



California Department of Housing and Community Development

HHAP Round 6 Regionally Coordinated Homelessness Action Plan Section 1. Regional Identification and Contracting Information

Steps to complete this section:

1. Select the Continuum of Care (CoC) Region. The definition of "Region" is the geographic area served by a county, including all cities and the CoC or CoCs within it (HSC 50230(v)).
2. Indicate which Eligible Applicants are applying together as a region for HHAP 6 (i.e., which Eligible Applicants will administer the Regionally Coordinated Homelessness Action Plan and be signatory to the Memorandum of Understanding). Eligible Applicants for HHAP 6 are all counties, all Continuums of Care, and Large Cities.
3. For each participating Eligible Applicant, indicate whether and how the Eligible Applicant intends to contract with HCD (i.e., indicate whether the Eligible Applicant will act as their own Administrative Entity, or designate one of the other regional partners to administer their allocation and act as the Administrative Entity on their behalf).

Regional Application Participation

Continuums of Care (CoCs)

- A CoC that serves a single county **must** apply as part of the regional application with the county and any overlapping Large Cities. In this case, the CoC should select: *"Is participating in this regional application as an Eligible Applicant."*
- A CoC that serves multiple counties **must either**: apply as part of a single regional application with multiple counties and any overlapping Large Cities **or** participate in the regional application of each overlapping county and the Large Cities therein. When the CoC is participating in multiple regional applications, the CoC should select: *"Is participating in this regional application as an Eligible Applicant"* for the regional application that will include the CoC's HHAP 6 funding plan, and should select: *"Is participating in this regional application as a collaborator"* for all other regional applications they are participating in. This will help to ensure the CoC's funding plan is only collected on a single regional application.

Large Cities ("City" or "Cities")

Large Cities must apply as part of the regional application with the applicable county and CoC.

Counties

- In a CoC that serves a single County, the County **must** apply as part of a regional application with the CoC and any overlapping Large Cities.
- In a multi-county CoC, counties are **strongly encouraged** to apply in collaboration with other counties that are served by the same CoC. **At a minimum**, each County must apply with the overlapping CoC.

LA Region

All CoCs within the County of Los Angeles shall be considered part of a single region, along with the County and Large Cities within the county and therefore **must** apply together. (HSC § 50230(v)(2).)

Contracting

Each Eligible Applicant has the discretion to administer their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. The selections made in this section will indicate which Eligible Applicant will enter into contract with HCD to administer each Eligible Applicant's HHAP 6 allocation. For reference, [HHAP 6 allocations](#) are available on HCD's HHAP website.

The Administrative Entity is responsible for meeting the terms and conditions of the contract, which include, but is not limited to, contracting (when necessary) with sub-recipients, and fulfilling all monthly, annual, final, and Homeless Management Information System (HMIS) reporting requirements.

- **If you plan to contract with HCD to receive and administer only your (individual) HHAP 6 allocation**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection.
- **If you do not plan to contract with HCD and instead plan to identify another participating Eligible Applicant in the region to enter into contract with HCD to receive and administer your HHAP 6 allocation**, select: *"Identify another participating Eligible Applicant in their region to enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection. Once selected, you will be prompted to designate the Administrative Entity from a list of other Eligible Applicants in the region.
- **If you plan to contract with HCD to receive and administer multiple HHAP 6 allocations within your region**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region"* under the contracting selection.

Please select the Continuum of Care region
Bakersfield/Kern County CoC

Bakersfield/Kern County CoC Region

Bakersfield/Kern County CoC

CA-604 Participation

Is participating in this single collaborative application with the regional partner(s) listed.

CA-604 Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

Contact Title

Executive Board Chair

Name

Rebecca Moreno

Email

rmoreno@capk.org

Phone

(661) 379-8221

City of Bakersfield

Bakersfield Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Bakersfield Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

Contact Title

Economic and Community Development Manager

Name

Misty Eaton

Email

meaton@bakersfieldcity.us

Phone

(661) 852-7508

Kern County**Kern County Participation**

Is participating in this single collaborative application with the regional partner(s) listed.

Kern County Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

Contact Title

Assistant County Administrative Officer

Name

Stacy Kuwahara

Email

KuwaharaS@kerncounty.com

Phone

(661) 868-3169

Number of Contracts

3

Section 2. Documentation of Stakeholder Engagement

1. Provide the dates for which at least three public meetings were held to support the development of the Regionally Coordinated Homelessness Action Plan (Plan).
2. Describe how each stakeholder group from the list provided was invited and encouraged to engage in the Plan.
3. Describe the specific input from the public meetings that was incorporated into the Plan.
4. Certify that all participating Eligible Applicants met the process requirements for developing the Plan.

Meeting Dates

Meeting Dates	Meeting Name or Identifier (optional)
---------------	---------------------------------------

6/12/2025	Bakersfield Kern Regional Homeless Collaborative 2101 Oak Street, Bakersfield, CA 93301
6/18/2025	Virtual Meeting
6/23/2025	Mojave Veterans' Building 15580 O Street, Mojave, CA 93501
7/2/2025	Kern River Veterans' Senior's Center 6405 Lake Isabella Blvd, Lake Isabella, CA 93240
7/10/2025	Bakersfield Community House 2020 R Street, Bakersfield, CA 93301

Stakeholder engagement

Stakeholders	Description of how stakeholders were invited and encouraged to engage in the public stakeholder process	Describe the specific input from stakeholders that was incorporated into the Plan
People with lived experience of homelessness, including but not limited to survivors of domestic violence.	Collaborative (BKRHC, City, and County) updated and used our registry of homeless service providers, domestic violence agencies, and the full Continuum of Care network to invite individuals with lived experience of homelessness—and the organizations that serve them—to participate in stakeholder meetings. Invitations were sent through flyers and electronic communications with follow-up reminders. To ensure accessibility, a virtual survey option was also provided for stakeholders to share their feedback.	Attendees with lived experience of homelessness or at-risk of becoming homeless emphasized the need for more accessible permanent and interim housing in their own communities. They shared that they do not want to leave the community they know and are connected to, but must travel/relocate to Bakersfield to access services. They emphasized the urgent need for expanded housing and services in rural and unincorporated areas, especially services addressing employment, mental health, substance use, and chronic health conditions. Transportation was noted as a critical factor in accessing support, and participants expressed a strong need for more case management to help navigate the complex homelessness response system before becoming discouraged and opting out of services.
Youth with lived experience of homelessness.	Collaborative (BKRHC, City, and County) coordinated a youth-specific stakeholder session. The meeting was held at the homeless youth service provider's (Kern County Network for Children,	Youth with lived experience of homelessness expressed a significant lack of targeted resources and services compared to adults. They emphasized the urgent need for youth-specific housing, particularly for

“KCNC”) service location to improve accessibility for youth. KCNC announced a meeting for youth via email and posted flyers. The youth stakeholder meeting included snacks and a raffle for restaurant gift cards to improve attendance. Youth with lived experience also had access to and received notifications for meetings open to all stakeholders.

those who are parenting or caring for dependent siblings. Many shared feelings of being unsupported by the “system,” especially during critical transitions from foster care, correctional facilities, or other institutions, and called for more support and partnerships with them.

They value case managers and mentors guiding them through the process, but call for faster access to prevention, diversion, and rapid rehousing services. Additional needs include job opportunities in shelters, paid work experience, life skills training, and consistent mentorship. Youth also emphasized the importance of reliable transportation and support when moving from shelter to permanent housing.

Local department leaders and staff of qualifying smaller jurisdictions, including child welfare, public welfare, health care, behavioral health, justice, and education system leaders.

The Collaborative (BKRHC, City, and County) leveraged their close working relationships with local department leaders and staff to notify them – both in person and through electronic communications – about upcoming HHAP meetings and encourage their participation. Formal announcements and invitations were also shared with leaders attending the Continuum of Care Governing Board and Executive Board meetings. To ensure flexibility, the Collaborative offered a virtual survey for stakeholders to submit feedback.

Recognizing the complex factors contributing to homelessness, local leaders emphasize the need for cross-agency collaboration, prevention, and early intervention. They emphasized priority focus on reducing inflow of individuals into the homeless response system and using data-driven decision-making to allocate resources effectively.

Leaders also highlighted the growing impact of substance use and the increasing number of high-risk individuals entering homelessness, calling for a more holistic response – including street medicine, discharge planning from institutions, low-barrier housing, case management, and rapid response partnerships.

Law and code enforcement agencies noted the need for additional resources to address encampments and prevent their recurrence after abatements.

Homeless services and housing providers, including developers of permanent affordable housing operating

The Collaborative (BKRHC, City, and County) updated and utilized our registry of homeless service providers and affordable housing

Housing and homeless service providers expressed strong demand for the following:

- More permanent supportive

within the region.

developers within the region, as well as the full Continuum of Care network, to invite them to participate in stakeholder meetings. Invitations were sent through flyers and electronic communications with follow-up reminders. Formal announcements and invitations were shared with providers attending the Continuum of Care Governing Board and Executive Board meetings. To ensure accessibility, a virtual survey option was also provided for stakeholders to share their feedback.

housing and low-barrier shelter options that include wraparound services: case management, behavioral health care, life skills training/support, mentorship

- Immediate access to housing for at-need individuals, including rapid rehousing and rental subsidies
- Attention and services to the “transitional” period to prepare clients to sustain their housing
- Ability to “extend” emergency shelter and interim housing placements
- Strengthen prevention and diversion programs to reduce inflow into the homeless system, particularly for youth, families, and individuals exiting institutions.
- More workforce opportunities and case management for their clients
- Flexible funding to address local service gaps
- Expanding street outreach and enhancing case management capacity are key to engaging unsheltered individuals and supporting their path to stability.
- Non-congregate models of interim housing have proven more successful

Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region.

The Collaborative (BKRHC, City, and County) reviewed the California Department of Healthcare Services website to identify all Medi-Cal Managed Care Plans under contract. Representatives from each plan were invited to participate in our stakeholder meetings through formal invitations, electronic communications, and flyers. Reminders were also sent. To ensure flexibility, the Collaborative offered a virtual survey for stakeholders to submit feedback. Formal announcements and invitations were also extended to representatives who regularly participate in our Continuum of Care Governing Board meetings.

Medi-cal Managed Care Plan partners advocated for integrated care models that combine medical, behavioral, and social services, along with better data sharing and coordination with homeless systems. Key needs include more street medicine teams in high-risk areas, improved discharge planning from institutions, flexible funding for housing-related supports, and culturally competent, trauma-informed care.

They also emphasize the need for centers/housing models to have low-barrier access/units for clients with mental/physical/substance use conditions to access more readily.

Street medicine providers, victim service providers, and other service providers directly assisting people within the region experiencing homelessness or at risk of homelessness.

The Collaborative (BKRHC, City, and County) updated and referred to our registry of homeless service providers and the entire continuum of care network of service providers to invite them to join our stakeholder meetings. Flyers were distributed in addition to electronic communications with reminders. The Collaborative also provided a virtual survey option to offer additional flexibility for these stakeholders to submit their feedback. Formal announcements and invitations were provided to those providers who participate in our continuum of care Governing Board meetings.

Emphasize the need for low-barrier housing, trauma-informed integrated care, and expanded street outreach and street medicine to address the high volume of substance use and behavioral health challenges from individuals experiencing homelessness. They call for faster access to prevention and rapid rehousing, enhanced case management, cross-system collaboration, and support with transportation and basic needs. Additional resources and specialized programs for high-risk groups are also essential. More resources for High-Risk Populations through specialized programs for survivors of violence, people with disabilities, youth, and those with substance use disorders.

Federally recognized tribal governments pursuant to Section 4103 of Title 25 of the United States Code that are within the region.

The Collaborative (BKRHC, City, and County) reviewed the U.S. Environmental Protection Agency's website to identify federally recognized tribes within the Kern County region. The Tejon Indian Tribe is the only federally recognized tribe in Kern County and includes members of the Kitanemuk, Yokuts, Paiute, and Chumash peoples. The Tribe's Chairwoman, tribal affiliates, and local Native American advocacy organizations—such as the Bakersfield American Indian Health Project—were invited to participate and attended the stakeholder meetings. To ensure flexibility, the Collaborative offered a virtual survey for stakeholders to submit feedback.

Tribal group representation primarily came from attendees of the Bakersfield American Indian Health Project. They emphasized the high demand for wraparound services addressing physical health, mental health, substance use, job training, and family support, with specific expansion of outreach and services in rural and unincorporated communities, and with more services targeting Native American populations experiencing homelessness, often "less visible."

Expressed that providers and the entire continuum of care, fostering more partnerships with Native American social service organizations, would benefit tremendously and help achieve their common goals.

Describe any other input from public meetings not captured above that was incorporated into the Plan.

Documentation of Stakeholder Engagement Narrative - Stakeholder Input

General residents in attendance echoed many of the concerns raised by other stakeholders but uniquely emphasized the need for improved safety and cleanliness strategies at shelter sites and among all service providers. They noted that when these issues are not addressed, there is a higher likelihood of encampments and unsafe gatherings forming. Residents also called for stronger collaboration with law enforcement and code enforcement agencies. Some residents also expressed frustration over the

perceived lack of visible progress and asked for more transparency and accountability in how homeless service investments produce results.

Optional Upload: Stakeholder Engagement
HHAP 6 Stakeholder Meeting Flyer_Bakersfield-Kern.pdf

By checking this box, I certify that all participating Eligible Applicants met the public meeting process requirements in statute (HSC Section 50240(d) and (e)) and in the [HHAP 6 NOFA](#) in developing the Regionally Coordinated Homelessness Action Plan, documented in Section 2 of this regional application.

I certify under penalty of perjury that all of the information in Section 2, above, is true and accurate to the best of my knowledge.
Open

Section 3. Regionally Coordinated Homelessness Action Plan

Applicants must submit a Regionally Coordinated Homelessness Action Plan (Plan) that fully complies with HSC section 50240(c). This Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants.

In developing the HHAP 6 Regionally Coordinated Homelessness Action Plans, regions should build upon their approved HHAP 5 Regionally Coordinated Homelessness Action Plans. This means regions should leverage and update information from their approved HHAP 5 Regionally Coordinated Homelessness Action Plan in corresponding sections of the proposed HHAP 6 Regionally Coordinated Homelessness Action Plan.

