in our homelessness response system. Enrolling clients in HMIS for this service will allow the County to track and report on who is receiving this assistance regularly, relative to who is experiencing homelessness in Alameda County.
Housing Retention	Returns to homelessness are disproportionately higher among Black/African-American populations in Alameda County. Use of these funds can promote housing retention and prevent returns for Black/African-American people.

Key Action 3

Description

Launching a Flexible Housing Subsidy Pool

Identify which CA SPM(s) will be improved by Key Action 3 and how.

SPM Improvement Plan for Key Action 3

CA SPM	Specific description of how Key Action 3 will improve this CA SPM
CA SPM 3	Launching a Flex Pool will create efficiencies and leveraging of funding to support more clients exiting homelessness into housing.
CA SPM 4	Efficiencies created by having a Flex Pool with a portfolio of landlords and available units can help shorten the time a client is homeless by expediting the process for identifying housing.

Clear metric for how success of Key Action 3 will be measured

Number of individuals receiving rental subsidies through the Flex Pool; number of units supported by the Flex Pool; number of funders/growth of funds administered by the Flex Pool.

Lead Entity for Key Action 3

Alameda County

Collaborating entity/ies for Key Action 3

Lead Operator (TBD), Managed Care Plan (MCP), Behavioral Health partners; possibly Probation

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 3

Milestones for Key Action 3	Target dates for Key Action 3 milestones
-----------------------------	--

Launch of Flex Pool (contract in place w/ Lead Operator) 10/31/2025

Expansion of funding sources & subsidy programs into the Flex Pool 7/31/2026

Target date for completing Key Action 3
6/30/2029

Funding Sources for Key Action 3

Funding Sources for Key Action 3

Funding source	Description of how the funding will contribute to the achievement of Key Action 3	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	Funding is critical to launch program and cover program expenses for lead operator to make subsidy payments, conduct landlord engagement, and incentive and unit holds.	Rapid Rehousing/ Rental Subsidies
CalAIM Transitional Rent	Funding will cover 6 months of rental subsidies for clients transitioning to permanent housing, helping offset costs while vouchers/permanent subsidies become available.	
Mental Health Services Act and Behavioral Health Services Act	Has committed rental subsidy dollars to support BH-eligible clients with long-term housing administered through the Flex Pool.	

Identify which of the following equity improvement areas will be addressed by Key Action 3.

Equity Areas for Key Action 3

Equity area	Description of how Key Action 3 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Creating more efficiencies and streamlining the process for people accessing permanent housing can help address inequities in the system when it comes to matching, referral, application with landlords, etc. Having a strong centralized operator connecting populations of focus with available housing and helping braided funds for continuity of rental assistance helps prevent loss of housing for populations overrepresented in the homelessness response system.
Changes to procurement	Creating more efficiencies and streamlining the process for people accessing

permanent housing can help address inequities in the system when it comes to matching, referral, application with landlords, etc. Having a strong centralized operator connecting populations of focus with available housing and helping braid funds for continuity of rental assistance helps prevent loss of housing for populations overrepresented in the homelessness response system.

Key Action 4

Description

Continue supporting City of Albany's RRH program (Project Hope)

Identify which CA SPM(s) will be improved by Key Action 4 and how.

SPM Improvement Plan for Key Action 4

CA SPM	Specific description of how Key Action 4 will improve this CA SPM
CA SPM 3	Supporting Albany's RRH program (Project Hope), providing new exits to PH upon turnover/graduation from program. Existing program has capacity for 5-6 households, using scattered-site model for housing with funds directed toward rental assistance, landlord engagement, and services.

Clear metric for how success of Key Action 4 will be measured

Number of people exiting to permanent housing/positive housing destination in HMIS, upon RRH program exit

Lead Entity for Key Action 4

Alameda County

Collaborating entity/ies for Key Action 4

City of Albany

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 4

Milestones for Key Action 4	Target dates for Key Action 4 milestones
Utilization: Ensure rapid re-housing slots are filled with at least 5 households served annually	6/30/2027
Ensure 50% of households increase a source of income by annual assessment/exit	6/30/2027
Ensure at least 90% of clients served are enrolled in health insurance by annual assessment/exit	6/30/2027

Target date for completing Key Action 4

6/30/2029

Funding Sources for Key Action 4

Funding Sources for Key Action 4

Funding source	Description of how the funding will contribute to the achievement of Key Action 4	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	HHAP funds are critical to filling gaps in funding for this ongoing program, one of only a few resources to individuals who are homeless in the city of Albany.	Rapid Rehousing/ Rental Subsidies
HHAP 5	See above	

Identify which of the following equity improvement areas will be addressed by Key Action 4.

Equity Areas for Key Action 4

Equity area	Description of how Key Action 4 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	The provision of rapid rehousing and related services in Albany where there are historically fewer programs and service offerings given nearby Berkeley & Oakland, helps promote client choice and accessibility to housing in all locations in the County, meeting the needs and preferences of over-represented populations in the County's homeless response system.

Key Action 5

Description

Continue supporting City of Livermore's Vineyard 2.0 PSH and multiservice center site.

Identify which CA SPM(s) will be improved by Key Action 5 and how.

SPM Improvement Plan for Key Action 5

CA SPM	Specific description of how Key Action 5 will improve this CA SPM
CA SPM 3	Supporting the Vineyard project in the City of Livermore will support exits to homelessness by having a long-term permanent housing option for residents of East County (where there aren't many PH sites), using Coordinated Entry to prioritize access to units for those most vulnerable.
CA SPM 5	Returns to homelessness can be mitigated for residents at this site via on-site services and support staff to promote housing retention.

Clear metric for how success of Key Action 5 will be measured

Number of people permanently housed at Vineyard site; housing retention at site (% returns to homelessness)

Lead Entity for Key Action 5

Alameda County

Collaborating entity/ies for Key Action 5
City of Livermore

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 5

Milestones for Key Action 5	Target dates for Key Action 5 milestones
At least 90% of clients maintain their housing on annual basis; or their exits are to another permanent destination.	6/30/2027
At least 80% of households are connected to public (non-cash) benefits, such as SNAP/CalFresh by annual assessment/exit.	6/30/2027
At least 90% of clients served are enrolled in health insurance by annual assessment/exit.	6/30/2027

Target date for completing Key Action 5
6/30/2029

Funding Sources for Key Action 5

Funding Sources for Key Action 5

Funding source	Description of how the funding will contribute to the achievement of Key Action 5	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	This permanent housing site was launched with the use of local (city) funds as a key investment in homeless response in East County. However, city funds are not enough for ongoing operational support, and HHAP funds have been instrumental for ensuring continuation of programming at the site.	Operating Subsidies – Permanent Housing
HHAP 5	See above	

Identify which of the following equity improvement areas will be addressed by Key Action 5.

Equity Areas for Key Action 5

Equity area	Description of how Key Action 5 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	---

Housing Placements	The provision of permanent housing and wrap around services at this housing site in East County (an under-served region of the County) helps promote client choice and accessibility to housing in all locations in the County, meeting the needs and preferences of over-represented populations in the County's homeless response system.
--------------------	---

Key Action 6

Description

Continue supporting Covenant House Mid-County Youth Shelter

Identify which CA SPM(s) will be improved by Key Action 6 and how.

SPM Improvement Plan for Key Action 6

CA SPM	Specific description of how Key Action 6 will improve this CA SPM
CA SPM 1b	Increases availability of shelter for TAY in mid-county, allowing TAY more options for exiting unsheltered settings.

Clear metric for how success of Key Action 6 will be measured

Number of TAY individuals sheltered at site annually

Lead Entity for Key Action 6

Alameda County

Collaborating entity/ies for Key Action 6

Covenant House (shelter operator)

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 6

Milestones for Key Action 6	Target dates for Key Action 6 milestones
Site ready for occupancy	10/31/2025
Beds fully occupied	12/31/2025

Target date for completing Key Action 6

6/30/2029

Funding Sources for Key Action 6

Funding Sources for Key Action 6

Funding source	Description of how the funding will contribute to the achievement of Key Action 6	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	This site was in development at the start of HHAP, and is reliant	YSA: Operating Expenses – Interim Housing

	on HHAP funds to begin operations
HHAP 5	See above
HHAP 4	See above
HHAP 3	See above
City of Hayward funding	The City provides ongoing program funding.
HUD - YHDP	HUD YHDP provides ongoing program funding.

Identify which of the following equity improvement areas will be addressed by Key Action 6.

Equity Areas for Key Action 6

Equity area	Description of how Key Action 6 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Having more TAY beds will help expand access to shelter across the region, including in places like mid-County that have historically been under-served.

Key Action 7

Description

Sustain Regional Interim Housing Projects through direct partnerships with cities to support existing Emergency Shelter and other interim models.

Identify which CA SPM(s) will be improved by Key Action 7 and how.

SPM Improvement Plan for Key Action 7

CA SPM	Specific description of how Key Action 7 will improve this CA SPM
CA SPM 1b	Increases availability of shelter across all regions in county, allowing options for exiting unsheltered settings, and supporting operations and high quality care at shelter sites.
CA SPM 6	Available, high quality shelter beds accessible to street health teams in every region for direct referral, supports moving people from the street into sheltered settings.

Clear metric for how success of Key Action 7 will be measured

Number of beds supported; shelter vacancy/ occupancy rate

Lead Entity for Key Action 7

Alameda County

Collaborating entity/ies for Key Action 7

City partners, CBO partners

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 7

Milestones for Key Action 7

Target dates for Key Action 7 milestones

Utilization: Ensure at least 30% of exits are to permanent destinations	6/30/2027
Clients remain connected to Coordinated Entry for the duration of their stay	6/30/2027

Target date for completing Key Action 7

6/30/2029

Funding Sources for Key Action 7

Funding Sources for Key Action 7

Funding source	Description of how the funding will contribute to the achievement of Key Action 7	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	These sites have historically launched and maintained operations via State homelessness funding, critical to ensuring continuing operations to move people to sheltered situations.	Operating Expenses – Interim Housing
HHAP 5	See above	
HHAP 4	See above	
HHAP 3	See above	
City funding	Cities contribute towards ongoing program operations.	
County General Fund	The County contributes towards ongoing program operations.	
AB 109	Realignment funding helps support program costs for the reentry population.	

Identify which of the following equity improvement areas will be addressed by Key Action 7.

