



# California Department of Housing and Community Development

## HHAP Round 6 Regionally Coordinated Homelessness Action Plan

### Section 1. Regional Identification and Contracting Information

Steps to complete this section:

1. Select the Continuum of Care (CoC) Region. The definition of "Region" is the geographic area served by a county, including all cities and the CoC or CoCs within it (HSC 50230(v)).
2. Indicate which Eligible Applicants are applying together as a region for HHAP 6 (i.e., which Eligible Applicants will administer the Regionally Coordinated Homelessness Action Plan and be signatory to the Memorandum of Understanding). Eligible Applicants for HHAP 6 are all counties, all Continuums of Care, and Large Cities.
3. For each participating Eligible Applicant, indicate whether and how the Eligible Applicant intends to contract with HCD (i.e., indicate whether the Eligible Applicant will act as their own Administrative Entity, or designate one of the other regional partners to administer their allocation and act as the Administrative Entity on their behalf).

#### Regional Application Participation

##### **Continuums of Care (CoCs)**

- A CoC that serves a single county **must** apply as part of the regional application with the county and any overlapping Large Cities. In this case, the CoC should select: *"Is participating in this regional application as an Eligible Applicant."*
- A CoC that serves multiple counties **must either:** apply as part of a single regional application with multiple counties and any overlapping Large Cities **or** participate in the regional application of each overlapping county and the Large Cities therein. When the CoC is participating in multiple regional applications, the CoC should select: *"Is participating in this regional application as an Eligible Applicant"* for the regional application that will include the CoC's HHAP 6 funding plan, and should select: *"Is participating in this regional application as a collaborator"* for all other regional applications they are participating in. This will help to ensure the CoC's funding plan is only collected on a single regional application.

##### **Large Cities ("City" or "Cities")**

Large Cities must apply as part of the regional application with the applicable county and CoC.

## Counties

- In a CoC that serves a single County, the County **must** apply as part of a regional application with the CoC and any overlapping Large Cities.
- In a multi-county CoC, counties are **strongly encouraged** to apply in collaboration with other counties that are served by the same CoC. **At a minimum**, each County must apply with the overlapping CoC.

## LA Region

All CoCs within the County of Los Angeles shall be considered part of a single region, along with the County and Large Cities within the county and therefore **must** apply together. (HSC § 50230(v)(2).)

## Contracting

Each Eligible Applicant has the discretion to administer their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. The selections made in this section will indicate which Eligible Applicant will enter into contract with HCD to administer each Eligible Applicant's HHAP 6 allocation. For reference, [HHAP 6 allocations](#) are available on HCD's HHAP website.

The Administrative Entity is responsible for meeting the terms and conditions of the contract, which include, but is not limited to, contracting (when necessary) with sub-recipients, and fulfilling all monthly, annual, final, and Homeless Management Information System (HMIS) reporting requirements.

- **If you plan to contract with HCD to receive and administer only your (individual) HHAP 6 allocation**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection.
- **If you do not plan to contract with HCD and instead plan to identify another participating Eligible Applicant in the region to enter into contract with HCD to receive and administer your HHAP 6 allocation**, select: *"Identify another participating Eligible Applicant in their region to enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection. Once selected, you will be prompted to designate the Administrative Entity from a list of other Eligible Applicants in the region.
- **If you plan to contract with HCD to receive and administer multiple HHAP 6 allocations within your region**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region"* under the contracting selection.

**Please select the Continuum of Care region**

Richmond/Contra Costa County CoC

## Richmond/Contra Costa County CoC Region

### Richmond/Contra Costa County CoC

#### CA-505 Participation

Is participating in this single collaborative application with the regional partner(s) listed.

**CA-505 Contracting**

Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP 6 allocation

**CA-505 Designated Administrative Entity**

Contra Costa County

**Contact Title**

Homeless Services Chief

**Name**

Jamie Schechter

**Email**

jamie.schechter@cchealth.org

**Phone**

(925) 391-4486

**Contra Costa County**

**Contra Costa County Participation**

Is participating in this single collaborative application with the regional partner(s) listed.

**Contra Costa County Contracting**

Will enter into contract with the state to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region

**Contact Title**

Homeless Services Chief

**Name**

Jamie Schechter

**Email**

jamie.schechter@cchealth.org

**Phone**

(925) 391-4486

**Number of Contracts**

1

## Section 2. Documentation and Certification of Stakeholder Engagement

### Section 2. Documentation of Stakeholder Engagement

1. Provide the dates for which at least three public meetings were held to support the development of the Regionally Coordinated Homelessness Action Plan (Plan).
2. Describe how each stakeholder group from the list provided was invited and encouraged to engage in the Plan.
3. Describe the specific input from the public meetings that was incorporated into the Plan.
4. Certify that all participating Eligible Applicants met the process requirements for developing the Plan.

### Meeting Dates

| Meeting Dates | Meeting Name or Identifier (optional) |
|---------------|---------------------------------------|
| 6/5/2025      | Contra Costa Council on Homelessness  |
| 7/10/2025     | Stakeholder Engagement - Hybrid       |
| 7/31/2025     | Stakeholder Engagement - Virtual      |

### Stakeholder engagement

| Stakeholders   | Description of how stakeholders were invited and encouraged to engage in the public stakeholder process  | Describe the specific input from stakeholders that was incorporated into the Plan   |
|--|--|---|
| People with lived experience of homelessness, including but not limited to survivors of domestic violence. | People with lived experience of homelessness (PWLE) serve on the Contra Costa CoC board, the Council on Homelessness which hosted the first public stakeholder session on June 5, 2025. In addition, the Continuum of Care advertised the meetings in the monthly CoC newsletter that includes PWLE and is shared with providers to target PWLE to attend. | People with lived experience shared feedback on increasing supports for people experiencing homelessness in encampment settings, increasing supports for young people, particularly those in foster care, simplifying system navigation, and tailoring services, including behavioral health services, to better encourage people experiencing homelessness to access them. These recommendations are incorporated through the plan by complementing HHAP funded programs with other funding through Encampment Resolution Grants, Behavioral Health Services, and private funding. |
| Youth with lived experience of homelessness.   | Youth with lived experience of homelessness (PWLE) serve on the Contra Costa CoC board and   | Youth with lived experience of homelessness provided feedback on increasing housing and health  |

many members of the Youth Action Board (YAB) attend these meetings. The Council on Homelessness hosted the first public stakeholder session on June 5, 2025. In addition, the Continuum of Care advertised the meetings in the monthly CoC newsletter that includes youth and young adults and is shared with providers to target youth to attend. YAB members received presentation and provided feedback at a YAB meeting on July 24, 2025.

resources for transition aged youth. They highlighted that many programs lacked sufficient capacity and staff experienced high rates of burnout and turnover. This feedback is incorporated throughout the plan and the youth set-aside funds exceed the 10% minimum to address the need of sustaining Contra Costa County's transitional housing for TAY program.

Local department leaders and staff of qualifying smaller jurisdictions, including child welfare, public welfare, health care, behavioral health, justice, and education system leaders.

Representatives from the County Employment and Human Services Department, Behavioral Healthcare, Public Defenders Office, and Office of Education serve on the Contra Costa CoC board, the Council on Homelessness which hosted the first public stakeholder session on June 5, 2025. Additionally, County Behavioral Health co-facilitated this session to gather input on the Behavioral Health Services Act Integration Plan.

Local department leaders and staff from qualifying smaller jurisdictions shared feedback around the need for increased behavioral health services, finding creative solutions like Tiny Homes to address affordable housing, and support for better integration to help community members navigate complex systems. This feedback was incorporated into key actions that support data integration, interim housing, and coordination among service providers.

Homeless services and housing providers, including developers of permanent affordable housing operating within the region.

Representatives of affordable housing developers and homeless service providers serve on the Contra Costa CoC board, the Council on Homelessness which hosted the first public stakeholder session on June 5, 2025. In addition, the Continuum of Care advertised the meetings in the monthly CoC newsletter that includes housing developers and homeless service providers and is shared with providers to target staff to attend.

Homeless services and housing providers shared feedback around the need for increased prevention services, outreach (particularly to encampments), and advocacy for shared housing. This feedback was incorporated into funded activities for homelessness prevention and key actions that support street outreach, encampment support, and permanent housing programs.

Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region.

Representatives from Contra Costa Health Plan and Kaiser received invitations to stakeholder engagement sessions through the Continuum of Care monthly newsletter and additional email blasts advertising these sessions.

Though Managed Care Plan staff did not attend public sessions, Contra Costa Health Plan has worked closely with Contra Costa Health – H3 and Contra Costa Health – Behavioral Health to implement CalAIM services and develop a model of care for

|   |  |   |
|---|--|---|
|   | <p>Additionally, CCHP leadership is in close collaboration with Behavioral Health and Health, Housing, and Homeless Services on multiple projects, including implementation of transitional rent through CalAIM.</p>   | <p>upcoming transitional rent. This ongoing collaboration is reflected in many key actions related to CalAIM and funded activities that complement community supports.</p>  |
| <p>Street medicine providers, victim service providers, and other service providers directly assisting people within the region experiencing homelessness or at risk of homelessness.</p> | <p>Representatives of Healthcare for the Homeless and other service providers serve on the Contra Costa CoC board, the Council on Homelessness which hosted the first public stakeholder session on June 5, 2025. In addition, the Continuum of Care advertised the meetings in the monthly CoC newsletter that includes housing developers and homeless service providers and is shared with providers to target staff to attend. Members of the Healthcare for the Homeless board were invited through public comment at their 7/16 meeting.</p> | <p>Representatives from the Healthcare for the Homeless and other service providers shared feedback around ensuring appropriate housing for participants with complex medical needs for whom emergency shelter or permanent supportive housing may not be sufficient. Additionally, service providers shared the need for more housing options for a variety of populations and more emphasis on preventative services. This feedback is incorporated into the plan through the County and CoC's collaboration with Contra Costa Health Plan and Contra Costa Health – Behavioral Health, as well as through HHAP funded prevention and interim housing programs.</p> |
| <p>Federally recognized tribal governments pursuant to Section 4103 of Title 25 of the United States Code that are within the region.</p>   | <p>Representatives from the Scotts Valley Band of Pomo Indians received notice of stakeholder engagement sessions through the monthly CoC newsletter and direct email outreach to attend the final public input session when no representatives were noted during the first two sessions. Though the Scotts Valley Band of Pomo Indians is the designated social service provider in Contra Costa County, the member population is concentrated in five counties.</p>  | <p>None provided</p>  |

**Describe any other input from public meetings not captured above that was incorporated into the Plan.**

**Documentation of Stakeholder Engagement Narrative - Stakeholder Input**

Community members and local non-profits provided feedback regarding the need for more behavioral health services and partnership with food security organizations in light of federal budget cuts to social safety net services. This plan incorporates this feedback through key actions related to partnering with Contra Costa Health – Behavioral Health and Contra Costa Health plan to maximize CalAIM Community Supports (including medically tailored meals) and Enhance Care Management.