Regional Roles, Responsibilities, and Housing and Homelessness Service Policies

3.a. Regional Partners' Roles and Responsibilities

3.a.1. Outreach and Site Coordination

Eligible Applicant	Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on citing of services, shelters, and interim and permanent housing in the region
Bakersfield/Kern County CoC	The Bakersfield-Kern Regional Homeless Collaborative (BKRHC) leads the Coordinated Entry System (CES), a vital resource designed to support individuals experiencing, or at risk of homelessness across the region. In partnership with Kern County and the City of Bakersfield, BKRHC funds site coordination of services through trusted community-based nonprofit organizations. CES 2-1-1 serves as a centralized access point across the Continuum of Care (CoC), streamlining referrals and services that span outreach, prevention, diversion, interim and permanent housing, mental health care, substance use treatment, and workforce development. The street-based outreach teams operate proactively throughout

	Bakersfield and Kern County, including rural communities, offering direct support to unsheltered individuals. These efforts not only connect people to housing and essential services but also help address broader public health and safety concerns.
City of Bakersfield	Outreach: Fund portions of and collaborate with outreach service programs within the respective jurisdiction. Coordinate with City programs such as Code Enforcement, Bakersfield Police Department and Park Rangers. Be involved and committed to outcomes within the Regional Action Plan surrounding outreach. Site Coordination: The City will work with outreach providers and with service providers that work within the Coordinated Entry System for site coordination. The City has funded Coordinated Entry in previous years to help meet gaps in coordination.
Kern County	The County supports outreach services across all rural and unincorporated areas of Kern County through partnerships with Flood Ministries Inc., the Kern County Superintendent of Schools (Kern Network for Children), and Community Action Partnership of Kern (CAPK). Our lead outreach provider, Flood Ministries, coordinates closely with County Code Enforcement, Behavioral Health teams, and the Kern County Sheriff's Office. Site coordination is led by Flood Ministries, Behavioral Health, or Code Enforcement, in collaboration with local shelters and service providers. County agencies also work with the M Street Navigation Center and its Safe Camping Program to support outreach and encampment efforts. To strengthen our outreach system, the County used funding to expand Coordinated Entry System (CES) capacity through CAPK—resulting in reduced wait times, faster referrals to shelter, and improved services for rural and unincorporated communities. Additionally, the County enhanced its key performance indicator (KPI) thresholds to improve data collection and better measure the impact of partner performance and services. Additionally, the County enhanced its key performance indicator (KPI) thresholds to improve data collection and better measure the impact of partner performance and services.

3.a.2. Siting and Use of Available Land

Eligible Applicant	Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region
Bakersfield/Kern County CoC	BKRHC provides Kern County and the City of Bakersfield with homelessness informed decision-making to promote land use production for interim and permanent housing. Through ongoing community roundtables, technical working groups, and stakeholder consultations, these forums provide opportunities for service providers, developers, and community stakeholders to contribute

expertise related to site feasibility, housing design, supportive services integration, and long-term sustainability. Information gathered through these sessions is synthesized and shared with Kern County and the City of Bakersfield to directly support housing element compliance, the siting of new projects, and the leveraging of state and federal housing resources.

City of Bakersfield

The City of Bakersfield Planning Department has oversight over Land Use within the City of Bakersfield. These policies and regulations are determined by the City's General Plan and Building and Code regulations. City departments keep in close contact with homeless service providers and affordable housing developers, funding new projects and helping guide developers through City processes. Homeless Service staff provides overviews of current topics regarding homeless housing and shelter development to City leadership. City staff is also fully involved in the CoC Governing Board and committees and works as a liaison from the collaborative to City leadership to ensure open communication on projects.

Kern County

The County, in collaboration with regional partners, is proactively identifying and promoting available land for the development of interim and permanent housing for individuals experiencing homelessness. This effort includes cross-jurisdictional coordination with incorporated cities, housing authorities, community advocacy groups, faith-based organizations, nonprofit housing developers, and philanthropic stakeholders across the region.

A central strategy involves leveraging publicly owned land, particularly surplus or underutilized parcels held by local jurisdictions, for housing development. The Bakersfield Kern Regional Homeless Collaborative, an established interagency working group, meets regularly to share property inventories and prioritize sites that can be activated to expand access to permanent affordable housing and supportive services.

To support this work, the County is utilizing Geographic Information Systems (GIS) to conduct spatial analyses that identify high-opportunity areas, especially those near transit, healthcare, and employment centers. This analysis also helps streamline California Environmental Quality Act (CEQA) compliance and inform equitable siting decisions that avoid over-concentrating housing in historically underserved communities.

In addition, the County's adopted Housing Element includes a program to amend the Zoning Ordinance by removing the Precise Development Plan Combining Zone from all multi-family zoning districts. This amendment will eliminate the need for discretionary approvals on residential projects that meet base zoning standards, thereby accelerating the approval process for new housing.

The technical guidance provided by the Planning and Natural Resources Department (PLNN) is essential to advancing the development of interim and permanent housing. As the department

responsible for processing all land use authorization applications and environmental reviews for projects involving physical development, PLNN plays a critical role in preventing or addressing potential gaps and contingencies in the planning process.

3.a.3. Development of Shelter, Interim and Permanent Housing Options

Eligible Applicant	Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing
Bakersfield/Kern County CoC	BKRHC collaborates with Kern County and the City of Bakersfield to integrate supportive housing services into development plans to ensure that new interim and permanent housing projects include the necessary wraparound supports to sustain long-term housing stability. Through a coordinated, data-informed, and advocacy-driven approach, BKRHC supports Kern County and the City of Bakersfield's efforts to expand the region's housing inventory, reduce barriers to development, and accelerate the production of interim and permanent housing to meet the diverse needs of individuals and families experiencing or at risk of homelessness. BKRHC remains committed to supporting the scattered-site, low-barrier, non-congregate emergency shelter program for youth. This initiative has made a meaningful impact reaching over 100 young individuals through street outreach and providing case management services to 40 youth. On any given day, 30 shelter beds are occupied by participants actively enrolled in the program. With a strong track record of success, the program excels at connecting youth to employment opportunities and pathways to permanent housing.
City of Bakersfield	Within the past 3 years, the City has helped to add approximately 360 additional shelter beds to the region through the expansion of existing homeless shelters and the development of a whole new navigation center which includes wrap-around supportive services, health care and respite care beds. The City also assists with operational costs at these facilities. The City has also contributed to the development of 400 new affordable housing beds within the past couple of years and coming to completion within the next 2 years. Additionally, the City has funded youth-specific non-congregate emergency shelter (HHAP-2), rental assistance (HHAP-1,3,4), case management (HHAP-1,2,3,4), and landlord incentive programs (HHAP-2) to ensure that interim and permanent housing options are available to homeless, foster, and at-risk youth within the City of Bakersfield.
Kern County	To date, the County has opened a total of 208 emergency shelter beds through the "M" Street Navigation Center and the Hope on Hart tiny-home village. In addition, the County expanded its shelter capacity by launching a Safe Camping Program, which currently includes 42 spaces equipped with tents and beds. The County continues to support affordable and emergency housing

through the use of HOME and ESG funds. Specifically, HOME funds are allocated to support the development of permanent housing for low-income residents, while ESG funds are used to support emergency shelter operations and rapid rehousing programs for individuals experiencing homelessness.

To further support housing development, the County created a dedicated housing unit within the Planning and Natural Resources (PLNN) Department. This unit is responsible for implementing the County’s Housing Element and driving the financing and development of both interim and permanent housing, particularly by engaging and coordinating with developers. The County also has plans to invest in new permanent housing capital projects.

3.a.4. Coordination of and Connection to Service Delivery

Eligible Applicant	Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness
Bakersfield/Kern County CoC	BKRHC serves as the lead agency for the CoC to coordinate a region-wide response to homelessness across Kern County. In this capacity, BKRHC partners closely with Kern County, the City of Bakersfield, and a network of service providers to establish a comprehensive, integrated system of care to ensure that individuals and families who are experiencing homelessness, or are at risk of homelessness, are identified, engaged, assessed, and ultimately connected to the most appropriate and effective housing and supportive service interventions available. At the center of this system is the Coordinated Entry System (CES), which provides a standardized process for access, assessment, prioritization, and referrals to housing and supportive services. CES is operated as a community-wide initiative, involving community-based nonprofit organizations, Kern County Behavioral Health and Recovery Services, Kern County Human Services, the Housing Authority of the County of Kern, health care providers, and other system partners. Through CES and system partners, individuals are connected to a wide continuum of interventions, including but not limited to: Street Outreach and Engagement serve as the first point of contact for many unsheltered individuals. Homelessness Prevention and Diversion Services are designed to stabilize households before they enter homelessness or divert them from entering shelter. Interim Housing, including emergency shelter and bridge housing programs.

Rapid Rehousing, which provides time-limited rental assistance and supportive services aimed at quickly returning households to permanent housing.

Permanent Supportive Housing (PSH), including units funded through the Mental Health Services Act (MHSA), which pairs long-term rental assistance with intensive supportive services for persons with disabling conditions, including serious mental illness, who are chronically homeless.

BKRHC is also responsible for managing and analyzing data related to CES outcomes through the Homeless Management Information System (HMIS). HMIS functions as the central data system for the region's homeless response efforts, capturing client-level information across all participating providers. Through ongoing data quality monitoring, outcome tracking, and system-level analysis, BKRHC is able to identify system gaps, unmet needs, inefficiencies, and disparities in service delivery. This data-driven approach informs strategic planning, funding prioritization, and continuous improvement activities across the CoC. This coordinated approach enables the region to maximize resources, reduce duplication of services, and strengthen accountability while working toward the shared goal of achieving equitable, sustainable reductions in homelessness throughout Kern County.

City of Bakersfield

The City of Bakersfield funds various service providers within the Homeless System of Care each year through the HHAP grant as well as other grants. The City works with the Bakersfield-Kern Regional Homeless Collaborative and the County of Kern to determine regional needs. The City ensures that all projects work through the Coordinated Entry System (CES) as needed, and that funded providers enter all work into the Homeless Management Information System (HMIS) to ensure outcomes are collected and service delivery is tracked.

Kern County

Kern County coordinates housing and supportive services through a multi-agency approach, integrating behavioral health care funded by the Mental Health Services Act (MHSA) and Behavioral Health Services Act (BHSA). The Kern Behavioral Health and Recovery Services department delivers street outreach, crisis intervention, and Full-Service Partnerships to individuals experiencing homelessness with these conditions.

These services are aligned with the County's "M" Street Navigation Center, Safe Camping Program, and Coordinated Entry System (CES) operated in partnership with Community Action Partnership of Kern (CAPK), ensuring individuals are connected to the appropriate shelter, housing, and treatment options. Additional investments were made to enhance CAPK's operational capacity to expand CES resources, reduce overall call wait times, streamline referrals to shelter, and improve services for rural and unincorporated communities. Coordination is supported through the Bakersfield-Kern Regional Homeless Collaborative, promoting cross-agency alignment

and data-informed care planning.

The County also supports outreach services across all rural and unincorporated areas of Kern County through partnerships with Flood Ministries Inc., the Kern County Superintendent of Schools (Kern Network for Children). Future expanded outreach efforts include a comprehensive street outreach program explicitly tailored to Oildale, which is Kern County's unincorporated community with the largest population of individuals experiencing homelessness.

3.a.5. Policies for Addressing Encampments

Encampment	Estimated Population	What are the region's specific plans to address this encampment?	What are the Key Milestone Dates to carry out the described plan?	ERF Status (site funded by ERF)	ERF Contract #	Are there current plans to submit an ERF application to address this site?	Lead Entity for addressing this encampment
				No		No	
				No		No	

Optional Upload: Encampments Excel

Exhibit A_HHAP6 Encampment Zones_Kern County.xlsx

Exhibit A_HHAP6 Encampment Zones_City Additions.xlsx

DECLARATION OF PROPERTY 12-14-21.docx

Homeless Resources Sheet.pdf

Encampment Engagement Process.docx

Seized Property Reciept Process.pdf

Street Outreach Engagement Procedure (Encampment Sweeps).docx

AGRMT NO 2022-237 (Flood).pdf

Agreement No. 2022-237(3) (Flood).pdf

AGRMT NO 2022-237 (Flood).pdf

Agreement No. 2022-237(3) (Flood).pdf

Street Outreach Engagement Procedure (Encampment Sweeps).docx

County of Kern Section 3.a.5. Response.docx

City of Bakersfield Section 3.a.5. Response.docx

Kern County_Encampment Response Plan Compliance_03.25.26.pdf

Optional Upload: Map of Encampments

Heat Map.pdf

2025 Kern Count PIT Count Heat Map.pdf

Eligible Applicants with a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Fully or Partially Compliant

Eligible Applicant	Applicant confirms the plan complies with the Cal ICH Guidance on Addressing Encampments?	If you selected “Yes, in part,” describe what elements of the policy do comply with the Cal ICH Guidance on Addressing Encampments, and specifically how they comply.	Provide a link to the policy or upload a copy below
City of Bakersfield	Yes		
Kern County	Yes		

Upload: Copy of Formal Policy to Address Encampments
Policy-City.pdf

Seizure Policy-City.pdf

Ordinance G-9368- received via email.pdf

Eligible Applicants without a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Nonexistent

Eligible Applicant	Describe existing efforts to address encampments	Does the Eligible Applicant actively commit to adopting a policy that complies with the Cal ICH Guidance on Addressing Encampment?	Provide a specific timeline, including dates, for future adoption of formal policies that comply with the Cal ICH Guidance on Addressing Encampments
Kern County	Kern County has enacted a robust, enforcement-centered strategy to address visible encampments, anchored by ordinance changes, designated special enforcement zones, accelerated authority to clear camps,	Yes	Future adoption of formal policies that comply with the Cal ICH Guidance on Addressing Encampments began in Quarter 2, 2025, with a draft ordinance update to Chapter 8.30, Camping and Placing Personal Effects in Public Areas.

and increased supportive services, including safe camping, navigation centers, youth housing, and behavioral health outreach. These efforts are in line with state policy shifts and funding programs, reflecting an effort to balance public safety concerns with pathways into services and housing. Under Chapter 8.30, Camping and Placing Personal Effects in Public Areas, of the Kern County Code of Ordinances, individuals found in violation are formally notified, provided with a written list of available resources, and offered transportation to a shelter or designated campsite. Enforcement is not carried out when individuals are outside of public areas covered by the ordinance or when no shelter beds are available. In cases where encampments are located on private property, the matter is referred directly to the property owner for abatement.

The draft ordinance is currently under legal review by our County Counsel to be placed before the Kern County Board of Supervisors for ratification in December 2025. The timeline was adjusted to be present on a Board of Supervisors Meeting date with a quorum of all supervisors in attendance.

