



California Department of Housing and Community Development

HHAP Round 6 Regionally Coordinated Homelessness Action Plan

Section 1. Regional Identification and Contracting Information

Steps to complete this section:

1. Select the Continuum of Care (CoC) Region. The definition of "Region" is the geographic area served by a county, including all cities and the CoC or CoCs within it (HSC 50230(v)).
2. Indicate which Eligible Applicants are applying together as a region for HHAP 6 (i.e., which Eligible Applicants will administer the Regionally Coordinated Homelessness Action Plan and be signatory to the Memorandum of Understanding). Eligible Applicants for HHAP 6 are all counties, all Continuums of Care, and Large Cities.
3. For each participating Eligible Applicant, indicate whether and how the Eligible Applicant intends to contract with HCD (i.e., indicate whether the Eligible Applicant will act as their own Administrative Entity, or designate one of the other regional partners to administer their allocation and act as the Administrative Entity on their behalf).

Regional Application Participation

Continuums of Care (CoCs)

- A CoC that serves a single county **must** apply as part of the regional application with the county and any overlapping Large Cities. In this case, the CoC should select: *"Is participating in this regional application as an Eligible Applicant."*
- A CoC that serves multiple counties **must either:** apply as part of a single regional application with multiple counties and any overlapping Large Cities **or** participate in the regional application of each overlapping county and the Large Cities therein. When the CoC is participating in multiple regional applications, the CoC should select: *"Is participating in this regional application as an Eligible Applicant"* for the regional application that will include the CoC's HHAP 6 funding plan, and should select: *"Is participating in this regional application as a collaborator"* for all other regional applications they are participating in. This will help to ensure the CoC's funding plan is only collected on a single regional application.

Large Cities ("City" or "Cities")

Large Cities must apply as part of the regional application with the applicable county and CoC.

Counties

- In a CoC that serves a single County, the County **must** apply as part of a regional application with the CoC and any overlapping Large Cities.
- In a multi-county CoC, counties are **strongly encouraged** to apply in collaboration with other counties that are served by the same CoC. **At a minimum**, each County must apply with the overlapping CoC.

LA Region

All CoCs within the County of Los Angeles shall be considered part of a single region, along with the County and Large Cities within the county and therefore **must** apply together. (HSC § 50230(v)(2).)

Contracting

Each Eligible Applicant has the discretion to administer their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. The selections made in this section will indicate which Eligible Applicant will enter into contract with HCD to administer each Eligible Applicant's HHAP 6 allocation. For reference, [HHAP 6 allocations](#) are available on HCD's HHAP website.

The Administrative Entity is responsible for meeting the terms and conditions of the contract, which include, but is not limited to, contracting (when necessary) with sub-recipients, and fulfilling all monthly, annual, final, and Homeless Management Information System (HMIS) reporting requirements.

- **If you plan to contract with HCD to receive and administer only your (individual) HHAP 6 allocation**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection.
- **If you do not plan to contract with HCD and instead plan to identify another participating Eligible Applicant in the region to enter into contract with HCD to receive and administer your HHAP 6 allocation**, select: *"Identify another participating Eligible Applicant in their region to enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection. Once selected, you will be prompted to designate the Administrative Entity from a list of other Eligible Applicants in the region.
- **If you plan to contract with HCD to receive and administer multiple HHAP 6 allocations within your region**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region"* under the contracting selection.

Please select the Continuum of Care region

Fresno City & County/Madera County CoC

Fresno City & County/Madera County CoC Region

Fresno City & County/Madera County CoC

CA-514 Participation

Is participating in this application as an eligible applicant.

CA-514 Contracting

Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP 6 allocation

CA-514 Designated Administrative Entity

Fresno County

Contact Title

Senior Staff Analyst

Name

Shannon Duncan

Email

sduncan@fresnocountyca.gov

Phone

(559) 600-2347

City of Fresno

Fresno Participation

Is participating in this application.

Fresno Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

Contact Title

City Manager

Name

Georgeanne A. White

Email

Georgeanne.White@fresno.gov

Phone

(559) 621-7795

Fresno County

Fresno County Participation

Is participating in this application.

Fresno County Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region

Contact Title

Senior Staff Analyst

Name

Shannon Duncan

Email

sduncan@fresnocountyca.gov

Phone

(559) 600-2347

Madera County

Madera County Participation

Is participating in this application.

Madera County Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

Contact Title

Administrative Services Officer

Name

Sonee Brown

Email

sonee.brown@maderacounty.com

Phone

(559) 675-7841

Number of Contracts

3

Section 2. Documentation and Certification of Stakeholder Engagement

Section 2. Documentation of Stakeholder Engagement

1. Provide the dates for which at least three public meetings were held to support the development of the Regionally Coordinated Homelessness Action Plan (Plan).
2. Describe how each stakeholder group from the list provided was invited and encouraged to engage in the Plan.
3. Describe the specific input from the public meetings that was incorporated into the Plan.
4. Certify that all participating Eligible Applicants met the process requirements for developing the Plan.

Meeting Dates

Meeting Dates	Meeting Name or Identifier (optional)
3/6/2025	Madera
3/12/2025	City of Fresno
3/13/2025	CoC
3/19/2025	County-Mendota
3/21/2025	Online
3/24/2025	County-Selma

Stakeholder engagement

Stakeholders	Description of how stakeholders were invited and encouraged to engage in the public stakeholder process	Describe the specific input from stakeholders that was incorporated into the Plan
People with lived experience of homelessness, including but not limited to survivors of domestic violence.	The County of Fresno presented at the March 13, 2025, FMCoC in person meeting. Membership includes people with lived experience in homelessness including survivors of domestic violence, homeless service providers including those serving victims of domestic violence, local jurisdiction representatives, Medi-Cal managed care plans, victims of human trafficking service providers, local school districts, local community colleges, and various other service providers. Everyone in attendance was encouraged to provide funding recommendations as well as any feedback pertaining to homeless services throughout the meeting.	
Youth with lived experience of homelessness.	County of Fresno met with current youth providers to receive feedback from program participants and staff members. The youth providers provide services to youth within the Fresno Madera Continuum of Care jurisdiction. Additionally, youth providers from Madera County were provided the flyer with all meeting information and were invited to all community meetings.	
Local department leaders and staff of qualifying smaller jurisdictions, including child welfare, public welfare, health care, behavioral health, justice, and education system leaders.	Along with presenting at the FMCoC meeting, there were also two meetings held in rural Fresno County and one in Madera County. This allowed for a diverse collection of feedback from throughout the jurisdiction. The flyer was shared with community leaders and was posted on the FMCoC website.	

Homeless services and housing providers, including developers of permanent affordable housing operating within the region.

The City of Fresno presented at the HHAP-6 Community Meeting on March 12, 2025, held at the Ted C. Wills Community Center. This meeting followed the presentation of the 2024 Housing Element Annual Progress Report. A diverse group of individuals—including developers and housing providers—who attended the Housing Element meeting also participated in the HHAP-6 meeting. These additional participants collaborated with homeless service providers and advocates to offer feedback for the HHAP-6 planning process.

Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region.

The Medi-Cal managed care providers are members of the CoC and their feedback was captured during the March 13th meeting. Additionally, the CoC representative during the application development process was a managed care plan provider; where they were able to provide feedback on all aspects of the application including community outcomes.

Street medicine providers, victim service providers, and other service providers directly assisting people within the region experiencing homelessness or at risk of homelessness.

Although a majority of the required stakeholders were present during various meetings, many stakeholders, including those listed here, were invited to provide their feedback via email which provided a link to the community's online survey. This survey was also shared at the various meetings to provide multiple methods of providing feedback.

Federally recognized tribal governments pursuant to Section 4103 of Title 25 of the United States Code that are within the region.

Tribal governments were included in the public stakeholder process via the CoC public meeting as there is representation from Big Sandy Rancheria in the membership. There were opportunities for input into prioritization as well as the funding plan for all members and

attendees of the CoC general meeting. Tribal governments were informed of the community meetings which were publicly advertised via online announcements by all jurisdictions and physical flyers distributed throughout the community. As mentioned below, the majority of the feedback was collected anonymously so a record of specific input on the part of Tribal Governments is not known. However, all input was taken into consideration when developing the plan for funding.

Describe any other input from public meetings not captured above that was incorporated into the Plan.

Documentation of Stakeholder Engagement Narrative - Stakeholder Input

The majority of feedback was collected anonymously at the community meetings as planning and execution of these meetings occurred after the NOFA was released but prior to the application template being released. Additionally, the partnering jurisdictions believed that anonymous responses would lead to stakeholders providing more open and direct feedback.

During the meetings, the eligible activities for HHAP-6 were presented to the community, allowing them to meet with staff and discuss each topic. This provided an opportunity for the community to seek clarification on the eligible activities and give feedback on the resources that are working or not working. Feedback was collected anonymously using paper ballots or electronic ballots depending on the type of meetings. However, stakeholders were able to provide suggestions and opinions verbally or in written form. A total of 959 anonymous votes were received, with each person allowed to select up to three eligible activities for prioritization. The community's top three eligible activities selected for adults were:

1. Delivery of Permanent Housing Innovative Housing Solutions and Operating Subsidies for Youth and Adults
2. Services and Service Coordination for Youth and Adults
3. Rapid Rehousing

The community's top three eligible activities selected for youth were:

1. Services and Service Coordination
2. Delivery of Permanent Housing Innovative Housing Solutions and Operating Subsidies for Youth and Adults
3. Prevention and Shelter Diversion

Additionally, the multi-jurisdictional funding plan was shared for public comment prior to approval by each of the jurisdictions' governing bodies, providing an additional opportunity for the jurisdictions to receive input on the funding plan and priorities.

Optional Upload: Stakeholder Engagement

By checking this box, I certify that all participating Eligible Applicants met the public meeting process requirements in statute (HSC Section 50240(d) and (e)) and in the [HHAP 6 NOFA](#) in developing the Regionally Coordinated Homelessness Action Plan, documented in Section 2 of this regional application.

I certify under penalty of perjury that all of the information in Section 2, above, is true and accurate to the best of my knowledge.

Open

Section 3. Regionally Coordinated Homelessness Action Plan

Section 3. Regionally Coordinated Homelessness Action Plan

Applicants must submit a Regionally Coordinated Homelessness Action Plan (Plan) that fully complies with HSC section 50240(c). This Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants.

In developing the HHAP 6 Regionally Coordinated Homelessness Action Plans, regions should build upon their approved HHAP 5 Regionally Coordinated Homelessness Action Plans. This means regions should leverage and update information from their approved HHAP 5 Regionally Coordinated Homelessness Action Plan in corresponding sections of the proposed HHAP 6 Regionally Coordinated Homelessness Action Plan.

Regional Roles, Responsibilities, and Housing and Homelessness Service Policies

3.a. Regional Partners' Roles and Responsibilities

3.a.1. Outreach and Site Coordination

Eligible Applicant	Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on citing of services, shelters, and interim and permanent housing in the region
Fresno County	The Department of Behavioral Health utilizes HHAP and ARPA funding to provide outreach, engagement, and linkage services to individuals experiencing homelessness in the rural and unincorporated areas of Fresno County through the Projects for Assistance in Transition from Homelessness (PATH) program. This program is currently operated by Kings View, Corporation, a local provider and is targeted to adults experiencing serious mental illness and/or co-occurring substance use disorders who are homeless or at imminent risk of becoming homeless. Although the HHAP funded shelters are all located in metro Fresno, they are all available to anyone experiencing homelessness within Fresno County. A pilot program operated through the PATH Outreach services also provides motel vouchers for unhoused individuals in rural communities that lack the infrastructure or concentration of unhoused individuals to necessitate regional shelter capacity. Additionally, the County is currently completing and application on behalf of the FMCoC for Emergency Solutions Grant funding that will be prioritized for non-entitlement areas which are primarily in rural Fresno County.
City of Fresno	The City of Fresno supports comprehensive street outreach and encampment resolution services within the metropolitan Fresno area. Through allocations from the Homeless Housing, Assistance and Prevention (HHAP) program and the Encampment Resolution

Funding (ERF), the City funds the Homeless Outreach Progressive Engagement (HOPE) Team, currently operated by Poverello House.

The HOPE Team collaborates closely with the City's Homeless Assistance Response Team (HART), Code Enforcement, the Public Works/Solid Waste Division, the Fresno Police Department, the Continuum of Care's Coordinated Entry System (CES), and a network of homeless service providers. Together, these partners work to engage, serve, and stabilize individuals experiencing unsheltered homelessness, particularly those who are most vulnerable and at risk, while also facilitating the resolution of encampments within Fresno's city limits.

The City's Homeless Assistance Response Team (HART) is comprised of four components:

1. Outreach (HOPE)
2. Police Response (HART PD)
3. Code Enforcement (HART CODE) Sanitation (HART Sanitation)
4. Sanitation (HART Sanitation)

Each division within the Homeless Assistance Response Team (HART) plays a distinct role in the City of Fresno's encampment resolution strategy.

The Homeless Outreach Progressive Engagement (HOPE) Team leads the City's street outreach efforts, engaging individuals and families experiencing homelessness. Operated by Poverello House, the HOPE Team connects people with essential services such as screening and assessment, crisis intervention, community referrals, interim shelter placement, and short-term case management. A HOPE Team dispatcher receives referrals from the City and coordinates outreach efforts to identified encampment locations. In addition to working within city limits, the HOPE Team collaborates with external partners, including the Fresno Irrigation District, Caltrans, the County of Fresno, the Downtown Association, and other jurisdictions to extend outreach and engagement efforts.

HART PD provides law enforcement services at encampment sites established on property not legally permitted for occupancy. Their role is to ensure public safety and uphold local ordinances related to unauthorized encampments.

HART Code Enforcement addresses encampment locations requiring formal notifications and regulatory compliance. This includes issuing notices to property owners and encampment occupants and managing code-related concerns that may arise during resolution efforts.

HART Sanitation is responsible for trash and debris removal at encampment sites, including the collection and safekeeping of unattended personal property of value, in accordance with applicable regulations.

In addition, the City’s Encampment Resolution Fund (ERF) project enhances outreach services in designated ERF zones within metro Fresno. This initiative includes initial screenings, emergency needs assessments, and immediate service connections, such as mental health and alcohol and other drug (AOD) services. Outreach teams also link unsheltered individuals to shelter and housing resources through the Continuum of Care’s Coordinated Entry System (CES). For those awaiting shelter placement or ineligible for immediate housing, outreach staff provide “street navigation” services, helping individuals develop housing plans and facilitating connections to permanent housing.

Fresno City & County/Madera County CoC	Through the HUD CoC Grant, the FMCoC funds the Coordinated Entry Management Entity. This entity, through Poverello House, employs the housing matcher and community coordinator positions for the Coordinated Entry System, and works actively in the community to connect clients with navigators and complete match requests as well as oversee the training for homeless services providers across the continuum. The entity has worked to create referrals for access site staff to connect clients with navigators funded through HHIP, to ensure that these services are made available to clients who present when no shelter beds are available. Additionally, the Coordinated Entry Subcommittee meets bi-monthly to evaluate community performance and address bottlenecks in the system, making recommendations to the FMCoC Board of Directors as appropriate.
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Madera County	The County of Madera has a Housing and Homelessness Services webpage within the main county website. Through this website, the public can identify encampments for outreach services and submit referral forms to the Homeless Engagement for Living Program (HELP Center) located at the Community Action Partnership of Madera County (CAPMC), which also serves as Madera County's Coordinated Entry System (CES). The County of Madera Sheriff's Office, Social Services Department, Behavioral Health Services, and Public Health Department coordinate with CAPMC and other local agencies when an encampment has been identified. A combination of supportive services such as intensive case management, community treatment, housing navigation, coordination with street-based healthcare and other healthcare services, and hygiene services and supplies are provided as needed.
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3.a.2. Siting and Use of Available Land

Eligible Applicant	Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region
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Fresno County	The County of Fresno, through its Department of Public Works and Planning, reviews building permits and discretionary land use and subdivision map applications, makes recommendations to the County's Planning Commission and Board of Supervisors regarding land use, building, subdivision, and zoning matters, and administers
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the County's General Plan (which includes a Housing Element) and Community Plans for unincorporated areas of the County. The County's General Services Department maintains and continually updates an inventory of County owned and leased properties and will designate properties as surplus land for potential interim and permanent housing development as appropriate. The County coordinates with other jurisdictions on regional land use and resource management items and certain discretionary land use applications which fall within a city's sphere of influence. When Federal/State funds are available, the County also provides loans and/or grants to support the construction and rehabilitation of affordable housing.

The County conducts an annual Developer Meeting to educate developers about the various funding sources available to build in the County. The County highlights various parcels that can be developed for multi-family housing projects or mobile home parks and lists of such parcels are made available to the developers. Additionally, the County discusses the housing needs of the residents of Fresno County and provides opportunities for partnership between developers, property owners and the County. Additionally, County staff provide technical assistance to interested developers and property owners to identify methods to develop in the County.

City of Fresno

The City of Fresno's Planning and Development Department plays a central role in advancing the development of interim and permanent housing by identifying and promoting the use of available land throughout the region. The department is responsible the creation and regular updating of key land use policy documents, including the General Plan and the Housing Element, the latter of which was recently adopted by the California Department of Housing and Community Development (HCD).

These foundational documents guide the City's growth and land use decisions across both urbanized and undeveloped areas. They also serve as strategic tools for addressing the region's housing needs, with a strong emphasis on expanding access to affordable housing. The Fresno Housing Element is a critical planning document that outlines strategies to increase housing production through both short and long-term solutions. It identifies suitable sites for the development of temporary and permanent housing and advocates for zoning and land use policy changes that facilitate affordable housing construction. The plan also prioritizes housing solutions for vulnerable populations, including individuals experiencing homelessness and low-income families. By addressing these key areas, the Housing Element aims to expand housing opportunities for all residents, particularly those most in need.

The City of Fresno's Planning and Development Department uses the Housing Element and related plans to guide both public and private sector investments, with the goal of improving the quality of life for residents. The department works in close coordination with other City divisions—such as Housing Production and Finance, Community Development, and Homeless Services—to ensure that affordable

housing development is integrated with community infrastructure and supportive services.

City staff routinely review entitlement applications to ensure alignment with the General Plan, Housing Element, and Development Code. Construction plans are evaluated for compliance with health, safety, and accessibility standards. Additionally, the City identifies and facilitates the disposition of surplus City-owned land for affordable housing development, in accordance with the California Surplus Land Act.

To support housing development, the City actively pursues a variety of funding sources aligned with Fresno's housing priorities, including the Local Housing Trust Fund, Homekey, and the Encampment Resolution Fund (ERF) program. The City also maintains and regularly updates an inventory of City-owned parcels, assessing their suitability for housing and conducting due diligence to ensure optimal use of available land.