**Optional Upload: Stakeholder Engagement**

**By checking this box, I certify that all participating Eligible Applicants met the public meeting process requirements in statute (HSC Section 50240(d) and (e)) and in the [HHAP 6 NOFA](#) in developing the Regionally Coordinated Homelessness Action Plan, documented in Section 2 of this regional application.**

**I certify under penalty of perjury that all of the information in Section 2, above, is true and accurate to the best of my knowledge.**

Open

## Section 3. Regionally Coordinated Homelessness Action Plan

### Section 3. Regionally Coordinated Homelessness Action Plan

Applicants must submit a Regionally Coordinated Homelessness Action Plan (Plan) that fully complies with HSC section 50240(c). This Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants.

In developing the HHAP 6 Regionally Coordinated Homelessness Action Plans, regions should build upon their approved HHAP 5 Regionally Coordinated Homelessness Action Plans. This means regions should leverage and update information from their approved HHAP 5 Regionally Coordinated Homelessness Action Plan in corresponding sections of the proposed HHAP 6 Regionally Coordinated Homelessness Action Plan.

## Regional Roles, Responsibilities, and Housing and Homelessness Service Policies

### 3.a. Regional Partners' Roles and Responsibilities

#### 3.a.1. Outreach and Site Coordination

| Eligible Applicant  | Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on citing of services, shelters, and interim and permanent housing in the region   |
|---------------------|---|
| Contra Costa County | <p>Contra Costa Health- Health, Housing, and Homeless Services Division (H3) provides street outreach to unsheltered populations and encampments throughout the region via the Coordinated Outreach Referral Engagement (CORE) outreach teams. This includes contracting with Cities throughout the County and other public entities such as the Bay Area Rapid Transit and Public Works to provide outreach services targeted to specific areas or populations within the region. Additionally, Contra Costa Health operates Healthcare for the Homeless, providing medical outreach and services to those experiencing homelessness and coordinating closely with street outreach teams. The County also supports operations of Coordinated Assessment Resource and Engagement (CARE) Centers, drop-in centers providing basic needs, case management, and connections to Coordinated Entry (CE).</p> <p>Contra Costa Health-H3 coordinates with City and County public entities to expand outreach throughout the region. CORE outreach teams work closely with law enforcement, cities, behavioral health providers, first responders, Cal Trans, and other key stakeholders who provide warm hand-offs to CORE teams trained to connect unhoused people with housing and services. The Contra Costa CoC oversees the coordination of outreach services, including these CORE outreach teams, to ensure all persons experiencing unsheltered homelessness are identified and engaged in Coordinated Entry. The County and CoC work to ensure full geographic outreach coverage in the region. In recent years, H3 and the CoC have expanded outreach team capacity to coordinate housing and services</p> |

specifically for unhoused individuals exiting hospitals through partnering with Contra Costa Health Plan, individuals exiting incarceration through partnering with Contra Costa County Probation, Detention Health, and Contra Costa Sheriff’s Department, and families with minor children and transition aged youth through partnering with local funders (such as Tipping Point Community) and Contra Costa County Office of Education.. The CoC also provides CoC and CE 101 presentations to new providers and other stakeholders interested in integrating into the CoC with further refined HMIS onboarding processes.

Richmond/Contra Costa County CoC

The CoC collaborates with service providers throughout the region to strengthen the County’s homelessness response and create low barrier access to people experiencing homelessness. The CoC collaborates with over20 CORE street outreach teams that serve as mobile entry points for the coordinated entry system and funds CARE centers, the community’s brick-and- mortar access points, and 2-1-1, a phone-based access point. The CoC advertises access points with a simple outreach message of Call, CARE, or CORE to connect people who are experiencing a housing crisis or are unsheltered to interim housing and other services. The CoC coordinates services to support full geographic coverage in the region.

Contra Costa Health-H3 coordinates with City and County public entities to expand outreach throughout the region. CORE outreach teams work closely with law enforcement, cities, behavioral health providers, first responders, Cal Trans, and other key stakeholders who provide warm hand-offs to CORE teams trained to connect unhoused people with housing and services. The Contra Costa CoC oversees the coordination of outreach services, including these CORE outreach teams, to ensure all persons experiencing unsheltered homelessness are identified and engaged in Coordinated Entry. The County and CoC work to ensure full geographic outreach coverage in the region. In recent years, H3 and the CoC have expanded outreach team capacity to coordinate housing and services specifically for unhoused individuals exiting hospitals through partnering with Contra Costa Health Plan, individuals exiting incarceration through partnering with Contra Costa County Probation, Detention Health, and Contra Costa Sheriff’s Department, and families with minor children and transition aged youth through partnering with local funders (such as Tipping Point Community) and Contra Costa County Office of Education.. The CoC also provides CoC and CE 101 presentations to new providers and other stakeholders interested in integrating into the CoC with further refined HMIS onboarding processes.

### 3.a.2. Siting and Use of Available Land

**Eligible Applicant**

**Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region**

Contra Costa County

Contra Costa County is responsible for siting projects in unincorporated areas of the county through the Department of Conservation and Development. Contra Costa County also coordinates with Cities around local land use and development opportunities including where the County has vested financial or contractual interests. Additionally, the Department of Conservation and Development (DCD) leads the development of the County's General Plan, including the Housing Element update.

Contra Costa County and regional jurisdictions work together with the CoC to coordinate land use and development and identify new opportunities to develop housing for people experiencing homelessness. The County's Department of Conservation and Development (DCD) participates in the CoC's Council on Homelessness to ensure resource alignment with CoC priorities. The CoC participates in the development of the Housing Element of the County's General Plan to affirm the need for affordable housing for people experiencing homelessness. Funders from regional cities and the County work together with the CoC to develop and update written standards for operating CoC and Emergency Solutions Grant-funded projects, which include requirements for new housing projects

Richmond/Contra Costa County CoC

The CoC is responsible for supporting new applications for permanent housing projects, including Department of Housing and Urban Development (HUD)-funded permanent housing projects allocated through the CoC. The CoC holds two seats for housing providers: one dedicated for an affordable housing developer representative and one dedicated for a public housing authority representative, ensuring CoC strategies are informed by expertise of those working in land use, development, and housing operations.

Contra Costa County and regional jurisdictions work together with the CoC to coordinate land use and development and identify new opportunities to develop housing for people experiencing homelessness. The County's Department of Conservation and Development (DCD) participates in the CoC's Council on Homelessness to ensure resource alignment with CoC priorities. The CoC participates in the development of the Housing Element of the County's General Plan to affirm the need for affordable housing for people experiencing homelessness. Funders from regional cities and the County work together with the CoC to develop and update written standards for operating CoC and Emergency Solutions Grant-funded projects, which include requirements for new housing projects.

### 3.a.3. Development of Shelter, Interim and Permanent Housing Options

**Eligible Applicant**

**Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing**

Contra Costa County

Multiple County departments, including Contra Costa Health,

Department of Conservation and Development (DCD), Employment and Human Services Department (EHSD), along with the Housing Authority of Contra Costa County (HACCC), are responsible for coordinating partnerships with local jurisdictions and non-profit providers, identifying locations, and overseeing the development of interim and permanent housing opportunities. The County funds interim and permanent housing options and oversees the application and allocation process to fund local non-profit organizations providing interim and permanent housing options. According to the Housing Inventory Count, Contra Costa County has increased interim and permanent beds by 34% since 2023.

County partners, the CoC, property developers, and service providers collaborate to identify funding opportunities and service models to increase the supply of permanent and interim housing for people experiencing homelessness. Examples include:

1. Creating a Housing Fund estimated to be \$12 million annually from the County's Measure X (MX) sales tax initiative. The Housing Fund earmarks 75% of funds to increase affordable housing opportunities and 25% to provide homeless crisis response services. In 2023, MX funds supported the development of over 300 new affordable housing units.
2. Utilizing Homekey funding, the County partnered with a developer to acquire and rehabilitate an existing office building, which the County operates as 54 units of permanent supportive housing.
3. Partnering with the HACCC to increase access to vouchers, including Housing Stability Vouchers and Foster Youth to Independence (FYI) Vouchers. For FYI vouchers specifically, HACCC and Contra Costa Health partner with the Employment and Human Services Department and other service providers to fund supportive services.
4. Partnering with behavioral health providers to expand access for individuals experiencing homelessness with severe mental health diagnoses to MHSA-funded shelter beds. This partnership will continue as MHSA transforms into BHSA.
5. Developing shared housing models, including implementing master leasing, to expand unit access for participants in housing programs.
6. Utilizing Homekey and HHAP funding, Contra Costa Public Works, Healthcare for the Homeless, Health, Housing, and Homeless Services, and a non-profit service provider sustain 172 units of non-congregate interim housing at Delta Landing, a previous Project Roomkey motel that is now the largest interim housing site funded by the County.
7. Utilizing CalAIM funding, the County leased motel rooms in central county to operate Next Step Interim Housing in January 2025. Referrals are managed by the CoC's Coordinated Entry System.

Richmond/Contra Costa County  
CoC

The CoC coordinates with participating agencies to identify opportunities to expand housing capacity. This includes distributing federal dollars, such as HUD CoC bonus funding, to create new permanent housing projects. The CoC works to leverage partnerships to fully maximize federal resources, such as partnering with HACCC

to secure Housing Stability Vouchers or receiving match funding from Contra Costa Health to apply for HUD’s Supplemental Notice of Funding Opportunity to Address Unsheltered and Rural Funding (SNOFO). The CoC prioritizes permanent housing projects for federal funding. Through aggressive pursuit of new funding, the CoC has seen our community’s annual CoC funding grow from \$15.9 million in 2019 to \$22.3 million awarded in 2025, plus an additional \$5.4 million through the SNOFO awarded in 2023.