No

3.a.6. Housing Element Compliance

Large City or county Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	If not compliant, provide a timeline for all relevant milestones to achieve compliance (refer to Guidance and Example timeline and milestones for required level of detail)
City of Bakersfield	No	The City has received authorization from the California Department of Housing and Community Development (HCD) to proceed with the adoption of

the Housing Element by the Bakersfield City Council. The Item is scheduled to be reviewed by the Planning Commission on September 4, 2025 for recommendation to the City Council for adoption at the September 24, 2025 meeting, with final submittal to HCD on October 4, 2025.

Kern County

Yes

3.a.7. Housing Element Implementation

Large City or county Eligible Applicant

Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein?

If not, provide a specific timeline and plan with dates to implement the past due programs.

City of Bakersfield

No

The City has received authorization from the California Department of Housing and Community Development (HCD) to proceed with the adoption of the Housing Element by the Bakersfield City Council. The Item is scheduled to be reviewed by the Planning Commission on September 4, 2025 for recommendation to the City Council for adoption at the September 24, 2025 meeting, with final submittal to HCD on October 4, 2025.

Kern County

Yes

3.a.8. Prohousing Designation

Large City or county Eligible Applicant

Current Prohousing Designation Status

For Eligible Applicants that have not yet applied or do not plan to apply, list the Prohousing Policies (as described in the Prohousing application) that they have adopted or plan to adopt in the future.

City of Bakersfield

Plans to apply for Prohousing Designation.

Prohousing policies currently in place Adopted Policies:

- Reducing or eliminating parking requirements for residential developments
- Establishment of local housing trust funds
- Prioritization of local

		general funds for affordable housing Planned Policies in draft Housing Element: • Zoning to allow for residential or mixed uses in one or more non-residential zones • Modification of development standards and other applicable zoning provisions to promoting greater development intensity • Establishment of ministerial approval processes for a variety of housing types, including single-family and multifamily housing • Absence or elimination of public hearings for projects consistent with zoning and the general plan • Establishment of one-stop permitting processes or a single point of contact where entitlements are coordinated across city approval functions • Practices of publicly posting status updates on project permit approvals on the internet • A comprehensive program that complies with the Surplus Land Act that makes publicly owned land available for affordable housing • Policies that diversify planning and target community and economic development investments (housing and non-housing) to improve lower opportunity areas
--	--	---

Kern County

Plans to apply for Prohousing Designation.

Adopted Polices:

- 2A Establishment of ministerial approval processes for multiple housing types, including, for example, single-family, multifamily and mixed-use housing.
- 2B Acceleration of Housing Production through the establishment of streamlined, program-level CEQA analysis and certification of general plans,

community plans, specific plans with accompanying Environmental Impact Reports (EIR), and related documents.

- 2C Documented practice of streamlining housing development at the project level, such as by enabling a by-right approval process or by utilizing statutory and categorical exemptions as authorized by applicable law, (e.g., Pub. Resources Code, §§ 21155.1, 21155.4, 21159.24, 21159.25; Gov. Code, § 65457; Cal Code Regs., tit. 14, §§ 15303, 15332; Pub. Resources Code, §§ 21094.5, 21099, 21155.2, 21159.28).
- 2D Establishment of permitting processes that take less than four months to complete. Policies under this category must address all approvals necessary to issue building permits.
- 2G Establishment of consolidated or streamlined permit processes that minimize the levels of review and approval required for projects, and that are consistent with zoning regulations and the general plan.
- 2H Absence, elimination, or replacement of subjective development and design standards with objective development and design standards that simplify zoning clearance and improve approval certainty and timing.
- 2I Establishment of one-stop-shop permitting processes or a single point of contact where entitlements are coordinated across city approval functions (e.g., planning, public works, building) from entitlement application to certificate of occupancy.
- 2J Priority permit processing or reduced plan check times for ADUs/JADUs or

multifamily housing.

- 2L Documented practice of publicly posting status updates on project permit approvals on the internet.

- 2M Limitation on the total number of hearings for any project to three or fewer.

Applicants that accrue points pursuant to category (2)(E) are not eligible for points under this category.

- 3B Adoption of policies that result in less restrictive requirements than Government Code sections 65852.2 and 65852.22 to reduce barriers for property owners to create ADUs/JADUs. Examples of qualifying policies include, but are not limited to, development standards improvements, permit processing improvements, dedicated ADU/JADU staff, technical assistance programs, and pre-approved ADU/JADU design packages.

- 3D Accelerating innovative housing production through innovative housing types (e.g., manufactured homes, recreational vehicles, park models, community ownership, and other forms of social housing) that reduce development costs. Policies Considered/Planned for Adoption:

- 1D Density bonus programs that allow additional density for additional affordability beyond minimum statutory requirements (Gov. Code, § 65915 et seq.).

- 1F Eliminating minimum parking requirements for residential development as authorized by Government Code section 65852.2; adopting vehicular parking ratios that are less than the relevant ratio thresholds at subparagraphs (A), (B), and (C) of Gov. Code section 65915, subdivision (p)(1); or

adopting maximum parking requirements at or less than ratios pursuant to Gov. Code section 65915, subdivision (p).

- 1G Zoning or incentives that are designed to increase affordable housing development in a range of types, including, but not limited to, large family units, Supportive Housing, housing for transition age foster youth, and deep affordability targeted for Extremely Low-Income Households in all parts of the Jurisdiction, with at least some of the zoning, other land use designation methods, or incentives being designed to increase affordable housing development in higher resource areas shown in the TCAC/HCD Opportunity Map, and with the Jurisdiction having confirmed that it considered and addressed potential environmental justice issues in adopting and implementing this policy, especially in areas with existing industrial and polluting uses.

- 1H Zoning or other land use designation methods to allow for residential or mixed uses in one or more non-residential zones (e.g., commercial, light industrial). Qualifying non-residential zones do not include open space or substantially similar zones.

- 1I Modification of development standards and other applicable zoning provisions or land use designation methods to promote greater development intensity. Potential areas of focus include floor area ratio, height limits, minimum lot or unit sizes, setbacks, and allowable dwelling units per acre. These policies must be separate from any qualifying policies under Category (1)(B) above.

- 1J Establishment of a Workforce Housing Opportunity

Zone, as defined in Government Code section 65620, or a Housing Sustainability District, as defined in Government Code section 66200.

- 2E Absence or elimination of public hearings for projects consistent with zoning and the general plan.
- 2F Priority permit processing or reduced plan check times for homes affordable to Lower-Income Households.
- 2K Establishment of a standardized application form for all entitlement applications.
- 3C Adoption of other fee reduction strategies separate from Category (3)(A), including fee deferrals and reduced fees for housing for persons with special needs. This provision does not include fees associated with the provision of housing affordable to Lower-Income Households (e.g., inclusionary in lieu fees, affordable impact fees and commercial linkage fees).
- 3E Measures that reduce costs for transportation-related infrastructure or programs that encourage active modes of transportation or other alternatives to automobiles. Qualifying policies include, but are not limited to, publicly funded programs to expand sidewalks or protect bike/micro-mobility lanes, creation of on-street parking for bikes, transit-related improvements, or establishment of carshare programs.
- 3F Adoption of universal design ordinances pursuant to Health and Safety Code section 17959.
- 3G Establishment of pre-approved or prototype plans for missing middle housing types (e.g., duplexes, triplexes, and fourplexes) in low-density, single-family residential areas.
- 3H Adoption of

- ordinances that reduce barriers, beyond existing law, for the development of housing affordable to Lower-Income Households.
- 4C Demonstration of regular use or planned regular use of funding (e.g., federal, state, or local) for preserving assisted units at-risk of conversion to market rate uses and conversion of market rate uses to units with affordability restrictions (e.g., acquisition/rehabilitation). For the purposes of this category, “regular use” can be demonstrated through the number of units preserved annually by utilizing this funding source.
 - 4E A comprehensive program that complies with the Surplus Land Act (Gov. Code, § 54220 et seq.) and that makes publicly owned land available for affordable housing, or for multifamily housing projects with the highest feasible percentage of units affordable to Lower Income Households. A qualifying program may utilize mechanisms such as land donations, land sales with significant write-downs, or below-market land leases.
 - 4F Establishment of an Enhanced Infrastructure Financing District or similar local financing tool that, to the extent feasible, directly supports housing developments in an area where at least 20 percent of the residences will be affordable to Lower-Income Households.
 - 4K Providing operating subsidies for permanent Supportive Housing.

3.a.9. Housing Law Violations

Large City or county Eligible Applicant	Does this Eligible Applicant have any	If yes, provide a specific timeline and plan with dates to resolve the issue.

**potential
or actual
housing
law
violations
with HCD's
Housing
Accountab
ility Unit or
the
Attorney
General's
Housing
Justice
Team?**

City of Bakersfield	No
Kern County	No

3.a.10. Surplus Land

Large City or county Eligible Applicant	Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230?	If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory.
City of Bakersfield	Has a central inventory.	
Kern County	Has a central inventory.	

3.a.11. Annual Progress Report

Large City or county Eligible Applicant	Has this Eligible Applicant submitted a timely and complete annual progress report for at a minimum, the past two years?
Bakersfield/Kern County CoC	Yes
City of Bakersfield	Yes
Kern County	Yes

3.b System Performance Measures Improvement Plan

The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in [Section IV.A.3.b.i. of the HHAP_6_NOFA](#). The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated

Homelessness Action Plan.

All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System Performance Measures Improvement Plan. Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region's CA SPMs through use of local, state, and federal funds.

The System Performance Measures Improvement Plan must include:

- At least one Key Action related to reducing CA SPM: "The number of people experiencing unsheltered homelessness"
- At least one Key Action related to increasing CA SPM "the number of people exiting homelessness into Permanent Housing," and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

Each Key Action must be described in clear, specific terms and must do the following:

1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).
2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
 - Note: At a minimum, all funding sources listed in Section IV.A.3.b.ii. of the HHAP 6 NOFA, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.
 - Note: For HHAP 6-funded Key Actions, include the eligible use category or categories as applicable.
8. Describe how the Key Action will address system performance disparities and ensure racial and gender equity in at least one of the following areas: Service Delivery, Housing Placements, Housing Retention, Changes to procurement, or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Available Funding Sources in the Region

If applicable, list any funding sources mentioned in [Section IV.A.3.b.ii. of the HHAP 6 NOFA](#) that are not available in the region within the grant term (FY24/25-FY28/29).

Available Funding Sources NOT within the Region Narrative

Homekey, No Place Like Home Program; The National Housing Trust Fund;

Key Actions to Improve the Region's CA SPMs

Guidance:

Please note that all Key Actions are numbered to ensure Key Actions may be easily referenced in later parts of the regional application. Applicants can refer to the # provided. E.g., Key Action 1, Key Action 2, etc.

Key Actions

Key Action 1

Description

Expand Access to Homeless Services. Improve service access for individuals experiencing homelessness in rural and unincorporated areas of Kern County by expanding CES access points, hiring a diverse and multilingual workforce with lived experience, and increasing capacity to reduce wait times for 2-1-1 referrals and CES connections. Efforts will also focus on improving response times for housing assistance and service coordination.

Identify which CA SPM(s) will be improved by Key Action 1 and how.

SPM Improvement Plan for Key Action 1

CA SPM	Specific description of how Key Action 1 will improve this CA SPM
CA SPM 1a	An enhanced CES system connects individuals to supportive services faster, especially in underserved areas and critical sub-populations.
CA SPM 1b	With more access points, faster response times, and better outreach coordination, CES ensures people are identified and placed into safe settings sooner, reducing the likelihood they remain unsheltered during PIT counts.
CA SPM 2	Faster connection to supportive services in underserved communities where overrepresented groups experiencing homelessness historically reside. Reduces the prevalence of first-time homelessness among individuals exiting institutional settings (including correctional facilities, healthcare facilities, and foster care).
CA SPM 4	Strategic focus to reduce wait times for 2-1-1 referrals and CES connections, which will contribute to reducing the average length of time that people experience homelessness while accessing services.

Clear metric for how success of Key Action 1 will be measured

Ensure CES representatives establish CES access at jails, prisons, and hospitals through regular measured outreach attempts to ensure connections with individuals; Number of unique individuals served and enrolled in CES (including demographics and geographics); Average minutes on hold; Average callback timeframe; Number of referrals to shelter; Number of referrals to outreach.

Lead Entity for Key Action 1

Kern County

Collaborating entity/ies for Key Action 1

Community Action Partnership of Kern; Flood Ministries; Bakersfield-Kern Regional Homeless Collaborative

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 1

Milestones for Key Action 1	Target dates for Key Action 1 milestones
Agreement term expiration with Community Action Partnership of Kern for CES outreach	12/31/2025
Renew agreement with Community Action Partnership of Kern for CES outreach	12/31/2025
Community Action Partnership of Kern CES team expansion (2 full-time FTEs)	11/30/2028
Community Action Partnership of Kern CES reduction of average minutes on hold and average callback time	11/30/2028
Expanded access points for CES through outreach	11/30/2028

Target date for completing Key Action 1

11/30/2028

Funding Sources for Key Action 1

Funding Sources for Key Action 1

Funding source	Description of how the funding will contribute to the achievement of Key Action 1	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Sustain and expand CES operations.	
HHAP 5	Sustain and expand CES operations.	
HHAP 6	Sustain and expand CES operations.	Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify which of the following equity improvement areas will be addressed by Key Action 1.

Equity Areas for Key Action 1

Equity area	Description of how Key Action 1 will address system performance disparities and ensure racial and gender equity in this area (choose one)
-------------	---

at a minimum, or more)

Service Delivery	Faster CES response times will improve overall service delivery, especially in rural and unincorporated communities, and enable our teams to respond to clients in a more culturally appropriate and effective way.
Housing Placements	With faster CES response times, increased access points, and diverse/multilingual staffing with lived experience of homelessness, clients will be able access housing services and placements faster, have an improved user experience, and avoid “opting out” of services.
Housing Retention	Helps ensure clients are matched with appropriate housing placements and remain connected to ongoing services that promote stability and enable early interventions when issues arise, reducing the risk of returning homelessness.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Catalyze outreach to racial and ethnic groups that are overrepresented among residents experiencing homelessness with improved service access and delivery.

Key Action 2

Description

Sustain and Strengthen HMIS Investment. Continue collaborative investments between the City, County, and Continuum of Care (CoC) in the Homeless Management Information System (HMIS) to ensure adequate staffing and the ability to capture, analyze, and report on homelessness trends, including disparities in our rural and unincorporated communities.