Equity Areas for Key Action 7

Equity area	Description of how Key Action 7 will address system performance disparities and ensure racial and gender equity in this area (choose one)
-------------	---

at a minimum, or more)

Service Delivery	Supporting existing shelter beds helps increase access to resources particularly in under-served communities where there historically haven't been as many options for clients who wish to move inside.
------------------	---

Key Action 8

Description

Sustain Regional Interim Housing Projects through direct partnerships with cities to support existing Navigation Centers.

Identify which CA SPM(s) will be improved by Key Action 8 and how.

SPM Improvement Plan for Key Action 8

CA SPM	Specific description of how Key Action 8 will improve this CA SPM
CA SPM 1b	Increases availability of interim units across all regions in county, allowing options for exiting unsheltered settings, and supporting operations and high quality care at navigation center sites.
CA SPM 6	Available, high quality navigation center beds accessible to street health teams in every region for direct referral, supports moving people from the street into sheltered settings.

Clear metric for how success of Key Action 8 will be measured

Number of beds supported; navigation center vacancy/ occupancy rate

Lead Entity for Key Action 8

Alameda County

Collaborating entity/ies for Key Action 8

Cities of Fremont, Hayward and Newark

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 8

Milestones for Key Action 8	Target dates for Key Action 8 milestones
Utilization: Ensure at least 30% of exits are to permanent destinations.	6/30/2027
Clients remain connected to Coordinated Entry for the duration of their stay.	6/30/2027

Target date for completing Key Action 8

6/30/2029

Funding Sources for Key Action 8

Funding Sources for Key Action 8

Funding source	Description of how the funding	For HHAP 6-funded Key
----------------	--------------------------------	-----------------------

	will contribute to the achievement of Key Action 8	Actions only: Eligible use category to fund this Key Action.
HHAP 6	These sites have historically launched and maintained operations via State homelessness funding, critical to ensuring continuing operations to move people to sheltered situations.	Navigation Centers
HHAP 5	See above	
HHAP 4	See above	
HHAP 3	See above	
City contributions	Hayward, Fremont and Newark contribute towards operation of the Navigation Centers.	

Identify which of the following equity improvement areas will be addressed by Key Action 8.

Equity Areas for Key Action 8

Equity area	Description of how Key Action 8 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Supporting existing navigation center beds helps increase access to resources particularly in under-served communities where there historically haven't been as many options for clients who wish to move inside.

Key Action 9

Description

Continue providing support to the Youth Action Board (Covenant House)

Identify which CA SPM(s) will be improved by Key Action 9 and how.

SPM Improvement Plan for Key Action 9

CA SPM	Specific description of how Key Action 9 will improve this CA SPM
CA SPM 1a	Allows for TAY with lived expertise to participate in planning, policy design, and evaluation of Youth Services Programs with the goal of increasing access to the Homelessness Response System for TAY in Alameda County.
CA SPM 3	Continuing support for the Youth Action Board provides strategic direction to use YHDP and HHAP funds to increase housing exits for TAY

Clear metric for how success of Key Action 9 will be measured

Number of TAY accessing services; % of Youth Services Programs policies and procedures reviewed by

the YAB

Lead Entity for Key Action 9
Alameda County

Collaborating entity/ies for Key Action 9
Youth Action Board

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 9

Milestones for Key Action 9

Target dates for Key Action 9 milestones

Annual review of policies and procedures for Youth Services Programs to identify ongoing opportunities to increase access, and quality of services among TAY programs. 6/30/2026

Target date for completing Key Action 9
6/30/2029

Funding Sources for Key Action 9

Funding Sources for Key Action 9

Funding source	Description of how the funding will contribute to the achievement of Key Action 9	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
----------------	---	--

HHAP 6	HUD YHDP funds don't include sufficient admin fees to support TAY dedicated staff to oversee these efforts. HHAP funds have been strategically paired with YHDP grants to build out a robust TAY-led system guiding resource deployment.	YSA: Services and Services Coordination for People Experiencing Unsheltered Homelessness
--------	--	--

HHAP 5	See above	
--------	-----------	--

HHAP 4	See above	
--------	-----------	--

Identify which of the following equity improvement areas will be addressed by Key Action 9.

Equity Areas for Key Action 9

Equity area	Description of how Key Action 9 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	---

Other means of affirming racial and ethnic groups that are overrepresented	Supporting the Youth Action Board promotes representation from TAY with lived experience of homelessness, including those disproportionately impacted by homelessness, giving them a direct say in how TAY programs
--	---

among residents experiencing homelessness have equitable access to housing and services.

are set up and managed to ensure racial equity in the TAY system of care.

Key Action 10

Description

Continue supporting the Youth Services Coordinator (FTE) to oversee YAB and youth services activities.

Identify which CA SPM(s) will be improved by Key Action 10 and how.

SPM Improvement Plan for Key Action 10

CA SPM	Specific description of how Key Action 10 will improve this CA SPM
CA SPM 1a	Provides 1 FTE to oversee the Youth Action Board (YAB) and to provide evaluation and program oversight for Youth Services Programs in AC. This position is responsible for maintaining a minimum of 10 YAB members at any given time in this paid internship. This position supports with making referrals to some Youth Services Programs.
CA SPM 3	Continuing support for the Youth Action Board staff Coordinator to provide strategic direction to use YHDP and HHAP funds to increase housing exits for TAY

Clear metric for how success of Key Action 10 will be measured

Number of TAY People with Lived Experience occupying the YAB

Lead Entity for Key Action 10

Alameda County

Collaborating entity/ies for Key Action 10

Youth Action Board

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 10

Milestones for Key Action 10	Target dates for Key Action 10 milestones
Ensure a minimum of 10 YAB members at any given time to provide strategy, vision, and feedback to Alameda County to ensure the HRS is responsive and meeting the needs of TAY	6/30/2026

Target date for completing Key Action 10

6/30/2029

Funding Sources for Key Action 10

Funding Sources for Key Action 10

Funding source	Description of how the funding	For HHAP 6-funded Key
----------------	--------------------------------	-----------------------

will contribute to the achievement of Key Action 10

Actions only: Eligible use category to fund this Key Action.

HHAP 6	HUD YHDP funds don't include sufficient admin fees to support TAY dedicated staff to oversee these efforts. HHAP funds have been strategically paired with YHDP grants to build out a robust TAY-led system guiding resource deployment.	YSA: Services and Services Coordination for People Experiencing Unsheltered Homelessness
HHAP 5	See above	
HHAP 4	See above	
HHAP 3	See above	

Identify which of the following equity improvement areas will be addressed by Key Action 10.

Equity Areas for Key Action 10

Equity area	Description of how Key Action 10 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	--

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Supporting the Youth Action Board promotes representation from TAY with lived experience of homelessness, including those disproportionately impacted by homelessness, giving them a direct say in how TAY programs are set up and managed to ensure racial equity in the TAY system of care.
---	---

Key Action 11

Description

Continue supporting Covenant House TAY Access Point

Identify which CA SPM(s) will be improved by Key Action 11 and how.

SPM Improvement Plan for Key Action 11

CA SPM	Specific description of how Key Action 11 will improve this CA SPM
CA SPM 1a	Allows for unhoused TAY to have access to a dedicated Access Point to engage in the Coordinated Entry System (CES). The services provided at the CES Access Point connect TAY to housing problem solving, referrals to dedicated TAY interim housing programs, assessment, and referrals to housing resources if they are eligible and prioritized.

Clear metric for how success of Key Action 11 will be measured

Number of TAY served through housing problem solving; number of TAY enrolled in Coordinated Entry; number of TAY referred to permanent housing

Lead Entity for Key Action 11
Alameda County

Collaborating entity/ies for Key Action 11
CoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 11

Milestones for Key Action 11	Target dates for Key Action 11 milestones
Provide expanded Housing Problem Solving and CE services to unhoused TAY in Alameda County	6/30/2026
Target date for completing Key Action 11 6/30/2029	

Funding Sources for Key Action 11

Funding Sources for Key Action 11

Funding source	Description of how the funding will contribute to the achievement of Key Action 11	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
County General Fund	Alameda County supports the TAY CE System	
HUD YHDP	Alameda County receives a HUD YHDP grant to support the Youth CE System	
HHAP 5	Past rounds of HHAP are needed to fund the administrative component of this system support initiative, including staff time and resources, as a single HUD grant to support CES isn't sufficient for a large network of Access Points.	
HHAP 3	See above (HHAP 5)	
HHAP 2	See above (HHAP 5)	

Identify which of the following equity improvement areas will be addressed by Key Action 11.

Equity Areas for Key Action 11

Equity area	Description of how Key Action 11 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Expanding/sustaining neighborhood-based access to the system's housing and shelter resources including for transition age youth, in places where people are most likely to lose housing or are currently experiencing homelessness.

Key Action 12

Description

Continue providing support for CoC Operations (via Homepage), and stipends for PLE to participate in CoC governance

Identify which CA SPM(s) will be improved by Key Action 12 and how.

SPM Improvement Plan for Key Action 12

CA SPM	Specific description of how Key Action 12 will improve this CA SPM
CA SPM 1a	Allows for people with lived expertise to participate in CoC policy decisions that open up access to the system as a result of their first hand knowledge of gaps and barriers.
CA SPM 4	Allows for people with lived expertise to participate in CoC policy decisions that help people flow through the system as a result of their first hand knowledge of gaps and barriers.

Clear metric for how success of Key Action 12 will be measured

Number of people with PLE occupying committee and Board seats

Lead Entity for Key Action 12

Alameda County

Collaborating entity/ies for Key Action 12

CoC, Homepage (CoC Backbone Entity)

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 12

Milestones for Key Action 12	Target dates for Key Action 12 milestones
Redesign governance charter to address identified challenges with CoC structure	6/30/2027
Reach 100% of Board and Committee seats filled by PLE	6/30/2026
Ensure 30% of all CoC committee members identify as people with lived experience	6/30/2026

Target date for completing Key Action 12

6/30/2029

Funding Sources for Key Action 12

Funding Sources for Key Action 12

Funding source	Description of how the funding will contribute to the achievement of Key Action 12	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HUD CoC	HUD CoC Planning Grant funds are the backbone of support for CoC operations, but must cover HUD-required CoC activities including the PIT Count and annual NOFO process.	
HHAP 4	Past rounds of HHAP are needed to fund the administrative components of running a CoC of this size and scale, including deploying stipends for PLE participation- an ineligible use of HUD funds.	
HHAP 3	See above (HHAP 4)	
HHAP 2	See above (HHAP 4)	

Identify which of the following equity improvement areas will be addressed by Key Action 12.