County partners, the CoC, property developers, and service providers collaborate to identify funding opportunities and service models to increase the supply of permanent and interim housing for people experiencing homelessness. Examples include:

1. Creating a Housing Fund estimated to be \$12 million annually from the County’s Measure X (MX) sales tax initiative. The Housing Fund earmarks 75% of funds to increase affordable housing opportunities and 25% to provide homeless crisis response services. In 2023, MX funds supported the development of over 300 new affordable housing units.
2. Utilizing Homekey funding, the County partnered with a developer to acquire and rehabilitate an existing office building, which the County will operate as 54 units of permanent supportive housing.
3. Partnering with the HACCC to increase access to vouchers, including Housing Stability Vouchers and Foster Youth to Independence (FYI) Vouchers. For FYI vouchers specifically, HACCC and Contra Costa Health partner with the Employment and Human Services Department and other service providers to fund supportive services.
4. Partnering with behavioral health providers to expand access for individuals experiencing homelessness with severe mental health diagnoses to MHSA-funded shelter beds.
5. Developing shared housing models, including implementing master leasing, to expand unit access for participants in housing programs.
6. Utilizing Homekey and HHAP funding, Contra Costa Public Works, Healthcare for the Homeless, Health, Housing, and Homeless Services, and a non-profit service provider sustain 172 units of non-congregate interim housing at Delta Landing, a previous Project Roomkey motel that is now the largest interim housing site funded by the County.
7. Utilizing CalAIM funding, the County leased motel rooms in central county to operate Next Step Interim Housing in January 2025. Referrals are managed by the CoC’s Coordinated Entry System.

### 3.a.4. Coordination of and Connection to Service Delivery

| Eligible Applicant | Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness |
|--------------------|---|
|--------------------|---|

|                     |  |
|---------------------|--|
| Contra Costa County | The County coordinates information-sharing agreements, applies for |
|---------------------|--|

supplemental funding to support homelessness response, and provides staff to support homelessness response efforts. The County also participates in the Homeless Management Information System (HMIS) and the regional Coordinated Entry System (CES) and facilitates HMIS data sharing agreements with County departments like Contra Costa Health. The County manages the CORE program and supports operations of CARE Centers, two major access points to the CES.

Contra Costa Health – Behavioral Health collaborates with the CoC in bi-directional case conferencing for MHSA funded housing, monthly leadership coordination meetings, and planning for the upcoming transitional rent implementation and Behavioral Health Services Act Integrated plan submission. Behavioral Health is currently participating in the redesign of the prioritization tool. Contra Costa has an integrated health system: Contra Costa Health Plan (CCHP) is our MCP. Behavioral Health is a contracted ECM provider with MCP/CCHP and H3 is a contracted Community Supports provider.

Contra Costa County supports cross-departmental collaboration to identify additional funding opportunities, including housing resources and services that can be targeted to people experiencing homelessness. The CoC integrates identified housing resources into the CES. Because the County is the Collaborative Applicant for the CoC, this helps ensure resources are leveraged and that there are strong connections throughout the region. Multiple County department representatives also serve on the CoC Council on Homelessness with City partners and service providers to ensure coordination and access to interim and permanent housing resources.

Richmond/Contra Costa County  
CoC

The CoC utilizes funding to support infrastructure for the Coordinated Entry System and regional homelessness response efforts and oversees the implementation of the Homeless Management Information System (HMIS). The CoC hosts provider and Council on Homelessness (CoH) meetings to develop strong partnerships and cohesive systems across the region to better connect people to services. The CoC's Coordinated Entry team facilitates service coordination through ongoing case conferencing and housing placement meetings. These meetings include partners from non-profits, County departments, Veterans Administration, and healthcare agencies. The CoC integrates people with lived experience into CoH meetings and, through the Equity Committee specifically, utilizes lived expertise to develop methods for improving connections to and delivery of services.

Contra Costa Health – Behavioral Health collaborates with the CoC in bi-directional case conferencing for MHSA funded housing, monthly leadership coordination meetings, and planning for the upcoming transitional rent implementation and Behavioral Health Services Act Integrated plan submission. Behavioral Health is currently participating in the redesign of the prioritization tool. Contra Costa has an integrated health system: Contra Costa Health Plan (CCHP) is our MCP. Behavioral Health is a contracted ECM provider with

MCP/CCHP and H3 is a contracted Community Supports provider.

Contra Costa County supports cross-departmental collaboration to identify additional funding opportunities, including housing resources and services that can be targeted to people experiencing homelessness. The CoC integrates identified housing resources into the CES. Because the County is the Collaborative Applicant for the CoC, this helps ensure resources are leveraged and that there are strong connections throughout the region. Multiple County department representatives also serve on the CoC Council on Homelessness with City partners and service providers to ensure coordination and access to interim and permanent housing resources.

### 3.a.5. Policies for Addressing Encampments

| Encampment  | Estimated Population | What are the region's specific plans to address this encampment? | What are the Key Milestone Dates to carry out the described plan? | ERF Status (site funded by ERF) | ERF Contra ct # | Are there current plans to submit an ERF application to address this site? | Lead Entity for addressing this encampment |
|---|----------------------|--|---|---------------------------------|-----------------|--|--|
| see attached upload dated October 2025 for revised encampment information |                      |  |   | No                              |                 | No   |  |
|   |                      |  |   | No                              |                 | No   |  |

**Optional Upload: Encampments Excel**

HHAP 6 Encampment List\_upload.xlsx

HHAP 6 Encampment List\_upload\_October\_2025.xlsx

**Optional Upload: Map of Encampments**

**Eligible Applicants with a current and formal policy to address encampments that fully or partially**

complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

### Formal Encampment Policy - Fully or Partially Compliant

| Eligible Applicant               | Applicant confirms the plan complies with the Cal ICH Guidance on Addressing Encampments? | If you selected “Yes, in part,” describe what elements of the policy do comply with the Cal ICH Guidance on Addressing Encampments, and specifically how they comply. | Provide a link to the policy or upload a copy below   |
|----------------------------------|---|---|---|
| Contra Costa County              | Yes   |   | <a href="https://www.cchealth.org/home/showpublisheddocument/30856/638633839653330000">https://www.cchealth.org/home/showpublisheddocument/30856/638633839653330000</a> |
| Richmond/Contra Costa County CoC | Yes   |   | <a href="https://www.cchealth.org/home/showpublisheddocument/30856/638633839653330000">https://www.cchealth.org/home/showpublisheddocument/30856/638633839653330000</a> |

#### Upload: Copy of Formal Policy to Address Encampments

Eligible Applicants without a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

### Formal Encampment Policy - Nonexistent

| Eligible Applicant | Describe existing efforts to address encampments | Does the Eligible Applicant actively commit to adopting a policy that complies with the Cal ICH Guidance on Addressing Encampment? | Provide a specific timeline, including dates, for future adoption of formal policies that comply with the Cal ICH Guidance on Addressing Encampments |
|--------------------|--|--|--|
|                    |  | No   |  |
|                    |  | No   |  |

### 3.a.6. Housing Element Compliance

| Large City or county Eligible Applicant | Is this Eligible Applicant's Housing Element Compliant? | If not compliant, provide a timeline for all relevant milestones to achieve compliance (refer to Guidance and Example timeline and milestones for required level of detail) |
|---|---|---|
|   |   |   |

|                     |     |
|---------------------|-----|
| Contra Costa County | Yes |
|---------------------|-----|

### 3.a.7. Housing Element Implementation

| Large City or county Eligible Applicant | Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein? | If not, provide a specific timeline and plan with dates to implement the past due programs. |
|---|--|---|
|---|--|---|

|                     |     |
|---------------------|-----|
| Contra Costa County | Yes |
|---------------------|-----|

### 3.a.8. Prohousing Designation

| Large City or county Eligible Applicant | Current Prohousing Designation Status | For Eligible Applicants that have not yet applied or do not plan to apply, list the Prohousing Policies (as described in the Prohousing application) that they have adopted or plan to adopt in the future. |
|---|---------------------------------------|---|
|---|---------------------------------------|---|

|                     |  |  |
|---------------------|--|--|
| Contra Costa County | Plans to apply for Prohousing Designation. | 1G, 1H, 1I, 1K, 1L, 2A, 2B, 2C, 2E, 2H, 2J, 2K, 2L, 3D, 4A, 4B, 4C, 4E, 4H, 4M |
|---------------------|--|--|

|                                  |  |  |
|----------------------------------|--|--|
| Richmond/Contra Costa County CoC | Plans to apply for Prohousing Designation. | 1G, 1H, 1I, 1K, 1L, 2A, 2B, 2C, 2E, 2H, 2J, 2K, 2L, 3D, 4A, 4B, 4C, 4E, 4H, 4M |
|----------------------------------|--|--|

### 3.a.9. Housing Law Violations

| Large City or county Eligible Applicant | Does this Eligible Applicant have any potential or actual housing law violations with HCD's Housing Accountability Unit or the | If yes, provide a specific timeline and plan with dates to resolve the issue. |
|---|--|---|
|---|--|---|

**Attorney  
General's  
Housing  
Justice  
Team?**

Contra Costa County

No

### **3.a.10. Surplus Land**

**Large City or county Eligible Applicant**

**Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230?**

**If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory.**

Contra Costa County

Has a central inventory.

### **3.a.11. Annual Progress Report**

**Large City or county Eligible Applicant**

**Has this Eligible Applicant submitted a timely and complete annual progress report for at a minimum, the past two years?**

Contra Costa County

Yes

## **Section 3.b. System Performance Measures Improvement Plan**

### **3.b System Performance Measures Improvement Plan**

The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in [Section IV.A.3.b.i. of the HHAP 6 NOFA](#). The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated Homelessness Action Plan.

**All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System Performance Measures Improvement Plan.** Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region's CA SPMs through use of local, state, and federal funds.

**The System Performance Measures Improvement Plan must include:**

- At least one Key Action related to reducing CA SPM: "The number of people experiencing unsheltered homelessness"
- At least one Key Action related to increasing CA SPM "the number of people exiting homelessness into Permanent Housing," and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

**Each Key Action must be described in clear, specific terms and must do the following:**

1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).
2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
  - Note: At a minimum, all funding sources listed in Section IV.A.3.b.ii. of the HHAP 6 NOFA, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.
  - Note: For HHAP 6-funded Key Actions, include the eligible use category or categories as applicable.
8. Describe how the Key Action will address system performance disparities and ensure racial and gender equity in at least one of the following areas: Service Delivery, Housing Placements, Housing Retention, Changes to procurement, or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

# Available Funding Sources in the Region

If applicable, list any funding sources mentioned in [Section IV.A.3.b.ii. of the HHAP 6 NOFA](#) that are not available in the region within the grant term (FY24/25-FY28/29).