Identify which CA SPM(s) will be improved by Key Action 2 and how.

SPM Improvement Plan for Key Action 2

CA SPM	Specific description of how Key Action 2 will improve this CA SPM
CA SPM 1a	Stable investments in HMIS will help us track client services, analyze trends and gaps and respond to homelessness in real time, leading to more effective service delivery, resource allocation, and homelessness prevention strategies. This will strengthen the County's ability to reduce the number of people experiencing homeless through more timely, coordinated, and data-driven system responses.
CA SPM 2	Enable more proactive responses and resource allocation to enhance overall service delivery, reduce the prevalence of unsheltered and chronic homelessness, and simultaneously reduce the number of clients accessing services for the first time in the past two years.
CA SPM 3	Ability to monitor positive exits to permanent housing and assess which programs/services best attribute to this performance measure for further investment.
CA SPM 5	With stronger data assessments and response mechanisms, we can ultimately reduce the number of people returning to homelessness within six months of exiting and

prevent other individuals from entering it.

Clear metric for how success of Key Action 2 will be measured

Number of unique individuals served (including demographics and geographics); Assessments of positive housing placements; Monthly partner reporting from HMIS to analyze homeless trends and identify service gaps

Lead Entity for Key Action 2

Kern County

Collaborating entity/ies for Key Action 2

Bakersfield-Kern Regional Homeless Collaborative

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 2

Milestones for Key Action 2	Target dates for Key Action 2 milestones
Enter into agreement with Bakersfield Kern Regional Homeless Collaborative to support HMIS operations	1/31/2026
Term expiration for agreement with Bakersfield Kern Regional Homeless Collaborative to support HMIS operations	1/31/2027

Target date for completing Key Action 2

1/31/2027

Funding Sources for Key Action 2

Funding Sources for Key Action 2

Funding source	Description of how the funding will contribute to the achievement of Key Action 2	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 1	Sustain and expand HMIS operations through 2029.	
HHAP 2	Sustain and expand HMIS operations through 2029.	
HHAP 4	Sustain and expand HMIS operations through 2029.	
HHAP 5	Sustain and expand HMIS operations through 2029.	
HHAP 6	Sustain and expand HMIS operations through 2029.	HMIS

Identify which of the following equity improvement areas will be addressed by Key Action 2.

Equity Areas for Key Action 2

Equity area	Description of how Key Action 2 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Help ensure accurate, real-time data is available to guide decisions and resource allocation for disparate racial/ethnic and gender groups by tracking client progress; service gaps; clients outcomes and client waiting times.
Housing Placements	Foster more equitable housing placements by prioritizing individuals based on vulnerability and need; streamline referrals across providers; track housing availability in real times; and monitor placement outcomes.
Housing Retention	Enable providers to track client progress after placement, identify risks early, coordinate follow-up services to help individuals stay housed long-term, and address the unique needs for racial/ethnic and gender groups experiencing disparities.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Capture demographic data, identifying disparities in access and outcomes, and informing targeted strategies to close those gaps. This allows providers to adjust practices and ensure overrepresented groups experiencing homelessness receive equitable housing and services.

Key Action 3

Description

Expand Rural Outreach and Case Management. Enhance street outreach and case management services in rural and unincorporated communities, with strategic focus on high-need communities such as Oildale, Mojave, Lake Isabella, and Delano paired with rapid rehousing solutions to increase permanent housing resources.

Identify which CA SPM(s) will be improved by Key Action 3 and how.

SPM Improvement Plan for Key Action 3

CA SPM	Specific description of how Key Action 3 will improve this CA SPM
CA SPM 1a	Support outreach services for our harder-to-reach populations experiencing homelessness overrepresented in rural and unincorporated communities while providing enhanced guidance to access services. This will strengthen the County's ability to reduce the number of people experiencing homeless by leveraging street outreach and rapid rehousing solutions.
CA SPM 2	Help reach our harder to reach populations experiencing homelessness overrepresented in rural and unincorporated communities through trauma-informed interactions, simultaneously reduce the number of clients accessing different services for the first time in the past two years.

CA SPM 4	Provide clients with personalized support and case management to navigate housing programs, access services, address barriers to transition to permanent housing, and assistance to maintain housing placements. Increasing resources for street outreach and case management, paired with rapid rehousing solutions will help reduce the length of time of homeless experiences through streamlined supportive services for new and existing clients.
CA SPM 6	Increase the likelihood of successful sheltered and housing placements through active and consistent outreach engagement with individuals in underserved, high-need communities Oildale, Mojave, Lake Isabella, and Delano. Increase case management capacity to navigate housing programs, access services, address barriers to transition to permanent housing, and assistance to maintain housing placements.

Clear metric for how success of Key Action 3 will be measured

Number of unique individuals served (including demographics and geographics); Number of unique individuals enrolled in CES; Number of unique individuals enrolled in case management; Number of unique individuals in a positive housing placement; Number of unique individuals accessing other supportive services.

Lead Entity for Key Action 3

Kern County

Collaborating entity/ies for Key Action 3

Flood Ministries; Community Action Partnership of Kern; Kern County Superintendent of Schools/Dream Center; New Partner (pending request for proposals process); Kern Behavioral Health and Recovery Services

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 3

Milestones for Key Action 3	Target dates for Key Action 3 milestones
Amend current agreement with Flood Ministries for street outreach and rural case management	9/30/2025
Agreement term expiration with Flood Ministries for street outreach and rural case management	12/31/2025
Issue request for proposals (RFP) for a comprehensive street outreach and case management program tailored to Oildale, Kern County ("Oildale Street Outreach Program")	8/31/2025
Enter into agreement with new partner for the Oildale Street Outreach Program.	10/31/2025
Agreement term expiration for Oildale Street Outreach Program	12/31/2026
Target date for completing Key Action 3	
12/31/2026	

Funding Sources for Key Action 3

Funding Sources for Key Action 3

Funding source	Description of how the funding will contribute to the achievement of Key Action 3	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 2	Expands service coverage by increasing staff and resources focused on rural and unincorporated communities with high rates of unsheltered homelessness	
HHAP 3	Expands service coverage by increasing staff and resources focused on rural and unincorporated communities with high rates of unsheltered homelessness	
HHAP 5	Expands service coverage by increasing staff and resources focused on rural and unincorporated communities with high rates of unsheltered homelessness	
HHAP 6	Expands service coverage by increasing staff and resources focused on rural and unincorporated communities with high rates of unsheltered homelessness	Services and Services Coordination for People Experiencing Unsheltered Homelessness
HHAP 6	Expands service coverage by increasing staff and resources focused on rural and unincorporated communities with high rates of unsheltered homelessness	Rapid Rehousing/ Rental Subsidies
HHAP 6	Expands service coverage by increasing staff and resources focused on rural and unincorporated communities with high rates of unsheltered homelessness	Prevention and Diversion
Mental Health Services Act and Behavioral Health Services Act	Expands service coverage by increasing staff and resources	

focused on rural and unincorporated communities with high rates of unsheltered homelessness - specifically for case management services

Identify which of the following equity improvement areas will be addressed by Key Action 3.

Equity Areas for Key Action 3

Equity area	Description of how Key Action 3 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Enhances staff capacity to help close service gaps and bring critical services to targeted underserved areas with overrepresented groups experiencing homelessness historically, including disparate racial/ethnic and gender groups.
Housing Placements	Expand access to dedicated case managers with cultural sensitivity/awareness to address unique barriers for overrepresented group into housing, leading to more successful and timely placements into interim or permanent housing.
Housing Retention	Provides ongoing, personalized case management support to help individuals acclimate to their housing placements and address unique challenges threatening housing insecurities proactively (like employment, mental health, or lease compliance), to reduce the risk of returning to homelessness.
Changes to procurement	Prompt new requests for proposals (or other purchasing processes) to ensure procurement proceedings and partners align with end goal of reducing the prevalence of homelessness in Kern County.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Help reach our harder-to-reach communities, which are also historically underserved racial and ethnic groups. Selected partner(s) will focus on serving individuals with cultural competency, and housing first and trauma-informed mechanisms to ultimately reduce disparities in housing and support.

Key Action 4

Description

Increase Youth-Centered Services. Increase capacity for youth-focused outreach, rapid rehousing, and supportive services to better address the unique needs of young people.

Identify which CA SPM(s) will be improved by Key Action 4 and how.

SPM Improvement Plan for Key Action 4

CA SPM	Specific description of how Key Action 4 will improve this CA SPM
--------	---

CA SPM 1a	Foster tailored, age-appropriate pathways to support youth experiencing homelessness in accessing services. With more dedicated resources and staff focused on youth, they are more likely to be identified early, engaged in a safe and trusting manner, and quickly connected to housing and services that meet their specific developmental and emotional needs. This will strengthen the County's ability to reduce the number of youth experiencing homeless through tailored, age appropriate supportive services.
CA SPM 4	Help provide age-appropriate support that addresses youth unique barriers in experiencing homelessness, such as potential lack of rental history, income, or family support. These tailored interventions ensure youth are quickly housed and connected to ongoing resources like education, employment, and mental health care to promote long-term housing stability and ultimately permanent housing.
CA SPM 5	Tailored age-appropriate support will help ensure youth are receiving ongoing support after housing placements. Continued case management, connections to education and employment opportunities, and access to mental health and life skills services strengthen housing stability and address the root causes that often lead to youth cycling back into homelessness.
CA SPM 6	Increase the likelihood of housing placements through active and consistent engagement with youth and access to rapid rehousing and other supportive services. Case managers will help youth navigate housing systems, complete necessary documentation, and stay connected to services – removing address barriers that could prevent youth transitioning from outreach to permanent housing or other positive placements.

Clear metric for how success of Key Action 4 will be measured

Number of unique youth (ages 0-24) served; Number of unique individuals enrolled into case management; Number of unique individuals enrolled in CES; Number of unique individuals in positive housing placements; Amount ancillary services provided (food, hygiene items, clothing); Amount of other supportive services provided.

Lead Entity for Key Action 4

Kern County

Collaborating entity/ies for Key Action 4

Kern County Superintendent of Schools/Dream Center; Housing Authority of the County of Kern; the Open-Door Network

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 4

Milestones for Key Action 4	Target dates for Key Action 4 milestones
Current agreement term expiration with the Kern County Superintendent of Schools ("Dream Center") for youth outreach and rapid rehousing.	6/30/2026
Issue request for proposals (RFP) for youth outreach and rapid rehousing	2/28/2026

Enter into agreement with new partner(s) for youth outreach and rapid rehousing services 5/25/2026

New agreement term expiration for youth outreach and rapid rehousing services 9/30/2028

Target date for completing Key Action 4
9/30/2028

Funding Sources for Key Action 4

Funding Sources for Key Action 4

Funding source	Description of how the funding will contribute to the achievement of Key Action 4	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 1	Increases staff capacity and resources to connect youth with age-appropriate housing placements and other supportive services through 2029	
HHAP 3	Increases staff capacity and resources to connect youth with age-appropriate housing placements and other supportive services through 2029	
HHAP 4	Increases staff capacity and resources to connect youth with age-appropriate housing placements and other supportive services through 2029	
HHAP 5	Increases staff capacity and resources to connect youth with age-appropriate housing placements and other supportive services through 2029	
HHAP 6	Increases staff capacity and resources to connect youth with age-appropriate housing placements and other supportive services through 2029	YSA: Rapid Rehousing/ Rental Subsidies
HHAP 6	Increases staff capacity and resources to connect youth with age-appropriate housing placements and other supportive services through 2029	YSA: Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify which of the following equity improvement areas will be addressed by Key Action 4.

Equity Areas for Key Action 4

Equity area	Description of how Key Action 4 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Increases staff capacity and resources to provide tailored supportive services that address the unique experiences of young people experiencing homelessness. Additional investments will support staff to better serve rural and unincorporated areas where overrepresented LGBTQ+, BIPOC, and system-involved youth groups often face service gaps.
Housing Placements	Provides culturally competent, age-appropriate support that addresses the unique barriers youth experiencing homelessness face, such as a potential lack of rental history, income, or family support that can prevent them from entering housing placements. This is critical when serving youth from rural and unincorporated areas where overrepresented LGBTQ+, BIPOC, and system-involved youth populations often face service gaps.
Housing Retention	Provides ongoing, personalized support for overrepresented youth groups experiencing homelessness to acclimate to their housing placements and address unique challenges that can threaten their housing stability in a proactive manner to reduce the risk of returning homelessness.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Addresses service gaps and increases the supply of youth-centered services prevalent for overrepresented LGBTQ+, BIPOC, and system-involved youth experiencing homelessness, with expanded service coverage in Kern County.

Key Action 5

Description

Continue investments in Permanent Supportive Housing. Expand the supply and accessibility of permanent supportive housing in rural and unincorporated Kern County through targeted capital investments and the allocation of rapid rehousing/rental subsidies.

Identify which CA SPM(s) will be improved by Key Action 5 and how.

SPM Improvement Plan for Key Action 5

CA SPM	Specific description of how Key Action 5 will improve this CA SPM
CA SPM 3	Create more permanent housing units for individuals with high needs by using targeted investments and vouchers to reduce barriers in underserved areas and help more people move directly from homelessness into stable, supportive housing.

CA SPM 5	Provide more stable housing opportunities with ongoing, wraparound services, such as case management, behavioral health care, and income assistance, to address the underlying barriers contributing to housing instability. These activities will help individuals maintain their housing and avoid returning to experiencing homelessness.
CA SPM 6	With the increased supply of stable housing, outreach teams can more effectively transition unsheltered individuals into permanent housing with built-in support services that promote long-term stability.

Clear metric for how success of Key Action 5 will be measured

Number of permanent supportive housing units created; Number of unique individuals served; Number of supportive services offered.

Lead Entity for Key Action 5

Kern County

Collaborating entity/ies for Key Action 5

Housing Authority of the County of Kern; Hope the Mission; City of Bakersfield, Bakersfield-Kern Regional Homeless Collaborative

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 5

Milestones for Key Action 5	Target dates for Key Action 5 milestones
Initial capital investment to the Housing Authority of the County of Kern for permanent supportive housing	5/1/2025
Second capital investment to the Housing Authority of the County of Kern for permanent supportive housing	5/3/2027

Target date for completing Key Action 5

5/3/2027

Funding Sources for Key Action 5

Funding Sources for Key Action 5

Funding source	Description of how the funding will contribute to the achievement of Key Action 5	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 2	Expand resource capacity to increase the number of housing units and supportive services.	
HHAP 4	Expand resource capacity to increase the number of housing units and supportive services.	