Through these coordinated efforts, the City of Fresno is working to expand housing opportunities and strategically utilize available land for the production of both interim and permanent housing to meet the region's growing housing needs.

Fresno City & County/Madera County CoC

The FMCoC serves a critical role in informing the community of the needs for households experiencing homelessness. From coordinating the Point-in-Time Count, to improving and analyzing HMIS data, the various subcommittees and Board of Directors of the CoC work to inform the City and Counties of Fresno and Madera of the housing needs in the community. Once projects are developed and funded, the FMCoC CES Management Entity ensures that households are connected to services and matched to appropriate housing interventions, resulting in prioritized referrals to projects as they come online.

Madera County

The Madera County Community & Economic Development (CED) Department consists of the following divisions: Environmental Health, Planning, and Building. Through its Environmental Health Division, the County provides services through programs for land use and development. The Planning Division is responsible for preparing and updating the County's General Plan for the land use and physical development of the County and for executing this Plan. Planning also administers County Affordable Housing and Economic Development Programs including Community Development Block Grant (CDBG) and Neighborhood Stabilization Program (NSP), and HOME Grants, as Federal and State funding is made available and/or awarded to the County. The Building Division reviews construction permits, plans for new development and remodels, and conducts building inspections. These three divisions work together to make recommendations to the County's Planning Commission and the Board of Supervisors.

3.a.3. Development of Shelter, Interim and Permanent Housing Options

Eligible Applicant

Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing

Fresno County

The Fresno County Department of Behavioral Health (DBH) partnered with the Fresno Housing Authority and Upholdings, LLC for the development of The Arthur at Blackstone, Avalon Commons, Crossroads Village and Libre Commons developments. DBH applied to Housing and Community Development and received No Place Like Home (NPLH) awards in the amount of \$3,499,685 for The Arthur at Blackstone, \$2,183,000 for Avalon Commons, \$20,000,000 for Crossroads Village and \$11,922,685 for Libre Commons that were allocated toward the construction of these developments. Additionally, DBH has a 20-year commitment to provide Specialty Mental Health Services and Housing Supportive Services for all tenants living at these sites. Through HHAP funding, the County, in partnership with the FMCoC, is currently funding 80 shelter beds: 12 interim shelter beds for youth; 12 triage emergency shelter beds in Madera County; 56 triage emergency shelter beds in Fresno County; along with 65 project-based rapid rehousing units and a rural, tenant-based rapid rehousing project with a capacity of 15 households. The Department of Social Services (DSS) is also using HHAP funding to extend CalWORKs Homeless Assistance stays beyond 16 days. These extended stays are coupled with CalAIM services to help ensure that households are connected to permanent housing or another appropriate housing interventions prior to exiting shelter. Each of the ESG, HDAP, and CalWORKs HSP funding sources serve as additional resources in the community for housing, employment, training, advocacy, and financial assistance.

Additionally, the County is aggressively pursuing interim and permanent housing funding opportunities made available through Prop 1, BHCIP, and Homekey+. In December 2024, DBH submitted three applications for BHCIP funding to support the development of psychiatric care facilities, which will expand capacity to provide residential treatment services for unhoused individuals with acute SMI needs. In Spring of 2025, the County submitted two Homekey+ applications to develop up to 137 permanent supportive housing units for individuals experiencing homelessness with a behavioral health challenge and will leverage BHSA funding to provide ongoing support for these projects should they be awarded. DBH intends to submit additional applications for behavioral health residential treatment facilities through the second round of BHCIP Bond funding, which is anticipated in Summer of 2025.

The County advertises funding opportunities as funds become available throughout the year to funds permanent supportive housing and affordable housing developments in unincorporated Fresno County or in one of the incorporated cities that participates in the County's Joint Powers Authority agreement for State and Federal development funding sources. County staff also provide technical to developers in preparing their applications for County funding if necessary. The County provides letters of support for developers

applying for funding when appropriate.

City of Fresno

The City recognizes the ongoing need to address unsheltered homelessness and establish sustainable pathways to permanent housing for the unhoused community. In response, the City has made substantial investments in developing and maintaining both interim shelter and permanent housing capacity and remains committed to pursuing additional funding opportunities to support these efforts.

Through Homekey Round 2, the City is currently operating 295 interim housing beds and supportive services. A recent award under Homekey Round 3 will add 129 permanent housing units, expected to come online within the next year. Additionally, the City utilizes HHAP funding to support 380 emergency shelter beds annually.

To further address the needs of individuals residing in encampments, the City has leveraged Encampment Resolution Fund (ERF) awards and American Rescue Plan Act (ARPA) funds to establish 155 additional interim shelter beds in the designated ERF Encampment Area. All City-funded shelter and interim housing programs incorporate housing-focused wraparound services designed to quickly transition individuals from homelessness to permanent housing and link them to available resources to provide the ongoing support necessary to help them maintain housing stability.

Looking ahead, the City intends to expand its efforts by investing in Rapid Rehousing subsidies, including vouchers for Independent Living Home placements, through its HHAP Round 5 allocation. Furthermore, the City plans to apply for Encampment Resolution Fund Round 4 to enhance support for encampment residents through strategies such as shared housing, additional Rapid Rehousing subsidies, and comprehensive supportive services.

These strategic investments in Rapid Rehousing and supportive programs will complement the City's existing infrastructure, reinforcing a holistic approach to increasing permanent housing placements and reducing unsheltered homelessness across Fresno.

Fresno City & County/Madera County CoC

Through the 2024 HUD CoC Grant, the FMCoC was awarded \$10,060,278 for Rapid Rehousing and Permanent Supportive Housing programs. Through HHAP funding, the County, in partnership with the FMCoC, is currently funding 111 shelter beds: 12 interim shelter beds for youth; 79 triage emergency shelter beds in Fresno County; and 20 family emergency shelter rooms; along with 23 project-based rapid rehousing units and a rural, tenant-based rapid rehousing project with a capacity of 15 households. The FMCoC CES provides training, referrals, and match to all participating projects in the continuum. Additionally, the FMCoC will utilize HHAP-5 funding to support tenant-based Rapid Rehousing for 42 households in Madera County.

Madera County

The County of Madera utilizes CDBG-CV3 and HHAP grant funds for the Madera Rescue Mission (MRM) Triage Center project. The Triage

Center consists of six prefabricated units, which have the capacity to accommodate 12 additional guests. Each unit includes two bedrooms along with a kitchen, bathroom, and living room. The units are placed in the residentially zoned land owned by and adjacent to MRM.

The Madera County Department of Behavioral Health Services (MCBHS) partnered with Self-Help Enterprises to develop River Grove Apartments in Oakhurst. MCBHS applied for to the California Department of Housing and Community Development and received a No Place Like Home (NPLH) award in the amount of \$20,000.00 for the development of River Grove. Twenty-two (22) of the 70 units have been designated to Permanent Supportive Housing (PSH). Additionally, MCBHS has committed to providing 20 years of case management and Specialty Mental Health Services to PSH households.

3.a.4. Coordination of and Connection to Service Delivery

Eligible Applicant	Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness
Fresno County	<p>The County of Fresno continues to require all HHAP-funded emergency shelters to provide wraparound services to all guests as well as serve as Coordinated Entry access sites. Access sites are an essential component of the CES wherein clients are triaged for acuity and immediate interventions available, should a bed not be available at that shelter the access site will reach out to other shelters in the community and do their best to find an available bed to prevent another unhoused night. Clients are also referred to other necessary interventions, including referrals to the County Department of Behavioral Health and the HHAP funded diversion program to attempt to prevent homelessness by empowering clients to identify immediate alternate housing arrangements. Additionally, the Department of Social Services Homeless Assistance Unit (HAU) assists CalWORKs clients in crisis, with CalWORKs Homeless Assistance, evaluates for assistance programs for which households may be eligible, but not receiving, and refers to access sites for further assessment and referral, as needed. Through HHAP funding, the DSS HAU will continue working towards becoming an initial screening and diversion site to offer access to services (including CalAIM resources) and diversion services on-site.</p>
City of Fresno	<p>The City of Fresno will follow procedures outlined in Administrative Order 6-23 Garbage Removal Clean-up of Temporary Shelter and Code Enforcement Abatement. Specifically, the Homeless Assistance Response Team (HART) will adhere to AO 6-23 to provide: On City-Owned Property, 3 days' notice is given for removal of trash. For encampments of 10 or more individuals, 7 days' notice is given to vacate the site (Exhibit B). In addition to AO 6-23, our Homeless Street Outreach RFQ outlines how Homeless Outreach Teams must</p>

coordinate with the City of Fresno's HART team. Specifically, the Homeless Outreach Team will respond to and handle an initial crisis or request through the HART team. All clients referred by the HART team will receive outreach services. The City of Fresno's service agreement with Poverello House outlines how their HHAP Street Outreach Team accepts outreach referrals from HART. The Street Outreach Team also accept referrals from other City of Fresno departments, Caltrans, the Fresno Irrigation District, and railroads. The referral process ensures that there is a linkage to services as part of each encampment clean-up. This is done in conjunction with general outreach throughout the City of Fresno to link unhoused individuals to emergency shelter, supportive services, and housing navigation. Please refer to the highlighted portions in the attached RFQ and Service Agreement for additional details.

The City of Fresno is committed to a coordinated, client-centered approach in delivering comprehensive services to individuals experiencing homelessness or at risk of homelessness. All City-funded projects under the Homeless Housing, Assistance, and Prevention (HHAP) and Encampment Resolution Fund (ERF) programs are required to provide integrated wraparound services. These services ensure that participants have access to essential supports including behavioral health, mental health, substance use treatment and housing navigation.

The City has expanded its outreach and engagement efforts through initiatives such as mobile shower and dedicated outreach teams, which meet individuals where they are to build trust and establish initial connections to care. In partnership with the Lived Experience Advisory Board, the City incorporates community-informed feedback to improve service accessibility and effectiveness for unsheltered populations. The City of Fresno is also coordinating with Fresno County in homeless outreach development, which will extend outreach services through 2029. Both entities are collaborating to build an RFP that will serve the metro and county.

All City-administered projects are required to participate in the local Continuum of Care (CoC) and to utilize the Coordinated Entry System (CES) for referrals, ensuring that individuals are connected to the most appropriate housing and supportive services. Under the ERF program, the City has targeted a specific encampment area in metro Fresno with a focused outreach model that includes initial screenings to assess urgent needs, referrals to shelter and housing through CES, and "street navigation" services for individuals awaiting placement or ineligible for shelter. These services support the development of individualized housing plans and facilitated expedited connections permanent housing.

As part of the ERF Round 3 initiative, the City has integrated behavioral health professionals into its outreach model. This includes the addition of a Licensed Marriage and Family Therapist, Licensed Social Worker, Interim Clinician, and two Alcohol and Other Drug (AOD) Counselors. These professionals not only provide on-site services but also work in close coordination with the County of Fresno Department of Behavioral Health.

In collaboration with Jurisdictional partners, the City continues to pursue additional funding to:

1. Coordinate mental health and supportive services for unhoused individuals.
2. Improve access and service equity for historically underserved populations.
3. Enhance housing navigation services to support increased shelter inflow and successful exits.
4. Expand landlord engagement strategies to open up more housing opportunities.
5. Explore shared housing models that improve affordability and sustainability for households transitioning into permanent housing.

Through this coordinated and collaborative approach, the City of Fresno is building a holistic, sustainable system that supports individuals in their journey to stable housing and improved well-being.

Fresno City & County/Madera County CoC

The FMCoC funds the CES Management Entity, through its HUD CoC Grant. This entity, which employs the housing matcher and community coordinator, co-chairs the CES subcommittee and takes the lead on identifying gaps in the system. The CES housing matcher and community coordinator, refer clients to navigators and complete match requests to connect clients to the appropriate housing interventions through referrals from participating FMCoC providers across all jurisdictions. The HMIS lead provides support to evaluate information in addressing data quality and system performance toward ending homelessness. Representatives from all jurisdictions participate in both the HMIS and CES subcommittees as well as on the FMCoC Board of Directors, to work together to coordinate service delivery across the continuum. Additionally, the FMCoC holds a weekly case conferencing meeting with housing providers wherein staff are provided with community resource information for referrals and upcoming housing opportunities for clients.

Madera County

The H.E.L.P. Center at CAPMC connects those experiencing homelessness with services. The County of Madera Sheriff's Office, Social Services Department, Behavioral Health, and Public Health coordinate with CAPMC and other local agencies to deliver a combination of supportive services as needed. The Department of Social Services Housing Unit assists clients experiencing or at-risk of homelessness by determining their eligibility for CDSS Housing and other county administered programs and referring them to CAPMC, as an access site for further assessment if needed.

3.a.5. Policies for Addressing Encampments

Encampment	Estimated Population	What are the region's specific plans to address this encampment?	What are the Key Milestone Dates to carry out the described plan?	ERF Status (site funded by ERF)	ERF Contract #	Are there current plans to submit an	Lead Entity for addressing this encampment
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					ERF application to addresses this site?	
Madera- Encampment Zone #1	200	The Homeless Engagement and Assistance Response Team (H.E.A.R.T. Madera) will conduct regular outreach to identify and engage unsheltered individuals in need of assistance. H.E.A.R.T. Madera is composed of representatives from Madera County Sheriff's Office, Behavioral Health Services, Department of Social Services, and Community Action Partnership of Madera County (CAPMC). CAPMC oversees the operations and strategy of the co-located outreach and crisis stabilization team. H.E.A.R.T. Madera provides homeless outreach and immediate basic	H.E.A.R.T. Madera will continue their work to address encampments by providing street outreach services, emergency housing, financial assistance, and supportive wraparound services. The H.E.A.R.T. Madera team will meet at least quarterly and as needed to review progress and outcomes and address any challenges. Additionally, the team will report out data monthly to the Homelessness Data Subcommittee and discuss progress and report any challenges and/or updates monthly to the Madera County Homelessness Strategic Plan Implementation Committee.	No	Yes	Madera County

needs, offer crisis intervention, stabilization services, and referrals to emergency shelter and mental health services, facilitate access to shelters, medical appointments, and support services, and inform individuals about available resources and community programs throughout Madera County. The team works collaboratively in the field to engage individuals experiencing homelessness, behavioral health crisis, or both with the shared goal of connecting them to timely care, stabilization resources, and long-term support services. H.E.A.R.T. Madera will pursue joint funding opportunities including local, state, and federal grants to support the sustainability

and growth of this program. Additionally, the City of Madera Police Department has a Community Response Team where they offer resources to individuals living in encampments. They refer people to Behavioral Health Services for appointment and follow-up, the Community Action Partnership of Madera County Outreach Team, the Madera Rescue Mission, Hope House for showers, Public Health Department, and other community resources as needed.

Madera-Encampment Zone #2	25	The Homeless Engagement and Assistance Response Team (H.E.A.R.T. Madera) will conduct regular outreach to identify and engage unsheltered individuals in need of assistance. H.E.A.R.T.	H.E.A.R.T. Madera will continue their work to address encampments by providing street outreach services, emergency housing, financial assistance, and supportive wraparound services. The H.E.A.R.T.	No	Yes	Madera County
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<p>Madera is composed of representatives from Madera County Sheriff's Office, Behavioral Health Services, Department of Social Services, and Community Action Partnership of Madera County (CAPMC). CAPMC oversees the operations and strategy of the co-located outreach and crisis stabilization team. H.E.A.R.T. Madera provides homeless outreach and immediate basic needs, offer crisis intervention, stabilization services, and referrals to emergency shelter and mental health services, facilitate access to shelters, medical appointments, and support services, and inform individuals about available resources and community programs throughout</p>	<p>Madera team will meet at least quarterly and as needed to review progress and outcomes and address any challenges. Additionally, the team will report out data monthly to the Homelessness Data Subcommittee and discuss progress and report any challenges and/or updates monthly to the Madera County Homelessness Strategic Plan Implementation Committee.</p>
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Madera County. The team works collaboratively in the field to engage individuals experiencing homelessness, behavioral health crisis, or both with the shared goal of connecting them to timely care, stabilization resources, and long-term support services. H.E.A.R.T. Madera will pursue joint funding opportunities including local, state, and federal grants to support the sustainability and growth of this program. Additionally, the City of Chowchilla Police Department conducts regular patrols of the area and offer outreach services, including referrals to other community services and programs.

Madera-Encampment Zone #3	30	The Homeless Engagement and Assistance Response	H.E.A.R.T. Madera and RH Community Builders will	No	Yes	Madera County
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<p>Team (H.E.A.R.T. Madera) will conduct regular outreach to identify and engage unsheltered individuals in need of assistance. H.E.A.R.T. Madera is composed of representatives from Madera County Sheriff's Office, Behavioral Health Services, Department of Social Services, and Community Action Partnership of Madera County (CAPMC). CAPMC oversees the operations and strategy of the co-located outreach and crisis stabilization team. H.E.A.R.T. Madera provides homeless outreach and immediate basic needs, offer crisis intervention, stabilization services, and referrals to emergency shelter and mental health services, facilitate access</p>	<p>continue their work to address encampments by providing street outreach services, emergency housing, financial assistance, and supportive wraparound services. Both teams will meet at least quarterly and as needed to review progress and outcomes and address any challenges. Additionally, the teams will report out data monthly to the Homelessness Data Subcommittee and discuss progress and report any challenges and/or updates monthly to the Madera County Homelessness Strategic Plan Implementation Committee.</p>
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to shelters, medical appointments, and support services, and inform individuals about available resources and community programs throughout Madera County. The team works collaboratively in the field to engage individuals experiencing homelessness, behavioral health crisis, or both with the shared goal of connecting them to timely care, stabilization resources, and long-term support services. H.E.A.R.T. Madera will pursue joint funding opportunities including local, state, and federal grants to support the sustainability and growth of this program. Additionally, the RH Community Builders Street Outreach team will conduct regular outreach to identify and engage unsheltered

individuals in need of assistance. They will also provide immediate basic needs, offer crisis intervention and referrals to emergency shelter and mental health services, facilitate access to shelters, medical appointments, and support services, and inform individuals about available resources and community programs.