## Available Funding Sources NOT within the Region Narrative

Neither the CoC nor Contra Costa County currently have funding through the following programs within the grant term: Homekey, Housing for a Healthy California Program, MHP, or The National Housing Trust Fund. CalFresh, SSI/SSP, IHSS, and childcare programs do not fund housing resources in Contra Costa County.

# Key Actions to Improve the Region's CA SPMs

Guidance:

Please note that all Key Actions are numbered to ensure Key Actions may be easily referenced in later parts of the regional application. Applicants can refer to the # provided. E.g., Key Action 1, Key Action 2, etc.

## Key Actions

### Key Action 1

#### Description

Increase the capacity of coordinated entry access points, including CARE Centers, CORE street outreach teams, and 2-1-1. Sustain the number of street outreach teams to ensure full geographic coverage of the County and representation at key locations like schools and with operating hours from 7:00 am to 12:00 am. Sustain current funding to 2-1-1 and CARE Centers to provide phone based and brick-and-mortar housing assistance.

Identify which CA SPM(s) will be improved by Key Action 1 and how.

### SPM Improvement Plan for Key Action 1

| CA SPM      | Specific description of how Key Action 1 will improve this CA SPM  |
|-------------|--|
| CA SPM 1a   | This action will continue efforts to make it easier for people experiencing homelessness, community members, and service providers to find out about housing resources including shelters, basic needs centers, and permanent housing opportunities. |
| CA SPM 4    | This action will continue efforts to increase access point capacity to serve more people and thereby reduce length of time a person remains homeless.  |
| CA SPM 7.1a | This action will continue efforts to make it easier for people experiencing homelessness, community members, and service providers to find out about housing resources including shelters, basic needs centers, and permanent housing opportunities. |
| CA SPM 7.4  | This action will continue efforts to increase access point capacity to serve more people and thereby reduce length of time a person remains homeless.  |

Clear metric for how success of Key Action 1 will be measured

Increase number of individuals connected through CE access points, measured by HMIS data

**Lead Entity for Key Action 1**

Contra Costa County

**Collaborating entity/ies for Key Action 1**

Continuum of Care, CARE Centers, CORE Street Outreach, 211, Cities, partnering service providers, Contra Costa County Office of Education, Contra Costa County Sheriff, Contra Costa County Probation

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 1**

| <b>Milestones for Key Action 1</b>   | <b>Target dates for Key Action 1 milestones</b> |
|--|---|
| Execute FY25-26 contracting with Access Point Providers  | 9/30/2025                                       |
| Develop multi-year agreements through annual RFP process                                       | 6/30/2026                                       |
| Execute BHSA MOU with Behavioral Health  | 4/30/2026                                       |
| Implement improvements to existing referral directories to better serve youth and young adults | 6/30/2026                                       |

**Target date for completing Key Action 1**

9/30/2026

**Funding Sources for Key Action 1**

**Funding Sources for Key Action 1**

| <b>Funding source</b>   | <b>Description of how the funding will contribute to the achievement of Key Action 1</b>  | <b>For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.</b> |
|---|---|---|
| HHAP 3  | previous rounds of HHAP provide funding for CORE street outreach  |   |
| HHAP 5  | previous rounds of HHAP provide funding for CORE street outreach  |   |
| Disability benefits advocacy  | Contra Costa County Department of Employment and Human Services provides funding through HDAP for targeted CORE street outreach for people with disabilities applying for SSI |   |
| Parolee or probation programs that are intended to prevent homelessness upon release. | Contra Costa County Probation contracts with CORE to provide targeted outreach to AB109 eligible participants   |   |

|                               |   |                      |
|-------------------------------|---|----------------------|
| City contracts                | Cities in Contra Costa County contract directly with H3 to support dedicated CORE street outreach to their jurisdictions  |                      |
| Encampment Resolution Funding | ERF grants fund CORE street outreach targeting specific encampments in Richmond, San Pablo, and Antioch                   |                      |
| HHAP 6                        | HHAP-6 Administrative costs support CoC staff who are involved in supporting Access Points and managing Coordinated Entry | Administrative Costs |

Identify which of the following equity improvement areas will be addressed by Key Action 1.

## Equity Areas for Key Action 1

| Equity area   | Description of how Key Action 1 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)   |
|---|---|
| Service Delivery  | By ensuring adequate geographic coverage and targeted outreach to populations like people exiting incarceration, this key action will address racial and gender equity in access to services.   |
| Changes to procurement  | By implementing longer term, performance-based contracting, service providers will have greater capacity and experience fewer delays in payment from the County. Delays disproportionately impact small, community-based organizations, many of whom serve a majority BIPOC participants. |
| Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. | By implementing refinements to existing online, referral directories, we are addressing the self-identified needs of Youth and Young Adults (YYA) who are overrepresented in the homelessness response system as a group and when viewed by racial or gender groups.                      |

## Key Action 2

### Description

Sustain the supply of interim housing unit and expand options to increase flow from shelters for people with identified permanent housing

Identify which CA SPM(s) will be improved by Key Action 2 and how.

## SPM Improvement Plan for Key Action 2

| CA SPM | Specific description of how Key Action 2 will improve this CA SPM |
|--------|---|
|--------|---|

CA SPM 1b HHAP funding will support sustaining existing interim housing that will achieve reductions in unsheltered homelessness by aligning participant needs with the right level of supports.

CA SPM 6 Expanded capacity allows for increased placements from street outreach.

CA SPM 7.1b HHAP funding will support sustaining existing interim housing that will achieve reductions in unsheltered homelessness by aligning participant needs with the right level of supports.

CA SPM 7.6 Expanded capacity allows for increased placements from street outreach.

**Clear metric for how success of Key Action 2 will be measured**

Increased number of interim housing units; Increase number of people accessing interim housing, measured by HIC data

Increased number of successful placements from street outreach, measured by HMIS data

**Lead Entity for Key Action 2**

Contra Costa County

**Collaborating entity/ies for Key Action 2**

Cities, housing developers, local business owners, behavioral health partners, Contra Costa Health Plan, Contra Costa Health - Behavioral Health, interim housing service providers

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 2**

**Milestones for Key Action 2**

**Target dates for Key Action 2 milestones**

|   |           |
|---|-----------|
| Execute FY25-26 contracts for all County funded shelters  | 11/1/2025 |
| Expand Brookside shelter capacity by 20 beds by implementing Encampment Resolution Funded modular units | 1/5/2026  |
| Increase interim housing options through BHBH and BHSA funded programs                                  | 7/1/2025  |
| Re-open motel in Antioch for Encampment Resolution residents  | 8/15/2025 |

**Target date for completing Key Action 2**

6/30/2026

**Funding Sources for Key Action 2**

**Funding Sources for Key Action 2**

| Funding source | Description of how the funding will contribute to the achievement of Key Action 2 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------|---|--|
|----------------|---|--|

|                          |                               |  |
|--------------------------|-------------------------------|--|
| The California Emergency | ESG funding supports existing |  |
|--------------------------|-------------------------------|--|

|   |  |   |
|---|--|---|
| Solutions Grants Program  | shelter capacity   |   |
| Mental Health Services Act and Behavioral Health Services Act                         | MHSA funding supports warming centers, emergency shelters, and transitional housing for transition aged youth                      |   |
| HHAP 1  | Provided funding to Delta Landing, the County's largest interim housing project through June 2025                                  |   |
| HHAP 4  | Provided funding to Delta Landing, the County's largest interim housing project  |   |
| HHAP 5  | Provides funding to multiple interim housing projects, including Delta Landing, the County's largest interim housing project       |   |
| HHAP 6  | Provides funding to multiple interim housing projects, as noted in the funding plan in section 4                                   | Operating Expenses – Interim Housing      |
| Medi-Cal program  | CalAIM Services are incorporated in emergency shelter programs and generate revenue to sustain County operated shelters.           |   |
| Parolee or probation programs that are intended to prevent homelessness upon release. | Contra Costa County Probation contracts with H3 to provide targeted emergency shelter to AB109 eligible participants               |   |
| Encampment Resolution Funding   | ERF funds support the operation interim housing in Antioch and expansion of interim housing at Brookside for encampment residents. |   |
| Behavioral Health Bridge Housing (BHBH)   | BHBH funding supports scattered site interim housing for participants with behavioral health needs                                 |   |
| HHAP 6  | Provide funding for transitional housing at Pomona Apartments serving transition aged youth 18-21                                  | YSA: Operating Expenses – Interim Housing |

**Identify which of the following equity improvement areas will be addressed by Key Action 2.**

## Equity Areas for Key Action 2

| Equity area        | Description of how Key Action 2 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)   |
|--------------------|---|
| Service Delivery   | Key actions address racial and gender equity by ensuring continued operation of interim housing programs in high need areas of the county. Interim housing operators prioritize hiring people with lived experience of homelessness   |
| Housing Placements | Key actions address racial and gender equity by ensuring continued operation of interim housing programs in high need areas of the county. Interim housing utilizes housing focused case management to improve housing placements. Interim housing operators prioritize hiring people with lived experience of homelessness |

## Key Action 3

### Description

Sustain homelessness prevention and rapid exit throughout the system.

Identify which CA SPM(s) will be improved by Key Action 3 and how.