Equity Areas for Key Action 12

Equity area	Description of how Key Action 12 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Beyond the 1/3 requirement that all seats in our CoC governance structure be filled with PLE, our governance also includes requirements for racial representation that mirrors the racial composition of people experiencing homelessness. This requirement helps promote a diversity of viewpoints and decision-making that is more responsive to and reflective of the needs of our homeless residents.

Key Action 13

Description

Continue support for CE reporting/data analysis to track effective access, assessment, prioritization, and matching to resources

Identify which CA SPM(s) will be improved by Key Action 13 and how.

SPM Improvement Plan for Key Action 13

CA SPM	Specific description of how Key Action 13 will improve this CA SPM
--------	--

CA SPM 1a	Our commitment to achieve an efficient and effective CES is only as strong as our ability to track CE system performance, requiring dedicated staff resources.
-----------	--

Clear metric for how success of Key Action 13 will be measured

Number of people referred to Interim Housing, RRH, FHSP

Lead Entity for Key Action 13

Alameda County

Collaborating entity/ies for Key Action 13

CoC (as entity responsible for oversight of CE).

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 13

Milestones for Key Action 13	Target dates for Key Action 13 milestones
------------------------------	---

Implement reporting/data analysis/management of referrals to RRH, Flexible Housing Subsidy Pool (FHSP), Interim Housing into HMIS	6/30/2026
---	-----------

Target date for completing Key Action 13

6/30/2029

Funding Sources for Key Action 13

Funding Sources for Key Action 13

Funding source	Description of how the funding will contribute to the achievement of Key Action 13	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
----------------	--	--

HHAP 5	Past rounds of HHAP are needed to fund the administrative component of this system support initiative, including staff time and resources.	
--------	--	--

HHAP 4	See above	
--------	-----------	--

HHAP 3	See above	
--------	-----------	--

Identify which of the following equity improvement areas will be addressed by Key Action 13.

Equity Areas for Key Action 13

Equity area	Description of how Key Action 13 will address system performance disparities and ensure racial and gender equity in this area (choose one)
-------------	--

at a minimum, or more)

Service Delivery	Our commitment to achieve an equitable CES that ensures resources, including exits to housing, are provided to those disproportionately impacted by homelessness is only as strong as our ability to track and understand how CE is performing in this area.
Housing Placements	Our commitment to achieve an equitable CES that ensures resources, including exits to housing, are provided to those disproportionately impacted by homelessness is only as strong as our ability to track and understand how CE is performing in this area.

Key Action 14

Description

Continue Pipeline support for staff/ administration of permanent housing pipeline, ensuring housing developments are set to come online and service commitments are leveraged

Identify which CA SPM(s) will be improved by Key Action 14 and how.

SPM Improvement Plan for Key Action 14

CA SPM	Specific description of how Key Action 14 will improve this CA SPM
CA SPM 3	Overseeing the pipeline of housing developments/units coming into the homelessness response system is tied to ensuring available supply and new openings for referrals through CE to hasten exits from the housing queue.
CA SPM 5	Pairing service commitments with new housing developments in the pipeline ensures adequate supports for individuals referred into those units, with supportive services being essential to keeping individuals housed.

Clear metric for how success of Key Action 14 will be measured

Number of new permanent housing units coming online annually; number of perm units with County funded service commitments made

Lead Entity for Key Action 14

Alameda County

Collaborating entity/ies for Key Action 14

City of Oakland, other city and developer partners, and housing authorities.

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 14

Milestones for Key Action 14	Target dates for Key Action 14 milestones
Refinements to Salesforce data system to track pipeline, allowing for more frequent updates & pairing with CE for supporting referral process.	1/31/2026

Target date for completing Key Action 14

6/30/2029

Funding Sources for Key Action 14

Funding Sources for Key Action 14

Funding source	Description of how the funding will contribute to the achievement of Key Action 14	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	Past rounds of HHAP are needed to fund the administrative component of this system support initiative, including staff time and resources.	
HHAP 4	See above	

Identify which of the following equity improvement areas will be addressed by Key Action 14.

Equity Areas for Key Action 14

Equity area	Description of how Key Action 14 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Creating more housing opportunities and coordinating with regional partners on forthcoming housing developments supports equity conversations on who will access that housing, with priority focus on partnership with City of Oakland where we see the most disparities with black people experiencing homelessness.

Key Action 15

Description

Continue supporting countywide Access Points as the front door to Coordinated Entry.

Identify which CA SPM(s) will be improved by Key Action 15 and how.

SPM Improvement Plan for Key Action 15

CA SPM	Specific description of how Key Action 15 will improve this CA SPM
CA SPM 1a	Access Points are a critical part of our CES/Housing Resource Center strategy for connecting people experiencing homelessness to housing and other resources they're eligible for. Housing Problem Solving is always attempted first to quickly rehouse people before enrolling them in CES.

Clear metric for how success of Key Action 15 will be measured

Number served through housing problem solving; number enrolled in Coordinated Entry; number referred to permanent housing

Lead Entity for Key Action 15

Alameda County

Collaborating entity/ies for Key Action 15
CoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 15

Milestones for Key Action 15	Target dates for Key Action 15 milestones
Provide expanded Housing Problem Solving and CE services to unhoused people in Alameda County	6/30/2026

Target date for completing Key Action 15
6/30/2029

Funding Sources for Key Action 15

Funding Sources for Key Action 15

Funding source	Description of how the funding will contribute to the achievement of Key Action 15	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
County General Fund	The County provides funding for the Access Points.	
HUD CoC	The County receives HUD CoC funding to support the Access Points.	
HHAP 5	Past rounds of HHAP are needed to fund the administrative component of this system support initiative, including staff time and resources, as a single HUD grant to support CES isn't sufficient for a large network of Access Points.	
HHAP 4	See above (HHAP 5)	
HHAP 3	See above (HHAP 5)	

Identify which of the following equity improvement areas will be addressed by Key Action 15.

Equity Areas for Key Action 15

Equity area	Description of how Key Action 15 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Expanding/sustaining neighborhood-based access to the system's housing and shelter resources including for transition age youth, in places where

people are most likely to lose housing or are currently experiencing homelessness.

Key Action 16

Description

Continued support for the County's Street Health model, which includes multidisciplinary teams with clinical staff providing outreach, connection, navigation, and medical and psychiatric services at locations where people experiencing unsheltered homelessness reside.

Identify which CA SPM(s) will be improved by Key Action 16 and how.

SPM Improvement Plan for Key Action 16

CA SPM	Specific description of how Key Action 16 will improve this CA SPM
CA SPM 6	6- Street Health teams are assigned to every census tract in the County, ensuring complete geographic coverage of unsheltered locations. The Street Health teams are overseen by AC's Housing & Homelessness Services which also serves as the lead for Coordinated Entry and is the intermediary for CalAIM Housing Community Supports. Their role in overseeing all these functions means that the street health teams are trained to connect people directly to CE (through which shelter referrals take place) as well as providing services through CalAIM that can support people in finding and maintaining housing. This level of integration promotes direct connections from street outreach to sheltered/housed settings.

Clear metric for how success of Key Action 16 will be measured

Number of successful placements from Street Health; number of people enrolled in Street Health who are also enrolled in Housing Navigation

Lead Entity for Key Action 16

Alameda County

Collaborating entity/ies for Key Action 16

CBO partners, County Behavioral Health

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 16

Milestones for Key Action 16	Target dates for Key Action 16 milestones
Increase number of ECM enrollments from Street Health teams to support viability of the model;	12/31/2026
Identify a new operator for one of the Street Health zones	12/31/2026

Target date for completing Key Action 16

6/30/2029

Funding Sources for Key Action 16

Funding Sources for Key Action 16

Funding source	Description of how the funding will contribute to the achievement of Key Action 16	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Due to the diverse set of services offered by the multi-disciplinary street health teams, several funding sources are braided to ensure full coverage of the model (e.g., only certain activities by the team are billable to CalAIM ECM, and even then, only for those who are managed care eligible).	
HHAP 4	See above	
HRSA	See above	
Mental Health Services Act and Behavioral Health Services Act	See above	
Medi-Cal program (ECM)	See above	

Identify which of the following equity improvement areas will be addressed by Key Action 16.

Equity Areas for Key Action 16

Equity area	Description of how Key Action 16 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The Street Health model is focused on expanding access to places where people reside (bringing the front door of the homelessness response system, along with safety net health care to encampments and other unsheltered locations). This model ensures that marginalized groups, those overrepresented in homelessness, have a safe and accessible way to connect to services, honoring their needs and preferences.

Key Action 17

Description

Continue providing support to the Rental Assistance & Landlord Engagement program

Identify which CA SPM(s) will be improved by Key Action 17 and how.

SPM Improvement Plan for Key Action 17

CA SPM	Specific description of how Key Action 17 will improve this CA SPM
CA SPM 2	RALE provides rental assistance and landlord support in the private market for tenant-based rental subsidy holders; tied to directly managing housing subsidy programs and cultivating landlord/property management relationships to grow/sustain inventory of units willing to accept subsidies from homeless funded programs, thereby helping

clients exit to housing

CA SPM 3 Ongoing support for both clients and landlords help provide housing stability, decreasing returns to homelessness.

Clear metric for how success of Key Action 17 will be measured

Number of people permanently housed through RALE

Lead Entity for Key Action 17

Alameda County

Collaborating entity/ies for Key Action 17

CBO Partners, County Behavioral Health

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 17

Milestones for Key Action 17

Target dates for Key Action 17 milestones

RALE program subsidies are intended to transition to a centralized Flex Pool model by end of calendar year, for even greater leveraging of rental assistance dollars and more integrated support for finding and supporting units over time, and coordinating with service providers.

12/31/2025

Target date for completing Key Action 17

12/31/2025

Funding Sources for Key Action 17

Funding Sources for Key Action 17

Funding source

Description of how the funding will contribute to the achievement of Key Action 17

For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

Mental Health Services Act and Behavioral Health Services Act

Funds rental assistance

HHAP 5

Additional costs for landlord incentives, unit holds, move-in costs and other items not covered by MHSA or CoC.