Optional Upload: Encampments Excel

City of Fresno Encampments for HHAP-6 - PD Districts.xlsx

County of Fresno Encampments - Revised.xlsx

Optional Upload: Map of Encampments

Eligible Applicants with a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Fully or Partially Compliant

Eligible Applicant	Applicant confirms the plan complies with the Cal ICH Guidance on Addressing Encampments?	If you selected “Yes, in part,” describe what elements of the policy do comply with the Cal ICH Guidance on Addressing Encampments, and specifically how they comply.	Provide a link to the policy or upload a copy below
Fresno County	Yes		https://fresnocounty.legistar.com/View.ashx?M=F&ID=13981421&GUID=D0DFF22-EAF2-49E9-8E49-8376BF53F37A

City of Fresno

Yes

<https://www.fresno.gov/wp-content/uploads/2023/04/AO623GarbageRemovalCleanupofTemporarySheltersandCodeEnforcementAbatementProcedures.pdf>

Upload: Copy of Formal Policy to Address Encampments

County of Fresno Resolution No. 24-346.pdf

City of Fresno AO 6-23. Garbage Removal; Clean-up.pdf

12501983 RFQ Homeless Street Outreach Final.pdf

Poverello Service Agreement - HHAP Outreach and Diversion Executed.pdf

Eligible Applicants without a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Nonexistent

Eligible Applicant	Describe existing efforts to address encampments	Does the Eligible Applicant actively commit to adopting a policy that complies with the Cal ICH Guidance on Addressing Encampment?	Provide a specific timeline, including dates, for future adoption of formal policies that comply with the Cal ICH Guidance on Addressing Encampments
Madera County	The County of Madera does not have a current and formal policy to address encampments but has plans to adopt a policy in the future that complies with the Cal ICH Guidance on Addressing Encampments.	Yes	August 2025 – Draft the Encampment Resolution Policy September 18, 2025 – Present the draft policy to the Madera County Homeless Strategic Plan Implementation Committee September 18, 2025 – October 16, 2025 – Present the draft policy to the Madera County Homeless Strategic Plan Implementation subcommittees and other stakeholders; period for review for any feedback October 16, 2025 – Present the draft policy

to the Madera County Homeless Strategic Plan Implementation Committee with collected feedback
 October 16, 2025 – November 20, 2025 – Review period for any remaining feedback
 November 20, 2025 – Take the final policy to the Madera County Homeless Strategic Plan Implementation Committee for approval
 November 20, 2025 – Send the final policy to Madera County Counsel for review and approval
 March 3, 2026 – Take the final policy to the Madera County Board of Supervisors for approval

Fresno City & County/Madera County CoC

As a non-governmental jurisdiction, the FMCoC does not currently have a formal policy on addressing encampments. However, partner agencies follow Cal ICH guidance as they coordinate services with the jurisdictions responsible for addressing encampments. The FMCoC is working with its jurisdictional partners and members to develop and formalize a policy that aligns with the Cal ICH Guidance on Addressing Encampments.

Yes
 Now-1/31 Develop policy
 2/4- take policy to FMCoC Board of Directors
 2/12- take policy to the FMCoC general membership for approval
 3/12-if changes are necessary, take back to general membership for approval

3.a.6. Housing Element Compliance

Large City or county Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	If not compliant, provide a timeline for all relevant milestones to achieve compliance (refer to Guidance and Example timeline and milestones for required level of detail)
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Fresno County	No	<ul style="list-style-type: none"> 12/17/24 County completed the rezone required to meet the Regional Housing Needs Allocation. 4/4/25: County submitted revised draft addressing issues from last findings letter for HCD review. 6/5/25: HCD completes review of draft and provides letter either determining there are no remaining issues, or only minor changes are necessary. 8/25/2025: County adopts housing element and submits documentation to HCD. 10/25/25: HCD completes review of adopted element and rezones to confirm they meet what was proposed in draft. If adopted element and rezones meet requirements, jurisdiction is found compliant.
City of Fresno	Yes	
Madera County	Yes	

3.a.7. Housing Element Implementation

Large City or county Eligible Applicant	Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein?	If not, provide a specific timeline and plan with dates to implement the past due programs.
Fresno County	No	<p>Program 4: Homeless/Unhoused Needs Status of Program Implementation and Timeline: January 28-30, 2025 – PIT Count was held, consisting of one night of observational tallying, and two days of surveys. July 2025 – Planning committee for 2026 Point-in-Time (PIT) Count is established made up of local service providers, jurisdictional partners, individuals with lived experience, and other stakeholders, led by County of Fresno Administrative Office (CAO). August 2025 – January 2026 – Planning committee meetings are held at least monthly to prepare for the 2026 PIT Count. Week of January 12, 2026 – PIT Count volunteer training will be held. January 27 – 28, 2026 – PIT Count will be conducted, consisting of two days of surveys; a minimum of five unincorporated communities in Fresno County will be surveyed during the count, including two communities that have not been traditionally included in prior counts. The Homeless</p>

Encampment Response Workgroup has met on the second Thursday of each month in 2025 to triage community reports and deploy appropriate resources, including street outreach, emergency shelter placements, and contracted cleanup services to resolve homeless encampments in unincorporated Fresno County. Program 6: Permanent Supportive Housing Status of Program Implementation and Timeline: The County of Fresno submitted two applications for Homekey+ funding in early 2025 to support the development of up to 135 permanent supportive housing units for individuals experiencing homelessness with a behavioral health condition. If awarded, the resulting housing projects are expected to be operational in mid- to late 2028. The County will continue to pursue all supportive housing development funding opportunities including leveraging BHSa Housing Intervention funding to support development of permanent supportive housing capacity following the implementation of BHSa in July 2026. Program 9: Scattered Site Master Leasing Housing Status of Program Implementation and Timeline: The County of Fresno Board of Supervisors executed an amendment to the existing Master Leasing Program agreement in December 2025 to increase the total number of available housing units from 68 to 78. These units are reserved for individuals with severe mental illness who are experiencing or at risk of homelessness. The additional 10 units are expected to be available by February 2026.

City of Fresno Yes

Madera County Yes

3.a.8. Prohousing Designation

Large City or county Eligible Applicant	Current Prohousing Designation Status	For Eligible Applicants that have not yet applied or do not plan to apply, list the Prohousing Policies (as described in the Prohousing application) that they have adopted or plan to adopt in the future.
Fresno County	Plans to apply for Prohousing Designation.	Below are the Prohousing Policies that have been adopted or plan to adopt in the future: • The County has a two-month project review timeline requirement for permitting of

projects. • The County does not require a public hearing for projects consistent with zoning and the general plan. •

The County has priority permitting of 30 days for ADU plans which are affordable for lower-income households. •

The County has an established streamlining permit process that minimizes the level of review and approval required for projects that are consistent with zoning regulations and the general plan. • The County's zoning ordinance established objective development standards. •

The County provides status updates for plan review, payments, and plan approval on the internet and is available to the public. •

The County provides electronic project submittal that provides status updates, payment methods, and permit issuance on the internet and available to the public. •

The County has adoption of manufactured homes, tiny homes, SIP construction methods, and expedited plan check option to customers to accelerate production of manufactured homes. •

The County provides free pre-approved ADU/JADU plans and has staff that assists residents in accessing and processing their application for such plans. Additionally, we have an adopted policy of 30-day plan review timeline and adopted construction methods to facilitate interconnection of utilities for lower ADU building costs.

(Policies that result in less restrictive requirements than Government Code sections 65852.2 and 65852.22 to reduce barriers for property owners to create ADUs/JADUs.) •

The County provides free pre-approved duplexes, triplexes, and

fourplexes plans for missing middle housing types in low-density, single-family residential areas and has staff to assist in the application process. • The County provides subsidies for housing affordable to Extremely Low-Income Households.

City of Fresno

Plans to apply for Prohousing Designation.

The City of Fresno submitted its Prohousing Designation Program Application on October 1, 2025, which outlines consistency with the United States Interagency Council on Homelessness' "7 Principles for Addressing Encampments." The City's response included the following: • Principle 1 – Establish a Cross-Agency, Multi-Sector Response to Encampments: The Fresno Homeless Assistance Response Team (HART) provides a cross-agency, multisector approach. Comprising of HOPE Outreach, Code Enforcement, Police, and Sanitation units, HART collaborates across departments and with nonprofit partners to connect individuals to services and address unsafe or unsanitary encampments. • Principle 2 - Engage Encampment Residents to Develop Solutions: Street Outreach teams engage regularly with encampment residents to build trust and facilitate access to emergency shelter and services. Continued follow-up is provided even when initial assistance is declined, with the goal of securing temporary or permanent housing prior to encampment closure. • Principle 3 – Conduct Comprehensive and Coordinated Outreach: Outreach teams and FMCoC Access Sites utilize the Coordinated Entry System (CES) to develop individualized strategies and connect individuals to appropriate housing and support services. • Principle 4 - Address Basic Needs and

Provide Storage: Through Encampment Resolution Funds (ERF), the City supports Rapid Rehousing and integrates behavioral health and substance use services via clinicians and AOD counselors, addressing health, safety, and stability needs.

- Principle 5 – Ensure Access to Shelter or Housing Options: Outreach efforts apply harm reduction strategies and connect individuals to low-barrier shelters. These facilities are staffed to assist participants in developing personalized housing plans aimed at achieving positive housing outcomes.
- Principle 6 – Develop Pathways to Permanent Housing and Supports: The City's contracted outreach team engages individuals living in encampments, provides linkages to interim shelter followed by ongoing engagement to develop and implement a housing plan. City staff actively convene outreach providers, shelter providers, rapid rehousing providers and permanent housing partners to strengthen alignment and collaboration. This coordinated effort improves the pathways to permanent housing while emphasizing accessibility and continuity of care. The City also partners with the Fresno Madera Continuum of Care (FMCoC) Coordinate Entry System team to help design clear, low-barrier pathways to permanent housing.
- Principle 7 – Create a Plan for What Will Happen to Encampment Sites After Closure: Encampment sites are monitored for recurrence and addressed promptly. For private properties, owners receive guidance on preventative measures such as improved lighting, maintenance, utility termination, and nuisance enforcement requests. In addition

to the city's efforts to address encampments, we have implemented the following policies to accelerate housing production:

- In Downtown districts, all housing projects are approved through a ministerial process (Zone Clearance).
- The following documents help streamline development:
 - Downtown EIR & Southwest Fresno Specific Plan EIR
 - The City of Fresno processes permits according to timelines set according to project complexity, ranging from 3 business days to 28 business days for a complex project. These timelines are shared with the public and project status is tracked daily to ensure that those past deadlines are monitored and receive troubleshooting
 - The City utilizes appropriate categorical and statutory exemptions to streamline housing development. Since 2022, the City has issued 476 categorical exemptions for residential development projects. Housing developments that can be developed by right include one single-family home; a duplex; qualifying Downtown housing that complies with all provisions of the Code; projects developed under SB 9.
 - On 11/20/25, the City Council approved Text Amendment No. P24-00794 to the Development Code that allows ministerial approval of the following: multi-unit residential uses in the office zone district, multi-unit development in the RM-1, RM-2 and RM-3 zone districts within one-half mile of a bus stop, and mixed-use development in the CMS, CR, NMX, CMX and RMX zone districts within the Infill Priority Area.
 - Housing projects that are permitted by right do not require a public hearing. These include development of one single-family home, a duplex, or

qualifying Downtown housing that complies with all provisions of this Code, as well as projects developed under SB 9. • Application materials for both planning reviews and building permits ask applicants to identify whether any units in the project are affordable to Lower-Income Households, and whether the project is eligible for streamlining under State law. Projects with restricted affordable units are given priority processing, including the assistance of dedicated Project Liaisons. Planning processes for affordable housing, as well as housing in the Downtown Planning Area and the Inner-City Fee Program area, are targeted for completion within 75 business days. Building permits for projects including affordable units are flagged for manager review and priority assignment. • The City hosts a weekly, free, pre-application review committee with representatives from Planning, Public Works, Public Utilities, and Fire where developers can receive preliminary feedback on their proposals prior to officially submitting them. This has reduced the amount of review required by City staff as submitted projects are more consistent with the Code. • The City streamlines housing development at the project level by using an internal process (the Accela platform) to provide a one-stop-shop to coordinate the entitlement and permitting processes. When an application is submitted in the platform, it is routed to all reviewers in multiple departments and agencies including public works, public utilities, and building, offering a single point of contact for the applicant and consolidating all department/agency comments on

the application into a centralized project profile. • Most uses in the City of Fresno require, at a minimum, a Zone Clearance, which is a minor entitlement approved at the staff level. To further streamline ADUs/JADUs, as of May 2025 a Zone Clearance is no longer required for a proposed ADU/JADU. ADUs/JADUs, including those using both the City’s standard plans or their own custom plans, now only require a building permit. • All entitlement applications are submitted online through the Accela Citizens Access platform, which is accessible online 24 hours a day. All applicants are guided through a standard online form to fill in information regarding their project and upload supporting documents. Comments on plans are also provided through Accela. • Any member of the public may request to be added to a list for public notices of major project milestones. In addition, notices are posted to the City Clerk’s webpage, which is publicly accessible. • Dedicated Project Liaisons support housing projects throughout the permitting and approval processes to streamline permitting and reduce overall production timelines. These Project Liaisons, which cover both residential and downtown development, by actively coordination across departments, troubleshooting issues and maintaining direct communication with project applicants from entitlement application through issuance of the certificate of occupancy.

Madera County	Plans to apply for Prohousing Designation.	Below are the Prohousing Policies that have been adopted or plan to adopt in the future: • Madera County now has pre-approved Accessory Dwelling
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3.a.9. Housing Law Violations

Large City or county Eligible Applicant	Does this Eligible Applicant have any potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team?	If yes, provide a specific timeline and plan with dates to resolve the issue.
Fresno County	No	
City of Fresno	No	
Madera County	No	

3.a.10. Surplus Land

Large City or county Eligible Applicant	Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230?	If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory.
Fresno County	Has a central inventory.	
City of Fresno	Has a central inventory.	
Madera County	Does not currently have a central inventory.	Madera County is proposing to submit a central inventory of surplus and excess lands by the APR submission deadline of April 1, 2026.

3.a.11. Annual Progress Report

Large City or county Eligible Applicant	Has this Eligible Applicant submitted a timely and complete annual progress report for at a
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	minimum, the past two years?
Fresno County	Yes
City of Fresno	Yes
Madera County	Yes

Section 3.b. System Performance Measures Improvement Plan

3.b System Performance Measures Improvement Plan

The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in [Section IV.A.3.b.i. of the HHAP 6 NOFA](#). The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated Homelessness Action Plan.

All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System Performance Measures Improvement Plan. Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region’s CA SPMs through use of local, state, and federal funds.

The System Performance Measures Improvement Plan must include:

- At least one Key Action related to reducing CA SPM: “The number of people experiencing unsheltered homelessness”
- At least one Key Action related to increasing CA SPM “the number of people exiting homelessness into Permanent Housing,” and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

Each Key Action must be described in clear, specific terms and must do the following:

1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).
2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
 - Note: At a minimum, all funding sources listed in Section IV.A.3.b.ii. of the HHAP 6 NOFA, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.
 - Note: For HHAP 6-funded Key Actions, include the eligible use category or categories as

applicable.

8. Describe how the Key Action will address system performance disparities and ensure racial and gender equity in at least one of the following areas: Service Delivery, Housing Placements, Housing Retention, Changes to procurement, or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Available Funding Sources in the Region

If applicable, list any funding sources mentioned in [Section IV.A.3.b.ii. of the HHAP 6 NOFA](#) that are not available in the region within the grant term (FY24/25-FY28/29).

Available Funding Sources NOT within the Region Narrative

Multifamily Housing Program, Housing for a Healthy California Program, National Housing Trust Fund, HOME Investment Partnerships Act

Key Actions to Improve the Region's CA SPMs

Guidance:

Please note that all Key Actions are numbered to ensure Key Actions may be easily referenced in later parts of the regional application. Applicants can refer to the # provided. E.g., Key Action 1, Key Action 2, etc.

Key Actions

Key Action 1

Description

The County of Fresno will leverage the existing DSS Homeless assistance Unit (HAU) to expand on services for those presenting in housing crisis. This will include making the HAU a CES initial screening site wherein clients can be assessed, connected with diversion services, and entered into the CES/HMIS. This will provide a more ready connection to services, particularly CalAIM services, and the CES. It will also decrease wait times by offsetting the number of households referred to other access sites, sharing the load in the community.

Identify which CA SPM(s) will be improved by Key Action 1 and how.

SPM Improvement Plan for Key Action 1

CA SPM	Specific description of how Key Action 1 will improve this CA SPM
CA SPM 1a	The DSS HAU office will be a convenient location for those who are experiencing a housing crisis to present to access services.

Clear metric for how success of Key Action 1 will be measured

The goal to increase the number of people accessing service who are experiencing homelessness by 25% will be measured by data from HMIS, the State HDIS, and the CES By-Name List.

Lead Entity for Key Action 1

Fresno County

Collaborating entity/ies for Key Action 1
FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 1

Milestones for Key Action 1	Target dates for Key Action 1 milestones
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HAU staff will be registered to the CoC Bridge Training Platform and will begin taking the required training courses for access sites.	12/31/2025
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Target date for completing Key Action 1
6/30/2026

Funding Sources for Key Action 1

Funding Sources for Key Action 1

Funding source	Description of how the funding will contribute to the achievement of Key Action 1	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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HHAP 4	The various funding sources will fund staff at HAU as well as provide direct client assistance based on their need.	
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CalAIM

CalWORKs HSP

HDAP

Identify which of the following equity improvement areas will be addressed by Key Action 1.

Equity Areas for Key Action 1

Equity area	Description of how Key Action 1 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Service Delivery	The key action will address racial and ethnic disparities by making services available in a location that has historically not had access to community homeless services.
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Key Action 2

Description

The County of Fresno will use HHAP and CalWORKs HSP funding to extend shelter nights beyond the 16 days provided through CalWORKs Homeless Assistance, while connecting households to CalAIM

supports to ensure that families accessing CalWORKs Homeless Assistance are connected with additional resources for permanent housing before exiting. Fifty family shelter rooms will be funded for this purpose with approximately 50% made available for extensions beyond 16 days.

Identify which CA SPM(s) will be improved by Key Action 2 and how.

SPM Improvement Plan for Key Action 2

CA SPM	Specific description of how Key Action 2 will improve this CA SPM
CA SPM 1b	Sixteen days is often not enough time for families to stabilize and find appropriate housing, extending the nights available will ensure families stay sheltered while finding a permanent solution to their housing crisis. Utilizing 50% of the rooms for extensions ensures that 50% are available for new families presenting as well.

Clear metric for how success of Key Action 2 will be measured

The goal to reduce unsheltered homelessness by 5% (of 2023 PIT count or 14% of 2025 PIT estimates) will be measured via the unsheltered PIT count and the CES By-Name List.