## SPM Improvement Plan for Key Action 3

| CA SPM     | Specific description of how Key Action 3 will improve this CA SPM   |
|------------|---|
| CA SPM 2   | Prevention/Diversion funding will interrupt cycles of homelessness by sustaining investments to quickly divert households entering homelessness                                     |
| CA SPM 7.2 | Prevention/Diversion funding will interrupt cycles of homelessness by sustaining investments to quickly divert households entering homelessness.                                    |
| CA SPM 3   | Housing deposits and rapid exit programs support reducing barriers to permanent housing by providing direct financial assistance for costs associated with moving into new housing. |
| CA SPM 7.3 | Housing deposits and rapid exit programs support reducing barriers to permanent housing by providing direct financial assistance for costs associated with moving into new housing. |

### Clear metric for how success of Key Action 3 will be measured

Increase number of households diverted from the homeless response system measured by HMIS data;

Increase number of households served through rapid exit, measured by HMIS data

Increase number of managed care plan members accessing community supports, measured by Contra Costa Health Plan data

### Lead Entity for Key Action 3

Contra Costa County

### Collaborating entity/ies for Key Action 3

CORE outreach teams, contracted homeless prevention providers, shelters, Contra Costa Health Plan

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 3

### Milestones for Key Action 3

### Target dates for Key Action 3 milestones

|  |           |
|--|-----------|
| Implement targeted prevention assessment                               | 6/1/2025  |
| Execute contracts for homelessness prevention and rapid exit providers | 10/1/2025 |

**Target date for completing Key Action 3**  
6/30/2027

## Funding Sources for Key Action 3

## Funding Sources for Key Action 3

| Funding source | Description of how the funding will contribute to the achievement of Key Action 3 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------|---|--|
|----------------|---|--|

|   |  |                          |
|---|--|--------------------------|
| HHAP 3  | HHAP 3 funded prevention and diversion services with general funding and youth-set aside funding.  |                          |
| HHAP 4  | HHAP 4 funded prevention and diversion services with general funding and youth-set aside funding.  |                          |
| HHAP 5  | HHAP 5 funded prevention and diversion services with general funding   |                          |
| HHAP 6  | HHAP-6 will fund prevention and diversion services with general funding  | Prevention and Diversion |
| Parolee or probation programs that are intended to prevent homelessness upon release. | Contra Costa County Probation contracts with H3 to provide targeted homelessness prevention to AB109 eligible participants                       |                          |
| CalWORKs  | Contra Costa County Employment and Human Services contracts with H3 to provide targeted homelessness prevention to CalWORKS eligible households. |                          |

|                           |   |
|---------------------------|---|
| Adult protective services | Contra Costa County Employment and Human Services contracts with H3 to provide targeted homelessness prevention to APS eligible households  |
| Child welfare             | Contra Costa County Employment and Human Services contracts with H3 to provide targeted homelessness prevention to Bringing Families Home eligible households   |
| Medi-Cal program          | H3 delivers the housing trio through CalAIM community supports. Housing Navigation and tenancy sustaining services support diverting households from homelessness and housing deposit support rapidly exiting people from homelessness. |
| Measure X                 | Local sales tax revenue funded legal services, prevention, and diversion services   |

Identify which of the following equity improvement areas will be addressed by Key Action 3.

### Equity Areas for Key Action 3

| Equity area       | Description of how Key Action 3 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)  |
|-------------------|--|
| Housing Retention | Many prevention programs reduce risk of homelessness among group overrepresented among people experiencing homelessness including seniors, transition aged youth, and households engaged in child welfare. |
| Service Delivery  | By using a targeted prevention assessment, this key action will address disparities by prioritizing people at highest risk of losing housing   |

### Key Action 4

**Description**

Expand the supply of available Permanent Housing units

Identify which CA SPM(s) will be improved by Key Action 4 and how.

### SPM Improvement Plan for Key Action 4

| CA SPM | Specific description of how Key Action 4 will improve this CA SPM |
|--------|---|
|--------|---|

CA SPM 3 In the past two years, Contra Costa has seen a 34% increase in Housing Inventory Count reporting, including through Homekey and CoC projects, which corresponded to a 26% decrease in the 2025 Point-In-Time Count. More permanent housing creates exits from unsheltered settings. Contra Costa County and CoC will collaborate with local jurisdictions and service providers to increase permanent housing units through programs like BHSA, CoC Builds, Homekey+, and Foster Youth to Independence vouchers.

CA SPM 7.3 In the past two years, Contra Costa has seen a 34% increase in Housing Inventory Count reporting, including through Homekey and CoC projects, which corresponded to a 26% decrease in the 2025 Point-In-Time Count. More permanent housing creates exits from unsheltered settings. Contra Costa County and CoC will collaborate with local jurisdictions and service providers to increase permanent housing units through programs like BHSA, CoC Builds, Homekey+, and Foster Youth to Independence vouchers.

CA SPM 5 Permanently affordable housing with supportive services has demonstrated strong housing retention for people who have experienced homelessness.

CA SPM 7.5 Permanently affordable housing with supportive services has demonstrated strong housing retention for people who have experienced homelessness.

**Clear metric for how success of Key Action 4 will be measured**

Number of new PSH and OPH units, measured by HIC data

**Lead Entity for Key Action 4**

Contra Costa County

**Collaborating entity/ies for Key Action 4**

CoC, contracted housing providers, housing developers, Housing Authority of Contra Costa County, Contra Costa Health Plan, Contra Costa Health – Behavioral Health, cities, Contra Costa Department of Conservation and Development

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 4**

**Milestones for Key Action 4**

**Target dates for Key Action 4 milestones**

Apply for CoC Builds NOFO - add 15 new permanent supportive housing units for transition aged youth 6/26/2025

Collaborate on referrals with Behavioral Health and the City of Richmond for 48 new PSH units developed through Homekey 5/31/2026

Provide annual funding for CDBG-Housing, HOME, Measure X, and PLHA projects 6/30/2026

**Target date for completing Key Action 4**

6/30/2026

**Funding Sources for Key Action 4**

## Funding Sources for Key Action 4

| Funding source                   | Description of how the funding will contribute to the achievement of Key Action 4  | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------------------------|--|--|
| The No Place Like Home Program   | In FY24-25, Rick Judd Commons opened with 13 units funded through No Place Like Home. Referrals were made through collaboration between Coordinated Entry and Contra Costa Health – Behavioral Health.                 |  |
| CoC Builds                       | If awarded, CoC Builds funding will support Village of Hope, new permanent housing for transition aged youth in Pittsburg, CA.   |  |
| HOME Investment Partnerships Act | In FY25-26 HOME Investment funding supports affordable housing developments including The Riveter, Lakeside, and Village of Hope supportive housing projects.  |  |
| Child welfare                    | Contra Costa County Department of Employment and Human Services partners with the Housing Authority of Contra Costa County to administer Foster Youth to Independence vouchers and Family Unification Program vouchers |  |
| HHAP 3                           | HHAP-3 provides ongoing operating funding for El Portal Place, the County’s Homekey project which began lease up in November 2024.   |  |
| Measure X                        | The Measure X housing fund provides funding for affordable housing development and supportive services   |  |
| HHAP 6                           | HHAP-6 will provide Rapid Rehousing for transition aged youth beginning in 2025  | YSA: Rapid Rehousing/ Rental Subsidies   |
| Building Homes and Jobs Act      | PLHA funding distributed through   |  |

local jurisdictions is used to support affordable housing development

**Identify which of the following equity improvement areas will be addressed by Key Action 4.**

## Equity Areas for Key Action 4

| Equity area        | Description of how Key Action 4 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)   |
|--------------------|---|
| Housing Placements | Expanding permanent housing through the identified programs will expand housing opportunities linked with coordinated entry. With coordinated entry we can track and monitor housing outcomes over time among different population groups to adjust prioritization and referral processes if warranted. |

## Key Action 5

### Description

Sustain Pomona Apartments, TAY transitional housing program, and rapid rehousing services to transition aged youth

**Identify which CA SPM(s) will be improved by Key Action 5 and how.**

## SPM Improvement Plan for Key Action 5

| CA SPM     | Specific description of how Key Action 5 will improve this CA SPM   |
|------------|---|
| CA SPM 3   | Ensure ongoing operations of transitional housing for TAY will ensure young people have a housing pathway from homelessness |
| CA SPM 7.3 | Ensure ongoing operations of transitional housing for TAY will ensure young people have a housing pathway from homelessness |
| CA SPM 5   | Longer term programming like transitional housing provides support for TAY as they develop independent living               |
| CA SPM 7.5 | Longer term programming like transitional housing provides support for TAY as they develop independent living               |

### Clear metric for how success of Key Action 5 will be measured

Increase number of TAY served through TH and RRH resources, measured by HMIS data

### Lead Entity for Key Action 5

Contra Costa County

### Collaborating entity/ies for Key Action 5

Contracted housing providers, Contra Costa County Employment and Human Services Department, Housing Authority of Contra Costa County, Contra Costa Health – Behavioral Health, Contra Costa Youth Action Board, local landlords

## Key Actions to Improve the Region's CA SPMs - Milestone

## Dates for Key Action 5

### Milestones for Key Action 5

### Target dates for Key Action 5 milestones

|  |            |
|--|------------|
| Contract with new service provider for Pomona Apartments                             | 10/16/2025 |
| Partner with Behavioral Health to explore new locations for TAY transitional housing | 11/1/2025  |

**Target date for completing Key Action 5**  
6/30/2028

## Funding Sources for Key Action 5

### Funding Sources for Key Action 5

| Funding source  | Description of how the funding will contribute to the achievement of Key Action 5  | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|---|--|--|
| Mental Health Services Act and Behavioral Health Services Act                         | Contra Costa Health – Behavioral Health will utilize MHSA funding to site new TH if appropriate location is identified, in addition to providing current funding to Pomona Apartments. |  |
| HHAP 2  | HHAP-2 was utilized to fund rapid rehousing services for TAY through June 2025   |  |
| Measure X   | Local sales tax revenue will fund Pomona Apartments  |  |
| HHAP 4  | HHAP-4 was utilized to fund rapid rehousing services for TAY   |  |
| ACYF - Runaway and Homeless Youth funding   | Runaway and Homeless Youth funding supports Pomona apartments  |  |
| Parolee or probation programs that are intended to prevent homelessness upon release. | Contra Costa County Probation contracts with H3 to provide up to two beds at Pomona apartments to AB109 eligible participants  |  |
| Child welfare   | Contra Costa County Employment and Human Services contracts with H3 to provide TLP services to eligible TAY at Pomona Apartments   |  |

|        |   |   |
|--------|---|---|
| HHAP 3 | HHAP-3 set aside funding for a dedicated transition aged youth CORE street outreach team that supports ongoing referrals to TAY housing programs. HHAP-3 also set aside funds to support the development of the Youth Action Bord |   |
| HHAP 5 | HHAP-3 set aside funding for a dedicated transition aged youth CORE street outreach team that supports ongoing referrals to TAY housing programs.   |   |
| HHAP 6 | HHAP-6 will fund three years of operating expenses at Pomona Apartments and rapid rehousing services  | YSA: Interim Housing Services and Services Coordination |

Identify which of the following equity improvement areas will be addressed by Key Action 5.

### Equity Areas for Key Action 5

| Equity area            | Description of how Key Action 5 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)   |
|------------------------|---|
| Housing Placements     | Sustaining transitional housing through the identified programs will expand housing opportunities linked with coordinated entry. With coordinated entry we can track and monitor housing outcomes over time among different population groups to adjust prioritization and referral processes if warranted. |
| Changes to procurement | Incorporating Youth Action Borad members in the development of procurement processes and participation in funding recommendations works to address disparities by centering youth voice and leadership.   |

### Key Action 6

**Description**  
 Refine Point-In- Time (PIT) Count data collection Practices.

Identify which CA SPM(s) will be improved by Key Action 6 and how.