HHAP 4

See above (HHAP 5)

HUD CoC

Funds rental assistance

Identify which of the following equity improvement areas will be addressed by Key Action 17.

Equity Areas for Key Action 17

Equity area	Description of how Key Action 17 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Engaging landlords in the private market and the provision of rental assistance for scattered-site units promotes housing people quicker and with additional support for managing landlord/property management relationships, ensures housing retention which we see disproportionately impacting people of color in our community (who experience more returns to homelessness than other racial groups).
Housing Retention	Engaging landlords in the private market and the provision of rental assistance for scattered-site units promotes housing people quicker and with additional support for managing landlord/property management relationships, ensures housing retention which we see disproportionately impacting people of color in our community (who experience more returns to homelessness than other racial groups).

Key Action 18

Description

Continue partnerships with criminal justice institutions to create in-reach housing planning and homelessness prevention resources

Identify which CA SPM(s) will be improved by Key Action 18 and how.

SPM Improvement Plan for Key Action 18

CA SPM	Specific description of how Key Action 18 will improve this CA SPM
CA SPM 2	Increasing partnerships and in-reach into the criminal justice system while someone is incarcerated to help develop a housing plan will help reduce people exiting and finding themselves homeless post incarceration.

Clear metric for how success of Key Action 18 will be measured

Implementation of CalAIM Justice-Involved initiative with data tracking and reporting of the number of individuals connected to housing resources, including Medicaid enrollment and Community Supports. Implementation of Care First, Jails Last data tracking initiatives.

Lead Entity for Key Action 18

Alameda County

Collaborating entity/ies for Key Action 18

County Probation Dept., County Health, Social Services, Santa Rita Jail

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 18

Milestones for Key Action 18	Target dates for Key Action 18 milestones
Expansion of Probation funding (AB109) that will support additional interim housing beds and support housing exits via RRH for re-entry	6/30/2026

population

Target date for completing Key Action 18
6/30/2029

Funding Sources for Key Action 18

Funding Sources for Key Action 18

Funding source	Description of how the funding will contribute to the achievement of Key Action 18	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
----------------	--	--

CalAIM	Having dedicated funding for justice-involved initiatives has helped create strong collaborative tables to coordinate services and ensure resource availability specifically for this population.	
--------	---	--

AB 109	See above	
--------	-----------	--

Identify which of the following equity improvement areas will be addressed by Key Action 18.

Equity Areas for Key Action 18

Equity area	Description of how Key Action 18 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	--

Service Delivery	Alameda County's Homelessness Response System is overrepresented by BIPOC populations, particularly Black households (58% people experiencing homelessness vs. 10% of the general population). Black individuals are also extremely overrepresented in the criminal justice system. Dedicated resources and coordination to connect justice-involved individuals with housing resources will primarily serve Black households, promoting access to dedicated resources.
------------------	---

Key Action 19

Description

Provide support to the St. Regis, a residential community campus with behavioral health and homeless services, including medical respite and permanent supportive housing units for medically frail.

Identify which CA SPM(s) will be improved by Key Action 19 and how.

SPM Improvement Plan for Key Action 19

CA SPM	Specific description of how Key Action 19 will improve this CA SPM
CA SPM 2	The community has historically been lacking in recuperative care beds to facilitate hospital discharge, as well as permanent units with nursing and caregiver services

attached for a more medically acute population. Support for the St. Regis will add both types of beds into the Mid-County inventory, allowing for more discharges to appropriate settings and avoidance of homelessness.

Clear metric for how success of Key Action 19 will be measured

Number of recuperative care beds added to system; number served annually in recuperative care; number of medically frail PSH units added; number housed in PSH units

Lead Entity for Key Action 19

Alameda County

Collaborating entity/ies for Key Action 19

BACS (site operator); County Behavioral Health

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 19

Milestones for Key Action 19	Target dates for Key Action 19 milestones
Launch of recuperative care beds at the site	6/30/2026
Launch of medically frail (PSH +) units at the site	6/30/2026

Target date for completing Key Action 19

6/30/2029

Funding Sources for Key Action 19

Funding Sources for Key Action 19

Funding source	Description of how the funding will contribute to the achievement of Key Action 19	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHIP	HHIP funds are used specifically to create & fund medically frail PSH units in partnership with the local Managed Care Plan.	
Mental Health Services Act and Behavioral Health Services Act	MHSA/CDSS CCE/ County GF used to support acquisition and rehab of the site for launch.	
CDSS CCE	See above	
County General Funds	See above	
IHSS	IHSS is used at medically frail sites for those needing nursing and caregiver services	

Identify which of the following equity improvement areas will be addressed by Key Action 19.

Equity Areas for Key Action 19

Equity area	Description of how Key Action 19 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Mid County does not have as many housing and respite options as Oakland/North County. The addition of these units will help promote access to identified housing needs from our Race Equity Analysis, and promote further consumer choice for over-represented populations.

Key Action 20

Description

Continue support to shelter providers (including DV shelter) with operating funds and housing exits for shelter participants.

Identify which CA SPM(s) will be improved by Key Action 20 and how.

SPM Improvement Plan for Key Action 20

CA SPM	Specific description of how Key Action 20 will improve this CA SPM
CA SPM 1b	Supporting existing shelter sites, including DV shelters, helps maintain shelter inventory for those in unsheltered situations;
CA SPM 3	The coupling of ESG funds for RRH with ESG shelter funds at those sites promotes permanent housing exits directly from those sites (rather than returning to unsheltered homelessness).

Clear metric for how success of Key Action 20 will be measured

Number of people exiting ESG-shelter site to permanent housing destinations

Lead Entity for Key Action 20

Alameda County

Collaborating entity/ies for Key Action 20

CBO providers

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 20

Milestones for Key Action 20	Target dates for Key Action 20 milestones
Execute contracts with new providers for State ESG funds as a result of recently released RFP	1/1/2026

Target date for completing Key Action 20

6/30/2029

Funding Sources for Key Action 20

Funding Sources for Key Action 20

Funding source	Description of how the funding will contribute to the achievement of Key Action 20	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
State ESG	Most shelters are under-funded and having to braid funds where possible to sustain operations. State ESG has been a dedicated funding source in our system for many years, and is relied on by a subset of shelter operators to maintain operations by filling funding gaps.	

Identify which of the following equity improvement areas will be addressed by Key Action 20.

Equity Areas for Key Action 20

Equity area	Description of how Key Action 20 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Pairing housing exit resources with shelter sites helps mitigate any unknown racial disparities in matching people to PH direct from the CE Housing Queue. This provides site staff the opportunity to work on custom housing plans with program participants who may not be prioritized for more intensive resources (PSH) through CE, but for whom short-term financial assistance can help them exit homelessness. The need for short-term financial assistance as the primary means of ending someone's homelessness was highlighted extensively by the Black community in our Centering Race Equity in Homeless System Design report.

Key Action 21

Description

Continue support for families in CalWORKS with the ability to succeed in a RRH model

Identify which CA SPM(s) will be improved by Key Action 21 and how.

SPM Improvement Plan for Key Action 21

CA SPM	Specific description of how Key Action 21 will improve this CA SPM
CA SPM 3	Short-term rental assistance that can serve multiple families in a contract term supports increased exits from homelessness into permanent housing.
CA SPM 4	The RRH model for homeless/at risk allows for quick diversion/rehousing to shorten the length of time a household spends experiencing homelessness.

Clear metric for how success of Key Action 21 will be measured
 Number exiting CalWORKS HSP RRH to permanent housing destinations

Lead Entity for Key Action 21
 Alameda County

Collaborating entity/ies for Key Action 21
 County Social Services, CBO providers

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 21

Milestones for Key Action 21	Target dates for Key Action 21 milestones
Execute contracts with new providers for CalWORKS HSP as a result of recently released RFP	1/1/2026

Target date for completing Key Action 21
 6/30/2029

Funding Sources for Key Action 21

Funding source	Description of how the funding will contribute to the achievement of Key Action 21	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CalWORKs (HSP)	Dedicated funding for short-term rental assistance to support families experiencing or at risk of homelessness; these are carved out funds specifically for families who have the ability to succeed in an RRH model with potential for earned income through employment.	

Identify which of the following equity improvement areas will be addressed by Key Action 21.

Equity Areas for Key Action 21

Equity area	Description of how Key Action 21 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Providing dedicated permanent housing resources for families who may not otherwise qualify for more intensive housing resources through Coordinated Entry helps ensure that disproportionately represented families of color in the homeless response system have more than one way to access housing resources.

Key Action 22

Description

Continued support for the Trust Health Center, an FQHC clinic in downtown Oakland serving patients who are homeless with integrated team-based care. Among the services offered is a focus on supporting patients with connection to SSI as indicated.

Identify which CA SPM(s) will be improved by Key Action 22 and how.

SPM Improvement Plan for Key Action 22

CA SPM	Specific description of how Key Action 22 will improve this CA SPM
CA SPM 1a	The Trust Health Center offers a range of core services beyond traditional medical care that support patients' housing needs, including connection to other homeless response system resources.

Clear metric for how success of Key Action 22 will be measured

Number of patients served annually; number of patients receiving housing coordination/ support

Lead Entity for Key Action 22

Alameda County

Collaborating entity/ies for Key Action 22

Lifelong Medical Care, County Behavioral Health

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 22

Milestones for Key Action 22	Target dates for Key Action 22 milestones
Launching second Trust Health Center site in Berkeley	1/1/2026

Target date for completing Key Action 22

6/30/2029

Funding Sources for Key Action 22

Funding Sources for Key Action 22

Funding source	Description of how the funding will contribute to the achievement of Key Action 22	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Mental Health Services Act and Behavioral Health Services Act	MHSA and HRSA funding has been infused into the Trust Health Center since it opened its doors, and even before the site was operational, as part of the County's commitment to provide an enriched clinic setting for this	

vulnerable population. Funds continue to support ongoing operations and integrated service offerings.

HRSA

See above

Identify which of the following equity improvement areas will be addressed by Key Action 22.