HHAP 5	Expand resource capacity to increase the number of housing units and supportive services.	
HHAP 6	Expand resource capacity to increase the number of housing units and supportive services.	Capital for Permanent Housing
HHAP 6	Expand resource capacity to provide rapid and long-term housing stability.	Rapid Rehousing/ Rental Subsidies
HHAP 6	Expand resource capacity to provide rapid and long-term housing stability.	YSA: Rapid Rehousing/ Rental Subsidies
HHAP 6	Expand resource capacity to provide rapid and long-term housing stability.	Prevention and Diversion

Identify which of the following equity improvement areas will be addressed by Key Action 5.

Equity Areas for Key Action 5

Equity area	Description of how Key Action 5 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Increases the supply of permanent supportive housing with wrap -around services for individuals waiting for permanent housing placements with specific consideration to overrepresented groups experiencing homelessness historically associated with disparate racial and ethnic groups.
Housing Placements	Increases the number of available units and vouchers available for housing placements, amplifying access for overrepresented groups to access more readily and move directly from homelessness into stable housing.
Housing Retention	Support housing retention by pairing stable, long-term housing with ongoing support services, helping individuals address challenges that could lead to housing loss and ensuring they remain housed over time.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Investing in permanent supportive housing affirms racial and ethnic equity by expanding access in underserved rural areas where overrepresented groups often reside, and by using data and targeted outreach to ensure these populations are prioritized for housing and support services.

Key Action 6

Description

Maintain and Enhance Interim Housing. Sustain and improve interim housing options in rural and unincorporated communities to ensure individuals have safe, stable placements while working toward permanent housing solutions.

Identify which CA SPM(s) will be improved by Key Action 6 and how.

SPM Improvement Plan for Key Action 6

CA SPM	Specific description of how Key Action 6 will improve this CA SPM
CA SPM 1a	Sustains supplemental housing options for individuals who are not yet ready for permanent housing or are waiting for a placement, serving as a bridge to long-term housing and support services and help more people connect to the homeless services system.
CA SPM 1b	Provides additional housing options as opposed to the streets and other unsafe areas and increases the likelihood of a measurable decrease in unsheltered homelessness on a single night.
CA SPM 4	Reduces the length of time waiting for shelter and other housing placements by increasing access to safe, temporary shelter where individuals can quickly connect to services, begin housing navigation, and move more efficiently toward permanent housing.
CA SPM 6	Helps provide outreach teams with more immediate and accessible shelter options to offer individuals experiencing homelessness. This makes it easier to move individuals off the streets and into stable settings where they can begin the path toward permanent housing.

Clear metric for how success of Key Action 6 will be measured

Number of interim housing units created; Number of unique individuals served; Number of supportive services offered

Lead Entity for Key Action 6

Kern County

Collaborating entity/ies for Key Action 6

Hope the Mission; Community Action Partnership of Kern

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 6

Milestones for Key Action 6	Target dates for Key Action 6 milestones
Agreement term expiration with Community Action Partnership of Kern for the "M" Street Navigation Center	1/31/2026
Renew agreement with Community Action Partnership of Kern for the "M" Street Navigation Center	1/31/2026
Agreement term expiration with Hope the Mission for Hope on Hart, Tiny Homes interim housing shelter	12/31/2026

Renew agreement with Hope the Mission for Hope on Hart, Tiny Homes, 12/31/2026
interim housing shelter with other funding sources

Target date for completing Key Action 6
1/31/2027

Funding Sources for Key Action 6

Funding Sources for Key Action 6

Funding source	Description of how the funding will contribute to the achievement of Key Action 6	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
----------------	---	--

Building Homes and Jobs Act	Will help sustain the "M" Street Navigation Center through June 2028	
-----------------------------	--	--

Identify which of the following equity improvement areas will be addressed by Key Action 6.

Equity Areas for Key Action 6

Equity area	Description of how Key Action 6 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	---

Service Delivery	Increases housing options and services for individuals experiencing homelessness in underserved rural areas where overrepresented racial/ethnic and gender groups often reside.
------------------	---

Housing Placements	Allows providers to have additional housing placement options to better coordinate referrals and match clients.
--------------------	---

Housing Retention	Support housing retention by pairing stable, interim housing with ongoing support services, helping individuals address challenges that could lead to housing loss and remain housed over time.
-------------------	---

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Expands access in rural and unincorporated areas where overrepresented groups often face service gaps by pairing culturally responsive practices with equitable referral processes to help create a more just system to access shelter, services, and pathways to permanent housing.
---	--

Key Action 7

Description

Maintain Street and Encampment Outreach programs which connect individuals experiencing unsheltered homelessness with emergency shelters and other services including rapid rehousing, financial barrier assistance, and case management. Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, Adult Protective Services, Child

Welfare, childcare and development, MediCal, and In-Home Supportive Services.

Identify which CA SPM(s) will be improved by Key Action 7 and how.

SPM Improvement Plan for Key Action 7

CA SPM	Specific description of how Key Action 7 will improve this CA SPM
CA SPM 1a	Street outreach teams will locate and engage unsheltered individuals who are disconnected from the homeless response system and directly connect them to CES access points, emergency shelter, and navigation services to increase system entry.
CA SPM 1b	Through sustained outreach and linkage to shelter, housing navigation, and case management, the street outreach team will transition unsheltered individuals off the street
CA SPM 6	Outreach teams will directly coordinate with CES and housing programs to move individuals from street outreach contact into interim and permanent housing placements to increase successful exits tracked through HMIS.

Clear metric for how success of Key Action 7 will be measured

People served; People connected to services

Lead Entity for Key Action 7

City of Bakersfield

Collaborating entity/ies for Key Action 7

Flood Ministries, Bakersfield Police Department, Bakersfield Code Enforcement, Bakersfield Park Rangers, City Manager's Office

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 7

Milestones for Key Action 7	Target dates for Key Action 7 milestones
Execute new agreement – HHAP 5	1/1/2026
Amend agreement to extend program – HHAP 5	1/1/2027
Execute new agreement – HHAP 6	1/1/2028
Fully expend street outreach funds – HHAP 6	1/1/2029

Target date for completing Key Action 7

1/31/2029

Funding Sources for Key Action 7

Funding Sources for Key Action 7

Funding source	Description of how the funding will contribute to the	For HHAP 6-funded Key Actions only: Eligible use
----------------	---	--

	achievement of Key Action 7	category to fund this Key Action.
HHAP 4	HHAP funds will sustain outreach staffing, transportation, and engagement resources to connect unsheltered individuals to shelter and housing pathways. This funding closes service gaps not met by local sales tax revenues and ensures continuity of outreach coverage across high-need areas	
HHAP 5	HHAP funds will sustain outreach staffing, transportation, and engagement resources to connect unsheltered individuals to shelter and housing pathways. This funding closes service gaps not met by local sales tax revenues and ensures continuity of outreach coverage across high-need areas	
HHAP 6	HHAP funds will sustain outreach staffing, transportation, and engagement resources to connect unsheltered individuals to shelter and housing pathways. This funding closes service gaps not met by local sales tax revenues and ensures continuity of outreach coverage across high-need areas	Services and Services Coordination for People Experiencing Unsheltered Homelessness
Public Safety and Vital Services Measure (local sales tax)	HHAP funds will sustain outreach staffing, transportation, and engagement resources to connect unsheltered individuals to shelter and housing pathways. This funding closes service gaps not met by local sales tax revenues and ensures continuity of outreach coverage across high-need areas	
Housing and Urban Development (HUD) Emergency Solutions Grants Program	HUD funds will sustain outreach staffing, transportation, and engagement resources to connect unsheltered individuals to shelter and housing pathways. This funding closes service gaps not met by local sales tax	

	revenues and ensures continuity of outreach coverage across high-need areas
CalWORKS	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
CalFresh	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
Supplemental Security Income/State Supplemental Program (SSI/SSP)	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
Disability Benefits	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
Childcare and Development	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
MediCal	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.

In-Home Supportive Services	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
Adult Protective Services (APS)	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
Child Welfare	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.

Identify which of the following equity improvement areas will be addressed by Key Action 7.

Equity Areas for Key Action 7

Equity area	Description of how Key Action 7 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	BIPOC individuals represent a disproportionately high percentage of the unsheltered population. Outreach teams will use culturally responsive practices to ensure these groups are engaged and connected to services.
Housing Placements	By pairing outreach with housing navigation and CES prioritization, BIPOC individuals contacted in the field will be connected to services guided through to placement to reduce disparities in housing access.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	To ensure that racial and ethnic groups overrepresented among the unsheltered population are equitably connected to services and housing, street outreach will review quarterly HMIS data to confirm equitable service connection and adjust strategies accordingly. Outreach staff will also receive ongoing training in culturally responsive practices and implicit bias mitigation. Performance dashboards will be shared with outreach providers and used to monitor trends, address gaps, and implement targeted corrective actions.

Key Action 8

Description

Maintaining Emergency Shelter programs for individuals experiencing unsheltered homelessness

including youth and families. Emergency shelters also provide housing navigators and case managers who assist homeless individuals transfer into permanent housing programs. Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, Adult Protective Services, Child Welfare, childcare and development, MediCal, and In-Home Supportive Services.

Identify which CA SPM(s) will be improved by Key Action 8 and how.

SPM Improvement Plan for Key Action 8

CA SPM	Specific description of how Key Action 8 will improve this CA SPM
CA SPM 1a	Emergency Shelter provides immediate access to safe, temporary housing and intake into CES to connect unsheltered individuals and families to services and begin housing navigation.
CA SPM 1b	Increasing shelter access transitions people off the streets into safer, indoor environments, which directly reduces the unsheltered PIT count.
CA SPM 4	Onsite housing navigators and case managers expedite CES enrollment and facilitate rapid placements into RRH and PSH, reducing the length of time that people experienced homelessness while accessing services.
CA SPM 6	Emergency Shelter provides unsheltered individuals with shelter beds, with direct connections to navigation services and coordinate permanent housing placements, increasing successful exits to PH.

Clear metric for how success of Key Action 8 will be measured

People served; Number of program participants who exit to Permanent Housing

Lead Entity for Key Action 8

City of Bakersfield

Collaborating entity/ies for Key Action 8

The Mission at Kern County, The Open Door Network, Mercy House, and California Veterans Assistance Foundation

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 8

Milestones for Key Action 8	Target dates for Key Action 8 milestones
Execute new agreement – HHAP 5	2/14/2026
Amend agreement to extend program – HHAP 5	2/14/2027
Execute new agreement – HHAP 6	2/14/2028
Fully expend shelter operational funds – HHAP 6	2/14/2029

Target date for completing Key Action 8

2/14/2029

Funding Sources for Key Action 8

Funding Sources for Key Action 8

Funding source	Description of how the funding will contribute to the achievement of Key Action 8	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	HHAP funds will support year-round shelter operations, staffing for case management and navigation, and program enhancements needed to increase shelter throughput and exits to housing.	
HHAP 5	HHAP funds will support year-round shelter operations, staffing for case management and navigation, and program enhancements needed to increase shelter throughput and exits to housing.	
Public Safety and Vital Services Measure (local sales tax)	Local sales tax revenues will fill operational gaps not met by state or federal funds.	
Housing and Urban Development (HUD) Emergency Solutions Grants Program	HUD ESG will provide supplemental funding for essential services within shelters.	
HHAP 6	HHAP funds will support year-round shelter operations, staffing for case management and navigation, and program enhancements needed to increase shelter throughput and exits to housing.	Operating Expenses – Interim Housing
CalWORKS	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.	
CalFresh	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS,	

	child welfare, childcare and development, MediCal, and In-Home Supportive Services.
Supplemental Security Income/State Supplemental Program (SSI/SSP)	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
Disability Benefits	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
Childcare and Development	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
MediCal	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
In-Home Supportive Services	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
Adult Protective Services (APS)	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.

Child Welfare

Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.

Identify which of the following equity improvement areas will be addressed by Key Action 8.

Equity Areas for Key Action 8

Equity area	Description of how Key Action 8 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	---

Service Delivery	Emergency shelters use trauma-informed, low-barrier admission policies to ensure equitable access for unsheltered individuals and families and further connects them to permanent housing.
------------------	--

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Emergency shelters remain low barrier to accept as many unsheltered homeless individuals and families as space will allow. Culturally responsive practices will be prioritized to remove linguistic and cultural barriers toward housing supportive service connections.
---	--

Key Action 9

Description

Maintaining the Homeless Information System (HMIS) to collect and track client-level data on the provision of housing and services to individuals

Identify which CA SPM(s) will be improved by Key Action 9 and how.

SPM Improvement Plan for Key Action 9

CA SPM	Specific description of how Key Action 9 will improve this CA SPM
CA SPM 1a	Accurate HMIS data will improve real-time identification of individuals accessing services and inform outreach and engagement efforts to increase service entry.
CA SPM 1b	HMIS reporting tools will integrate PIT data with system-level metrics to identify geographic gaps and inform resource deployment to unsheltered hotspots.
CA SPM 3	Data analysis will track and improve housing placements by monitoring program-level performance so that interventions are directed toward programs with high success rates.
CA SPM 4	HMIS will enable performance monitoring of CES and shelter throughput, identifying bottlenecks and accelerating housing connections to shorten homelessness durations.

CA SPM 5	Post-exit monitoring will allow early identification of those at risk of returning, enabling proactive stabilization and retention services.
CA SPM 6	Data integration between HMIS and street outreach tools will track and improve conversion of outreach contacts into housing placements.

Clear metric for how success of Key Action 9 will be measured

People served, Assessing the data, identifying gaps and disparities and implementing process improvements

Lead Entity for Key Action 9

City of Bakersfield

Collaborating entity/ies for Key Action 9

Kern Health Systems, County of Kern, Bakersfield Kern Regional Homeless Collaborative

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 9

Milestones for Key Action 9	Target dates for Key Action 9 milestones
Amend Agreement to extend program support	6/30/2026
Agreement term end	6/30/2029

Target date for completing Key Action 9

6/30/2029

Funding Sources for Key Action 9

Funding Sources for Key Action 9

Funding source	Description of how the funding will contribute to the achievement of Key Action 9	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 2	HHAP funds will help sustain HMIS licenses, data quality staff, and equity reporting enhancements for monitoring system-wide performance and disparities.	
HHAP 3	HHAP funds will help sustain HMIS licenses, data quality staff, and equity reporting enhancements for monitoring system-wide performance and disparities.	