### SPM Improvement Plan for Key Action 6

| CA SPM    | Specific description of how Key Action 6 will improve this CA SPM  |
|-----------|--|
| CA SPM 1b | HMIS funding will sustain current staffing levels of CCH-H3’s Research, Evaluation, and Data (RED) team to produce more precise PIT counts and fund a youth specific PIT. Data from the PIT Count enables the CoC, County, and Cities to make data informed decisions in funding ongoing services. To ensure PIT remains timely, Contra Costa conducts a full unsheltered observational count annually rather than bi-annually |

and will conduct a youth specific count in 2026

CA SPM 7.1b HMIS funding will sustain current staffing levels of CCH-H3's Research, Evaluation, and Data (RED) team to produce more precise PIT counts and fund a youth specific PIT. Data from the PIT Count enables the CoC, County, and Cities to make data informed decisions in funding ongoing services. To ensure PIT remains timely, Contra Costa conducts a full unsheltered observational count annually rather than bi-annually and will conduct a youth specific count in 2026

**Clear metric for how success of Key Action 6 will be measured**

Increase PIT survey sample by 10% from 2025 Point- In-Time Count to ensure greater data validity

**Lead Entity for Key Action 6**

Contra Costa County

**Collaborating entity/ies for Key Action 6**

CoC, community volunteers, service providers, County GIS team, non- profit partners, cities, VA

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 6

| Milestones for Key Action 6                        | Target dates for Key Action 6 milestones |
|--|--|
| Train up to 200 volunteers to conduct 2026 PIT     | 1/31/2026                                |
| Finalize methodology for regular PIT and youth PIT | 12/31/2025                               |
| Publish data from 2026 PIT                         | 6/30/2026                                |

**Target date for completing Key Action 6**

6/30/2026

## Funding Sources for Key Action 6

### Funding Sources for Key Action 6

| Funding source | Description of how the funding will contribute to the achievement of Key Action 6                        | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------|--|--|
| HHIP           | Funding from managed care plans continues to support RED team staffing and operational needs for the PIT |  |
| CoC            | HUD HMIS funding supports RED team staffing  |  |
| HHAP 5         | HHAP-5 HMIS set-aside supports RED team staffing   |  |

|        |  |                                      |
|--------|--|--------------------------------------|
| HHAP 3 | HHAP-3 funds support YAB compensation and service coordination   |                                      |
| HHAP 6 | HHAP-6 funds interim housing programs who participate in the sheltered PIT count                             | Operating Expenses – Interim Housing |
| HHAP 6 | HHAP-6 Administrative costs support CoC staff who are involved in the planning and implementation of the PIT | Administrative Costs                 |

Identify which of the following equity improvement areas will be addressed by Key Action 6.

## Equity Areas for Key Action 6

| Equity area | Description of how Key Action 6 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more) |
|-------------|---|
|-------------|---|

|   |   |
|---|---|
| Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. | Updated PIT data allows the CoC to monitor trends in conjunction with HMIS data and identify emerging disparities |
|---|---|

## Key Action 7

### Description

Strengthen and expand HMIS integration and data sharing activities.

Identify which CA SPM(s) will be improved by Key Action 7 and how.

## SPM Improvement Plan for Key Action 7

| CA SPM      | Specific description of how Key Action 7 will improve this CA SPM  |
|-------------|--|
| CA SPM 1b   | This action will sustain ongoing efforts to reduce unsheltered homelessness that have thus far resulted in creation of street outreach teams dedicated to participants exiting hospital settings and greater utilization of CalAIM Community supports. |
| CA SPM 7.1b | This action will sustain ongoing efforts to reduce unsheltered homelessness that have thus far resulted in creation of street outreach teams dedicated to participants exiting hospital settings and greater utilization of CalAIM Community supports. |
| CA SPM 3    | This key action will allow for more proactive outreach to people experiencing homelessness across the health system that are eligible for specific housing opportunities   |

- CA SPM 7.3 This key action will allow for more proactive outreach to people experiencing homelessness across the health system that are eligible for specific housing opportunities
- CA SPM 5 This key action will allow for more proactive outreach to people at risk of losing their housing across the health system that are eligible for CalAIM tenancy sustaining supports and prevention services.
- CA SPM 7.5 This key action will allow for more proactive outreach to people at risk of losing their housing across the health system that are eligible for CalAIM tenancy sustaining supports and prevention services.

**Clear metric for how success of Key Action 7 will be measured**

Increase access to HMIS in alignment with AB977 and increase external data sharing with partners, like Behavioral Health, measured through programs and users in HMIS

**Lead Entity for Key Action 7**

Contra Costa County

**Collaborating entity/ies for Key Action 7**

CoC, County partners, Contra Costa Health Plan, MCPs, Contra Costa Health – Behavioral Health, Contra Costa County Employment and Human Services Department, Contra Costa County Probation, Contra Costa County Office of Education

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 7**

| <b>Milestones for Key Action 7</b>   | <b>Target dates for Key Action 7 milestones</b> |
|--|---|
| Implement high risk flag notification using electronic health record (EHR) data to alert County outreach and shelter staff of high-risk events like admission to psychiatric emergency | 10/31/2025                                      |
| Utilize EHR data to inform the development of new Housing Needs Assessment utilized by Coordinated Entry   | 2/28/2026                                       |
| Integrate EHR and HMIS data to streamline referrals to Behavioral Health housing opportunities and transitional rent   | 12/31/2025                                      |

**Target date for completing Key Action 7**

6/30/2026

**Funding Sources for Key Action 7**

**Funding Sources for Key Action 7**

| <b>Funding source</b> | <b>Description of how the funding will contribute to the achievement of Key Action 7</b> | <b>For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.</b> |
|-----------------------|--|---|
|                       |  |   |

|            |   |                      |
|------------|---|----------------------|
| CoC        | HUD HMIS funding supports<br>RED team staffing  |                      |
| HHAP 5     | HHAP-5 HMIS set-aside supports<br>RED team staffing   |                      |
| HHAP 3     | HHAP-3 funds support<br>Coordinated Entry Assessment<br>replacement   |                      |
| PATH CITED | PATH CITED funding supports<br>EHR/HMIS integration activities<br>related to CalAIM   |                      |
| HHAP 6     | HHAP-6 Administrative costs<br>support CoC staff who are<br>involved in the planning and<br>implementation data integration<br>projects | Administrative Costs |

Identify which of the following equity improvement areas will be addressed by Key Action 7.

## Equity Areas for Key Action 7

| Equity area        | Description of how Key Action 7 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)  |
|--------------------|--|
| Service Delivery   | Integration of EHR and HMIS data will reduce burden on participants by minimizing intrusive data collection practices that disproportionately impact marginalized communities.   |
| Housing Placements | Transitioning the housing needs assessment from the VI-SPDAT, a tool with known racial bias, to a new tool will address disparities by utilizing administrative data to assess individual housing needs and barriers to housing. |

## Key Action 8

### Description

Sustain Rapid Rehousing (RRH) Capacity.

Identify which CA SPM(s) will be improved by Key Action 8 and how.

## SPM Improvement Plan for Key Action 8

| CA SPM     | Specific description of how Key Action 8 will improve this CA SPM                                     |
|------------|---|
| CA SPM 3   | RRH programs are low-barrier and accept participants directly from unsheltered or sheltered settings. |
| CA SPM 7.3 | RRH programs are low-barrier and accept participants directly from unsheltered or sheltered settings  |

|            |   |
|------------|---|
| CA SPM 4   | RRH programs provide housing navigation and housing location to reduce the length of time to permanent housing placement              |
| CA SPM 7.4 | RRH programs provide housing navigation and housing location to reduce the length of time to permanent housing placement              |
| CA SPM 6   | RRH programs coupled with street outreach through programs like ERF support direct exits from homelessness from unsheltered settings. |
| CA SPM 7.6 | RRH programs coupled with street outreach through programs like ERF support direct exits from homelessness from unsheltered settings. |

**Clear metric for how success of Key Action 8 will be measured**

Number of households served in RRH, measured by HMIS data

**Lead Entity for Key Action 8**

Contra Costa County

**Collaborating entity/ies for Key Action 8**

CoC, contracted housing providers, SSVF partners, cities, Contra Costa County Employment and Human Services Department

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 8**

| Milestones for Key Action 8                               | Target dates for Key Action 8 milestones |
|---|--|
| Implement encampment resolution grant funded RRH programs | 7/1/2025                                 |
| Implement AB109 funded RRH programs                       | 7/1/2025                                 |
| Implement HHAP-6 funded RRH programs                      | 7/1/2026                                 |

**Target date for completing Key Action 8**

6/30/2027

**Funding Sources for Key Action 8**

**Funding Sources for Key Action 8**

| Funding source | Description of how the funding will contribute to the achievement of Key Action 8 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------|---|--|
| HHAP 4         | HHAP 4 funds general rapid rehousing and youth specific RRH                       |  |
| HHAP 6         | HHAP-6 will fund youth specific RRH   | YSA: Rapid Rehousing/ Rental Subsidies   |

|                                     |  |
|-------------------------------------|--|
| Encampment Resolution Funding (ERF) | ERF will fund dedicated RRH programs in Richmond, San Pablo, and Antioch   |
| CalWORKs                            | Contra Costa County Employment and Human Services contracts with H3 to provide RRH to CalWORKS eligible households.  |
| Adult protective services           | Contra Costa County Employment and Human Services contracts with H3 to provide RRH to APS eligible households  |
| Child welfare                       | Contra Costa County Employment and Human Services contracts with H3 to provide RRH to Bringing Families Home eligible households                                       |
| Measure X                           | Local sales tax revenue funds RRH programs   |
| CoC                                 | CoC funds support RRH programs for survivors of domestic violence  |
| Medi-Cal program                    | H3 delivers the housing trio through CalAIM community supports. Tenancy sustaining services and housing deposits complement RRH programs to achieve housing retention. |

Identify which of the following equity improvement areas will be addressed by Key Action 8.

### Equity Areas for Key Action 8

| Equity area        | Description of how Key Action 8 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)  |
|--------------------|--|
| Housing Placements | Many RRH programs increase exits from homelessness from groups overrepresented among people experiencing homelessness including seniors, transition aged youth, and households engaged in child welfare. |

### Key Action 9

**Description**

Streamline services and increase participant coordination through case conferencing

Identify which CA SPM(s) will be improved by Key Action 9 and how.