Equity Areas for Key Action 22

Equity area	Description of how Key Action 22 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	--

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	The Trust Health Center serves a high proportion of black households who are over-represented in the homelessness response system. The Health Center is strategically located in downtown Oakland near high concentrations of unsheltered populations, removing barriers to access. The health center model is designed to put respect and dignity at the forefront of all staff-patient interactions in support of eliminating racial inequities in quality of care.
---	---

Key Action 23

Description

Continue support to the Local Housing Subsidy Pool (LHSP)- a pool of blended funds leveraged for site-based rental assistance

Identify which CA SPM(s) will be improved by Key Action 23 and how.

SPM Improvement Plan for Key Action 23

CA SPM	Specific description of how Key Action 23 will improve this CA SPM
CA SPM 3	As the LHSP continues, and as funds are added, it becomes more robust in ensuring coverage of rental subsidies for prioritized populations to help them access and stay in permanent housing, including managed care members and HDAP-eligible individuals receiving disability advocacy support in parallel.

Clear metric for how success of Key Action 23 will be measured

Number of new homeless dedicated housing units with funding administered through LHSP; number supported in permanent housing through LHSP

Lead Entity for Key Action 23

Alameda County

Collaborating entity/ies for Key Action 23

Housing Authorities (2)

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 23

Milestones for Key Action 23

Target dates for Key Action 23 milestones

Current selected housing sites/ specialty units coming online for occupancy	6/30/2026
Additional unallocated funds applied to either existing sites or new sites via procurement	6/30/2026

Target date for completing Key Action 23
6/30/2029

Funding Sources for Key Action 23

Funding Sources for Key Action 23

Funding source	Description of how the funding will contribute to the achievement of Key Action 23	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
----------------	--	--

HHIP	HHIP funds are applied to 'carve out' units for managed care members experiencing homelessness and prioritized for permanent housing; funds are applied to rental assistance, operations subsidies.	
------	---	--

HDAP	HDAP funds are applied to 'carve out' units for the HDAP-eligible population, tied to services for disability benefits advocacy; funds are applied to rental assistance and wrap around services.	
------	---	--

Identify which of the following equity improvement areas will be addressed by Key Action 23.

Equity Areas for Key Action 23

Equity area	Description of how Key Action 23 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	--

Housing Placements	Creating more efficiencies and streamlining the process for people accessing permanent housing can help address inequities in the system when it comes to matching, referral, application with landlords, etc.
--------------------	--

Changes to procurement	Having a strong centralized operator connecting populations of focus with available housing and helping braid funds for continuity of rental assistance helps prevent loss of housing for populations overrepresented in the homelessness response system.
------------------------	--

Key Action 24

Description

Implement ongoing Rapid Rehousing programs.

Identify which CA SPM(s) will be improved by Key Action 24 and how.

SPM Improvement Plan for Key Action 24

CA SPM	Specific description of how Key Action 24 will improve this CA SPM
CA SPM 1a	Rapid Rehousing improves access to services by connecting individuals experiencing homelessness to short-term rental assistance and case management, allowing them to stabilize quickly in permanent housing.
CA SPM 1b	Rapid Rehousing reduces unsheltered homelessness by offering an immediate, housing-first intervention to those living on the streets or in encampments.
CA SPM 2	For individuals not previously engaged in services, it increases first-time system access by actively enrolling new clients and linking them to benefits, employment supports, and ongoing case management.

Clear metric for how success of Key Action 24 will be measured

Greater than 10% increase in enrollments; greater than 85% connection to case management.

Lead Entity for Key Action 24

City of Oakland

Collaborating entity/ies for Key Action 24

TBD

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 24

Milestones for Key Action 24	Target dates for Key Action 24 milestones
Increase rapid rehousing enrollments and service connections	12/31/2025
1– December 31, 2025; progress review June 30, 2026	6/30/2026

Target date for completing Key Action 24

6/30/2029

Funding Sources for Key Action 24

Funding Sources for Key Action 24

Funding source	Description of how the funding will contribute to the achievement of Key Action 24	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 6	HHAP 6 will continue to support direct rental support and the operating costs of rapid rehousing programs.	Rapid Rehousing/ Rental Subsidies
HUD OHA LHAP	HUD OHA LHAP has previously funded rental assistance and move-in support.	
State FHC	State FHC has previously funded rental assistance and move-in support.	

Identify which of the following equity improvement areas will be addressed by Key Action 24.

Equity Areas for Key Action 24

Equity area	Description of how Key Action 24 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	RRH reduces barriers that disproportionately impact marginalized communities, while embedding culturally responsive and trauma-informed practices to ensure equitable outcomes. The intake process is designed to reduce systemic bias and promote equity. Data shows relatively strong permanent housing outcomes for African American (58%) and White (60%) participants, but Hispanic participants exit to permanent housing at a lower rate (47%), suggesting the need to examine potential cultural or access barriers within this pathway.

Key Action 25

Description

Create new Permanent Supportive Housing by Funding Operations and Services.

Identify which CA SPM(s) will be improved by Key Action 25 and how.

SPM Improvement Plan for Key Action 25

CA SPM	Specific description of how Key Action 25 will improve this CA SPM
CA SPM 1a	PSH reduces chronic and unsheltered homelessness by providing permanent homes coupled with stable operations and robust services on a housing first basis. While capital funding can be accessed from various local, State, and Federal sources, the provision of funding for appropriate property management and tailored supportive services, is critical to the City's ability to increase the inventory of PSH that can house people currently living on the street.
CA SPM 1b	PSH reduces chronic and unsheltered homelessness by providing permanent homes coupled with stable operations and robust services on a housing first basis. While capital funding can be accessed from various local, State, and Federal sources, the provision of funding for appropriate property management and tailored supportive services, is critical to the City's ability to increase the inventory of PSH that can house

people currently living on the street.

CA SPM 2 PSH reduces chronic and unsheltered homelessness by providing permanent homes coupled with stable operations and robust services on a housing first basis. While capital funding can be accessed from various local, State, and Federal sources, the provision of funding for appropriate property management and tailored supportive services, is critical to the City's ability to increase the inventory of PSH that can house people currently living on the street.

CA SPM 3 PSH reduces chronic and unsheltered homelessness by providing permanent homes coupled with stable operations and robust services on a housing first basis. While capital funding can be accessed from various local, State, and Federal sources, the provision of funding for appropriate property management and tailored supportive services, is critical to the City's ability to increase the inventory of PSH that can house people currently living on the street.

CA SPM 5 Well designed and funded PSH has a strong track record of housing retention (90% or greater).

Clear metric for how success of Key Action 25 will be measured

Greater than 95% housing retention at 12 months; less than 5% returns to homelessness

Lead Entity for Key Action 25

City of Oakland

Collaborating entity/ies for Key Action 25

Various PSH developers and service providers (ie: HCEB, BACS, EBALDC, SAHA, etc.)

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 25

Milestones for Key Action 25	Target dates for Key Action 25 milestones
Release an updated RFP for Rapid Response Homeless Housing (R2H2) to fund new PSH projects	3/31/2026
identify potential PSH units in affordable housing projects in the City's pipeline	6/30/2029

Target date for completing Key Action 25

6/30/2029

Funding Sources for Key Action 25

Funding Sources for Key Action 25

Funding source	Description of how the funding will contribute to the achievement of Key Action 25	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	HHAP 6 will used to fund	Operating Subsidies –

	permanent housing operating costs such as property management and site services.	Permanent Housing
HHAP 5	HHAP 1-5 has funded permanent housing operating costs such as property management and site services.	
HHAP 4	See above	
HHAP 3	See above	
HHAP 2	See above	
HHAP 1	See above	
The Multifamily Housing Program	Capital development costs	
LIHTC	Capital development costs	
CCE	Capital and operating costs	
State Low Mod Housing Trust Fund	Capital development costs	
City Measure U Bond Fund	Capital development costs	
PLHA	Operating costs	
The Homekey Program	Capital and operating costs	
HOME Investment Partnerships Act	Capital development costs	
City Affordable Housing Trust Fund	Capital development costs	

Identify which of the following equity improvement areas will be addressed by Key Action 25.

Equity Areas for Key Action 25

Equity area	Description of how Key Action 25 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	PSH units are targeted to people experiencing homelessness with significant vulnerabilities. This population is disproportionately comprised of racial and ethnic minorities. In conjunction with CES, the lease-up process is designed to reduce systemic bias and promote equity.

Key Action 26

Description

Continue to operate and maintain Community Cabin sites.

Identify which CA SPM(s) will be improved by Key Action 26 and how.

SPM Improvement Plan for Key Action 26

CA SPM	Specific description of how Key Action 26 will improve this CA SPM
CA SPM 1a	By offering services to individuals not previously engaged in the system, this intervention increases system access.
CA SPM 1b	Community Cabins reduce unsheltered homelessness by offering immediate low-barrier shelter options for individuals living on the street.
CA SPM 2	By offering services to individuals not previously engaged in the system, this intervention increases system access, including for people accessing services for the first time.
CA SPM 3	Case management and coordinated entry services on-site increase the number of exits to permanent housing .
CA SPM 4	Community Cabins reduce time spent homeless by serving as a pathway to more permanent housing.
CA SPM 5	Case management and coordinated entry services on-site decrease returns to homelessness.

Clear metric for how success of Key Action 26 will be measured

1. Greater than 30% of residents exit to permanent housing; 2. Fewer than 10% return to homelessness

Lead Entity for Key Action 26

City of Oakland

Collaborating entity/ies for Key Action 26

Operation Dignity; Roots Community Health Center; Housing Consortium of the East Bay

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 26

Milestones for Key Action 26	Target dates for Key Action 26 milestones
Support transitions to permanent housing	6/30/2026
Monitor and reduce returns to homelessness	6/30/2026

Target date for completing Key Action 26

6/30/2029

Funding Sources for Key Action 26

Funding Sources for Key Action 26

Funding source	Description of how the funding will contribute to the achievement of Key Action 26	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	HHAP 6 will contribute to operating and personnel of community cabins.	Navigation Centers
HHAP 5	Previous HHAP rounds have contributed to operating and personnel of community cabins.	
HHAP 4	See above	

Identify which of the following equity improvement areas will be addressed by Key Action 26.

Equity Areas for Key Action 26

Equity area	Description of how Key Action 26 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
--------------------	---

Service Delivery	Community Cabin sites prioritize referrals from encampments with high BIPOC representation, ensuring that Black, Indigenous, and other people of color—who are overrepresented in the unsheltered population—have equitable access to shelter and services. Services are culturally responsive and include language access, trauma-informed care, and equity-centered housing navigation. While African American participants exit to permanent housing at a higher rate (36%) than White (23%) or Hispanic (22%) participants, overall permanent housing outcomes remain modest across all groups, indicating the need for strengthened housing navigation and exit planning supports, as well as increased affordable housing inventory.
------------------	--

Key Action 27

Description

Continue operation of Safe Parking and RV programs.