HHAP 4	HHAP funds will help sustain HMIS licenses, data quality staff, and equity reporting enhancements for monitoring system-wide performance and disparities.	
HHAP 5	HHAP funds will help sustain HMIS licenses, data quality staff, and equity reporting enhancements for monitoring system-wide performance and disparities.	
HHAP 6	HHAP funds will help sustain HMIS licenses, data quality staff, and equity reporting enhancements for monitoring system-wide performance and disparities.	HMIS

Identify which of the following equity improvement areas will be addressed by Key Action 9.

Equity Areas for Key Action 9

Equity area	Description of how Key Action 9 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	HMIS support provides the system through which data are gathered and reports are completed. These data reports are utilized when evaluating service delivery equity.
Housing Placements	HMIS will disaggregate SPM data by race, ethnicity, gender, and age, identifying disparities in service access, housing placements, and returns to homelessness. This informs targeted equity interventions across the CoC.
Housing Retention	HMIS tracks housing retention outcomes by capturing data on tenancy duration and returns to homelessness. Through integrated reporting, the system provides disaggregated data by race, ethnicity, gender, and other demographics, allowing the CoC to evaluate equity in housing stability. These reports inform targeted interventions, such as enhanced case management or tenancy supports for historically overrepresented groups in homelessness.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	HMIS dashboards will be reviewed quarterly to adjust outreach, shelter, and housing prioritization policies based on disparities revealed in the data.

Key Action 10

Description

Funding for case management linked to Permanent Supportive Housing (PSH) to provide case management and wrap around services to those linked to permanent supportive housing. Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.

Identify which CA SPM(s) will be improved by Key Action 10 and how.

SPM Improvement Plan for Key Action 10

CA SPM	Specific description of how Key Action 10 will improve this CA SPM
CA SPM 1b	Linking unsheltered individuals directly from the street or shelter to PSH through case-managed referrals reduces the number of chronically homeless individuals represented in the PIT count.
CA SPM 3	Case managers provide intensive housing navigation and tenancy support, increasing the rate of successful placements from homelessness into PSH.
CA SPM 4	Immediate case management and navigation reduce administrative and service bottlenecks, accelerating time-to-housing placement. Case management/supportive services assist clients in accessing benefits, identifying permanent housing, PH move in assistance, and aftercare services to ensure housing stability is maintained.
CA SPM 5	Ongoing tenancy support and integrated behavioral health services prevent evictions and returns to homelessness among PSH tenants. Case management assists with placement into permanent supportive housing, including wrap-around intensive care services.

Clear metric for how success of Key Action 10 will be measured

Number of program participants who exit program to PH

Lead Entity for Key Action 10

City of Bakersfield

Collaborating entity/ies for Key Action 10

California Veterans Assistance Foundation

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 10

Milestones for Key Action 10	Target dates for Key Action 10 milestones
Program Completion	4/13/2026

Target date for completing Key Action 10

4/13/2026

Funding Sources for Key Action 10

Funding Sources for Key Action 10

Funding source	Description of how the funding will contribute to the achievement of Key Action 10	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 2	HHAP funds will provide case management staff and tenant support services critical for PSH stabilization.	
Prop 47	Prop 47 funds provides intensive case management services to chronically homeless, justice-impacted individuals, and individuals paroled into Kern County.	
CalWORKS	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.	
CalFresh	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.	
SSI/SSP	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.	
disability benefits	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.	
APS	Case management includes referrals to mainstream benefits,	

	including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
child welfare	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
childcare and development	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
MediCal	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.
In-Home Supportive Services	Case management includes referrals to mainstream benefits, including CalWORKS, CalFresh, SSI/SSP, disability benefits, APS, child welfare, childcare and development, MediCal, and In-Home Supportive Services.

Identify which of the following equity improvement areas will be addressed by Key Action 10.

Equity Areas for Key Action 10

Equity area	Description of how Key Action 10 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	PSH case management will prioritize chronically homeless individuals identified in CES, with a focus on individuals disproportionately represented among those experiencing long-term homelessness.
Housing Retention	Services will be culturally responsive, with bilingual case managers and equity tracking in HMIS to ensure that retention outcomes are equitable across racial and ethnic groups.

Key Action 11

Description

Maintain Youth Rapid Rehousing Rental Assistance programs to quickly move homeless youth and other individuals out of an emergency shelter setting and into other short, medium, and long-term housing programs

Identify which CA SPM(s) will be improved by Key Action 11 and how.

SPM Improvement Plan for Key Action 11

CA SPM	Specific description of how Key Action 11 will improve this CA SPM
CA SPM 2	Youth Rapid Rehousing (RRH) assistance prioritizes homeless transitional age youth (TAY) including those exiting foster care or unstable family environments, preventing prolonged street homelessness by rapidly linking them to CES, rental assistance, and stabilization services.
CA SPM 3	Youth Rapid Rehousing Assistance program offers both rental assistance and delivery of permanent supportive housing solutions that will help youth exit emergency shelters or unsheltered homelessness directly into stable housing, supporting long-term stability and independence.
CA SPM 4	CES prioritization for youth households and direct RRH pathways will shorten the duration between program enrollment and permanent housing placement. Youth RRH assistance quickly moves youth out of traditional emergency shelter services into other short, medium, and long-term housing programs
CA SPM 5	Youth Rapid Rehousing Assistance program offers both rental assistance and delivery of permanent supportive housing solutions to homeless transitional age youth who have aged out of the foster care system. Youth-focused case management and wraparound supports (life skills, employment, education linkages) will reduce housing instability and prevent re-entry into homelessness.

Clear metric for how success of Key Action 11 will be measured

People served; number of people who exited the program and maintained PH.

Lead Entity for Key Action 11

City of Bakersfield

Collaborating entity/ies for Key Action 11

Housing Authority of the County of Kern

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 11

Milestones for Key Action 11	Target dates for Key Action 11 milestones
Execute new agreement – HHAP 5	1/24/2026
Execute new agreement – HHAP 6	1/25/2028

Target date for completing Key Action 11

2/26/2029

Funding Sources for Key Action 11**Funding Sources for Key Action 11**

Funding source	Description of how the funding will contribute to the achievement of Key Action 11	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	HHAP funds will provide RRH rental subsidies, case management, and landlord engagement to stabilize youth and TAY in housing.	
HHAP 4	HHAP funds will provide RRH rental subsidies, case management, and landlord engagement to stabilize youth and TAY in housing.	
HHAP 5	HHAP funds will provide RRH rental subsidies, case management, and landlord engagement to stabilize youth and TAY in housing.	
HHAP 6	HHAP funds will provide RRH rental subsidies, case management, and landlord engagement to stabilize youth and TAY in housing.	YSA: Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 11.

Equity Areas for Key Action 11

Equity area	Description of how Key Action 11 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	The program will reduce disparities in unsheltered youth homelessness by expanding landlord engagement strategies for youth-appropriate housing and monitoring housing placements in HMIS to ensure equitable access.
Housing Placements	Post-placement support includes tenancy education, connection to benefits, and case manager check-ins to ensure equitable housing retention outcomes for system-involved youth.

Key Action 12

Description

Maintain Homeless Prevention and Diversion programs to divert individuals and families from emergency shelter by offering flexible financial assistance including landlord incentives, rental assistance, utility arrears, etc to low-income individuals (income is less than 30% AMI) and families who are at-risk of losing their housing

Identify which CA SPM(s) will be improved by Key Action 12 and how.

SPM Improvement Plan for Key Action 12

CA SPM	Specific description of how Key Action 12 will improve this CA SPM
CA SPM 1b	Prevention and Diversion services will stabilize households before displacement occurs, preventing shelter entry and street homelessness, thereby reducing unsheltered PIT counts.
CA SPM 2	By intervening before eviction or displacement, the program prevents at-risk households from entering homelessness, reducing the inflow of new individuals and families into the homeless response system.

Clear metric for how success of Key Action 12 will be measured

People served

Lead Entity for Key Action 12

City of Bakersfield

Collaborating entity/ies for Key Action 12

The Open Door Network

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 12

Milestones for Key Action 12	Target dates for Key Action 12 milestones
Release Request for Proposal	2/15/2027
Choose Subrecipient	3/1/2027
Achieve full utilization of Prevention and Diversion Program	5/30/2027
Fully expend Prevention and Diversion funds	5/30/2029

Target date for completing Key Action 12

5/30/2029

Funding Sources for Key Action 12

Funding Sources for Key Action 12

Funding source	Description of how the funding will contribute to the achievement of Key Action 12	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Housing and Urban Development (HUD) Emergency Solutions Grants Program	HUD will fund financial assistance for at-risk households and staff to manage diversion referrals.	
HHAP 6	HHAP 6 will fund financial assistance for at-risk households and staff to manage diversion referrals.	Prevention and Diversion

Identify which of the following equity improvement areas will be addressed by Key Action 12.

Equity Areas for Key Action 12

Equity area	Description of how Key Action 12 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Prevention and Diversion will target outreach to communities with high poverty rates and eviction filings, where BIPOC households are overrepresented. Intake staff will use culturally responsive practices and provide bilingual assistance to ensure equitable access.
Housing Retention	Stabilizing at-risk households addresses structural inequities: Kern County's 19.2% poverty rate disproportionately impacts people of color. Prevention will help reduce racial disparities in homelessness inflow.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Data disaggregated by race/ethnicity will be reviewed quarterly, and referral pipelines will be focused on neighborhoods with the highest concentration of BIPOC households facing eviction or housing insecurity.

Key Action 13

Description

Fund Permanent Housing projects which adds additional low-income and affordable housing units to the City of Bakersfield's housing inventory. HHAP funding for PH construction is but one funding source in developers' finance stack. Other permanent housing funding utilized in the region include Housing for a Healthy California, Building Homes and Jobs Act, HOME Investment Partnerships Act, and The Multifamily Housing Program

Identify which CA SPM(s) will be improved by Key Action 13 and how.

SPM Improvement Plan for Key Action 13

CA SPM	Specific description of how Key Action 13 will improve this CA SPM
CA SPM 3	Adding new permanent housing units will expand the supply of affordable housing linked to homeless supportive services, enabling more CES-prioritized households to exit homelessness directly into permanent housing.
CA SPM 4	Increasing housing availability and reducing bottlenecks in CES housing placements will shorten time spent in shelter or interim housing for households waiting for permanent housing placements.

Clear metric for how success of Key Action 13 will be measured

People served

Lead Entity for Key Action 13

City of Bakersfield

Collaborating entity/ies for Key Action 13

Housing Authority of the County of Kern and California Action Partnership of Kern

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 13

Milestones for Key Action 13	Target dates for Key Action 13 milestones
50% expenditure of initial HHAP-5 allocation for Permanent Housing	6/30/2026
50% expenditure of initial HHAP-6 allocation for Permanent Housing	6/30/2027
100% expenditure of HHAP-5 funds for Permanent Housing	6/30/2028
100% expenditure of HHAP-6 funds for Permanent Housing	6/30/2029

Target date for completing Key Action 13

6/30/2029

Funding Sources for Key Action 13

Funding Sources for Key Action 13

Funding source	Description of how the funding will contribute to the achievement of Key Action 13	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	HHAP funds will provide gap financing for pre-development, site preparation, and service integration costs.	
HHAP 4	HHAP funds will provide gap financing for pre-development, site preparation, and service	

	integration costs.	
HHAP 5	HHAP funds will provide gap financing for pre-development, site preparation, and service integration costs.	
HHAP 6	HHAP funds will provide gap financing for pre-development, site preparation, and service integration costs.	Capital for Permanent Housing
Building Homes and Jobs Act	PLHA funds will provide gap funding for construction of permanent housing, hoping to compliment with HHAP funding for project	
HOME Investment Partnerships Act	HOME funding will provide gap funding for construction of permanent housing	
The Multifamily Housing Program (MHP)	Local developers utilize MHP for construction of new affordable housing projects.	
Housing for a Healthy California (HHC)	Local developers utilize HHC to fund new supportive housing.	

Identify which of the following equity improvement areas will be addressed by Key Action 13.

Equity Areas for Key Action 13

Equity area	Description of how Key Action 13 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	The project will prioritize CES-referred households, focusing on chronically homeless individuals disproportionately represented in homelessness data to promote equitable access to new housing units.
Housing Retention	Onsite and aftercare supportive services, including tenancy support, case management, and behavioral health linkages, will be tailored to meet the needs of high-acuity residents to ensure long-term housing stability.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Lease-up strategies will include proactive outreach and equity-focused CES prioritization to ensure fair housing access.

Key Action 14

Description

Maintain youth case management services for homeless youth selected to participate in specific voucher, rehousing, and rental assistance programs that require case management services

Identify which CA SPM(s) will be improved by Key Action 14 and how.

SPM Improvement Plan for Key Action 14

CA SPM	Specific description of how Key Action 14 will improve this CA SPM
CA SPM 3	Pairing case management with youth voucher and rental assistance programs improves housing retention and increases successful exits to permanent housing.
CA SPM 5	Youth-focused case management provides tenancy support, benefits navigation, and connection to education/employment programs, ensuring youth maintain stability and reducing returns to homelessness.

Clear metric for how success of Key Action 14 will be measured

People served

Lead Entity for Key Action 14

City of Bakersfield

Collaborating entity/ies for Key Action 14

Kern County Superintendent of Schools

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 14

Milestones for Key Action 14	Target dates for Key Action 14 milestones
Execute new agreement – HHAP 5	6/30/2026
Execute new agreement – HHAP 6	6/29/2028
Fully expend program funds	6/28/2029

Target date for completing Key Action 14

6/28/2029

Funding Sources for Key Action 14

Funding Sources for Key Action 14

Funding source	Description of how the funding will contribute to the achievement of Key Action 14	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 3	HHAP funds will sustain youth-specific case management positions that ensure voucher, RRH, and rental assistance participants maintain housing while supporting related education/employment linkages.	
HHAP 4	HHAP funds will sustain youth-specific case management positions that ensure voucher, RRH, and rental assistance participants maintain housing while supporting related education/employment linkages.	
HHAP 5	HHAP funds will sustain youth-specific case management positions that ensure voucher, RRH, and rental assistance participants maintain housing while supporting related education/employment linkages.	
HHAP 6	HHAP funds will sustain youth-specific case management positions that ensure voucher, RRH, and rental assistance participants maintain housing while supporting related education/employment linkages.	YSA: Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 14.