Lead Entity for Key Action 2

Fresno County

Collaborating entity/ies for Key Action 2

FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 2

Milestones for Key Action 2	Target dates for Key Action 2 milestones
Ensure shelter utilization is at least 80%.	12/1/2025

Target date for completing Key Action 2

6/30/2029

Funding Sources for Key Action 2

Funding Sources for Key Action 2

Funding source	Description of how the funding will contribute to the achievement of Key Action 2	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	HHAP-4, HHIP, CalWORKs HSP, and HDAP, will provide the extensions for eligible clients, while CalAIM will provide the necessary case management to ensure a successful exit.	

HHAP 6

Operating Expenses – Interim

CalAIM

HHIP

CalWORKs HSP

HDAP

Identify which of the following equity improvement areas will be addressed by Key Action 2.

Equity Areas for Key Action 2

Equity area	Description of how Key Action 2 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Housing Retention	By extending shelter nights provided to CalWORKs population, system performance and housing retention will be increased as it is difficult for households to resolve issues that led to homelessness in 16 days.
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Key Action 3

Description

In collaboration with the FMCoC, the County of Fresno will maintain the existing 93 bed capacity of interim housing for those experiencing unsheltered homelessness including 12 beds dedicated to youth.

Identify which CA SPM(s) will be improved by Key Action 3 and how.

SPM Improvement Plan for Key Action 3

CA SPM	Specific description of how Key Action 3 will improve this CA SPM
CA SPM 1b	Providing shelter beds will prevent or divert individuals and families from experiencing unsheltered homelessness.

Clear metric for how success of Key Action 3 will be measured

The goal to reduce unsheltered homelessness by 5% will be measured via the unsheltered PIT count and the CES By-Name List.

Lead Entity for Key Action 3

Fresno County

Collaborating entity/ies for Key Action 3

FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 3

Milestones for Key Action 3

Target dates for Key Action 3 milestones

Ensure shelter utilization is at least 75%.

12/1/2025

Target date for completing Key Action 3
6/30/2029

Funding Sources for Key Action 3

Funding Sources for Key Action 3

Funding source	Description of how the funding will contribute to the achievement of Key Action 3	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5		
HHAP 6	Funding will be used to continue funding existing interim shelter beds.	Operating Expenses – Interim Housing
HHAP 6	Funding will be used to continue funding existing interim shelter beds.	YSA: Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 3.

Equity Areas for Key Action 3

Equity area	Description of how Key Action 3 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Changes to procurement	The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.

Key Action 4

Description

The County of Fresno, through its Probation Department will provide 50 transitional housing beds at the Belgravia Center for individuals being released from custody (jail or prison) who report to be experiencing homelessness. Program participants may stay at the Belgravia Center for up to 120 days. At Belgravia Center, participants may leave throughout the day to look for employment, attend rehabilitation programs, programming, etc. If employed, a portion of their income is managed by the Belgravia Center in an account to help pay for first and last month’s rent once permanent housing is located.

Identify which CA SPM(s) will be improved by Key Action 4 and how.

SPM Improvement Plan for Key Action 4

CA SPM	Specific description of how Key Action 4 will improve this CA SPM
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CA SPM 1b Transitional housing will be offered to those exiting carceral settings, reducing the number exiting to unsheltered homelessness.

Clear metric for how success of Key Action 4 will be measured

The goal to reduce unsheltered homelessness by 5% will be measured via the unsheltered PIT count and the CES By-Name List.

Lead Entity for Key Action 4

Fresno County

Collaborating entity/ies for Key Action 4

FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 4

Milestones for Key Action 4	Target dates for Key Action 4 milestones
Ensure shelter utilization is at least 75%.	12/1/2025

Target date for completing Key Action 4

6/30/2029

Funding Sources for Key Action 4

Funding Sources for Key Action 4

Funding source	Description of how the funding will contribute to the achievement of Key Action 4	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
AB 109	Funding will be used to continue funding existing interim shelter beds.	

Identify which of the following equity improvement areas will be addressed by Key Action 4.

Equity Areas for Key Action 4

Equity area	Description of how Key Action 4 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The key action will address racial and ethnic disparities by making services available in a location that has historically not had access to community homeless services.

Key Action 5

Description

The County of Fresno will leverage the existing DSS Homeless assistance Unit (HAU) to expand on

services for those presenting in housing crisis. This will include diversion services in-house, and connection to financial, medical, childcare, or other services needed to help prevent households from becoming homeless.

Identify which CA SPM(s) will be improved by Key Action 5 and how.

SPM Improvement Plan for Key Action 5

CA SPM	Specific description of how Key Action 5 will improve this CA SPM
CA SPM 2	Diversion services provided by DSS HAU will connect families with services, financial assistance, and other creative solutions to prevent households from entering the homeless system.

Clear metric for how success of Key Action 5 will be measured

The goal to decrease the number of people accessing services who are experiencing homelessness for the first time by 5% will be measured by HMIS data and State HDIS.

Lead Entity for Key Action 5

Fresno County

Collaborating entity/ies for Key Action 5

FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 5

Milestones for Key Action 5	Target dates for Key Action 5 milestones
HAU staff will be registered to the CoC Bridge Training Platform and will begin taking the required training courses for access sites and diversion programs.	12/31/2025

Target date for completing Key Action 5

6/30/2026

Funding Sources for Key Action 5

Funding Sources for Key Action 5

Funding source	Description of how the funding will contribute to the achievement of Key Action 5	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	The various funding sources will fund staff at HAU as well as provide direct client assistance based on their need.	
ERA		

CalWORKs WTW

CFET

Medi-Cal program

In-home supportive services

Childcare

CalAIM

Identify which of the following equity improvement areas will be addressed by Key Action 5.

Equity Areas for Key Action 5

Equity area	Description of how Key Action 5 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	The FMCoC has partnered with Fresno State to develop and implement a new assessment tool to help ensure more accurate vulnerability and acuity ratings leading to more appropriate matches to housing.

Key Action 6

Description

The FMCoC and the County of Fresno will continue to support prevention and diversion services in rural and metro Fresno to help families and individuals experiencing homelessness for the first time with short term case management, problem solving, conflict resolution, connections to community resources and other services as needed.

Identify which CA SPM(s) will be improved by Key Action 6 and how.

SPM Improvement Plan for Key Action 6

CA SPM	Specific description of how Key Action 6 will improve this CA SPM
CA SPM 2	Prevention and diversion services will prevent households from experiencing homelessness and entering the homeless system.

Clear metric for how success of Key Action 6 will be measured

The goal to decrease the number of people accessing services who are experiencing homelessness for the first time by 5% will be measured by HMIS data and State HDIS.

Lead Entity for Key Action 6

Fresno County

Collaborating entity/ies for Key Action 6

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 6

Milestones for Key Action 6	Target dates for Key Action 6 milestones
Increased number of clients that are assisted with prevention who are successful and do not enter CES.	12/1/2026

Target date for completing Key Action 6
6/30/2027

Funding Sources for Key Action 6

Funding Sources for Key Action 6

Funding source	Description of how the funding will contribute to the achievement of Key Action 6	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	HHAP-5 and HHAP-6 funds will be used to provide prevention and diversion services. CFET will be used to support Diversion services in the community.	
HHAP 6		Prevention and Diversion
CFET		

Identify which of the following equity improvement areas will be addressed by Key Action 6.

Equity Areas for Key Action 6

Equity area	Description of how Key Action 6 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Changes to procurement	The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.

Key Action 7

Description

The County of Fresno will leverage the existing DSS Homeless Assistance Unit (HAU) to expand services for those presenting in housing crisis. This will include making HAU an initial screening site wherein clients can be assessed, connected with diversion including navigation services, and entered into the CES/HMIS. This will provide a more ready connection to services, particularly CalAIM services,

and the exits to permanent housing.

Identify which CA SPM(s) will be improved by Key Action 7 and how.

SPM Improvement Plan for Key Action 7

CA SPM	Specific description of how Key Action 7 will improve this CA SPM
CA SPM 3	Prevention and diversion services will prevent households from experiencing homelessness and will work with the households to identify immediate alternate permanent housing arrangements.

Clear metric for how success of Key Action 7 will be measured

The goal to increase successful exits to permanent housing by 15% (of 2023 PIT count or 14% of 2025 PIT estimates) will be measured by data from HMIS and the State HDIS.

Lead Entity for Key Action 7

Fresno County

Collaborating entity/ies for Key Action 7

FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 7

Milestones for Key Action 7	Target dates for Key Action 7 milestones
HAU staff will be registered to the CoC Bridge Training Platform and will begin taking the required training courses for access sites.	12/31/2025

Target date for completing Key Action 7

6/30/2026

Funding Sources for Key Action 7

Funding Sources for Key Action 7

Funding source	Description of how the funding will contribute to the achievement of Key Action 7	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	The various funding sources will fund staff at HAU as well as provide direct client assistance based on their need.	
CalAIM		
CalWORKs HSP		
HDAP		

Identify which of the following equity improvement areas will be addressed by Key Action 7.

Equity Areas for Key Action 7

Equity area	Description of how Key Action 7 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The key action will address racial and ethnic disparities by making services available in a location that has historically not had access to community homeless services.

Key Action 8

Description

The County of Fresno and the FMCoC will provide up to 24 months of Rapid Rehousing project and tenant-based services (161 households annually); up to 24 months of Youth Rapid Rehousing (12 households annually); up to 12 months of Rapid Rehousing in Madera County, utilizing FMCoC funding (42 households annually). Clients will exit the program to permanent housing.

Identify which CA SPM(s) will be improved by Key Action 8 and how.

SPM Improvement Plan for Key Action 8

CA SPM	Specific description of how Key Action 8 will improve this CA SPM
CA SPM 3	The rapid rehousing programs will assist clients with housing search and placement as well as financial assistance for permanent housing.

Clear metric for how success of Key Action 8 will be measured

The goal to increase successful exits to permanent housing by 15% (of 2023 PIT count or 14% of 2025 PIT estimate) will be measured by data from HMIS and the State HDIS.

Lead Entity for Key Action 8

Fresno County

Collaborating entity/ies for Key Action 8

FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 8

Milestones for Key Action 8	Target dates for Key Action 8 milestones
Outcomes will be reviewed monthly during the regularly scheduled contract monitoring meetings and strategies for improvement will be developed.	12/31/2025

Target date for completing Key Action 8

6/30/2027

Funding Sources for Key Action 8

Funding Sources for Key Action 8

Funding source	Description of how the funding will contribute to the achievement of Key Action 8	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Funding will be used for project-based and tenant-based rental assistance along with housing search and placement.	
HHAP 5		
HHAP 6		Rapid Rehousing/ Rental Subsidies
CalWORKs HSP		
Child welfare		
BFH		
HDAP		
HUD ESG		
HHAP 6		YSA: Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 8.

Equity Areas for Key Action 8

Equity area	Description of how Key Action 8 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Changes to procurement	The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.

Key Action 9

Description

The County of Fresno will develop up to 137 permanent supportive housing units through the Homekey+ program. If awarded Homekey+ funding, the County will leverage NPLH, HOME, and PLHA funds to support development costs and will provide rental subsidies for up to 66 units through MHSA/BHSA funding.

Identify which CA SPM(s) will be improved by Key Action 9 and how.

SPM Improvement Plan for Key Action 9

CA SPM	Specific description of how Key Action 9 will improve this CA SPM
CA SPM 3	Up to 137 permanent supportive housing units will be made available to individuals experiencing homelessness with behavioral health challenges and less than 30% AMI.

Clear metric for how success of Key Action 9 will be measured

The goal to increase successful exits to permanent housing by 15% (of 2023 PIT count or 14% of 2025 PIT estimates) will be measured by data from HMIS and the State HDIS.

Lead Entity for Key Action 9

Fresno County

Collaborating entity/ies for Key Action 9

FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 9

Milestones for Key Action 9	Target dates for Key Action 9 milestones
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Up to 137 households experiencing homelessness with behavioral health challenges and less than 30% AMI will be connected to PSH units developed through the Homekey+ program.	9/30/2027
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Target date for completing Key Action 9

6/30/2029

Funding Sources for Key Action 9

Funding Sources for Key Action 9

Funding source	Description of how the funding will contribute to the achievement of Key Action 9	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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Homekey+	Funding will be used to develop PSH units, offset operational costs, and provide rental subsidies.	
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The No Place Like Home Program		
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Mental Health Services Act and Behavioral Health Services Act		
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HOME-ARP		
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PLHA		
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Identify which of the following equity improvement areas will be addressed by Key Action 9.

Equity Areas for Key Action 9

Equity area	Description of how Key Action 9 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	The key action will address racial and ethnic disparities by making housing placement available to those that have historically been underrepresented in exits to permanent housing.

Key Action 10

Description

The County of Fresno and FMCoC will work with homeless service providers and the Built for Zero project through Community Solutions to improve service delivery through connections to other resources to exit households to permanent housing more rapidly. This will include setting ambitious time-limited challenges and participating in training on other community supports for clients.

Identify which CA SPM(s) will be improved by Key Action 10 and how.

SPM Improvement Plan for Key Action 10

CA SPM	Specific description of how Key Action 10 will improve this CA SPM
CA SPM 4	Providers will implement change cycles to test different ideas to decrease the length of time that people experience homelessness.

Clear metric for how success of Key Action 10 will be measured

The goal to decrease the length of time that people experienced homelessness while accessing services by 10% will be measured through data from HMIS and the State HDIS.

Lead Entity for Key Action 10

Fresno County

Collaborating entity/ies for Key Action 10

FMCoC, City of Fresno

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 10

Milestones for Key Action 10	Target dates for Key Action 10 milestones
Service Providers will participate in the next change cycle that is expected to start in Summer 2025.	12/1/2025

Target date for completing Key Action 10

6/30/2029

Funding Sources for Key Action 10

Funding Sources for Key Action 10

Funding source	Description of how the funding will contribute to the achievement of Key Action 10	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	The county will encourage all programs funded with homeless dollars listed to participate in change cycles to strategize and set goals to decrease the length of time that people experience homelessness.	

HHIP

CalWORKs WTW

CFET

Identify which of the following equity improvement areas will be addressed by Key Action 10.

Equity Areas for Key Action 10

Equity area	Description of how Key Action 10 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Collaboration between multiple agencies and programs will ensure that best practices are shared and implemented, ensuring more equity in services.

Key Action 11

Description

The County of Fresno will provide ongoing training to FMCoC providers to ensure case managers are aware of assistance programs such as CalWORKs WTW and CFET, including benefits to client participation. This will help strengthen opportunities for increased income and supports for households to retain housing over time. The County will also work with contracted providers to ensure case management includes follow up for households exited to permanent housing and referrals to resources for housing retention.

Identify which CA SPM(s) will be improved by Key Action 11 and how.

SPM Improvement Plan for Key Action 11

CA SPM	Specific description of how Key Action 11 will improve this CA SPM
CA SPM 5	By sharing benefits programs information to homelessness providers, program participants are equipped with additional resources that will ensure they do not return to homelessness within six months of exiting homelessness.

Clear metric for how success of Key Action 11 will be measured

The goal of reducing the number of returns to homelessness within 6 months of exiting to permanent

housing by 11% will be measured by data from HMIS and the State HDIS.

Lead Entity for Key Action 11

Fresno County

Collaborating entity/ies for Key Action 11

FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 11

Milestones for Key Action 11	Target dates for Key Action 11 milestones
Evaluation will be conducted regarding the current level of familiarity for assistance programs during regularly scheduled contract monitoring meetings.	6/30/2026

Target date for completing Key Action 11

6/30/2028

Funding Sources for Key Action 11

Funding Sources for Key Action 11

Funding source	Description of how the funding will contribute to the achievement of Key Action 11	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CalWORKs WTW	The county will encourage all programs funded with homeless dollars listed get training on assistance programs available to eligible members of the community.	

CFET

HHAP 3

Identify which of the following equity improvement areas will be addressed by Key Action 11.

Equity Areas for Key Action 11

Equity area	Description of how Key Action 11 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The key action will address racial and ethnic disparities by ensuring eligibility programs are available to everyone receiving homeless services.

Key Action 12

Description

The County of Fresno DSS will provide training to FMCoC Providers to ensure they are informed regarding how to connect households to assistance programs regardless of housing status including employment services programs. Additionally, the Homeless Assistance Unit will make referrals to CalAIM street navigation when appropriate.

Identify which CA SPM(s) will be improved by Key Action 12 and how.

SPM Improvement Plan for Key Action 12

CA SPM	Specific description of how Key Action 12 will improve this CA SPM
CA SPM 6	Service providers including HAU staff will work with persons experiencing homelessness and connect them to resources including navigation if available. Navigation will assist with exiting persons to permanent housing.

Clear metric for how success of Key Action 12 will be measured

The goal to increase successful exits from street outreach projects by 5% will be measured by data from HMIS and the State HDIS.

Lead Entity for Key Action 12

Fresno County

Collaborating entity/ies for Key Action 12

FMCoC, City of Fresno, contracted vendors

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 12

Milestones for Key Action 12	Target dates for Key Action 12 milestones
County will check data to ensure potentially eligible clients in HHAP programs are also connected to assistance programs.	12/30/2025

Target date for completing Key Action 12

6/30/2026

Funding Sources for Key Action 12

Funding Sources for Key Action 12

Funding source	Description of how the funding will contribute to the achievement of Key Action 12	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Regardless of the assistance programs persons are receiving, they will be referred to CalAIM navigation to jumpstart their transition to permanent housing.	

CalWORKs

WTW

CFET

HDAP

CalAIM

HHIP

Identify which of the following equity improvement areas will be addressed by Key Action 12.

Equity Areas for Key Action 12

Equity area	Description of how Key Action 12 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	The FMCoC has partnered with Fresno State to develop and implement a new assessment tool to help ensure more accurate vulnerability and acuity ratings leading to more appropriate matches to housing.
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Key Action 13

Description

The County of Fresno will fund street outreach in Madera County and rural Fresno County connecting unsheltered individuals and families with housing and resources providing a headstart on the path to permanent housing.

Identify which CA SPM(s) will be improved by Key Action 13 and how.

SPM Improvement Plan for Key Action 13

CA SPM	Specific description of how Key Action 13 will improve this CA SPM
CA SPM 6	Outreach workers will work with persons experiencing homelessness and connect them to resources including housing if available.

Clear metric for how success of Key Action 13 will be measured

The goal to increase successful exits from street outreach projects by 5% will be measured by data from HMIS and the State HDIS.

Lead Entity for Key Action 13

Fresno County

Collaborating entity/ies for Key Action 13

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 13

Milestones for Key Action 13

Target dates for Key Action 13 milestones

Outreach providers will attempt to connect persons experiencing homelessness with interim shelter if available at each interaction.

12/30/2025

Target date for completing Key Action 13
6/30/2028

Funding Sources for Key Action 13

Funding Sources for Key Action 13

Funding source

Description of how the funding will contribute to the achievement of Key Action 13

For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 5

Funding will be utilized to provide outreach in Madera County and rural Fresno County and will connect persons experiencing homelessness with services and housing.