Identify which CA SPM(s) will be improved by Key Action 27 and how.

SPM Improvement Plan for Key Action 27

CA SPM	Specific description of how Key Action 27 will improve this CA SPM
CA SPM 1a	Safe parking programs reduce unsheltered homelessness by providing a safe, sanctioned location for people living in vehicles.
CA SPM 1b	Safe parking programs improve service access by linking participants with case management and housing navigation, often for the first time.
CA SPM 2	Safe parking programs improve service access by linking participants with case management and housing navigation, often for the first time.

CA SPM 4 These programs also help reduce the average length of homelessness through stabilization and housing-focused services.

Clear metric for how success of Key Action 27 will be measured

Greater than 90% site occupancy; greater than 85% linked to case management

Lead Entity for Key Action 27

City of Oakland

Collaborating entity/ies for Key Action 27

Building Opportunities for Self-Sufficiency, Housing Consortium of the East Bay, and Urban Alchemy.

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 27

Milestones for Key Action 27

Target dates for Key Action 27 milestones

Maintain site operations and increase case management engagement 6/30/2026

Target date for completing Key Action 27

6/30/2029

Funding Sources for Key Action 27

Funding Sources for Key Action 27

Funding source	Description of how the funding will contribute to the achievement of Key Action 27	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
----------------	--	--

HHAP 5	While not funded by HHAP 6, Safe Parking programs have previously relied heavily on HHAP 4 and 5 through for navigation centers and interim shelter funding. Moving forward, this program will be funded with local resources.	
--------	--	--

HHAP 4	See above.	
--------	------------	--

Identify which of the following equity improvement areas will be addressed by Key Action 27.

Equity Areas for Key Action 27

Equity area	Description of how Key Action 27 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	--

Service Delivery	Safe parking programs play an important role in transitioning people experiencing homelessness from unsheltered homelessness to permanent
------------------	---

housing solutions, of which BIPOC representation is disproportionately high. Staff provide culturally informed services and facilitate access to housing pathways tailored to underserved vehicle-dwelling populations. However, RV program data shows comparatively low permanent housing exits, especially for Hispanic participants (10%), and a high proportion of exits to “Other/Unknown” destinations (41% overall, 60% for Hispanic participants). This suggests the need for enhanced housing connections, documentation support, and culturally specific engagement strategies for vehicle dwellers, as well as increased affordable housing inventory.

Key Action 28

Description

Ensure sustainable operation of emergency shelter and site-based interim housing

Identify which CA SPM(s) will be improved by Key Action 28 and how.

SPM Improvement Plan for Key Action 28

CA SPM	Specific description of how Key Action 28 will improve this CA SPM
CA SPM 1a	Operating emergency shelters and site-based interim housing ensures more people experiencing homelessness can access services.
CA SPM 1b	Operating emergency shelters and site-based interim housing reduces the number of individuals forced to remain unsheltered.
CA SPM 2	These programs provide stabilization and immediate support for those newly entering homelessness.
CA SPM 3	These programs provide dedicated case management and housing navigation to help participants transition into permanent housing.
CA SPM 5	By embedding supportive services and linkages during the shelter stay, these programs also strengthen long-term stability and decrease the likelihood of returns to homelessness.

Clear metric for how success of Key Action 28 will be measured

1– Maintain bed availability and quality; 2– Facilitate exits to permanent or interim housing

Lead Entity for Key Action 28

City of Oakland

Collaborating entity/ies for Key Action 28

Bay Area Community Services, Society of St. Vincent de Paul of Alameda County, HomeBase, Soul Sanctuary

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 28

Milestones for Key Action 28	Target dates for Key Action 28 milestones
------------------------------	---

Maintain bed availability and quality

10/31/2025

Facilitate exits to permanent or interim housing

6/30/2026

Target date for completing Key Action 28

6/30/2029

Funding Sources for Key Action 28

Funding Sources for Key Action 28

Funding source	Description of how the funding will contribute to the achievement of Key Action 28	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	HHAP 6 is a key component of the City's emergency and interim shelter intervention and will be complemented by City resources.	Operating Expenses – Interim Housing
HHAP 5	Previously supported emergency shelters' operating costs	
HHAP 4	See above (HHAP 5)	
Oakland General Funds	Previously supported emergency shelters' operating costs	
City Measure Q	Previously supported emergency shelters' operating costs	
HUD ESG	Previously supported emergency shelters' operating costs	
Alameda County Winter Funds	Previously supported emergency shelters' operating costs	
HUD CoC	Has provided support for site-based interim shelters' maintenance and operating costs.	
PLHA	Has provided support for site-based interim shelters' maintenance and operating costs.	
ERF	Has provided support for site-based interim shelters' maintenance and operating costs.	

Identify which of the following equity improvement areas will be addressed by Key Action 28.

Equity Areas for Key Action 28

Equity area	Description of how Key Action 28 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Emergency shelters and site-based interim housing provide equitable access and safe space for racial minorities and gender-diverse individuals, who face higher homelessness rates. By embedding culturally responsive case management and tracking outcomes by race and gender, the shelters work to reduce disparities and support equitable transitions to housing. However, current data shows low permanent housing exits for all groups (13% overall), with African American participants faring slightly better (16%) than White (9%) and Hispanic (7%) participants, highlighting a system-wide challenge in moving shelter residents into long-term housing.

Key Action 29

Description

Provide ongoing transitional housing with supportive services for Transitional Aged Youth (TAY).

Identify which CA SPM(s) will be improved by Key Action 29 and how.

SPM Improvement Plan for Key Action 29

CA SPM	Specific description of how Key Action 29 will improve this CA SPM
CA SPM 1a	Transitional housing provides temporary stability for TAY moving out of unsheltered homelessness while connecting them to services.
CA SPM 1b	Transitional housing provides temporary stability for TAY moving out of unsheltered homelessness
CA SPM 2	Transitional housing provides temporary stability for TAY moving out of unsheltered homelessness while connecting them to services, often for the first time.
CA SPM 3	Supportive services such as housing navigation, employment assistance, and health referrals increase system engagement and long-term housing readiness.
CA SPM 5	Supportive services such as housing navigation, employment assistance, and health referrals increase system engagement and long-term housing retention.

Clear metric for how success of Key Action 29 will be measured

1– Maintain housing and provide supportive services; 2– Increase exits to stable housing

Lead Entity for Key Action 29

City of Oakland

Collaborating entity/ies for Key Action 29

Center for Young Women's Development; Youth Spirit Artworks

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 29

Milestones for Key Action 29

Target dates for Key Action 29 milestones

Maintain housing and provide supportive services

6/30/2029

Increase exits to stable housing

6/30/2026

Target date for completing Key Action 29

6/30/2029

Funding Sources for Key Action 29

Funding Sources for Key Action 29

Funding source

Description of how the funding will contribute to the achievement of Key Action 29

For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 6

HHAP 6 is a key component of the City's TAY TH funding and will continue to support these costs.

YSA: Interim Housing Services and Services Coordination

HHAP 4

HHAP 1, HHAP 2, and HHAP 4 have funded TAY TH in previous years, specifically personnel and site maintenance costs.

HHAP 2

See above

HHAP 1

See above

OHA LHAP

OHA LHAP has previously been used to fund rental assistance and move-in support.

Identify which of the following equity improvement areas will be addressed by Key Action 29.

Equity Areas for Key Action 29

Equity area

Description of how Key Action 29 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Housing Retention

Programs are tailored to meet the needs of BIPOC TAY, addressing barriers to housing success and ensuring culturally competent case management during the transition to permanent housing. Data indicates relatively strong permanent housing exits for African American (69%) and Hispanic (50%) participants, though White participants exit at a lower rate (48%). Continued

focus on culturally responsive services appears to be yielding positive outcomes for BIPOC youth in this program type.

Key Action 30

Description

Advance coordinated system supports in the homelessness response.

Identify which CA SPM(s) will be improved by Key Action 30 and how.

SPM Improvement Plan for Key Action 30

CA SPM	Specific description of how Key Action 30 will improve this CA SPM
CA SPM 1a	System support investments improve access to services by enhancing coordination across providers, streamlining data systems, and improving staff capacity through training. These efforts lead to more efficient referrals, quicker service connection, and a stronger overall system response.

Clear metric for how success of Key Action 30 will be measured

Greater than 95% of reports submitted without corrective action required

Lead Entity for Key Action 30

City of Oakland

Collaborating entity/ies for Key Action 30

CPS HR Consulting and Jewel'd Legacy Group.

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 30

Milestones for Key Action 30	Target dates for Key Action 30 milestones
Improve internal systems for grant and data oversight	1/1/2026
Ensure timely execution of contracts and procurements	3/31/2026

Target date for completing Key Action 30

6/30/2029

Funding Sources for Key Action 30

Funding Sources for Key Action 30

Funding source	Description of how the funding will contribute to the achievement of Key Action 30	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	HHAP 6 will be used to fund consultants that support with grant management and	Administrative Costs

	applications.
HHAP 3	HHAP 3, Oakland GPF, and HUD CDBG have been used to fund consultants that support with grant management and applications.
Oakland GPF	See above
HUD CDBG	See above

Identify which of the following equity improvement areas will be addressed by Key Action 30.

Equity Areas for Key Action 30

Equity area **Description of how Key Action 30 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)**

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Equity consultants and trainings ensure providers understand and reduce systemic racial bias in decision-making, program access, and service delivery.
---	--

Key Action 31

Description
Oversee and support implementation and administration of homelessness program infrastructure.

Identify which CA SPM(s) will be improved by Key Action 31 and how.

SPM Improvement Plan for Key Action 31

CA SPM	Specific description of how Key Action 31 will improve this CA SPM
CA SPM 1a	Administrative functions ensure program quality and accountability, which indirectly supports improved access to services. Efficient grant management, procurement, data tracking, and coordination enhance the system’s ability to serve clients effectively.