## SPM Improvement Plan for Key Action 9

| CA SPM     | Specific description of how Key Action 9 will improve this CA SPM   |
|------------|---|
| CA SPM 3   | Building on successful by name list (BNL) coordination with the VA, Contra Costa's coordinated entry team has developed a BNL process that can be replicated across program types. These processes have reduced referral processing timelines and allowed for better matching to housing opportunities. |
| CA SPM 7.3 | Building on successful by name list (BNL) coordination with the VA, Contra Costa's coordinated entry team has developed a BNL process that can be replicated across program types. These processes have reduced referral processing timelines and allowed for better matching to housing opportunities. |
| CA SPM 4   | Building on successful by name list (BNL) coordination with the VA, Contra Costa's coordinated entry team has developed a BNL process that can be replicated across program types. These processes have reduced referral processing timelines and allowed for better matching to housing opportunities. |
| CA SPM 7.4 | Building on successful by name list (BNL) coordination with the VA, Contra Costa's coordinated entry team has developed a BNL process that can be replicated across program types. These processes have reduced referral processing timelines and allowed for better matching to housing opportunities. |
| CA SPM 5   | Contra Costa CoC will participate in a multi-disciplinary team for the County's upcoming guaranteed income pilot for seniors at-risk of homelessness to prevent returns to homelessness for previous APS participants.  |
| CA SPM 7.5 | Contra Costa CoC will participate in a multi-disciplinary team for the County's upcoming guaranteed income pilot for seniors at-risk of homelessness to prevent returns to homelessness for previous APS participants.  |

### Clear metric for how success of Key Action 9 will be measured

Reduce average number of days people experience homelessness while accessing services, measured by HMIS data

Number of households participating in guaranteed income pilot who remain stably housed, measured by EHSD data and evaluation

### Lead Entity for Key Action 9

Contra Costa County

### Collaborating entity/ies for Key Action 9

CoC, service providers, Contra Costa Health – Behavioral Health, Contra Costa County Office of Education, VA, Contra Costa County Employment and Human Services Department

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 9

| Milestones for Key Action 9                                  | Target dates for Key Action 9 milestones |
|--|--|
| TAY BNL implementation with Contra Costa County Office of Ed | 8/1/2025                                 |

CARE Center BNL trainings

7/1/2025

Begin referrals to guaranteed income pilot

11/1/2025

**Target date for completing Key Action 9**

7/31/2027

## Funding Sources for Key Action 9

## Funding Sources for Key Action 9

| Funding source  | Description of how the funding will contribute to the achievement of Key Action 9                                   | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|---|---|--|
| CoC   | Coordinated Entry funding supports staffing and operations  |  |
| HHAP 3  | HHAP-3 services coordination supports TAY BNL efforts   |  |
| Parolee or probation programs that are intended to prevent homelessness upon release. | AB109 funding supports guaranteed income pilot  |  |
| Measure X   | Local sales tax revenue supports guaranteed income pilot  |  |
| Private funding   | Private funds support direct payments in guaranteed income pilot  |  |
| HHAP 6  | HHAP-6 will fund TAY serving programs that participate in TAY BNL efforts   | YSA: Rapid Rehousing/ Rental Subsidies   |
| HHAP 6  | HHAP-6 will fund TAY serving programs that participate in TAY BNL efforts   | YSA: Interim Housing Services and Services Coordination                            |
| HHAP 6  | HHAP-6 will fund TAY serving programs that participate in TAY BNL efforts   | Operating Expenses – Interim Housing   |
| HHAP 6  | HHAP-6 Administrative costs support CoC staff who are involved in the planning and implementation case conferencing | Administrative Costs   |

**Identify which of the following equity improvement areas will be addressed by Key Action 9.**

## Equity Areas for Key Action 9

| Equity area        | Description of how Key Action 9 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)   |
|--------------------|---|
| Housing Placements | Further integration between entities like Contra Costa County Office of Education and Coordinated Entry will enable the CoC to monitor the housing placement process and identify emerging or improving disparities                             |
| Housing Retention  | The Guaranteed Income program will prioritize seniors experiencing housing instability. This is the fastest growing segment of people experiencing homelessness and they are disproportionately represented in the homelessness response system |

## Key Action 10

### Description

Leverage Cal AIM Community Supports and Enhanced Care Management (ECM)

Identify which CA SPM(s) will be improved by Key Action 10 and how.

## SPM Improvement Plan for Key Action 10

| CA SPM     | Specific description of how Key Action 10 will improve this CA SPM  |
|------------|---|
| CA SPM 3   | CalAIM community supports, including, housing trio services, and ECM support housing retention and placement and transitional rent will target resources to people experiencing homelessness who meet eligibility for the behavioral health population, thus increasing housing placements  |
| CA SPM 7.3 | CalAIM community supports, including, housing trio services, and ECM support housing retention and placement and transitional rent will target resources to people experiencing homelessness who meet eligibility for the behavioral health population, thus increasing housing placements  |
| CA SPM 5   | CalAIM community supports, including, housing trio services, and ECM support housing retention and placement and transitional rent will target resources to people experiencing homelessness who meet eligibility for the behavioral health population, thus reducing exits to homelessness.  |
| CA SPM 7.5 | CalAIM community supports, including, housing trio services, and ECM support housing retention and placement and transitional rent will target resources to people experiencing homelessness who meet eligibility for the behavioral health population, thus reducing exits to homelessness.  |
| CA SPM 6   | CalAIM community supports, including, housing trio services, and ECM support housing retention and placement and transitional rent will target resources to people experiencing homelessness who meet eligibility for the behavioral health population, thus increasing housing placements for people experiencing unsheltered homelessness |
| CA SPM 7.6 | CalAIM community supports, including, housing trio services, and ECM support housing retention and placement and transitional rent will target resources to people  |

experiencing homelessness who meet eligibility for the behavioral health population, thus increasing housing placements for people experiencing unsheltered homelessness

**Clear metric for how success of Key Action 10 will be measured**

Increase number of participants receiving Cal AIM Community Supports and ECM, measured by HMIS data & Contra Costa Health Plan data

**Lead Entity for Key Action 10**

Contra Costa County

**Collaborating entity/ies for Key Action 10**

Contra Costa Health Plan, Contra Costa Health – Behavioral Health, Service Providers, Coordinated Entry

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 10**

| Milestones for Key Action 10   | Target dates for Key Action 10 milestones |
|--|---|
| Develop Model of Care for transitional rent  | 9/2/2025                                  |
| Increase outreach for MediCal enrollment and recertification, particularly to communities at-risk of losing coverage | 10/1/2025                                 |
| Implement transitional rent  | 1/1/2026                                  |

**Target date for completing Key Action 10**

12/31/2026

**Funding Sources for Key Action 10**

**Funding Sources for Key Action 10**

| Funding source  | Description of how the funding will contribute to the achievement of Key Action 10            | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|---|---|--|
| Medi-Cal program  | Medi-Cal provides reimbursement for community support services to managed care plan members   |  |
| PATH CITED  | PATH CITED supports the expansion of CalAIM services through staffing and operations          |  |
| Mental Health Services Act and Behavioral Health Services Act | BHSA housing funding will support permanent housing for eligible transitional rent recipients |  |

HHAP 6

HHAP-6 Administrative costs support CoC staff who are involved in the planning and implementation of transitional rent.

Administrative Costs

Identify which of the following equity improvement areas will be addressed by Key Action 10.

## Equity Areas for Key Action 10

| Equity area | Description of how Key Action 10 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more) |
|-------------|--|
|-------------|--|

|                  |   |
|------------------|---|
| Service Delivery | Coordination between managed care plans, behavioral health agencies, and homeless service providers will streamline service provision and increase resources available to managed care plan members, a population with racial and gender disparities. |
|------------------|---|

## Key Action 11

### Description

Utilize participant satisfaction surveys from people accessing services to modify program practices and policies for the purpose of increasing access.

Identify which CA SPM(s) will be improved by Key Action 11 and how.

## SPM Improvement Plan for Key Action 11

| CA SPM      | Specific description of how Key Action 11 will improve this CA SPM   |
|-------------|--|
| CA SPM 1a   | Utilizing participant feedback will improve access to services because services will be better informed by people with direct knowledge of CoC programs. |
| CA SPM 7.1a | Utilizing participant feedback will improve access to services because services will be better informed by people with direct knowledge of CoC programs. |

### Clear metric for how success of Key Action 11 will be measured

Establish baseline measures and increase participant satisfaction by incorporating feedback into program practices and policies, measured through participant surveys

### Lead Entity for Key Action 11

Contra Costa County

### Collaborating entity/ies for Key Action 11

CoC, contracted service providers, CORE outreach teams, people with lived experience of homelessness

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 11

Milestones for Key Action 11

Target dates for Key Action 11 milestones

Collect at least 500 surveys

5/31/2025

**Target date for completing Key Action 11**  
6/30/2026

## Funding Sources for Key Action 11

## Funding Sources for Key Action 11

| Funding source | Description of how the funding will contribute to the achievement of Key Action 11   | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------|--|--|
| CoC            | CoC planning funds support staffing and compensation for people with lived experience who support survey development   |  |
| HHAP 6         | HHAP-6 Administrative costs support CoC staff who administer surveys, analyze survey data, and incorporate feedback to program models funded by the CoC or county. | Administrative Costs   |
| HHAP 6         | All HHAP-6 funded programs will be required to administer this survey annually and solicit feedback from participants.   | YSA: Interim Housing Services and Services Coordination                            |
| HHAP 6         | All HHAP-6 funded programs will be required to administer this survey annually and solicit feedback from participants.   | YSA: Rapid Rehousing/ Rental Subsidies   |
| HHAP 6         | All HHAP-6 funded programs will be required to administer this survey annually and solicit feedback from participants.   | Operating Expenses – Interim Housing   |

**Identify which of the following equity improvement areas will be addressed by Key Action 11.**

## Equity Areas for Key Action 11

| Equity area      | Description of how Key Action 11 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)   |
|------------------|--|
| Service Delivery | Information identified in the participant satisfaction survey includes demographic details that will allow us to improve service delivery through specific training if racial or gender disparities are identified |

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. Incorporating participant feedback in the development of programs works to address disparities by centering lived expertise and supports identification of program level areas of opportunities that the CoC and County can utilize during program monitoring.