HHAP 6

Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify which of the following equity improvement areas will be addressed by Key Action 13.

Equity Areas for Key Action 13

Equity area

Description of how Key Action 13 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Service Delivery

The provision of street outreach in Madera County and rural Fresno County will enable those experiencing homelessness to access services that have otherwise been out of reach and required relocation.

Key Action 14

Description

The FMCoC Management Entity and CES sub-committee will continue to evaluate the effectiveness of the CES in connecting individuals and families on the street with CalAIM and other navigation services, to ensure that unsheltered households are able to receive services.

Identify which CA SPM(s) will be improved by Key Action 14 and how.

SPM Improvement Plan for Key Action 14

CA SPM	Specific description of how Key Action 14 will improve this CA SPM
CA SPM 1a	By evaluating the effectiveness of the CES, we can ensure that all persons needing services have access to services.

Clear metric for how success of Key Action 14 will be measured

The goal to increase the number of people accessing service who are experiencing homelessness by 25% will be measured by data from HMIS, the State HDIS, and the CES By-Name List.

Lead Entity for Key Action 14

Fresno City & County/Madera County CoC

Collaborating entity/ies for Key Action 14

County of Fresno, City of Fresno, County of Madera, Managed Care Plans

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 14

Milestones for Key Action 14	Target dates for Key Action 14 milestones
Changes and updates will be implemented based on previous evaluation of CES.	6/30/2026

Target date for completing Key Action 14

6/30/2028

Funding Sources for Key Action 14

Funding Sources for Key Action 14

Funding source	Description of how the funding will contribute to the achievement of Key Action 14	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HUD CoC	Funding will be used to ensure effective connection and appropriate prioritization to services available in the CES, including the evaluation of demographic data among households served.	
CalAIM		
HHIP		

Identify which of the following equity improvement areas will be addressed by Key Action 14.

Equity Areas for Key Action 14

Equity area	Description of how Key Action 14 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	The continual evaluation of the CES will include evaluating the demographic data of households served to help identify or evaluate any racial disparities in the households served.
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Key Action 15

Description

The FMCoC, in partnership with the County of Fresno, will continue to provide HHAP funded triage emergency shelter services, leveraging CalAIM funding to increase connections with street navigation and increasing the number of shelter beds that are funded.

Identify which CA SPM(s) will be improved by Key Action 15 and how.

SPM Improvement Plan for Key Action 15

CA SPM	Specific description of how Key Action 15 will improve this CA SPM
CA SPM 1b	With the continued funding of shelter beds, it will reduce the number of unsheltered homeless.

Clear metric for how success of Key Action 15 will be measured

The goal to reduce unsheltered homelessness by 5% (of 2023 PIT count or 14% of 2025 PIT estimate) will be measured via the unsheltered PIT count and the CES By-Name List.

Lead Entity for Key Action 15

Fresno City & County/Madera County CoC

Collaborating entity/ies for Key Action 15

County of Fresno, City of Fresno

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 15

Milestones for Key Action 15	Target dates for Key Action 15 milestones
Contracts will be reviewed for CalAIM integration progress.	6/30/2026

Target date for completing Key Action 15

6/30/2029

Funding Sources for Key Action 15

Funding Sources for Key Action 15

Funding source	Description of how the funding will contribute to the achievement of Key Action 15	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Funding will be used to continue providing existing interim shelter beds.	
HHAP 4		
HHAP 5		
HHAP 6		Operating Expenses – Interim Housing
CalAIM		
HHIP		
HHAP 6		YSA: Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 15.

Equity Areas for Key Action 15

Equity area	Description of how Key Action 15 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Changes to procurement	The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.

Key Action 16

Description

The FMCoC, in partnership with the County of Fresno will continue to provide HHAP funded diversion service, co-located at the triage emergency shelters, to ensure households have supports to explore all options for housing prior to entering homelessness. Additionally, the diversion program will work with CalAIM providers to ensure that the resources available to households in crisis are accessed through Cal AIM programs as well.

Identify which CA SPM(s) will be improved by Key Action 16 and how.

SPM Improvement Plan for Key Action 16

CA SPM	Specific description of how Key Action 16 will improve this CA SPM
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CA SPM 2 Prevention and diversion services will attempt to prevent households from experiencing homelessness and entering the homeless system.

Clear metric for how success of Key Action 16 will be measured

The goal to decrease the number of people accessing services who are experiencing homelessness for the first time by 5% will be measured by HMIS data and State HDIS.

Lead Entity for Key Action 16

Fresno City & County/Madera County CoC

Collaborating entity/ies for Key Action 16

County of Fresno, Managed Care Plans, CES Sub-committee

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 16

Milestones for Key Action 16	Target dates for Key Action 16 milestones
Increased number of clients that are assisted with prevention who are successful and do not enter CES.	12/1/2026

Target date for completing Key Action 16

6/30/2027

Funding Sources for Key Action 16

Funding Sources for Key Action 16

Funding source	Description of how the funding will contribute to the achievement of Key Action 16	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Funds will be used to provide prevention and diversion services.	
HHAP 5		
HHAP 6		Prevention and Diversion
ERA		
CalAIM		
HHIP		

Identify which of the following equity improvement areas will be addressed by Key Action 16.

Equity Areas for Key Action 16

Equity area	Description of how Key Action 16 will address system performance
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disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Changes to procurement The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.

Key Action 17

Description

The FMCoC and the County of Fresno will continue to support landlord engagement and mitigation services to expand the housing inventory for households being served through the CES. This will include training to providers on how to sell the benefits of renting to FMCoC clients

Identify which CA SPM(s) will be improved by Key Action 17 and how.

SPM Improvement Plan for Key Action 17

CA SPM	Specific description of how Key Action 17 will improve this CA SPM
CA SPM 3	Landlord engagement will increase the number of landlords willing to rent to persons experiencing homelessness, thereby increasing the number of exits to permanent housing.

Clear metric for how success of Key Action 17 will be measured

The goal to increase successful exits to permanent housing by 15%, will be measured by data from HMIS and the State HDIS.

Lead Entity for Key Action 17

Fresno City & County/Madera County CoC

Collaborating entity/ies for Key Action 17

County of Fresno, City of Fresno

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 17

Milestones for Key Action 17	Target dates for Key Action 17 milestones
Establish and maintain a minimum of 80 affordable housing units per year.	6/30/2026

Target date for completing Key Action 17

6/30/2027

Funding Sources for Key Action 17

Funding Sources for Key Action 17

Funding source	Description of how the funding will contribute to the achievement of Key Action 17	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key
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Action.

HHAP 3	Funds will be used to engage landlords and encourage them to rent to program participants and will provide mitigation funds should they become necessary.
HHAP 5	
HHAP 6	Rapid Rehousing/ Rental Subsidies
CalAIM	
HHIP	

Identify which of the following equity improvement areas will be addressed by Key Action 17.

Equity Areas for Key Action 17

Equity area	Description of how Key Action 17 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Changes to procurement	The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.

Key Action 18

Description

The FMCoC will utilize the newly developed Bridge Training Platform funded through HHIP, to ensure that all providers are appropriately trained on homelessness regulations and best practices. This is critical due to staff turnover and regulatory changes. This will result in improved proficiency in providers and the continuum at large, which will help to reduce the length of time that shelter participants experience homelessness.

Identify which CA SPM(s) will be improved by Key Action 18 and how.

SPM Improvement Plan for Key Action 18

CA SPM	Specific description of how Key Action 18 will improve this CA SPM
CA SPM 4	Well trained staff will be more efficient in providing adequate support to clients and decreasing the amount of time they experience homelessness.

Clear metric for how success of Key Action 18 will be measured

The goal to decrease the length of time that people experienced homelessness while accessing services by 10% will be measured through data from HMIS and the State HDIS.

Lead Entity for Key Action 18

Fresno City & County/Madera County CoC

Collaborating entity/ies for Key Action 18

County of Fresno, City of Fresno, County of Madera, Managed Care Plans, CES Management Entity

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 18

Milestones for Key Action 18

Target dates for Key Action 18 milestones

All FMCoC agencies will have staff registered in Bridge Training Platform and will begin taking required courses. 6/30/2026

Target date for completing Key Action 18
6/30/2027

Funding Sources for Key Action 18

Funding Sources for Key Action 18

Funding source	Description of how the funding will contribute to the achievement of Key Action 18	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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HHIP	HHIP funding is being used to pay for the new training platform and make trainings available in a consistent manner to all service providers.	
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Identify which of the following equity improvement areas will be addressed by Key Action 18.

Equity Areas for Key Action 18

Equity area	Description of how Key Action 18 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Service Delivery	This training platform is an avenue to provide racial equity training to service providers, funders, and administrators across the continuum of care jurisdiction.
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Key Action 19

Description

The FMCoC, independently and in partnership with the County will continue to support rapid rehousing services, working with rapid rehousing vendors to ensure more robust tracking and follow-ups for households exiting permanent housing to connect households with community resources to retain housing including CalAIM tenancy supports.

Identify which CA SPM(s) will be improved by Key Action 19 and how.

SPM Improvement Plan for Key Action 19

CA SPM	Specific description of how Key Action 19 will improve this CA SPM
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CA SPM 5	Connecting households to additional supports during and upon exiting a rapid rehousing program will increase their success in retaining housing long term.
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Clear metric for how success of Key Action 19 will be measured

The goal of reducing the number of returns to homelessness within 6 months of exiting to permanent housing by 11% will be measured by data from HMIS and the State HDIS.

Lead Entity for Key Action 19

Fresno City & County/Madera County CoC

Collaborating entity/ies for Key Action 19

County of Fresno

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 19

Milestones for Key Action 19	Target dates for Key Action 19 milestones
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Rapid rehousing providers will encourage households exiting the program to reach out if difficulties in paying rent arise; allowing providers to prevent returns to homelessness.	6/30/2026
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Target date for completing Key Action 19

6/30/2027

Funding Sources for Key Action 19

Funding Sources for Key Action 19

Funding source	Description of how the funding will contribute to the achievement of Key Action 19	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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HHAP 3	Funding will be used for project-based and tenant-based rental assistance along with housing search and placement.	
HHAP 5		
HHAP 6		Rapid Rehousing/ Rental Subsidies
CalWORKs WTW		
HDAP		
HUD CoC		

CalAIM

HHAP 6

YSA: Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 19.

Equity Areas for Key Action 19

Equity area	Description of how Key Action 19 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Changes to procurement	The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.

Key Action 20

Description

The FMCoC will continue to work with the CES to improve referrals to CalAIM navigation and tenancy supports for unsheltered households.

Identify which CA SPM(s) will be improved by Key Action 20 and how.

SPM Improvement Plan for Key Action 20

CA SPM	Specific description of how Key Action 20 will improve this CA SPM
CA SPM 6	By utilizing all available resources including CalAIM, the community will be able to increase placements from street outreach ensuring that individuals are served even if a shelter bed is not accepted or available.

Clear metric for how success of Key Action 20 will be measured

The goal to increase successful exits from street outreach projects by 5% will be measured by data from HMIS and the State HDIS.

Lead Entity for Key Action 20

Fresno City & County/Madera County CoC

Collaborating entity/ies for Key Action 20

County of Fresno, City of Fresno, Managed Care Plans

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 20

Milestones for Key Action 20	Target dates for Key Action 20 milestones
Emergency shelters will refer to CalAIM navigation and tenancy supports when there are no shelter beds available.	6/30/2026

Target date for completing Key Action 20
6/30/2029

Funding Sources for Key Action 20

Funding Sources for Key Action 20

Funding source	Description of how the funding will contribute to the achievement of Key Action 20	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHIP	Funding will be used to ensure individuals experiencing homelessness are connected to CalAIM assistance whether or not a shelter bed is available or accepted.	

CalAIM

Identify which of the following equity improvement areas will be addressed by Key Action 20.

Equity Areas for Key Action 20

Equity area	Description of how Key Action 20 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The provision of CalAIM navigation and tenancy support services when no shelter beds are available will enable those experiencing homelessness to access services that are otherwise out of reach while on the street.

Key Action 21

Description

The FMCoC requested approximately \$10.5M in the 2024 HUD CoC NOFO for permanent supportive housing, rapid rehousing/transitional housing.

Identify which CA SPM(s) will be improved by Key Action 21 and how.

SPM Improvement Plan for Key Action 21

CA SPM	Specific description of how Key Action 21 will improve this CA SPM
CA SPM 3	Permanent supportive housing, rapid rehousing and transitional housing programs will assist clients with housing search and placement, as well as financial assistance for permanent housing.

Clear metric for how success of Key Action 21 will be measured

The goal to increase successful exits to permanent housing by 15% (of 2023 PIT count or 14% of 2025 PIT estimate) will be measured by data from HMIS .

Lead Entity for Key Action 21

Fresno County

Collaborating entity/ies for Key Action 21
FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 21

Milestones for Key Action 21	Target dates for Key Action 21 milestones
Outcomes will be reviewed monthly during the regularly scheduled contract monitoring meetings and strategies for improvement will be developed.	12/31/2025

Target date for completing Key Action 21
6/30/2027

Funding Sources for Key Action 21

Funding Sources for Key Action 21

Funding source	Description of how the funding will contribute to the achievement of Key Action 21	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HUD CoC	Funding will be used for permanent supportive housing, rapid rehousing, and transitional housing.	

Identify which of the following equity improvement areas will be addressed by Key Action 21.

Equity Areas for Key Action 21

Equity area	Description of how Key Action 21 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Key Action 22

Description

The FMCoC will evaluate HMIS demographic data for accuracy, equity, and evaluation of performance.

Identify which CA SPM(s) will be improved by Key Action 22 and how.

SPM Improvement Plan for Key Action 22

CA SPM	Specific description of how Key Action 22 will improve this CA SPM
CA SPM 1a	By evaluating HMIS data, the HMIS lead will be able to identify accuracy and

demographic information to identify disparities in those receiving services and target access for areas that are underserved.

Clear metric for how success of Key Action 22 will be measured

The goal to increase the number of people accessing service who are experiencing homelessness by 25% will be measured by demographic data from HMIS, the State HDIS, and the CES By-Name List.

Lead Entity for Key Action 22

Fresno City & County/Madera County CoC

Collaborating entity/ies for Key Action 22

Fresno Housing Authority (HMIS Lead), County of Fresno

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 22

Milestones for Key Action 22

Target dates for Key Action 22 milestones

HMIS lead entity will pull demographic data on those accessing services over the past year to evaluate demographic information. 6/30/2026

Target date for completing Key Action 22

6/30/2029

Funding Sources for Key Action 22

Funding Sources for Key Action 22

Funding source

Description of how the funding will contribute to the achievement of Key Action 22

For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HUD CoC

Funding will be used to ensure effective connection and appropriate prioritization to services available in the CES, including identification and targeting information regarding access to underserved populations or areas of the community.

HHAP 3

Identify which of the following equity improvement areas will be addressed by Key Action 22.

Equity Areas for Key Action 22

Equity area

Description of how Key Action 22 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. The Continual evaluation of the CES will include evaluating the demographic data of households serves to help identify or evaluate any racial disparities in the households accessing services.

Key Action 23

Description

The FMCoC will fund Street Outreach through the HERO Team with the Fresno County Economic Opportunities Commission

Identify which CA SPM(s) will be improved by Key Action 23 and how.

SPM Improvement Plan for Key Action 23

CA SPM	Specific description of how Key Action 23 will improve this CA SPM
CA SPM 6	Outreach workers will work with persons experiencing homelessness and connect them to resources including housing if available.

Clear metric for how success of Key Action 23 will be measured

The goal to increase successful exits from street outreach projects by 5% will be measured by data from HMIS and the State HDIS.

Lead Entity for Key Action 23

Fresno City & County/Madera County CoC

Collaborating entity/ies for Key Action 23

County of Fresno

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 23

Milestones for Key Action 23	Target dates for Key Action 23 milestones
Outreach providers will attempt to connect persons experiencing homelessness with interim shelter if available at each interaction.	12/30/2025

Target date for completing Key Action 23

6/30/2028

Funding Sources for Key Action 23

Funding Sources for Key Action 23

Funding source	Description of how the funding will contribute to the achievement of Key Action 23	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key
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Action.

HUD CoC	Funding will be utilized to provide outreach in the FMCoC jurisdiction and will connect persons experiencing homelessness with services and housing.
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Identify which of the following equity improvement areas will be addressed by Key Action 23.

Equity Areas for Key Action 23

Equity area	Description of how Key Action 23 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The provision of street outreach in will enable those experiencing homelessness to access services that have otherwise been out of reach and required relocation.

Key Action 24

Description

The City of Fresno has expanded its outreach efforts by providing enhanced mobile showers and outreach services for individuals experiencing homelessness. Through ERF-3 funding, the City of Fresno has increased the number of available resources for those living in the encampment areas. These expanded services include mental health support delivered by a Licensed Marriage and Family Therapist, a Licensed Clinical Social Worker, an interim clinician and two Alcohol and Other (AOD) Counselors. This multidisciplinary team helps increase engagement with unhoused individuals and facilitates connections to housing and supportive services.

Identify which CA SPM(s) will be improved by Key Action 24 and how.

SPM Improvement Plan for Key Action 24

CA SPM	Specific description of how Key Action 24 will improve this CA SPM
CA SPM 1a	Increase Outreach engagement and assist with linking individuals to services.

Clear metric for how success of Key Action 24 will be measured

City staff will review HMIS Data on a monthly basis to identify the amount of contacts for Outreach. The goal will be to increase the people accessing services who are experiencing homelessness.

Lead Entity for Key Action 24

City of Fresno

Collaborating entity/ies for Key Action 24

CES, County, City of Fresno

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 24

Milestones for Key Action 24	Target dates for Key
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Action 24 milestones

City of Fresno will meet with the outreach teams on a regular basis to track the utilization of outreach engagement.	12/31/2025
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Target date for completing Key Action 24
12/31/2027

Funding Sources for Key Action 24

Funding Sources for Key Action 24

Funding source	Description of how the funding will contribute to the achievement of Key Action 24	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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HHAP 3	HHAP and ERF funding will continue to support outreach efforts in the City of Fresno. Ongoing funding will help prevent service gaps and ensure outreach can continue without interruption. The City also plans to apply for future rounds of ERF funding and explore new ways to expand and improve outreach to people experiencing homelessness.	
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HHAP 4

HHAP 5

ERF-3

Identify which of the following equity improvement areas will be addressed by Key Action 24.