Clear metric for how success of Key Action 31 will be measured
≥5% reduction in referral processing time;

Lead Entity for Key Action 31
City of Oakland

Collaborating entity/ies for Key Action 31
City of Oakland

Key Actions to Improve the Region's CA SPMs - Milestone

Dates for Key Action 31

Milestones for Key Action 31

Target dates for Key Action 31 milestones

Expand cross-provider coordination and streamline referral pathways	3/31/2026
---	-----------

Target date for completing Key Action 31
6/30/2029

Funding Sources for Key Action 31

Funding Sources for Key Action 31

Funding source	Description of how the funding will contribute to the achievement of Key Action 31	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	HHAP 6 will be used to fund logistical supports such as program maintenance supplies and internal tracking and banking systems.	Administrative Costs
HHAP 5	HHAP 1-5 will be used to fund logistical supports such as program maintenance supplies and internal tracking and banking systems.	
HHAP 4	See above	
HHAP 3	See above	
HHAP 2	See above	
HHAP 1	See above	

Identify which of the following equity improvement areas will be addressed by Key Action 31.

Equity Areas for Key Action 31

Equity area	Description of how Key Action 31 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Changes to procurement	Administrative efforts include equitable procurement practices to engage BIPOC-led and culturally specific providers, increasing their representation within the service delivery ecosystem.

Key Action 32

Description

Maintain Targeted Homeless Prevention

Identify which CA SPM(s) will be improved by Key Action 32 and how.

SPM Improvement Plan for Key Action 32

CA SPM	Specific description of how Key Action 32 will improve this CA SPM
CA SPM 1a	Proactively reaching individuals in encampments, underpasses, and high-need locations and actively engaging them increases system access by enrolling those who are disconnected from services and initiating Coordinated Entry assessments in the field.
CA SPM 1b	Proactively reaching individuals in encampments, underpasses, and high-need locations and actively engaging them leads to increased entry into positive housing solutions and reduces homelessness.
CA SPM 2	Proactively reaching individuals in encampments, underpasses, and high-need locations and actively engaging them increases system access by enrolling those who are disconnected from services and initiating Coordinated Entry assessments in the field.

Clear metric for how success of Key Action 32 will be measured

At least a 10% reduction in clients entering the homeless system after prevention assistance

Lead Entity for Key Action 32

City of Oakland

Collaborating entity/ies for Key Action 32

Urban Alchemy; Downtown Streets Team, Operation Dignity, Project WeHOPE, United Site Services.

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 32

Milestones for Key Action 32	Target dates for Key Action 32 milestones
1-Maintain prevention screening and enrollment across high-need sites;	6/30/2029
2- Strengthen problem-solving strategies at point of contact	6/30/2026

Target date for completing Key Action 32

6/30/2029

Funding Sources for Key Action 32

Funding Sources for Key Action 32

Funding source	Description of how the funding will contribute to the achievement of Key Action 32	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 4

While not being proposed for HHAP 6 funding, prior HHAP rounds and city/state funds have supported Targeted Homeless Prevention such as direct engagement.

Identify which of the following equity improvement areas will be addressed by Key Action 32.

Equity Areas for Key Action 32

Equity area	Description of how Key Action 32 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	--

Service Delivery	Outreach and engagement efforts are targeted in neighborhoods with high concentrations of BIPOC individuals experiencing homelessness. Bilingual outreach staff and trauma-informed approaches ensure equitable service access.
------------------	---

Key Action 33

Description

Work with nonparticipating homeless programs to ensure full coverage of people accessing homeless programs to ensure full coverage of people accessing homeless services in HMIS.

Identify which CA SPM(s) will be improved by Key Action 33 and how.

SPM Improvement Plan for Key Action 33

CA SPM	Specific description of how Key Action 33 will improve this CA SPM
CA SPM 1a	Expanding HMIS capacity, services, and licensure supports broadening access to HMIS, allowing for accurate enumeration of those accessing services from the homelessness response system

Clear metric for how success of Key Action 33 will be measured

Number of projects from new (to HMIS) organizations added via HIC and list of HMIS participating providers.

Lead Entity for Key Action 33

Alameda County

Collaborating entity/ies for Key Action 33

Continuum of Care

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 33

Milestones for Key Action 33	Target dates for Key Action 33 milestones
Annual HIC Submission	6/30/2029

Target date for completing Key Action 33
6/30/2029

Funding Sources for Key Action 33

Funding Sources for Key Action 33

Funding source	Description of how the funding will contribute to the achievement of Key Action 33	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	Supports HMIS sys admin staff time to prepare the HIC and ongoing outreach to non-participating entities for inclusion	HMIS
HUD CoC	Supports HMIS sys admin staff time to prepare the HIC and ongoing outreach to non-participating entities for inclusion	
HHAP 5	Supports HMIS sys admin staff time to prepare the HIC and ongoing outreach to non-participating entities for inclusion	
HUD CoC YHDP	Supports HMIS sys admin staff time to partner with youth-serving organizations and onboard them to HMIS; prepare youth-specific reports.	

Identify which of the following equity improvement areas will be addressed by Key Action 33.

Equity Areas for Key Action 33

Equity area	Description of how Key Action 33 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Having complete coverage of homeless serving programs in HMIS ensures that as many homeless residents as possible are captured within the homelessness response system, providing more accurate race equity data on who is experiencing homelessness and receiving services.

Key Action 34

Description

Oversee and support implementation and administration of homelessness program infrastructure

Identify which CA SPM(s) will be improved by Key Action 34 and how.

SPM Improvement Plan for Key Action 34

CA SPM	Specific description of how Key Action 34 will improve this CA SPM
CA SPM 1a	Administrative functions ensure program quality and accountability, which indirectly supports improved access to services (SPM 1a). Efficient grant management, procurement, data tracking, and coordination enhance the system's ability to serve clients effectively. System support activities improve access to services (SPM 1a) by enhancing coordination across providers, streamlining data systems, and increasing staff capacity. These efforts lead to more efficient referrals, effective service coordination, and a stronger overall system response.

Clear metric for how success of Key Action 34 will be measured

Full grant management system implemented and staff trained; over 100 contracts executed for the year.

Lead Entity for Key Action 34

Alameda County

Collaborating entity/ies for Key Action 34

Alameda County Health

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 34

Milestones for Key Action 34	Target dates for Key Action 34 milestones
Improve internal systems for grant oversight	12/31/2026
Ensure timely execution of contracts and procurement	12/31/2026
Improve internal systems for data oversight, including HMIS	12/31/2026
Strengthen referral pathways	12/31/2026

Target date for completing Key Action 34

6/30/2029

Funding Sources for Key Action 34

Funding Sources for Key Action 34

Funding source	Description of how the funding will contribute to the achievement of Key Action 34	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	HHAP funds used to fund consultants that support with grant management activities, and applications. Funds also support matching and referral capacity, and HMIS activities.	Administrative Costs

HHAP 5	See above
HHAP 4	See above
HHAP 3	See above
HHAP 2	See above
HHAP 1	See above
County General Fund	Funding for consultants that support with grant management activities, and applications. Funds also support matching and referral capacity, and HMIS activities.

Identify which of the following equity improvement areas will be addressed by Key Action 34.

Equity Areas for Key Action 34

Equity area	Description of how Key Action 34 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Administrative efforts include equitable procurement practices to engage BIPOC-led and culturally specific providers, increasing their representation within the service delivery ecosystem.

Section 4. HHAP 6 Funding Plan

4. HHAP-6 Funding Plan

State Priorities for HHAP 6 Funding: HHAP 6 is intended to reflect the state's priorities to prevent and expeditiously reduce unsheltered homelessness through homelessness prevention activities and sustain existing Interim Housing Solutions, and Permanent Housing Solutions, including long-term sustainability of interim housing and permanent affordable housing.

To complete the HHAP 6 Funding Plan:

1. Identify the Administrative Entity submitting the budget.
 - Provide the Tax ID/TIN, primary contact for the contract, contact email, contact phone, and address for where the HHAP 6 check will be mailed.
 - Provide the total dollar amount of the HHAP 6 allocation(s) being administered under the Funding Plan.
 - **Reminder: This must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.**
2. Describe all activities proposed to be funded by HHAP 6 in clear, specific terms, and:
 - Identify the HHAP 6 eligible use category under which each proposed activity is budgeted. Activities must be specific and may only be categorized under one eligible use category. Activities may not be categorized under multiple eligible use categories (including activities under the Youth Set Aside).
 - Provide the total dollar amount of HHAP 6 funding proposed for the activity.
 - **Reminder: Administrative costs may not exceed 7% of all monies received.**
 - **Reminder: The Youth Set Aside (YSA) amounts, when combined, must total at least 10% of all monies received.**
 - Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.
 - **The total HHAP 6 funding proposed for the activity** should account for all dollars budgeted toward that activity. These amounts, when added, must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.
3. Indicate whether the budget proposes to support ANY:
 - New Interim Housing (aside from those designated in the Youth Set Aside) and/or
 - Non-Housing Solutions.

Note: If the HHAP 6 budget proposes spending on New Interim Housing and/or Non-Housing Solutions, the region must document the sustainability of its permanent housing portfolio, as outlined in NOFA section IV.A.4.c, in the next section of this application.

Funding Plans from Administrative Entity/ies in Oakland, Berkeley/Alameda County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Alameda County

Tax ID

TIN

94-6000201

GovTIN - Alameda County
Health_Update11.14.24.pdf

Primary contact for the contract

Cesnae Crawford

Title

Senior Director, Operations

Email

cesnae.crawford@acgov.org

Phone

Address where HHAP 6 check will be mailed

1000 San Leandro Blvd, Suite 300, San Leandro, California 94577

Funding Plan - Alameda County

\$ Total HHAP-6 Allocation(s) Administering

\$22,300,053.73

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1

Administrative expenses (staffing of administrative entity) to administer HHAP grant program, including funds for HMIS licensing for HHAP-funded programs (in addition to HMIS-specific budget line item in Activity 2).

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1

\$1,520,696.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 34 - Oversee and support implementation and administration of homelessness program infrastructure

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

Contracting with Bitfocus for HMIS system administration and licensing.

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

HMIS

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$223,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 33 - Work with nonparticipating homeless programs to ensure full coverage of people accessing homeless programs to ensure full coverage of people accessing homeless services in HMIS.

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Tenancy Sustaining Services for people moving out of homelessness into permanent housing through the Homeless Response System (Coordinated Entry).