Equity Areas for Key Action 14

Equity area	Description of how Key Action 14 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Youth case management directly addresses disparities in youth homelessness by focusing on TAY, including BIPOC and LGBTQ+ youth overrepresented in unsheltered counts to support equitable service access and housing stabilization.
Housing Placements	Youth-focused case management will provide culturally responsive and developmentally appropriate support to maintain housing, reducing returns to homelessness.
Other means of affirming racial and ethnic groups that are overrepresented among residents	Program will serve homeless youth, which will help address the disparity between percentage of unsheltered homeless youth and percentage of total unsheltered homeless population. Outcomes will be tracked in HMIS to ensure equitable housing retention and service delivery across all youth

experiencing homelessness have equitable access to housing and services. served.

Key Action 15

Description

Expand non-congregate emergency shelter operations, providing onsite housing navigators and case managers which help homeless individuals transfer into housing supportive programs

Identify which CA SPM(s) will be improved by Key Action 15 and how.

SPM Improvement Plan for Key Action 15

CA SPM	Specific description of how Key Action 15 will improve this CA SPM
CA SPM 1b	Non-congregate emergency shelter provides immediate, low-barrier shelter for individuals who cannot access congregate facilities, reducing the unsheltered PIT count by transitioning vulnerable populations indoors.
CA SPM 2	Diverting high-risk individuals directly into non-congregate emergency shelter prevents prolonged homelessness and rapidly connects them to stabilization supports, reducing inflow into the homeless response system.
CA SPM 4	Housing navigation expedites CES enrollment and placement, reduces the time between non-congregate emergency shelter entry and permanent housing move-in.
CA SPM 6	Outreach teams will link unsheltered individuals directly to non-congregate emergency shelter beds, enabling quicker stabilization and increasing conversions from street outreach to interim or permanent housing. This provides shelter to individuals experiencing homelessness that would have difficulty in congregate shelter settings and further connects them to housing navigators, intensive case management, and other housing supportive services

Clear metric for how success of Key Action 15 will be measured

People served

Lead Entity for Key Action 15

City of Bakersfield

Collaborating entity/ies for Key Action 15

California Veterans Assistance Foundation

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 15

Milestones for Key Action 15	Target dates for Key Action 15 milestones
Release Request for Proposal	1/18/2027
Choose Subrecipient	2/8/2027

Achieve full utilization of new non-congregate emergency shelter capacity 5/10/2027

Fully expend non-congregate emergency shelter funds 5/9/2029

Target date for completing Key Action 15
5/9/2029

Funding Sources for Key Action 15

Funding Sources for Key Action 15

Funding source	Description of how the funding will contribute to the achievement of Key Action 15	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	HHAP 6 will fund non-congregate emergency shelter operations (staffing, case management).	Interim Housing Services and Services Coordination

Identify which of the following equity improvement areas will be addressed by Key Action 15.

Equity Areas for Key Action 15

Equity area	Description of how Key Action 15 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	This Action will prioritize high-barrier populations who are unable to access congregate shelters. Culturally responsive intake practices and bilingual staff will be implemented for equitable access.
Housing Placements	Housing navigators will implement equitable CES prioritization and placements for non-congregate emergency shelter residents, with outcomes tracked in HMIS disaggregated by race and ethnicity.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Data will be analyzed quarterly to ensure underserved groups receive access to non-congregate emergency shelter placements and housing navigation services.

Key Action 16

Description

Fund Rapid Rehousing and Rental Assistance program that will provide financial assistance including rental assistance, landlord incentives, and move-in expenses through comprehensive case management and housing navigation services.

Identify which CA SPM(s) will be improved by Key Action 16 and how.

SPM Improvement Plan for Key Action 16

CA SPM	Specific description of how Key Action 16 will improve this CA SPM
CA SPM 2	RRH is a valuable resource that will help to rapidly stabilize households who recently entered homelessness for the first time, preventing long-term system involvement.
CA SPM 3	RRH directly transitions participants from shelter or unsheltered homelessness into permanent housing with short- to medium-term rental assistance and navigation support.
CA SPM 4	Case-managed RRH accelerates housing placements, reducing time spent in shelter or interim housing.
CA SPM 5	Post-placement case management and tenancy support reduces evictions and improve retention, lowering returns to homelessness.

Clear metric for how success of Key Action 16 will be measured

People served

Lead Entity for Key Action 16

City of Bakersfield

Collaborating entity/ies for Key Action 16

The Open Door Network

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 16

Milestones for Key Action 16	Target dates for Key Action 16 milestones
Release Request for Proposal	1/11/2027
Choose Subrecipient	2/1/2027
Fully utilize Rapid Rehousing Program	4/30/2027
Fully expend Rapid Rehousing funds	4/29/2029

Target date for completing Key Action 16

4/29/2029

Funding Sources for Key Action 16

Funding Sources for Key Action 16

Funding source	Description of how the funding will contribute to the achievement of Key Action 16	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
----------------	--	--

Housing and Urban Development (HUD) Emergency Solutions Grants Program

Funding will support rental subsidies, case management, stabilization services, and landlord incentives and move-in costs

HHAP 6

Funding will support rental subsidies, case management, stabilization services, and landlord incentives and move-in costs

Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 16.

Equity Areas for Key Action 16

Equity area

Description of how Key Action 16 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Service Delivery

RRH will prioritize populations disproportionately represented in homelessness to support equitable access to housing resources through CES prioritization.

Housing Placements

Landlord incentives will target rental markets in neighborhoods with higher concentrations of affordable units to ensure equitable geographic access to housing.

Housing Retention

Ongoing case management will monitor retention outcomes to address disparities in tenancy supports and prevent evictions.

Key Action 17

Description

Support Youth Rapid Rehousing program with Peer Support to expand on the support provided to youth by the Youth Housing Demonstration Program (YHDP)

Identify which CA SPM(s) will be improved by Key Action 17 and how.

SPM Improvement Plan for Key Action 17

CA SPM

Specific description of how Key Action 17 will improve this CA SPM

CA SPM 3

Financial assistance removes common barriers to housing placement (deposits, arrears), expediting CES-matched move-ins to permanent housing.

CA SPM 4

Covering upfront costs accelerates move-ins, shortening housing wait times for shelter or unsheltered households.

CA SPM 5

Post-placement supports (transportation, move-in kits) reduce instability and reduce likelihood of evictions that can lead to re-entry into homelessness.

Clear metric for how success of Key Action 17 will be measured

People served

Lead Entity for Key Action 17

City of Bakersfield

Collaborating entity/ies for Key Action 17

Flood Ministries; Department of Human Services

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 17

Milestones for Key Action 17	Target dates for Key Action 17 milestones
Release Request for Proposal	3/15/2027
Choose a Subrecipient	4/2/2027
Achieve full utilization of Peer Support for Youth Rapid Rehousing	5/31/2027
Fully expend Peer Support for Youth Rapid Rehousing funds	5/30/2029

Target date for completing Key Action 17

5/30/2029

Funding Sources for Key Action 17

Funding Sources for Key Action 17

Funding source	Description of how the funding will contribute to the achievement of Key Action 17	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Youth Homeless Demonstration Program	Funding will provide youth specific peer support to assist case management for a RRH program that provides that direct financial assistance	
HHAP 6	Funding will provide youth specific peer support to assist case management for a RRH program that provides that direct financial assistance	YSA: Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 17.

Equity Areas for Key Action 17

Equity area	Description of how Key Action 17 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	--

Service Delivery	Youth peer support directly addresses disparities in youth homelessness by focusing on TAY, including BIPOC and LGBTQ+ youth overrepresented in unsheltered counts to support equitable service access and housing stabilization.
Housing Retention	Youth-focused peer support will provide culturally responsive and developmentally appropriate support to maintain housing, reducing returns to homelessness.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Program will serve homeless youth, which will help address the disparity between percentage of unsheltered homeless youth and percentage of total unsheltered homeless population. Outcomes will be tracked in HMIS to ensure equitable housing retention and service delivery across all youth served.

Key Action 18

Description

Compensation for people with lived experience to participate in planning and provide input for regional and system planning

Identify which CA SPM(s) will be improved by Key Action 18 and how.

SPM Improvement Plan for Key Action 18

CA SPM	Specific description of how Key Action 18 will improve this CA SPM
CA SPM 5	People with lived experience will be able to supply insight as to how we can make our housing, supportive services, and planning across the CoC better to keep people in a position to remain stable.

Clear metric for how success of Key Action 18 will be measured

People with lived experience engaging in our planning and feedback sessions

Lead Entity for Key Action 18

City of Bakersfield

Collaborating entity/ies for Key Action 18

Bakersfield Kern Regional Homeless Collaborative

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 18

Milestones for Key Action 18	Target dates for Key Action 18 milestones
Fully expend funds	5/31/2029

Target date for completing Key Action 18

5/31/2029

Funding Sources for Key Action 18

Funding Sources for Key Action 18

Funding source	Description of how the funding will contribute to the achievement of Key Action 18	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	Supply gift cards to people with lived experience to provide their expertise in homelessness for regional and system planning	Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify which of the following equity improvement areas will be addressed by Key Action 18.

Equity Areas for Key Action 18

Equity area	Description of how Key Action 18 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	This support allows for more participation from those in various stages of need and stability, giving programs across the CoC a more thorough look at the programs from the perspective of various participants and allows people utilizing services to showcase their expertise

Key Action 19

Description

Maintain admin funds used to support the staff, research, and activities to address the needs and gaps identified in the system that causes homelessness.

Identify which CA SPM(s) will be improved by Key Action 19 and how.

SPM Improvement Plan for Key Action 19

CA SPM	Specific description of how Key Action 19 will improve this CA SPM
CA SPM 1a	Admin staff allows for various program supports and oversight improving access to services and outreach and engagement efforts
CA SPM 4	Admin staff enables performance monitoring, assisting in identifying bottlenecks to inform other spending. Accelerating housing connections to shorten length of homelessness

Clear metric for how success of Key Action 19 will be measured

People served

Lead Entity for Key Action 19

City of Bakersfield

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 19

Milestones for Key Action 19

Target dates for Key Action 19 milestones

Fully expend funds

6/30/2029

Target date for completing Key Action 19
6/30/2029

Funding Sources for Key Action 19

Funding Sources for Key Action 19

Funding source

Description of how the funding will contribute to the achievement of Key Action 19

For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 6

Funds used to support staff, research and activities to address the needs and gaps identified in the system that causes homelessness.

Administrative Costs

HHAP 2

Funds used to support staff, research and activities to address the needs and gaps identified in the system that causes homelessness.

HHAP 3

Funds used to support staff, research and activities to address the needs and gaps identified in the system that causes homelessness.

HHAP 4

Funds used to support staff, research and activities to address the needs and gaps identified in the system that causes homelessness.

HHAP 5

Funds used to support staff, research and activities to address the needs and gaps identified in the system that causes homelessness.

Identify which of the following equity improvement areas will be addressed by Key Action 19.

Equity Areas for Key Action 19

Equity area	Description of how Key Action 19 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Monitoring of activities allows for oversight on equitable access to services and outreach and engagement efforts

Key Action 20

Description

Maintain administrative funding capacity to support the staff, research, and activities to address the needs and gaps identified in the system that causes homelessness.

Identify which CA SPM(s) will be improved by Key Action 20 and how.

SPM Improvement Plan for Key Action 20

CA SPM	Specific description of how Key Action 20 will improve this CA SPM
CA SPM 1a	Maintaining administrative staff ensures strong program support and oversight, which improves access to services and strengthens outreach and engagement efforts.
CA SPM 4	Administrative staff support performance monitoring to identify bottlenecks, guide resource allocation, and accelerate housing connections—helping shorten the length of homelessness.

Clear metric for how success of Key Action 20 will be measured

Number of clients served, number of units created/maintain

Lead Entity for Key Action 20

Kern County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 20

Milestones for Key Action 20	Target dates for Key Action 20 milestones
Fully expend funds	6/30/2029

Target date for completing Key Action 20

6/30/2029

Funding Sources for Key Action 20

Funding Sources for Key Action 20

Funding source	Description of how the funding will contribute to the achievement of Key Action 20	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 3

Funds used to support staff, research and activities to address the needs and gaps identified in the system that causes homelessness.

Identify which of the following equity improvement areas will be addressed by Key Action 20.

Equity Areas for Key Action 20

Equity area	Description of how Key Action 20 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Monitoring of activities allows for oversight on equitable access to services and outreach and engagement efforts

Key Action 21

Description

Maintain the Coordinated Entry System and improve service access within the Kern County region.

Identify which CA SPM(s) will be improved by Key Action 21 and how.

SPM Improvement Plan for Key Action 21

CA SPM	Specific description of how Key Action 21 will improve this CA SPM
CA SPM 1a	Ongoing funding for CES (211) enables the region to effectively support individuals experiencing homelessness or housing instability by connecting them to the most appropriate interventions through a streamlined process of assessment, coordinated intake, and targeted referrals. CES (211) serves as a vital access point, linking vulnerable populations to essential services and stabilizing support networks that promote long term housing solutions.
CA SPM 2	Individuals experiencing homelessness for the first time can access CES (211) to be connected with tailored interventions through a structured process that includes comprehensive assessment, coordinated intake, and strategic referrals to essential services and support systems.
CA SPM 3	CES serves as a vital gateway for individuals experiencing homelessness or housing instability, linking them to community-based programs designed to facilitate access to permanent housing. Through comprehensive needs assessments and resource prioritization, CES ensures that each person is matched with the most effective housing solutions and supportive services available across the continuum of care.

Clear metric for how success of Key Action 21 will be measured

Increase and track the number of people connected to CES programs and services. Ensure CES representatives establish CES access at jails, prisons, and hospitals through regular measured outreach attempts to ensure connections with individuals

Lead Entity for Key Action 21

Bakersfield/Kern County CoC

Collaborating entity/ies for Key Action 21

Non-profit service providers, Community Action Partnership of Kern, City of Bakersfield, Kern County, Housing Authority of Kern County.

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 21

Milestones for Key Action 21	Target dates for Key Action 21 milestones
An increase of 500 people served through the Coordinated Entry System	6/30/2029
Fully expend funds	6/30/2029
Target date for completing Key Action 21 6/30/2029	

Funding Sources for Key Action 21

Funding Sources for Key Action 21

Funding source	Description of how the funding will contribute to the achievement of Key Action 21	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Sustain and expand CES operations.	
HHAP 4	Sustain and expand CES operations.	
HHAP 5	Sustain and expand CES operations.	
HHAP 6	Sustain and expand CES operations.	Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify which of the following equity improvement areas will be addressed by Key Action 21.