## Section 4. HHAP 6 Funding Plan

### 4. HHAP-6 Funding Plan

**State Priorities for HHAP 6 Funding:** HHAP 6 is intended to reflect the state's priorities to prevent and expeditiously reduce unsheltered homelessness through homelessness prevention activities and sustain existing Interim Housing Solutions, and Permanent Housing Solutions, including long-term sustainability of interim housing and permanent affordable housing.

To complete the HHAP 6 Funding Plan:

1. Identify the Administrative Entity submitting the budget.
  - Provide the Tax ID/TIN, primary contact for the contract, contact email, contact phone, and address for where the HHAP 6 check will be mailed.
  - Provide the total dollar amount of the HHAP 6 allocation(s) being administered under the Funding Plan.
    - **Reminder: This must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.**
2. Describe all activities proposed to be funded by HHAP 6 in clear, specific terms, and:
  - Identify the HHAP 6 eligible use category under which each proposed activity is budgeted. Activities must be specific and may only be categorized under one eligible use category. Activities may not be categorized under multiple eligible use categories (including activities under the Youth Set Aside).
  - Provide the total dollar amount of HHAP 6 funding proposed for the activity.
    - **Reminder: Administrative costs may not exceed 7% of all monies received.**
    - **Reminder: The Youth Set Aside (YSA) amounts, when combined, must total at least 10% of all monies received.**
  - Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.
  - **The total HHAP 6 funding proposed for the activity** should account for all dollars budgeted toward that activity. These amounts, when added, must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.
3. Indicate whether the budget proposes to support ANY:
  - New Interim Housing (aside from those designated in the Youth Set Aside) and/or
  - Non-Housing Solutions.

**Note: If the HHAP 6 budget proposes spending on New Interim Housing and/or Non-Housing Solutions, the region must document the sustainability of its permanent housing portfolio, as outlined in NOFA section IV.A.4.c, in the next section of this application.**

## Funding Plans from Administrative Entity/ies in Richmond/Contra Costa County CoC Participating in this Application

### Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Contra Costa County

**Tax ID**  
94-600509

**TIN**  
Gov\_TIN\_tax\_form\_CS\_Signed.pdf

**Primary contact for the contract**  
Jamie Schecter

**Title**  
Homeless Services Chief

**Email**  
jamie.schecter@cchealth.org

**Phone**  
(925) 391-4486

**Address where HHAP 6 check will be mailed**  
2400 Bisso Lane, Suite D Floor 2, Concord, California 94520

## Funding Plan - Contra Costa County

**\$ Total HHAP-6 Allocation(s) Administering**  
\$6,708,894.47

### 4.a. Proposed Funding Activities

#### Activity 1

**Describe Activity 1 in clear, specific terms.**

#### Funding Plan Description - Activity 1

Provide \$250,000 annually for three years to sustain existing transitional housing services at Pomona Apartments to transition aged youth experiencing homelessness.

**Identify the HHAP 6 eligible use under which Activity 1 is budgeted.**

#### Funding Plan Selection - Eligible Use Category for Activity 1

YSA: Interim Housing Services and Services Coordination

**Identify the total HHAP 6 funding proposed for Activity 1.**

#### Funding Plan Amount - Activity 1

\$750,000.00

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.**

### Funding plan activity 1 Key Action Link

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve**

Key actions 2, 5, 9 11

#### Activity 2

**Describe Activity 2 in clear, specific terms.**

**Funding Plan Description - Activity 2**

Provide homelessness prevention and diversion services to up to 180 individuals. Prevention services will target participants at imminent risk of homelessness and diversion services will target participants experiencing homelessness who may need short term interventions to exit homelessness, but cannot access other resources like CalAIM housing deposits or transitional rent.

**Identify the HHAP 6 eligible use under which Activity 2 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 2**

Prevention and Diversion

**Identify the total HHAP 6 funding proposed for Activity 2.**

**Funding Plan Amount - Activity 2**

\$900,000.00

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.**

**Funding plan activity 2Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve**

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Key action 3

**Activity 3**

**Describe Activity 3 in clear, specific terms.**

**Funding Plan Description - Activity 3**

Sustain critical interim housing programs across the County. HHAP-6 funds will complement other funding streams (identified in section 4.b) to provide ongoing services at programs like Delta Landing Interim Housing, Concord shelter, Brookside shelter, Mountain View family shelter, and GRIP family shelter.

**Identify the HHAP 6 eligible use under which Activity 3 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 3**

Operating Expenses – Interim Housing

**Identify the total HHAP 6 funding proposed for Activity 3.**

**Funding Plan Amount - Activity 3**

\$4,200,000.00

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.**

**Funding plan activity 3Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve**

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Key actions 2, 6, 9, 11

## Activity 4

Describe Activity 4 in clear, specific terms.

### Funding Plan Description - Activity 4

Provide staffing and operating support to HHAP grant activities like reporting and contracting.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

### Funding Plan Selection - Eligible Use Category for Activity 4

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 4.

### Funding Plan Amount - Activity 4

\$469,622.61

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

## Funding plan activity 4Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

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Key actions 1, 6, 7, 9, 10, 11

## Activity 5

Describe Activity 5 in clear, specific terms.

### Funding Plan Description - Activity 5

Provide rapid rehousing services for up to 15 transition aged youth experiencing homelessness.

Identify the HHAP 6 eligible use under which Activity 5 is budgeted.

### Funding Plan Selection - Eligible Use Category for Activity 5

YSA: Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 5.

### Funding Plan Amount - Activity 5

\$389,271.86

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.

## Funding plan activity 5Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

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Key actions 4, 8, 9, 11

**Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?**

No

**Does this budget propose to fund any Non-housing Solutions?**

No

## Section 4.b-d. Housing Portfolio

### Housing Portfolio

#### Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios

##### Steps to complete this section:

To complete 4.b. Sustainability of the Region's Interim Housing Portfolio:

1. Identify the total existing Interim Housing shelters and beds (beds) in the region.
2. If proposing to use HHAP 6 to fund New Interim Housing solutions, aside from those designated for the Youth Set Aside, Eligible Applicants must identify the total beds proposed to be added during the grant term (FY24/25-28/29) in the region and are required to complete 4c, the Sustainability of the Region's Permanent Housing Portfolio.
3. Identify the total estimated capital and operating costs for the beds (existing and, if applicable, proposed to be added) during the grant term.
4. Identify the funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for the beds in the region for the grant term.

##### To complete 4.c. Sustainability of the Region's Permanent Housing Portfolio:

#### **Required if any regional partner is proposing to spend HHAP 6 funding on New Interim Housing solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions.**

For the region's existing, at-risk, and proposed permanent affordable housing identify all the following:

1. The total (existing, at-risk, and proposed) permanent affordable housing developments and units (developments) in the region. Data for existing and at-risk developments can be provided by HCD upon request.

**Note: Developments proposed includes those currently seeking permanent housing funding or operations support in the region which still have a financing or supportive services and operations funding gap.**

2. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments during the grant term.
3. The funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for (existing, at-risk, and proposed) developments in the region for the grant term.

##### To complete 4.d. Documentation of Youth Set Aside Requirement:

1. Certify that the region has budgeted at least 10 percent of each HHAP 6 allocation to be spent on services for homeless youth (as defined in HSC 50216(l)).

## 4.b. Sustainability of the Region's Interim Housing Portfolio

### Region's Interim Housing Portfolio

Number of Existing Interim Beds (beds) within the Region

1,108

(If Applicable) Number of Interim Beds Proposed to be added within the grant term (FY24/25-28/29)

70

Total Estimated Capital and Operating Cost for the Existing and Proposed Beds during the grant term

\$195,636,350.00

### Funding Sources Realizing and Sustaining the Estimated Capital and Operating Costs for Beds in the Region within the Grant Term (FY24/25-FY28/29)

| Funding Source | Amount Dedicated |
|----------------|------------------|
| AB109          | \$6,612,877.00   |
| BHBH           | \$10,250,000.00  |
| BHSA           | \$13,008,143.00  |
| CalAIM         | \$7,201,562.00   |
| DJJ            | \$460,015.00     |
| EHSD GA        | \$627,000.00     |
| ERF            | \$7,171,975.00   |
| ESG            | \$661,875.00     |
| General Fund   | \$2,887,060.00   |
| HHAP           | \$5,982,428.00   |
| John Muir      | \$250,000.00     |
| Keller Canyon  | \$50,000.00      |
| MAA            | \$2,850,165.00   |
| Measure X      | \$1,286,350.00   |
| MHSA           | \$3,062,167.00   |
| PATH           | \$770,000.00     |

|                           |                 |
|---------------------------|-----------------|
| Mental Health Realignment | \$770,000.00    |
| SAMSHA                    | \$3,595,658.00  |
| THP+                      | \$648,020.00    |
| VA                        | \$2,126,125.00  |
| Private Fundraising       | \$73,470,894.00 |
| Opioid Settlement         | \$499,798.00    |
| City                      | \$2,210,000.00  |
| RHY                       | \$1,550,000.00  |

**Total Amount Dedicated Interim**  
 \$148,002,112.00

**Optional: Narrative Response of the Region's Plan to Sustain Interim Housing**  
 Contra Costa HHAP-6 app threshold review - interim housing portfolio.docx

#### 4.d. Documentation of Youth Set Aside Requirement

By checking the box below, I certify that at least 10 percent of each HHAP 6 allocation is set-aside for youth (defined in HSC 50216(l)), as required by HSC 50241(e).

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.  
 Yes

## Section 5. Regional Memorandum of Understanding (MOU) and Application Certification

### 5. MOU and Certification

Steps to complete this section:

1. **Upload** the Memorandum of Understanding (MOU) as specified below.
2. **Complete** the certification to indicate all information included in this regional application is true and accurate.

### Memorandum of Understanding (MOU)

**Memorandum of Understanding (MOU)**

H3 CoC MOU HHAP-6\_Final\_signed.pdf

**Supporting Documentation (Optional)**

### Certification

#### Participating Eligible Applicant 1

**Participating Eligible Applicant**

Contra Costa County

**Certification [ParticipatingEligibleApplicant]**

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

**Name**

Jamie Schecter

**Phone**

(925) 391-4486

**Email**

jamie.schecter@cchealth.org

#### Participating Eligible Applicant 2

**Participating Eligible Applicant**

Richmond/Contra Costa County CoC

**Certification [ParticipatingEligibleApplicant]**

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

**Name**

Jamie Schecter

**Phone**

(925) 391-4486

**Email**

jamie.schecter@cchealth.org