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Permanent Housing Services and Services Coordination

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$6,400,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 2 - Tenancy Sustaining Services

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4

Launch Flexible Housing Subsidy Pool with central operator who will provide landlord engagement, incentive payments, and administer ongoing rental subsidy payments for program participants.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4

Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4

\$5,000,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 3 - Flexible Housing Subsidy Pool

Activity 5

Describe Activity 5 in clear, specific terms.

Funding Plan Description - Activity 5

City of Albany's Project Hope Rapid Rehousing program, supporting at least 5 households annually with rapid rehousing rental assistance and supportive services.

Identify the HHAP 6 eligible use under which Activity 5 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 5

Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 5.

Funding Plan Amount - Activity 5

\$22,376.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.

Funding plan activity 5Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 4 - Project Hope

Activity 6

Describe Activity 6 in clear, specific terms.

Funding Plan Description - Activity 6

Flexible Housing Deposit funds for service providers to access in helping their clients access and move into permanent housing.

Identify the HHAP 6 eligible use under which Activity 6 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 6

Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 6.

Funding Plan Amount - Activity 6

\$2,000,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 6 supports.

Funding plan activity 6Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 1 - Flexible Housing Deposit Funds

Activity 7

Describe Activity 7 in clear, specific terms.

Funding Plan Description - Activity 7

Support for City of Livermore's 'Vineyard 2.0' PSH & multiservice center site. Funds support operating expenses for PSH units.

Identify the HHAP 6 eligible use under which Activity 7 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 7

Operating Subsidies – Permanent Housing

Identify the total HHAP 6 funding proposed for Activity 7.

Funding Plan Amount - Activity 7

\$119,256.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 7 supports.

Funding plan activity 7 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 5 - Vineyard 2.0

Activity 8

Describe Activity 8 in clear, specific terms.

Funding Plan Description - Activity 8

Sustain operations of existing navigation centers created through regional partnerships between County and cities. Two navigation center sites are supported in this activity.

Identify the HHAP 6 eligible use under which Activity 8 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 8

Navigation Centers

Identify the total HHAP 6 funding proposed for Activity 8.

Funding Plan Amount - Activity 8

\$1,927,126.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 8 supports.

Funding plan activity 8 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 8 - Existing Navigation Centers

Activity 9

Describe Activity 9 in clear, specific terms.

Funding Plan Description - Activity 9

Operations funding support for the Covenant House Mid-County Youth Shelter

Identify the HHAP 6 eligible use under which Activity 9 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 9

YSA: Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 9.

Funding Plan Amount - Activity 9

\$1,100,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 9

supports.

Funding plan activity 9 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 6 - Mid-County Youth Shelter

Activity 10

Describe Activity 10 in clear, specific terms.

Funding Plan Description - Activity 10

Continued operations funding support for regional interim housing sites in partnership with cities.

Identify the HHAP 6 eligible use under which Activity 10 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 10

Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 10.

Funding Plan Amount - Activity 10

\$2,835,721.73

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 10 supports.

Funding plan activity 10 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 7 - Existing Emergency Shelter and Other Interim Models

Activity 11

Describe Activity 11 in clear, specific terms.

Funding Plan Description - Activity 11

Funding the operations and support for the Youth Action Board and the Youth Services Coordinator staff who oversees youth services and subcontracted support for the YAB.

Identify the HHAP 6 eligible use under which Activity 11 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 11

YSA: Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 11.

Funding Plan Amount - Activity 11

\$1,151,878.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 11 supports.

Funding plan activity 11 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 9 - Youth Action Board

Key Action 10 - Youth Services Coordinator

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

No

Administrative Entity 2

Which Administrative Entity is submitting the below budget?

City of Oakland

Tax ID

94-6000384

TIN

gov_taxpayer_id_form - CHS Oakland - HHAP 6 - SW Signed.pdf

Primary contact for the contract

Stanley Wong

Title

Administrative Services Manager

Email

Swong2@oaklandca.gov

Phone

(510) 238-7130

Address where HHAP 6 check will be mailed

Community Homelessness Services, 150 Frank H. Ogawa Plaza, Suite 4340 - Attn: Blanca Leggett, Oakland, California 94612

Funding Plan - City of Oakland

\$ Total HHAP-6 Allocation(s) Administering

\$23,029,455.86

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1

Implement ongoing Rapid Rehousing programs.

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1

Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1

\$1,151,472.79

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 24 - Rapid Rehousing

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

Create new Permanent Supportive Housing by funding operations and services.

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

Operating Subsidies – Permanent Housing

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$3,000,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 25 - Permanent Housing

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Continue to operate and maintain Community Cabin sites.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3
Navigation Centers

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3
\$8,054,138.81

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 26 - Community Cabins

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4
Ensure sustainable operation of emergency shelter and site-based interim housing

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4
Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4
\$6,908,836.76

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 28 - Sustain Emergency Shelter and Interim Housing

Activity 5

Describe Activity 5 in clear, specific terms.

Funding Plan Description - Activity 5

Provide ongoing transitional housing with supportive services for Transitional Aged Youth (TAY)

Identify the HHAP 6 eligible use under which Activity 5 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 5

YSA: Interim Housing Services and Services Coordination

Identify the total HHAP 6 funding proposed for Activity 5.

Funding Plan Amount - Activity 5

\$2,302,945.59

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.

Funding plan activity 5 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 29 - Youth Interim Housing

Activity 6

Describe Activity 6 in clear, specific terms.

Funding Plan Description - Activity 6

Advance coordinated system supports in the homelessness response.

Identify the HHAP 6 eligible use under which Activity 6 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 6

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 6.

Funding Plan Amount - Activity 6

\$460,589.12

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 6 supports.

Funding plan activity 6 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 30 - System Supports

Activity 7

Describe Activity 7 in clear, specific terms.

Funding Plan Description - Activity 7

Oversee and support implementation and administration of homelessness program infrastructure

Identify the HHAP 6 eligible use under which Activity 7 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 7

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 7.

Funding Plan Amount - Activity 7

\$1,151,472.79

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 7 supports.

Funding plan activity 7Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 31 - Administration

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

No

Section 4.b-d. Housing Portfolio

Housing Portfolio

Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios

Steps to complete this section:

To complete 4.b. Sustainability of the Region's Interim Housing Portfolio:

1. Identify the total existing Interim Housing shelters and beds (beds) in the region.
2. If proposing to use HHAP 6 to fund New Interim Housing solutions, aside from those designated for the Youth Set Aside, Eligible Applicants must identify the total beds proposed to be added during the grant term (FY24/25-28/29) in the region and are required to complete 4c, the Sustainability of the Region's Permanent Housing Portfolio.
3. Identify the total estimated capital and operating costs for the beds (existing and, if applicable, proposed to be added) during the grant term.
4. Identify the funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for the beds in the region for the grant term.

To complete 4.c. Sustainability of the Region's Permanent Housing Portfolio:

Required if any regional partner is proposing to spend HHAP 6 funding on New Interim Housing solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions.

For the region's existing, at-risk, and proposed permanent affordable housing identify all the following:

1. The total (existing, at-risk, and proposed) permanent affordable housing developments and units (developments) in the region. Data for existing and at-risk developments can be provided by HCD upon request.

Note: Developments proposed includes those currently seeking permanent housing funding or operations support in the region which still have a financing or supportive services and operations funding gap.

2. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments during the grant term.
3. The funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for (existing, at-risk, and proposed) developments in the region for the grant term.

To complete 4.d. Documentation of Youth Set Aside Requirement:

1. Certify that the region has budgeted at least 10 percent of each HHAP 6 allocation to be spent on services for homeless youth (as defined in HSC 50216(l)).

4.b. Sustainability of the Region's Interim Housing Portfolio

Region's Interim Housing Portfolio

Number of Existing Interim Beds (beds) within the Region

3,689

(If Applicable) Number of Interim Beds Proposed to be added within the grant term (FY24/25-28/29)

544

Total Estimated Capital and Operating Cost for the Existing and Proposed Beds during the grant term

\$683,403,490.00

Funding Sources Realizing and Sustaining the Estimated Capital and Operating Costs for Beds in the Region within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Dedicated
AB 109	\$4,601,520.00
Alameda County	\$181,690,305.00
ARPA	\$28,766,502.00
BHBH	\$17,878,700.00
CalOES	\$840,000.00
CDBG	\$40,000.00
City Funding	\$279,059,785.00
DVCA	\$526,216.00
EFSP	\$86,000.00
ESG	\$4,555,156.00
FEMA	\$45,000.00
Foundations and Donors	\$8,356,450.00
HDAP	\$1,480,694.00
Health Plan	\$96,207,432.00
HHAP	\$2,028,874.00
HOME	\$974,430.00

HUD CoC	\$14,597,494.00
HUD EDI-CPF	\$500,000.00
Medi-Cal (Cal AIM, FQHCs)	\$3,810,908.00
Miscellaneous	\$27,056,506.00
PLHA	\$4,993,486.00
VA	\$5,308,032.00

Total Amount Dedicated Interim
\$683,403,490.00

Optional: Narrative Response of the Region's Plan to Sustain Interim Housing

4.d. Documentation of Youth Set Aside Requirement

By checking the box below, I certify that at least 10 percent of each HHAP 6 allocation is set-aside for youth (defined in HSC 50216(l)), as required by HSC 50241(e).

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Yes

Section 5. Regional Memorandum of Understanding (MOU) and Application Certification

5. MOU and Certification

Steps to complete this section:

1. **Upload** the Memorandum of Understanding (MOU) as specified below.
2. **Complete** the certification to indicate all information included in this regional application is true and accurate.

Memorandum of Understanding (MOU)

Memorandum of Understanding (MOU)

Minute Order - H&H City of Oakland MOU 2nd Amdt HHAP-6 MOU.pdf

Executed City of Oakland MOU 2nd Amdt.pdf

Supporting Documentation (Optional)

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant

Oakland, Berkeley/Alameda County CoC

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

Moe Wright

Phone

(510) 286-8200

Email

mwright@bbiconstruction.com

Participating Eligible Applicant 2

Participating Eligible Applicant

City of Oakland

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

Stanley Wong

Phone

(510) 238-7130

Email

Swong2@oaklandca.gov

Participating Eligible Applicant 3

Participating Eligible Applicant

Alameda County

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

Jonathan Russell

Phone

(510) 410-9239

Email

Jonathan.russell@acgov.org