Equity Areas for Key Action 24

Equity area	Description of how Key Action 24 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Changes to procurement	To address the key action in the City's procurement process for Outreach operations, operators are required to demonstrate a commitment to creating an inclusive and diverse workplace that welcomes individuals from all backgrounds. Staff will apply an equity lens to ensure that individuals who identify as Black, Indigenous, People of Color (BIPOC), and LGBTQ+ are supported. By having operators commit to building an inclusive outreach program, we can better engage individuals experiencing homelessness and those accessing services.
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Key Action 25

Description

The City continues to commit HHAP, Homekey and ERF funding to maintain interim shelter capacity. The City's Homekey 2 award assisted with bringing 295 interim shelter beds on line. The City has recently applied for Homekey +. If awarded, funding will allow a shelter to be converted.

Identify which CA SPM(s) will be improved by Key Action 25 and how.

SPM Improvement Plan for Key Action 25

CA SPM	Specific description of how Key Action 25 will improve this CA SPM
CA SPM 1b	Maintaining interim shelter beds assists with decreasing the amount of unsheltered individuals.

Clear metric for how success of Key Action 25 will be measured

Success will be measured through the unsheltered PIT Count that was conducted in January 2025. Success will also be measured through monitoring meetings which will track shelter occupancy rates, both based on informal counts and HMIS data.

Lead Entity for Key Action 25

City of Fresno

Collaborating entity/ies for Key Action 25

City of Fresno, County of Fresno, FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 25

Milestones for Key Action 25	Target dates for Key Action 25 milestones
Ensure Shelter utilization is at least 75%	12/31/2025

Target date for completing Key Action 25

6/30/2026

Funding Sources for Key Action 25

Funding Sources for Key Action 25

Funding source	Description of how the funding will contribute to the achievement of Key Action 25	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Funding will allow the City to continue to provide interim shelter to the unhoused community. Being able to provide interim shelter will assist with preventing individuals from being unsheltered.	

HHAP 4

HHAP 5

HHAP 6

Operating Expenses – Interim Housing

ERF-3

HHAP 6

YSA: Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 25.

Equity Areas for Key Action 25

Equity area	Description of how Key Action 25 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Service Delivery	Interim emergency shelter services aims to address system performance disparities and ensure racial and gender equity by providing immediate and accessible support to individuals facing housing instability. The key action focuses on the immediate needs of marginalized populations, particularly those who are disproportionately affected by homelessness.
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Key Action 26

Description

The City of Fresno will use HHAP allocations to support prevention and diversion services, helping reduce the number of individuals and households entering homelessness. In addition, the City is leveraging Emergency Solutions Grant (ESG) funding to provide homeless prevention and rapid rehousing assistance, including motel vouchers and other supports to help people remain housed or quickly regain housing.

Identify which CA SPM(s) will be improved by Key Action 26 and how.

SPM Improvement Plan for Key Action 26

CA SPM	Specific description of how Key Action 26 will improve this CA SPM
CA SPM 2	Providing prevention and diversion services will assist with preventing individuals from entering homelessness.

Clear metric for how success of Key Action 26 will be measured

The goal to decrease the number of people accessing services who are experiencing homelessness for the first time by 5% will be measured by HMIS data.

Lead Entity for Key Action 26

City of Fresno

Collaborating entity/ies for Key Action 26

City of Fresno, County of Fresno, WestCare, Central Unified

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 26

Milestones for Key Action 26

Target dates for Key Action 26 milestones

City staff will attend CES committee meetings and CES trainings, To help improve the implementation of to Division and Prevention services. 12/31/2026

Target date for completing Key Action 26
6/30/2028

Funding Sources for Key Action 26

Funding Sources for Key Action 26

Funding source	Description of how the funding will contribute to the achievement of Key Action 26	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	Funding from HHAP will allow the City to allocate funds to prevention and diversion services. These services will assist with preventing individuals with entering homelessness.	

HHAP 5

ESG

ERF-3

Identify which of the following equity improvement areas will be addressed by Key Action 26.

Equity Areas for Key Action 26

Equity area	Description of how Key Action 26 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	To support underserved communities, prevention services will have requirements to ensure they are targeted to specific groups. These services are for individuals whose income is at our below 30% of the area median income, who spend more than 50% of their income on housing costs, and who meet criteria for being at risk of homelessness or are recently experiencing homelessness.

Key Action 27

Description

The City will invest in supplemental HHAP funds for Rapid Rehousing subsidies. The City is also

increasing the amount of affordable housing by applying for Homekey +. Which will allow the City to increase the amount of affordable housing inventory. The subsidies will allow individuals to have a pathway to permanent housing. With the funding of ERF-3 The City provided an additional Rapid Rehousing project that provides subsidies for individuals that are located within the encampment areas.

Identify which CA SPM(s) will be improved by Key Action 27 and how.

SPM Improvement Plan for Key Action 27

CA SPM	Specific description of how Key Action 27 will improve this CA SPM
CA SPM 3	With additional funding from HHAP and Homekey, the City of Fresno will be able to expand the capacity of affordable housing, increasing access to stable, long-term housing solutions.

Clear metric for how success of Key Action 27 will be measured

The goal to increase successful exits to permanent housing by 15% will be measured by data from HMIS.

Lead Entity for Key Action 27

City of Fresno

Collaborating entity/ies for Key Action 27

CES, Independent Living Assoc, FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 27

Milestones for Key Action 27	Target dates for Key Action 27 milestones
Outcomes of the ERF Rapid Rehousing project will be reviewed on a monthly and quarterly basis. The City will also continue to apply for Homekey funds to secure funds for affordable housing.	6/30/2026

Target date for completing Key Action 27

6/30/2027

Funding Sources for Key Action 27

Funding Sources for Key Action 27

Funding source	Description of how the funding will contribute to the achievement of Key Action 27	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	Funding will contribute to the availability of rapid rehousing subsidies and permanent housing for the unhoused community.	
HHAP 5		

ERF-3

Homekey+

Identify which of the following equity improvement areas will be addressed by Key Action 27.

Equity Areas for Key Action 27

Equity area	Description of how Key Action 27 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Retention	The City's investment in affordable housing will not only increase the number of individuals exiting homelessness into permanent housing but also serve as a strategic tool to address systemic disparities. To promote equitable outcomes, the City will prioritize equity in housing access and will monitor and address any disparities in housing placements.

Key Action 28

Description

The City will collaborate with interim shelter providers funded through HHAP and Homekey to strengthen service delivery and ensure participants are quickly and effectively connected to permanent housing

Identify which CA SPM(s) will be improved by Key Action 28 and how.

SPM Improvement Plan for Key Action 28

CA SPM	Specific description of how Key Action 28 will improve this CA SPM
CA SPM 4	The City will collaborate with shelter providers and conduct bi-monthly reviews to evaluate engagement between providers and shelter participants, ensuring effective support and service delivery.

Clear metric for how success of Key Action 28 will be measured

The goal to decrease the length of time that people experienced homelessness while accessing services by 10% will be measured through reviewing data from HMIS.

Lead Entity for Key Action 28

City of Fresno

Collaborating entity/ies for Key Action 28

CES, FMCoC, member agencies

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 28

Milestones for Key Action 28	Target dates for Key Action 28 milestones
City will be meeting with the Shelter providers on a regular basis to review outcomes, delivery system and review barriers that shelter participants may be experiencing.	12/31/2025

Target date for completing Key Action 28
6/30/2028

Funding Sources for Key Action 28

Funding Sources for Key Action 28

Funding source	Description of how the funding will contribute to the achievement of Key Action 28	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	HHAP and ERF allocations will assist the City with providing funding to operate the interim shelters.	
HHAP 6		Operating Expenses – Interim Housing
ERF-3		
HHAP 6		YSA: Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 28.

Equity Areas for Key Action 28

Equity area	Description of how Key Action 28 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Bi-Monthly meetings with shelter operators, focused on reviewing the progress of finding participants who are at the shelters and assisting them in transitioning to permanent housing, provide a critical opportunity to address systemic disparities. By integrating an equity lens into these meetings, housing placement can be more responsive to the diverse need of individuals, particularly those who face barriers rooted in racial and gender inequalities.

Key Action 29

Description

The City’s ERF-funded programs provide housing stability case management and rapid rehousing services for individuals living in encampment areas. To build on this effort, the City will use HHAP funding to expand services that include case management to help individuals secure and maintain permanent housing, supporting long-term housing stability.

Identify which CA SPM(s) will be improved by Key Action 29 and how.

SPM Improvement Plan for Key Action 29

CA SPM	Specific description of how Key Action 29 will improve this CA SPM
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CA SPM 5	The City will continue to provide different housing options for individuals that are within the encampment area.
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Clear metric for how success of Key Action 29 will be measured

Success will be measured through exits from HHAP-5 and ERF funded projects. The goal of reducing the number of returns to homelessness within 6 months of exiting to permanent housing by 11%.

Lead Entity for Key Action 29

City of Fresno

Collaborating entity/ies for Key Action 29

CES, Independent Living Assoc., FMCoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 29

Milestones for Key Action 29	Target dates for Key Action 29 milestones
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During monitoring meetings, the city and providers to staff why the participants returning to homelessness.	6/30/2027
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Target date for completing Key Action 29

6/30/2028

Funding Sources for Key Action 29

Funding Sources for Key Action 29

Funding source	Description of how the funding will contribute to the achievement of Key Action 29	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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HHAP 5	Funding provided will support the additional services to the unhoused community. Having the additional support will create stability for the individuals.	
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HHAP 6		Operating Expenses – Interim Housing
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ERF-3		
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HHAP 6		YSA: Operating Expenses – Interim Housing
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Identify which of the following equity improvement areas will be addressed by Key Action 29.

Equity Areas for Key Action 29

Equity area

Description of how Key Action 29 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Housing Placements

The City utilizes CHIP/ILA with providing oversight of the rapid rehousing placement. Operators that participate in the rapid rehousing project CHIP/ILA ensures that they are meeting the high quality of standards which included creating an environment free of any type of abuse or discrimination that requires all tenants to be treated with dignity, consideration and respect at all times. The home operators must also demonstrate cultural sensitivity to social and cultural diversity.

Key Action 30

Description

With funding awarded through multiple rounds of the Encampment Resolution Fund (ERF), the City has implemented innovative service delivery strategies to enhance engagement and increase housing placements. As part of this approach, the City conducted surveys with individuals experiencing homelessness to gather feedback. These surveys provided valuable insights and suggestions from the unhoused community, helping to shape more effective and responsive services.

Identify which CA SPM(s) will be improved by Key Action 30 and how.

SPM Improvement Plan for Key Action 30

CA SPM

Specific description of how Key Action 30 will improve this CA SPM

CA SPM 6

The City will continue to provide additional resources to the individuals that are located in the encampment areas.

Clear metric for how success of Key Action 30 will be measured

Success will be measured through exits from ERF-funded outreach programs as reflected in HMIS. With the goal to increase successful exits from street outreach projects by 5%

Lead Entity for Key Action 30

City of Fresno

Collaborating entity/ies for Key Action 30

FMCoC member agencies, CES, ILA

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 30

Milestones for Key Action 30

Target dates for Key Action 30 milestones

The City will verify data to ensure that ERF-Participants are receiving ERF services.

6/30/2027

Target date for completing Key Action 30

6/30/2028

Funding Sources for Key Action 30

Funding Sources for Key Action 30

Funding source	Description of how the funding will contribute to the achievement of Key Action 30	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
ERF-3	ERF will provide funding that will provide innovated methods to provide outreach services. Such as adding licensed social worker and licensed clinicians to engage individuals in the encampment area.	

Identify which of the following equity improvement areas will be addressed by Key Action 30.

Equity Areas for Key Action 30

Equity area	Description of how Key Action 30 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Monitoring meeting with provider focused on reviewing the services that are being offered and provided to the participants. The meetings will focus on equity, dignity and cultural sensitivity when providing services to the participants.

Key Action 31

Description

The County of Madera is utilizing FMCoC HHAP-2 & 3 funds for a Triage Center located at the Madera Rescue Mission for emergency shelter to provide a safe, supportive shelter where residents will be given wraparound services to attain permanent housing, rebuild their support network, and address the issues that led to the episode of homelessness.

Identify which CA SPM(s) will be improved by Key Action 31 and how.

SPM Improvement Plan for Key Action 31

CA SPM	Specific description of how Key Action 31 will improve this CA SPM
CA SPM 1a	Provide emergency shelter to individuals experiencing homelessness and linking them to services.

Clear metric for how success of Key Action 31 will be measured

Using data from HMIS and State HDIS, success will be measured by an increase of people accessing services while experiencing homelessness by 10%.

Lead Entity for Key Action 31

Madera County

Collaborating entity/ies for Key Action 31

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 31

Milestones for Key Action 31	Target dates for Key Action 31 milestones
The County of Madera will meet monthly with service providers to track and share real-time bed availability, service delivery, and outcomes.	12/31/2025
Target date for completing Key Action 31 6/30/2026	

Funding Sources for Key Action 31

Funding Sources for Key Action 31

Funding source	Description of how the funding will contribute to the achievement of Key Action 31	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 2	Funds will be used to support the operation of the Triage Center located at the Madera Rescue Mission.	
HHAP 3		
HHAP 6		Operating Expenses – Interim Housing
HHAP 6		YSA: Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 31.

Equity Areas for Key Action 31

Equity area	Description of how Key Action 31 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Services will be provided in a culturally competent manner and staff will use standardized assessment methods to ensure all eligible persons receive equitable access to services and resources.

Key Action 32

Description

The Madera County Department of Social Services Housing Unit will provide augmented services to individuals and families experiencing or at risk of homelessness. Services include intensive case management, hotel assistance, rental assistance, housing-related wraparound, housing navigation, and

rapid rehousing.

Identify which CA SPM(s) will be improved by Key Action 32 and how.

SPM Improvement Plan for Key Action 32

CA SPM	Specific description of how Key Action 32 will improve this CA SPM
CA SPM 1a	Provide supportive services, financial assistance, housing stability programs, and temporary, safe housing to individuals and families to prevent them from entering or returning to homelessness.

Clear metric for how success of Key Action 32 will be measured

Using data from HMIS and State HDIS, success will be measured by an increase of people accessing services while experiencing homelessness by 10%.

Lead Entity for Key Action 32

Madera County

Collaborating entity/ies for Key Action 32

DSS

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 32

Milestones for Key Action 32	Target dates for Key Action 32 milestones
The County of Madera will meet monthly with service providers to track and share real-time bed availability, service delivery, and outcomes.	12/31/2025

Target date for completing Key Action 32

6/30/2026

Funding Sources for Key Action 32

Funding Sources for Key Action 32

Funding source	Description of how the funding will contribute to the achievement of Key Action 32	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CalWORKs	Funds will be used to provide direct assistance to individuals and families experiencing or at risk of homelessness.	

HDAP

BFH

THP

Identify which of the following equity improvement areas will be addressed by Key Action 32.

Equity Areas for Key Action 32

Equity area	Description of how Key Action 32 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Staff will use standardized assessment methods to ensure all eligible persons receive equitable access to services and resources and services will be tailored to specific needs.
Housing Placements	Staff will use standardized assessment methods and data to inform decision-making.

Key Action 33

Description

The Madera County Department of Behavioral Health Services is utilizing NPLH, MHSA, and BHBH funds to address the immediate housing and treatment needs of people experiencing homelessness and have a serious mental illness.

Identify which CA SPM(s) will be improved by Key Action 33 and how.

SPM Improvement Plan for Key Action 33

CA SPM	Specific description of how Key Action 33 will improve this CA SPM
CA SPM 1a	Connect individuals and families experiencing or at risk of homelessness with temporary and permanent housing programs and provide support.

Clear metric for how success of Key Action 33 will be measured

Using data from HMIS and State HDIS, success will be measured by an increase of people accessing services while experiencing homelessness by 10%.

Lead Entity for Key Action 33

Madera County

Collaborating entity/ies for Key Action 33

BHS

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 33

Milestones for Key Action 33	Target dates for Key Action 33 milestones
The County of Madera will meet monthly with service providers to track and share real-time bed availability, service delivery, and outcomes.	12/31/2025

Target date for completing Key Action 33

Funding Sources for Key Action 33

Funding Sources for Key Action 33

Funding source	Description of how the funding will contribute to the achievement of Key Action 33	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
The No Place Like Home Program	Funds will be used to support the operation of behavioral health bridge housing and temporary and permanent supportive housing programs.	
MHSA		
BHBH		

Identify which of the following equity improvement areas will be addressed by Key Action 33.

Equity Areas for Key Action 33

Equity area	Description of how Key Action 33 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Mental health and other services provided to underserved populations will be culturally appropriate, logistically and/or geographically accessible.

Key Action 34

Description

The County of Madera is utilizing HHAP funding awarded by the FMCoC to fund two two-bedroom apartments at Madera Rescue Mission for emergency shelter to serve those experiencing unsheltered homelessness.

Identify which CA SPM(s) will be improved by Key Action 34 and how.

SPM Improvement Plan for Key Action 34

CA SPM	Specific description of how Key Action 34 will improve this CA SPM
CA SPM 1b	Provide safe and temporary housing and support services for individuals and families experiencing homelessness.

Clear metric for how success of Key Action 34 will be measured

Success will be measured by using unsheltered PIT Count data and tracking shelter bed availability throughout the County regularly, with the goal to reduce unsheltered homelessness by 5%.

Lead Entity for Key Action 34

Madera County

Collaborating entity/ies for Key Action 34
 FMCoC, CAPMC, MRM

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 34

Milestones for Key Action 34	Target dates for Key Action 34 milestones
The County of Madera will meet monthly with service providers to track shelter utilization, with the goal being at least 80%.	12/31/2025

Target date for completing Key Action 34
 6/30/2026

Funding Sources for Key Action 34

Funding Sources for Key Action 34

Funding source	Description of how the funding will contribute to the achievement of Key Action 34	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 2	Funds will be used to support the operation of emergency shelter services at the Madera Rescue Mission.	
HHAP 3		
HHAP 6		Operating Expenses – Interim Housing
HHAP 6		YSA: Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 34.

Equity Areas for Key Action 34

Equity area	Description of how Key Action 34 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Staff will use standardized assessment methods to ensure all eligible persons receive equitable access to services and resources and services will be tailored to specific needs.
Housing Placements	Staff will use standardized assessment methods and data to inform decision-making.

Key Action 35

Description

The Madera County Department of Behavioral Health Services is utilizing NPLH, MHSA, and BHBH funds to address the immediate housing and treatment needs of people experiencing homelessness and have a serious mental illness.

Identify which CA SPM(s) will be improved by Key Action 35 and how.

SPM Improvement Plan for Key Action 35

CA SPM	Specific description of how Key Action 35 will improve this CA SPM
CA SPM 1b	Connect individuals and families experiencing or at risk of homelessness with temporary housing services and provide support.

Clear metric for how success of Key Action 35 will be measured

Success will be measured by using unsheltered PIT Count data and tracking shelter bed availability throughout the County regularly, with the goal to reduce unsheltered homelessness by 5%.

Lead Entity for Key Action 35

Madera County

Collaborating entity/ies for Key Action 35

BHS

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 35

Milestones for Key Action 35	Target dates for Key Action 35 milestones
The County of Madera will meet monthly with service providers to track shelter utilization, with the goal being at least 80%.	12/31/2025

Target date for completing Key Action 35

6/30/2026

Funding Sources for Key Action 35

Funding Sources for Key Action 35

Funding source	Description of how the funding will contribute to the achievement of Key Action 35	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
MHSA	Funds will be used to support the operation of behavioral health bridge housing and temporary supportive housing programs.	
NPLH		
BHBH		

Identify which of the following equity improvement areas will be addressed by Key Action 35.

Equity Areas for Key Action 35

Equity area	Description of how Key Action 35 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Mental health and other services provided to underserved populations will be culturally appropriate, logistically and/or geographically accessible.

Key Action 36

Description

The County of Madera, with HHAP Round 3-6 allocations, will continue to fund prevention and diversion programs to assist individuals and families experiencing or at risk of homelessness preserve their current housing situation or find immediate, safe housing alternatives by providing financial assistance, case management, housing navigation, legal services for eviction prevention, and other related services as needed.

Identify which CA SPM(s) will be improved by Key Action 36 and how.

SPM Improvement Plan for Key Action 36

CA SPM	Specific description of how Key Action 36 will improve this CA SPM
CA SPM 2	Provide services to individuals and families to prevent them from experiencing homelessness.

Clear metric for how success of Key Action 36 will be measured

Success will be measured by data collected in HMIS and State HDIS with the goal to decrease number of people accessing services who are homeless for the first time by 5%.

Lead Entity for Key Action 36

Madera County

Collaborating entity/ies for Key Action 36

CAPMC, WestCare

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 36

Milestones for Key Action 36	Target dates for Key Action 36 milestones
The County of Madera will implement and train all service providers on prevention and diversion screening and problem solving protocols and techniques.	4/30/2026

Target date for completing Key Action 36

6/30/2028

Funding Sources for Key Action 36

Funding Sources for Key Action 36

Funding source	Description of how the funding will contribute to the achievement of Key Action 36	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Funds will be used to support the expansion of prevention and diversion services.	
HHAP 4		
HHAP 5		
HHAP 6		Prevention and Diversion

Identify which of the following equity improvement areas will be addressed by Key Action 36.

Equity Areas for Key Action 36

Equity area	Description of how Key Action 36 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Services will be provided in compliance with Housing First principles.
Changes to procurement	As part of the County of Madera procurement process, all agencies providing services funded with HHAP funds are required to ensure all eligible persons receive equitable services with dignity, respect, and compassion regardless of circumstance, ability, or identity.

Key Action 37

Description

The Madera County Department of Social Services Housing Unit will provide augmented services to individuals and families experiencing or at risk of homelessness. Services include intensive case management, hotel assistance, rental assistance, housing-related wraparound, housing navigation, and rapid rehousing.

Identify which CA SPM(s) will be improved by Key Action 37 and how.

SPM Improvement Plan for Key Action 37

CA SPM	Specific description of how Key Action 37 will improve this CA SPM
CA SPM 2	Provide supportive services, financial assistance, housing stability programs, and temporary, safe housing to individuals and families to prevent them from experiencing homelessness.

Clear metric for how success of Key Action 37 will be measured

Success will be measured by data collected in HMIS and State HDIS with the goal to decrease number of people accessing services who are homeless for the first time by 5%.

Lead Entity for Key Action 37
Madera County

Collaborating entity/ies for Key Action 37
DSS

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 37

Milestones for Key Action 37	Target dates for Key Action 37 milestones
The County of Madera will implement and train all service providers on prevention and diversion screening and problem solving protocols and techniques.	12/31/2025

Target date for completing Key Action 37
6/30/2026

Funding Sources for Key Action 37

Funding Sources for Key Action 37

Funding source	Description of how the funding will contribute to the achievement of Key Action 37	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CalWORKs	Funds will be used to provide direct assistance to individuals and families experiencing or at risk of homelessness.	
HDAP		
BFH		
THP		
HNMP		

Identify which of the following equity improvement areas will be addressed by Key Action 37.

Equity Areas for Key Action 37

Equity area	Description of how Key Action 37 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Staff will use standardized assessment methods and data to inform decision-making.

Key Action 38

Description

The Madera County Department of Behavioral Health Services is utilizing NPLH, MHSA, and BHBH funds to address the immediate housing and treatment needs of people experiencing homelessness and have a serious mental illness.

Identify which CA SPM(s) will be improved by Key Action 38 and how.

SPM Improvement Plan for Key Action 38

CA SPM	Specific description of how Key Action 38 will improve this CA SPM
CA SPM 2	Provide temporary and permanent housing for individuals and families experiencing or at risk of homelessness.

Clear metric for how success of Key Action 38 will be measured

Success will be measured by data collected in HMIS and State HDIS with the goal to decrease number of people accessing services who are homeless for the first time by 5%.

Lead Entity for Key Action 38

Madera County

Collaborating entity/ies for Key Action 38

BHS

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 38

Milestones for Key Action 38	Target dates for Key Action 38 milestones
The County of Madera will implement and train all service providers on prevention and diversion screening and problem solving protocols and techniques.	12/31/2025

Target date for completing Key Action 38

6/30/2026

Funding Sources for Key Action 38

Funding Sources for Key Action 38

Funding source	Description of how the funding will contribute to the achievement of Key Action 38	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
MHSA	Funds will be used to support the operation of behavioral health bridge housing and temporary and permanent supportive housing programs.	

NPLH

Identify which of the following equity improvement areas will be addressed by Key Action 38.

Equity Areas for Key Action 38

Equity area	Description of how Key Action 38 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Mental health and other services provided to underserved populations will be culturally appropriate, logistically and/or geographically accessible.

Key Action 39

Description

The County of Madera will utilize HHAP Round 3-6 allocations for rapid rehousing programs to assist households experiencing homelessness transition into permanent housing by providing services such as intake and assessment, housing-focused case management and supportive services, time limited financial assistance, and housing stabilization.

Identify which CA SPM(s) will be improved by Key Action 39 and how.

SPM Improvement Plan for Key Action 39

CA SPM	Specific description of how Key Action 39 will improve this CA SPM
CA SPM 3	Aid households in preserving their current housing situation and/or identify immediate alternative housing arrangements and connect them with services.

Clear metric for how success of Key Action 39 will be measured

Success will be measured by data collected in HMIS and State HDIS with the goal to increase successful exits from homelessness by 10%.

Lead Entity for Key Action 39

Madera County

Collaborating entity/ies for Key Action 39

CAPMC, WestCare

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 39

Milestones for Key Action 39	Target dates for Key Action 39 milestones
The County of Madera will meet monthly with service providers to review outcomes and discuss and address barriers that make it difficult for tenants to obtain permanent housing.	4/30/2026

Target date for completing Key Action 39

6/30/2028

Funding Sources for Key Action 39

Funding Sources for Key Action 39

Funding source	Description of how the funding will contribute to the achievement of Key Action 39	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Funds will be used to support the expansion of rapid rehousing services.	
HHAP 4		
HHAP 5		
HHAP 6		Rapid Rehousing/ Rental Subsidies
HHAP 6		YSA: Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 39.

Equity Areas for Key Action 39

Equity area	Description of how Key Action 39 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Services will be provided in compliance with Housing First principles.
Changes to procurement	As part of the County of Madera procurement process, all agencies providing services funded with HHAP funds are required to ensure all eligible persons receive equitable services with dignity, respect, and compassion regardless of circumstance, ability, or identity.

Key Action 40

Description

The Madera County Department of Social Services Housing Unit will provide augmented services to individuals and families experiencing or at risk of homelessness. Services include intensive case management, hotel assistance, rental assistance, housing-related wraparound, housing navigation, and rapid rehousing.

Identify which CA SPM(s) will be improved by Key Action 40 and how.

SPM Improvement Plan for Key Action 40

CA SPM	Specific description of how Key Action 40 will improve this CA SPM
CA SPM 3	Provide resources and support to individuals and families experiencing or at risk of homelessness and work collaboratively with other County departments and

community organizations to connect them with available programs and services.

Clear metric for how success of Key Action 40 will be measured

Success will be measured by data collected in HMIS and State HDIS with the goal to increase successful exits from homelessness by 10%.

Lead Entity for Key Action 40

Madera County

Collaborating entity/ies for Key Action 40

DSS

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 40

Milestones for Key Action 40

Target dates for Key Action 40 milestones

The County of Madera will meet monthly with service providers to review outcomes and discuss and address barriers that make it difficult for tenants to obtain permanent housing. 12/31/2025

Target date for completing Key Action 40

6/30/2026

Funding Sources for Key Action 40

Funding Sources for Key Action 40

Funding source	Description of how the funding will contribute to the achievement of Key Action 40	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CalWORKs	Funds will be used to provide direct assistance to individuals and families experiencing or at risk of homelessness.	
HDAP		
BFH		
THP		
HNMP		

Identify which of the following equity improvement areas will be addressed by Key Action 40.

Equity Areas for Key Action 40

Equity area	Description of how Key Action 40 will address system performance disparities and ensure racial and gender equity in this area (choose one)
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at a minimum, or more)

Housing Placements Staff will use standardized assessment methods and data to inform decision-making.

Key Action 41

Description

The Madera County Department of Behavioral Health Services is utilizing NPLH, MHSA, and BHBH funds to address the immediate housing and treatment needs of people experiencing homelessness and have a serious mental illness.

Identify which CA SPM(s) will be improved by Key Action 41 and how.

SPM Improvement Plan for Key Action 41

CA SPM	Specific description of how Key Action 41 will improve this CA SPM
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CA SPM 3	Provide resources and support to individuals and families experiencing or at risk of homelessness and work collaboratively with other County departments and community organizations to connect them with available programs and services.
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Clear metric for how success of Key Action 41 will be measured

Success will be measured by data collected in HMIS and State HDIS with the goal to increase successful exits from homelessness by 10%.

Lead Entity for Key Action 41

Madera County

Collaborating entity/ies for Key Action 41

BHS

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 41

Milestones for Key Action 41	Target dates for Key Action 41 milestones
The County of Madera will meet monthly with service providers to review outcomes and discuss and address barriers that make it difficult for tenants to obtain permanent housing.	12/31/2025

Target date for completing Key Action 41

6/30/2026

Funding Sources for Key Action 41

Funding Sources for Key Action 41

Funding source	Description of how the funding will contribute to the achievement of Key Action 41	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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MHSA

Funds will be used to support the operation of behavioral health bridge housing and temporary and permanent supportive housing programs.

NPLH

BHBH

Identify which of the following equity improvement areas will be addressed by Key Action 41.

Equity Areas for Key Action 41

Equity area	Description of how Key Action 41 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Service Delivery	Mental health and other services provided to underserved populations will be culturally appropriate, logistically and/or geographically accessible.
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Key Action 42

Description

The County of Madera will utilize HHAP Round 5 and 6 funding to continue the investment into rapid rehousing with the goal of scaling up the available services.

Identify which CA SPM(s) will be improved by Key Action 42 and how.

SPM Improvement Plan for Key Action 42

CA SPM	Specific description of how Key Action 42 will improve this CA SPM
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CA SPM 4	Provide financial assistance, housing location services, and intensive case management to help individuals and families exit homelessness and secure permanent housing as quickly as possible.
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Clear metric for how success of Key Action 42 will be measured

Success will be measured through data from HMIS and the State HDIS with the goal of decreasing the length of time people experienced homelessness while accessing services by 10%.

Lead Entity for Key Action 42

Madera County

Collaborating entity/ies for Key Action 42

CAPMC, WestCare

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 42

Milestones for Key Action 42

Target dates for Key Action 42 milestones

The County of Madera will meet monthly with service providers to review service delivery and outcomes. 4/30/2026

Target date for completing Key Action 42
6/30/2028

Funding Sources for Key Action 42

Funding Sources for Key Action 42

Funding source	Description of how the funding will contribute to the achievement of Key Action 42	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	Funds will be used to support the expansion of rapid rehousing services.	
HHAP 6		Rapid Rehousing/ Rental Subsidies
HHAP 6		YSA: Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 42.

Equity Areas for Key Action 42

Equity area	Description of how Key Action 42 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Services will be provided in compliance with Housing First principles.
Changes to procurement	As part of the County of Madera procurement process, all agencies providing services funded with HHAP funds are required to ensure all eligible persons receive equitable services with dignity, respect, and compassion regardless of circumstance, ability, or identity.

Key Action 43

Description

The County of Madera will utilize HHAP Round 5 and 6 funding to continue the investment into rapid rehousing with the goal of helping households transition to permanent housing by providing wraparound services with case management and landlord incentives.

Identify which CA SPM(s) will be improved by Key Action 43 and how.

SPM Improvement Plan for Key Action 43

CA SPM	Specific description of how Key Action 43 will improve this CA SPM
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CA SPM 5 Provide financial assistance and long-term supportive services such as case management, housing navigation, job training and placement, and financial education.

Clear metric for how success of Key Action 43 will be measured

Success will be measured through data from HMIS and the State HDIS with the goal of reducing the number of returns to homelessness within 6 months of exiting the homeless response system by 10%.

Lead Entity for Key Action 43

Madera County

Collaborating entity/ies for Key Action 43

CAPMC, WestCare

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 43

Milestones for Key Action 43

Target dates for Key Action 43 milestones

The County of Madera will meet monthly with service providers to identify challenges that are returning people to homelessness. 4/30/2026

Target date for completing Key Action 43

6/30/2028

Funding Sources for Key Action 43

Funding Sources for Key Action 43

Funding source	Description of how the funding will contribute to the achievement of Key Action 43	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	Funds will be used to support the expansion of rapid rehousing services.	
HHAP 6		Rapid Rehousing/ Rental Subsidies
HHAP 6		YSA: Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 43.

Equity Areas for Key Action 43

Equity area	Description of how Key Action 43 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Housing Placements	Services will be provided in compliance with Housing First principles.
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Changes to procurement As part of the County of Madera procurement process, all agencies providing services funded with HHAP funds are required to ensure all eligible persons receive equitable services with dignity, respect, and compassion regardless of circumstance, ability, or identity.

Key Action 44

Description

The County of Madera is utilizing HHAP Rounds 3-6 funding to expand street outreach efforts and fund the navigation center at the CAMPC H.E.L.P. Center to assist individuals and families experiencing homelessness connect to housing and other available services including but not limited to mental health, substance use disorder, child care, Adult Protective Services, Child Welfare Services, and In-Home Supportive Services.

Identify which CA SPM(s) will be improved by Key Action 44 and how.

SPM Improvement Plan for Key Action 44

CA SPM	Specific description of how Key Action 44 will improve this CA SPM
CA SPM 6	Outreach workers will connect individuals and families experiencing homelessness to housing and other available resources.

Clear metric for how success of Key Action 44 will be measured

Success will be measured by data collected and entered into HMIS with the goal of increasing the number of people with successful placements from street outreach by 10%.

Lead Entity for Key Action 44

Madera County

Collaborating entity/ies for Key Action 44

CAPMC, RHCB

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 44

Milestones for Key Action 44	Target dates for Key Action 44 milestones
The County of Madera will meet monthly with service providers to review the outcomes of people enrolled in street outreach projects.	4/30/2026

Target date for completing Key Action 44

6/30/2026

Funding Sources for Key Action 44

Funding Sources for Key Action 44

Funding source	Description of how the funding will contribute to the achievement of Key Action 44	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 3	Funds will be used to support the expansion of street outreach services.
HHAP 4	
HHAP 5	
HHAP 6	Services and Services Coordination for People Experiencing Unsheltered Homelessness
HHAP 6	YSA: Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify which of the following equity improvement areas will be addressed by Key Action 44.

Equity Areas for Key Action 44

Equity area	Description of how Key Action 44 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Services will be provided in compliance with Housing First principles to link people experiencing homelessness to services and supports.
Changes to procurement	As part of the County of Madera procurement process, all agencies providing services funded with HHAP funds are required to ensure all eligible persons receive equitable services with dignity, respect, and compassion regardless of circumstance, ability, or identity.

Key Action 45

Description

Fresno County, Madera County, and the City of Fresno will oversee and manage the HHAP-6 grant and the funded activities to ensure funds are used effectively and in accordance with legislation.

Identify which CA SPM(s) will be improved by Key Action 45 and how.

SPM Improvement Plan for Key Action 45

CA SPM	Specific description of how Key Action 45 will improve this CA SPM
CA SPM 1a	Funded staff will review HMIS and HDIS data and will meet with providers regularly to ensure SPM goals are being met.
CA SPM 1b	Funded staff will review HMIS and HDIS data and will meet with providers regularly to ensure SPM goals are being met.
CA SPM 2	Funded staff will review HMIS and HDIS data and will meet with providers regularly to

ensure SPM goals are being met.

CA SPM 3 Funded staff will review HMIS and HDIS data and will meet with providers regularly to ensure SPM goals are being met.

CA SPM 4 Funded staff will review HMIS and HDIS data and will meet with providers regularly to ensure SPM goals are being met.

CA SPM 5 Funded staff will review HMIS and HDIS data and will meet with providers regularly to ensure SPM goals are being met.

CA SPM 6 Funded staff will review HMIS and HDIS data and will meet with providers regularly to ensure SPM goals are being met.

Clear metric for how success of Key Action 45 will be measured

Success will be measured with HMIS and HDIS data showing improvement on all SPMs and spend down of HHAP-6 funds within the expenditure period.

Lead Entity for Key Action 45

Fresno County

Collaborating entity/ies for Key Action 45

FMCoC, City of Fresno, Madera County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 45

Milestones for Key Action 45

Target dates for Key Action 45 milestones

The County will ensure the requirements for the HHAP-6 remainder disbursement, including spend down and SPM goals, are met to avoid a disruption of services.

6/30/2027

Target date for completing Key Action 45

6/30/2029

Funding Sources for Key Action 45

Funding Sources for Key Action 45

Funding source

Description of how the funding will contribute to the achievement of Key Action 45

For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 6

Funds will be used to fund staff that will manage HHAP-6 funds and ensure all requirements are met.

Administrative Costs

Identify which of the following equity improvement areas will be addressed by Key Action 45.

Equity Areas for Key Action 45

Equity area	Description of how Key Action 45 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Contract monitoring meetings with service providers will include the review of the services that are being provided to the participants and ensuring that they are being provided equitably, with dignity, and culturally sensitive.

Key Action 46

Description

Providers will enter HMIS data for HHAP-6 funded projects on a timely manner and will meet data quality standards.

Identify which CA SPM(s) will be improved by Key Action 46 and how.

SPM Improvement Plan for Key Action 46

CA SPM	Specific description of how Key Action 46 will improve this CA SPM
CA SPM 1a	HMIS data will be error free and will accurately demonstrate the progress being made. Providers will review SPM progress being made during their contract monitoring meetings.
CA SPM 1b	HMIS data will be error free and will accurately demonstrate the progress being made. Providers will review SPM progress being made during their contract monitoring meetings.
CA SPM 2	HMIS data will be error free and will accurately demonstrate the progress being made. Providers will review SPM progress being made during their contract monitoring meetings.
CA SPM 3	HMIS data will be error free and will accurately demonstrate the progress being made. Providers will review SPM progress being made during their contract monitoring meetings.
CA SPM 4	HMIS data will be error free and will accurately demonstrate the progress being made. Providers will review SPM progress being made during their contract monitoring meetings.
CA SPM 5	HMIS data will be error free and will accurately demonstrate the progress being made. Providers will review SPM progress being made during their contract monitoring meetings.
CA SPM 6	HMIS data will be error free and will accurately demonstrate the progress being made. Providers will review SPM progress being made during their contract monitoring meetings.

Clear metric for how success of Key Action 46 will be measured

Success will be measured with HMIS and HDIS data being current and accurate for HDIS quarterly uploads without delays.

Lead Entity for Key Action 46
Fresno County

Collaborating entity/ies for Key Action 46
FMCoC, City of Fresno, Madera County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 46

Milestones for Key Action 46

Target dates for Key Action 46 milestones

HHAP-6 service providers will be provided HMIS licenses and receive training and technical assistance on an as needed basis.

11/1/2026

Target date for completing Key Action 46
6/30/2029

Funding Sources for Key Action 46

Funding Sources for Key Action 46

Funding source

Description of how the funding will contribute to the achievement of Key Action 46

For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 6

Funds will provide licenses and technical assistance to HHAP-6 service providers.

HMIS

Identify which of the following equity improvement areas will be addressed by Key Action 46.

Equity Areas for Key Action 46

Equity area

Description of how Key Action 46 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Service Delivery

HMIS and HDIS data will be pulled and reviewed to identify disparities in outcomes to inform the jurisdictions of areas to address.

Section 4. HHAP 6 Funding Plan

4. HHAP-6 Funding Plan

State Priorities for HHAP 6 Funding: HHAP 6 is intended to reflect the state's priorities to prevent and expeditiously reduce unsheltered homelessness through homelessness prevention activities and sustain existing Interim Housing Solutions, and Permanent Housing Solutions, including long-term sustainability of interim housing and permanent affordable housing.

To complete the HHAP 6 Funding Plan:

1. Identify the Administrative Entity submitting the budget.
 - Provide the Tax ID/TIN, primary contact for the contract, contact email, contact phone, and address for where the HHAP 6 check will be mailed.
 - Provide the total dollar amount of the HHAP 6 allocation(s) being administered under the Funding Plan.
 - **Reminder: This must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.**
2. Describe all activities proposed to be funded by HHAP 6 in clear, specific terms, and:
 - Identify the HHAP 6 eligible use category under which each proposed activity is budgeted. Activities must be specific and may only be categorized under one eligible use category. Activities may not be categorized under multiple eligible use categories (including activities under the Youth Set Aside).
 - Provide the total dollar amount of HHAP 6 funding proposed for the activity.
 - **Reminder: Administrative costs may not exceed 7% of all monies received.**
 - **Reminder: The Youth Set Aside (YSA) amounts, when combined, must total at least 10% of all monies received.**
 - Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.
 - **The total HHAP 6 funding proposed for the activity** should account for all dollars budgeted toward that activity. These amounts, when added, must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.
3. Indicate whether the budget proposes to support ANY:
 - New Interim Housing (aside from those designated in the Youth Set Aside) and/or
 - Non-Housing Solutions.

Note: If the HHAP 6 budget proposes spending on New Interim Housing and/or Non-Housing Solutions, the region must document the sustainability of its permanent housing portfolio, as outlined in NOFA section IV.A.4.c, in the next section of this application.

Funding Plans from Administrative Entity/ies in Fresno City & County/Madera County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Fresno County

Tax ID

94-6000512

TIN

County of Fresno TIN.pdf

Primary contact for the contract

Laura Moreno

Title

Division Chief

Email

lhaga@fresnocountyca.gov

Phone

(559) 600-2335

Address where HHAP 6 check will be mailed
PO BOX 24055, Fresno, California 93779

Funding Plan - Fresno County

\$ Total HHAP-6 Allocation(s) Administering
\$9,548,430.14

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1

Funding will support one year of tenant-based, time limited, permanent housing including wraparound services with case management aimed towards housing placement and retention; landlord incentives and mitigation; and project-based units to support establishing rental history and improving credit toward permanent housing upon program exit.

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1

Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1

\$1,899,674.39

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 8

Key Action 17

Key Action 19

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

Funding will support youth specific rapid rehousing services designed to assist youth achieve independence and exit homelessness. Services include temporary, medium-term financial assistance, project and tenant based housing services, combined with housing location and case management services, to help homeless youth obtain permanent housing and achieve long-term stability.

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

YSA: Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$802,771.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 8

Key Action 19

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Funding will support services focused on individuals and families at risk of homelessness or newly homeless. Services will provide problem-solving strategies that aim to prevent people from becoming homeless and to divert people seeking shelter by empowering them to identify immediate alternate housing arrangements and financial assistance to help them retain their housing or return to permanent housing. Services are intended to ensure that the homelessness experience is prevented altogether or is as brief as possible.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Prevention and Diversion

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$887,456.84

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 6

Key Action 16

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4

Funding will support two years of ongoing operations for interim housing to provide access site screening and diversion for those presenting as well as a safe, reliable location for households while receiving wrap-around services and connections to community supports. Services include case management toward permanent housing. Shelter staff work through the Coordinated Entry System to ensure households are quickly matched to available housing interventions and connected to resources to enable them to achieve long-term housing stability.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4

Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4

\$3,421,411.91

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 2

Key Action 3

Key Action 15

Activity 5

Describe Activity 5 in clear, specific terms.

Funding Plan Description - Activity 5

Funding will support two years of ongoing operations for youth specific interim housing to provide a safe, reliable location for households while receiving wrap-around services and connections to community supports. Services include case management toward permanent housing. Shelter staff work through the Coordinated Entry System to ensure households are quickly matched to available housing interventions and connected to resources to enable them to achieve long-term housing stability.

Identify the HHAP 6 eligible use under which Activity 5 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 5

YSA: Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 5.

Funding Plan Amount - Activity 5

\$718,726.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.

Funding plan activity 5Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 3

Key Action 15

Activity 6

Describe Activity 6 in clear, specific terms.

Funding Plan Description - Activity 6

Funding will support street outreach services intended to connect individuals and families in Fresno County experiencing unsheltered homelessness with housing navigation and system supports that will put them on the path toward permanent housing.

Identify the HHAP 6 eligible use under which Activity 6 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 6

Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 6.

Funding Plan Amount - Activity 6

\$1,100,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 6 supports.

Funding plan activity 6Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 13

Activity 7

Describe Activity 7 in clear, specific terms.

Funding Plan Description - Activity 7

Funding will provide grant administration and oversight of subrecipient service agreements.

Identify the HHAP 6 eligible use under which Activity 7 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 7

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 7.

Funding Plan Amount - Activity 7

\$668,390.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 7 supports.

Funding plan activity 7Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 45

Activity 8

Describe Activity 8 in clear, specific terms.

Funding Plan Description - Activity 8

Funding will provide user licenses and support for HHAP funded service providers ensuring that data is entered into HMIS timely and accurately.

Identify the HHAP 6 eligible use under which Activity 8 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 8

HMIS

Identify the total HHAP 6 funding proposed for Activity 8.

Funding Plan Amount - Activity 8

\$50,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 8 supports.

Funding plan activity 8Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 46

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

Yes

Administrative Entity 2

Which Administrative Entity is submitting the below budget?

Madera County

Tax ID

94-6000518

TIN

Madera County TIN.pdf

Primary contact for the contract

Sonee Brown

Title

Administrative Services Officer

Email

sonee.brown@maderacounty.com

Phone

(559) 675-7841

Address where HHAP 6 check will be mailed

200 W. Fourth Street, Madera, California 93637

Funding Plan - Madera County

\$ Total HHAP-6 Allocation(s) Administering

\$610,483.23

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1

Funding will be used to help connect families and individuals to permanent housing through a tailored package of time-limited financial assistance and targeted supportive services that include rent and move-in assistance. One-on-one case management will be provided to further understand needs and determine needs that can be addressed such as funding security deposits, move-in assistance expenses, and needed repairs.

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1

Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1

\$146,515.97

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 39

Key Action 42

Key Action 43

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

Funding will be used to help connect youth to permanent housing through a tailored package of time-limited financial assistance and targeted supportive services that include rent and move-in assistance. One-on-one case management will be provided to further understand needs and determine needs that can be addressed such as funding security deposits, move-in assistance expenses, and needed repairs.

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

YSA: Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$18,314.50

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 39

Key Action 42

Key Action 43

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Funding will be used to help families and individuals with rental assistance and other rapid rehousing services.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Prevention and Diversion

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$91,572.49

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 36

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4

Funding will be used to support ongoing operations and ensure its availability to individuals and families experiencing homelessness.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4

Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4

\$30,524.16

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 31

Key Action 34

Activity 5

Describe Activity 5 in clear, specific terms.

Funding Plan Description - Activity 5

Funding will be used to support ongoing operations and ensure its availability to youth experiencing homelessness.

Identify the HHAP 6 eligible use under which Activity 5 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 5

YSA: Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 5.

Funding Plan Amount - Activity 5

\$18,314.50

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.

Funding plan activity 5Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 31

Key Action 34

Activity 6

Describe Activity 6 in clear, specific terms.

Funding Plan Description - Activity 6

Funding will be used to fund a Housing Navigator and Case Worker. These positions will help provide case management services and direct outreach to homeless individuals across Madera County.

Identify the HHAP 6 eligible use under which Activity 6 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 6

Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 6.

Funding Plan Amount - Activity 6

\$238,088.45

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 6 supports.

Funding plan activity 6Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 44

Activity 7

Describe Activity 7 in clear, specific terms.

Funding Plan Description - Activity 7

Funding will be used to fund a Housing Navigator and Case Worker. These positions will help provide case management services and direct outreach to homeless youth across Madera County.

Identify the HHAP 6 eligible use under which Activity 7 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 7

YSA: Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 7.

Funding Plan Amount - Activity 7

\$24,419.33

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 7 supports.

Funding plan activity 7Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 44

Activity 8

Describe Activity 8 in clear, specific terms.

Funding Plan Description - Activity 8

System support for HMIS; licensing, reporting, and training for providers.

Identify the HHAP 6 eligible use under which Activity 8 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 8

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 8.

Funding Plan Amount - Activity 8

\$42,733.83

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 8 supports.

Funding plan activity 8Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 45

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

Yes

Administrative Entity 3

Which Administrative Entity is submitting the below budget?

City of Fresno

Tax ID

94-6000338

TIN

City of Fresno TIN.pdf

Primary contact for the contract

Georgeanne White

Title

City Manager

Email

georgeanne.white@fresno.gov

Phone

(559) 621-7795

Address where HHAP 6 check will be mailed

2600 Fresno Street, Fresno, California 93721

Funding Plan - City of Fresno

\$ Total HHAP-6 Allocation(s) Administering

\$10,491,196.56

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1

Funding will provide grant administration and oversight of subrecipient service agreements.

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1

\$734,383.75

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action 45

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

Funding will provide user licenses and support for HHAP funded service providers ensuring that data is entered into HMIS timely and accurately.

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

HMIS

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$104,911.97

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action 46

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Funding will support the continued operation of interim housing for individuals experiencing homelessness. These facilities provide safe, temporary shelter and essential services, including case management, to help residents transition to permanent housing. Staff will continue working with housing providers to ensure placements meet the needs of individuals and families.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$8,602,781.18

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action 15

Key Action 25

Key Action 28

Key Action 29

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4

Funding will support safe interim housing for unhoused youth, with the goal of ending their homelessness. Interim shelter facilities will provide comprehensive wraparound services focused on achieving successful housing placements. Staff will continue to offer ongoing support in developing individualized housing and employment plans.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4

YSA: Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4

\$1,049,119.66

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action 15

Key Action 25

Key Action 28

Key Action 29

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

No

Section 4.b-d. Housing Portfolio

Housing Portfolio

Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios

Steps to complete this section:

To complete 4.b. Sustainability of the Region's Interim Housing Portfolio:

1. Identify the total existing Interim Housing shelters and beds (beds) in the region.
2. If proposing to use HHAP 6 to fund New Interim Housing solutions, aside from those designated for the Youth Set Aside, Eligible Applicants must identify the total beds proposed to be added during the grant term (FY24/25-28/29) in the region and are required to complete 4c, the Sustainability of the Region's Permanent Housing Portfolio.
3. Identify the total estimated capital and operating costs for the beds (existing and, if applicable, proposed to be added) during the grant term.
4. Identify the funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for the beds in the region for the grant term.

To complete 4.c. Sustainability of the Region's Permanent Housing Portfolio:

Required if any regional partner is proposing to spend HHAP 6 funding on New Interim Housing solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions.

For the region's existing, at-risk, and proposed permanent affordable housing identify all the following:

1. The total (existing, at-risk, and proposed) permanent affordable housing developments and units (developments) in the region. Data for existing and at-risk developments can be provided by HCD upon request.

Note: Developments proposed includes those currently seeking permanent housing funding or operations support in the region which still have a financing or supportive services and operations funding gap.

2. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments

during the grant term.

3. The funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for (existing, at-risk, and proposed) developments in the region for the grant term.

To complete 4.d. Documentation of Youth Set Aside Requirement:

1. Certify that the region has budgeted at least 10 percent of each HHAP 6 allocation to be spent on services for homeless youth (as defined in HSC 50216(l)).

4.b. Sustainability of the Region's Interim Housing Portfolio

Region's Interim Housing Portfolio

Number of Existing Interim Beds (beds) within the Region

1,183

(If Applicable) Number of Interim Beds Proposed to be added within the grant term (FY24/25-28/29)

0

Total Estimated Capital and Operating Cost for the Existing and Proposed Beds during the grant term

\$88,215,663.85

Funding Sources Realizing and Sustaining the Estimated Capital and Operating Costs for Beds in the Region within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Dedicated
City HHAP-3	\$1,167,439.89
City HHAP-4	\$5,572,060.79
City HHAP-5	\$12,094,776.43
City HHAP-6	\$9,654,660.84
City HomeKey	\$6,391,243.66
City ERF	\$13,633,129.87
City HHAP/ERF/Homekey Interest	\$1,566,836.00
City National Opioid Settlement	\$3,157,871.87
Madera HHAP-2	\$600,000.00
Madera HHAP-3	\$25,865.18
Madera General Contributions of donors	\$864,000.00

Madera Contracts with other County Depts	\$2,820,048.00
Madera BHBH	\$3,827,387.50
Madera Other Funding Sources	\$8,029,830.82
County HHAP-1	\$72,447.29
County HHAP-2	\$40,549.87
County HHAP-3	\$1,600,168.09
County HHAP-4	\$2,312,694.54
County HHAP-5	\$5,543,035.34
County HHAP-6	\$4,140,135.91
County CalWORKs HSP	\$1,502,000.00
County CalWORKs Homeless Assistance	\$3,599,481.96

Total Amount Dedicated Interim
\$88,215,663.85

Optional: Narrative Response of the Region's Plan to Sustain Interim Housing

4.c. Sustainability of the Region's Permanent Housing Portfolio

Region's Permanent Affordable Housing Portfolio

Region's Existing Permanent Affordable Housing Portfolio

Total permanent affordable housing developments and units (developments) in the region.
817

Total estimated capital and operating cost for existing developments
\$142,254,356.00

Funding Sources Realizing and Sustaining the Region's Existing Developments within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Supporting
Madera NPLH	\$310,000.00
Madera MHSA	\$340,000.00
County HOME-ARP	\$2,950,000.00
County PLHA	\$2,670,353.00
County NPLH	\$59,490,766.00

County Homekey+	\$43,845,581.00
County HSS	\$375,000.00
County BHSA	\$11,816,521.00
County SMHS	\$18,544,135.00
County Other local contributions & loans	\$1,262,000.00
Madera County Other local contribution & contracts with county departments	\$650,000.00

Total Amount Supporting Existing Permanent Affordable Housing
 \$142,254,356.00

At-Risk Permanent Affordable Housing within the Region

Number of developments at risk of expiring affordability restrictions during the grant term (FY24/25-FY28/29)
 0

Total estimated capital and operating cost for at-risk developments
 \$0.00

Funding Sources Realizing and Sustaining the Region's At-Risk Developments within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Supporting
N/A	\$0.00

Total Amount Supporting At-Risk Permanent Affordable Housing
 \$0.00

Proposed Permanent Affordable Housing within the Region

Total number of developments proposed which still have a financing or supportive services and operations funding gap (proposed developments) during the grant term (FY24/25-FY28/29)
 0

Total Estimated Funding Gap (capital and operating costs) for the proposed developments during the grant term (FY24/25-FY28/29)
 \$0.00

Funding Sources Realizing and Sustaining the Region's Proposed Developments within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Supporting
N/A	\$0.00

Total Amount Supporting Proposed Permanent Affordable Housing
\$0.00

4.d. Documentation of Youth Set Aside Requirement

By checking the box below, I certify that at least 10 percent of each HHAP 6 allocation is set-aside for youth (defined in HSC 50216(l)), as required by HSC 50241(e).

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Yes

Section 5. Regional Memorandum of Understanding (MOU) and Application Certification

5. MOU and Certification

Steps to complete this section:

1. **Upload** the Memorandum of Understanding (MOU) as specified below.
2. **Complete** the certification to indicate all information included in this regional application is true and accurate.

Memorandum of Understanding (MOU)

Memorandum of Understanding (MOU)
HHAP-6 Regional MOU - Final Signed Version.pdf

Supporting Documentation (Optional)

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant
Fresno County

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name
Laura Moreno

Phone
(559) 600-2335

Email
lhaga@fresnocountyca.gov

Participating Eligible Applicant 2

Participating Eligible Applicant

City of Fresno

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

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Participating Eligible Applicant 3

Participating Eligible Applicant

Madera County

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

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Participating Eligible Applicant 4

Participating Eligible Applicant

Fresno City & County/Madera County CoC

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

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