Equity Areas for Key Action 21

Equity area	Description of how Key Action 21 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Targeted efforts will be made to incorporate culturally specific services and client-centered practices. These enhancements are designed to reduce existing disparities, ensure more inclusive service delivery, and improve housing outcomes for historically underserved populations.

Key Action 22

Description

Maintain the HMIS system to track data for those entering and receiving services from the homeless response system.

Identify which CA SPM(s) will be improved by Key Action 22 and how.

SPM Improvement Plan for Key Action 22

CA SPM	Specific description of how Key Action 22 will improve this CA SPM
CA SPM 1a	Enhancing the accuracy of HMIS data will strengthen real-time identification of individuals accessing services, enabling more targeted outreach and engagement strategies. This data-driven approach will facilitate increased service entry and ensure that resources are directed where they are most needed.
CA SPM 1b	HMIS reporting tools will combine Point-in-Time (PIT) data with system level metrics to pinpoint geographic service gaps and guide resource allocation to areas with high concentrations of unsheltered individuals.
CA SPM 2	HMIS records data from the initial intake process to identify and monitor individuals entering the system for the first time.
CA SPM 3	By analyzing program level performance data, housing placements can be tracked and optimized, ensuring that interventions are prioritized for programs demonstrating the highest success rates.
CA SPM 4	HMIS will support performance monitoring of Coordinated Entry Systems (CES) and shelter throughput, identify system bottlenecks and expedite housing placements to reduce the length of time individuals experience homelessness.
CA SPM 5	Ongoing post-exit monitoring will enable early identification of individuals at risk of re-entering homelessness, allowing for timely deployment of stabilization and retention services to support long-term housing success.
CA SPM 6	Integrating data between HMIS and street outreach modules will enable tracking and enhancement of outreach engagement outcomes, improving the conversion of initial contacts into successful housing placements.

Clear metric for how success of Key Action 22 will be measured

Monitor service utilization by tracking the number of individuals accessing support, duration of engagement, program exit patterns, and rates of return to homelessness.

Lead Entity for Key Action 22

Bakersfield/Kern County CoC

Collaborating entity/ies for Key Action 22

Kern Health Systems, CoC service providers, City of Bakersfield, Kern County.

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 22

Milestones for Key Action 22

Target dates for Key Action 22 milestones

Conduct routine User trainings	1/31/2027
Configure and update CoC internal and external facing dashboards	1/31/2027
Monitor system performance measures and data elements	1/31/2027
Conduct routine data quality audits	1/31/2027
Fully expend funds	6/30/2029

Target date for completing Key Action 22
6/30/2029

Funding Sources for Key Action 22

Funding Sources for Key Action 22

Funding source

Description of how the funding will contribute to the achievement of Key Action 22

For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 3	The CoC will sustain funding to ensure the ongoing development and stability of HMIS.	
HHAP 4	The CoC will sustain funding to ensure the ongoing development and stability of HMIS.	
HHAP 5	The CoC will sustain funding to ensure the ongoing development and stability of HMIS.	
HHAP 6	The CoC will sustain funding to ensure the ongoing development and stability of HMIS.	HMIS

Identify which of the following equity improvement areas will be addressed by Key Action 22.

Equity Areas for Key Action 22

Equity area

Description of how Key Action 22 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Service Delivery	HMIS serves as the foundation for data collection and reporting. Data reports are used to evaluate equity in service delivery across the system.
Housing Placements	HMIS will disaggregate SPM data by race, ethnicity, gender, and age to identify disparities in service access, housing placements, and rates of return

to homelessness. These insights will guide the ongoing development of targeted equity strategies throughout the CoC.

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Quarterly reviews of HMIS dashboards will inform adjustments to outreach strategies, shelter operations, and housing prioritization policies, ensuring that interventions are responsive to disparities identified through data analysis.

Key Action 23

Description

Maintain youth non-congregate shelter operations. Provide onsite housing navigators and case managers which help homeless youth transfer into rapid rehousing and permanent supportive housing programs.

Identify which CA SPM(s) will be improved by Key Action 23 and how.

SPM Improvement Plan for Key Action 23

CA SPM	Specific description of how Key Action 23 will improve this CA SPM
CA SPM 3	The non-congregate shelter program collaborates with the Youth By-Name List to support young people in securing permanent housing placements.
CA SPM 6	Street outreach efforts will identify transitional-aged youth experiencing homelessness and facilitate referrals to available shelter services and permanent housing resources.

Clear metric for how success of Key Action 23 will be measured

Monitor key metrics including the number of transitional-aged youth contacted, the number of individuals referred and placed into shelter and permanent housing.

Lead Entity for Key Action 23

Bakersfield/Kern County CoC

Collaborating entity/ies for Key Action 23

Community Action Partnership of Kern, CoC service providers, CoC Youth Action Board, Kern County Network for Children, Kern County Superintendent of Schools, Department of Human Services, Kern County, and the City of Bakersfield

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 23

Milestones for Key Action 23	Target dates for Key Action 23 milestones
At least 150 transitional aged youth will be contacted, 75 transitional aged youth will be referred to shelter, 50 transitional aged youth will be permanently housed	6/30/2029

Target date for completing Key Action 23

6/30/2029

Funding Sources for Key Action 23**Funding Sources for Key Action 23**

Funding source	Description of how the funding will contribute to the achievement of Key Action 23	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	The CoC will sustain funding to ensure the continuity of youth shelter services and strengthen referral pathways to permanent housing solutions.	
HHAP 4	The CoC will sustain funding to ensure the continuity of youth shelter services and strengthen referral pathways to permanent housing solutions.	
HHAP 5	The CoC will sustain funding to ensure the continuity of youth shelter services and strengthen referral pathways to permanent housing solutions.	
HHAP 6	The CoC will sustain funding to ensure the continuity of youth shelter services and strengthen referral pathways to permanent housing solutions.	YSA: Interim Housing Services and Services Coordination
Youth Homelessness Demonstration Project	Funding will provide youth specific case management for TH/RRH programs that provide financial assistance.	

Identify which of the following equity improvement areas will be addressed by Key Action 23.

Equity Areas for Key Action 23

Equity area	Description of how Key Action 23 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The CoC will prioritize the integration of culturally specific services and client-centered approaches within programs serving transitional-aged youth. By

partnering with community-based organizations and leveraging lived experience expertise, these efforts aim to reduce disparities in access and outcomes across interim and permanent housing systems, ensuring that services are responsive to the diverse identities and needs of youth experiencing homelessness.

Housing Placements By prioritizing housing placements for transitional-aged youth experiencing homelessness, the CoC will more effectively manage the inflow and outflow of youth within the homelessness response system, reducing long-term instability and promoting sustained housing outcomes.

Key Action 24

Description

Maintain Rapid Rehousing and Rental Assistance programs to quickly move individuals experiencing homelessness into short and long-term permanent housing programs.

Identify which CA SPM(s) will be improved by Key Action 24 and how.

SPM Improvement Plan for Key Action 24

CA SPM	Specific description of how Key Action 24 will improve this CA SPM
CA SPM 3	The Rapid Rehousing and Rental Assistance Programs delivers rental support and access to permanent housing, enabling individuals to transition directly from emergency shelters or unsheltered homelessness into safe, stable living environments. This approach promotes long-term housing stability and empowers participants to achieve greater self-sufficiency.
CA SPM 4	By leveraging CES prioritization and optimizing Rapid Rehousing pathways, the transition from program enrollment to permanent housing placement is accelerated, significantly reducing the time required to achieve housing stability.

Clear metric for how success of Key Action 24 will be measured

Total number of households served. The average time to housing placement and total number of individuals successfully placed into permanent housing.

Lead Entity for Key Action 24

Bakersfield/Kern County CoC

Collaborating entity/ies for Key Action 24

CoC non-profit service providers, City of Bakersfield, Kern County, Landlords, Housing Authority of Kern County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 24

Milestones for Key Action 24	Target dates for Key Action 24 milestones
Expand partnerships with landlords and property managers. Provide technical assistance to providers to bridge landlord partnerships. Update CoC Padmission portfolio of housing partnerships	1/31/2027

Update Rapid Rehousing intake and assessment protocols to align with CES prioritization 1/31/2027

Fully expend funds 6/30/2029

Target date for completing Key Action 24
6/30/2029

Funding Sources for Key Action 24

Funding Sources for Key Action 24

Funding source	Description of how the funding will contribute to the achievement of Key Action 24	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	Funding will support housing interventions, rental subsidies, case management, stabilization services, landlord engagement incentives, and essential move-in assistance.	
HHAP 5	Funding will support housing interventions, rental subsidies, case management, stabilization services, landlord engagement incentives, and essential move-in assistance.	
HHAP 6	Funding will support housing interventions, rental subsidies, case management, stabilization services, landlord engagement incentives, and essential move-in assistance.	Rapid Rehousing/ Rental Subsidies
HHAP 6	Funding will support housing interventions, rental subsidies, case management, stabilization services, landlord engagement incentives, and essential move-in assistance.	YSA: Rapid Rehousing/ Rental Subsidies
The California Emergency Solutions Grants Program	Funding will help sustain rapid rehousing services to help eligible households quickly secure long-term housing through rental assistance, housing search services, and supportive services.	

Identify which of the following equity improvement areas will be addressed by Key Action 24.

Equity Areas for Key Action 24

Equity area	Description of how Key Action 24 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Targeted efforts will be made to incorporate culturally specific services and client-centered practices. These enhancements are designed to reduce existing disparities, ensure more inclusive service delivery, and improve housing outcomes for historically underserved populations.

Key Action 25

Description

Maintain flexible funding (Flex Fund Program) to rapidly address critical, short-term barriers to housing placement and stability for people experiencing homelessness and fund housing placement solutions.

Identify which CA SPM(s) will be improved by Key Action 25 and how.

SPM Improvement Plan for Key Action 25

CA SPM	Specific description of how Key Action 25 will improve this CA SPM
CA SPM 3	The Flex Funds program provides critical gap funding designed to eliminate financial barriers that prevent individuals from securing permanent housing. By addressing challenges such as application fees, security deposits, and other upfront costs, the program facilitates smoother transitions into stable living environments.

Clear metric for how success of Key Action 25 will be measured

Total number of households served and successfully placed into permanent housing

Lead Entity for Key Action 25

Bakersfield/Kern County CoC

Collaborating entity/ies for Key Action 25

CoC non-profit service providers, Housing Authority of the County of Kern

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 25

Milestones for Key Action 25	Target dates for Key Action 25 milestones
Fully expend funds	6/30/2029
Target date for completing Key Action 25 6/30/2029	

Funding Sources for Key Action 25

Funding Sources for Key Action 25

Funding source	Description of how the funding will contribute to the achievement of Key Action 25	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	Use the flex funds to offer operating subsidies for permanent housing placement and help eliminate barriers to permanent housing	Operating Subsidies – Permanent Housing
HHAP 6	Use the flex funds to maintain rapid rehousing/rental subsidy activities and help eliminate barriers to permanent housing	Rapid Rehousing/ Rental Subsidies
HHAP 6	Use the flex funds to support a "move-in kit" program (covering security deposits, utility assistance, household essentials, and more) to help alleviate financial burdens/barriers associated with permanent housing placements.	Prevention and Diversion

Identify which of the following equity improvement areas will be addressed by Key Action 25.

Equity Areas for Key Action 25

Equity area	Description of how Key Action 25 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	By offering access to move-in kits and implementing targeted barrier-removal strategies, this program enhances equitable pathways to permanent housing for populations disproportionately impacted by homelessness.

Key Action 26

Description

Maintains prevention and diversion programs that provides flexible funding and resources to prevents families and individuals from entering into the homeless system or making homelessness brief and nonrecurring.

Identify which CA SPM(s) will be improved by Key Action 26 and how.

SPM Improvement Plan for Key Action 26

CA SPM	Specific description of how Key Action 26 will improve this CA SPM
CA SPM 2	Ongoing funding enables the region to effectively prevent and divert individuals and families experiencing homelessness or housing instability by connecting them to the most appropriate interventions.

Clear metric for how success of Key Action 26 will be measured

Total number of households served and successfully placed into permanent housing.

Lead Entity for Key Action 26

Bakersfield/Kern County CoC

Collaborating entity/ies for Key Action 26

Non-profit service providers, Housing Authority of the County of Kern, The Open Door Network

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 26

Milestones for Key Action 26	Target dates for Key Action 26 milestones
Fully expend funds	6/30/2029

Target date for completing Key Action 26

6/30/2029

Funding Sources for Key Action 26

Funding Sources for Key Action 26

Funding source	Description of how the funding will contribute to the achievement of Key Action 26	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Helps maintain prevention and diversion assistance programs	
HHAP 4	Helps maintain prevention and diversion assistance programs	
HHAP 5	Helps maintain prevention and diversion assistance programs	
HHAP 6	Helps maintain prevention and diversion assistance programs for adults	Prevention and Diversion
HHAP 6	Helps create operating subsidies for permanent housing and assisting prevention and diversion efforts for adults	Operating Subsidies – Permanent Housing

Identify which of the following equity improvement areas will be addressed by Key Action 26.

Equity Areas for Key Action 26

Equity area	Description of how Key Action 26 will address system performance disparities and ensure racial and gender equity in this area (choose one)
-------------	--

at a minimum, or more)

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. Strengthen outreach efforts to racial and ethnic communities disproportionately affected by homelessness by enhancing access to services and improving the quality of service delivery.

Key Action 27

Description

Expand the Street Outreach program, enabling increased engagement with underserved populations and a comprehensive assessment of geographic areas with high concentrations of unsheltered individuals paired with housing placement solutions.

Identify which CA SPM(s) will be improved by Key Action 27 and how.

SPM Improvement Plan for Key Action 27

CA SPM	Specific description of how Key Action 27 will improve this CA SPM
CA SPM 1a	Street outreach teams will proactively identify and engage unsheltered individuals who are not yet connected to the homeless response system. Through direct linkage to Coordinated Entry System (CES) access points, emergency shelters, and navigation services, these efforts will facilitate timely and equitable entry into the broader continuum of care.
CA SPM 1b	By maintaining consistent engagement and facilitating connections to emergency shelter, housing navigation, and case management services, the street outreach team will play a critical role in guiding unsheltered individuals toward stable and sustainable housing solutions.
CA SPM 6	Outreach teams will work in close partnership with the Coordinated Entry System (CES) and housing providers to facilitate the transition of individuals from initial street engagement into interim and permanent housing placements. Progress and housing outcomes will be tracked through HMIS.

Clear metric for how success of Key Action 27 will be measured

Track the number of individuals accessing support, duration of engagement, program exit patterns into interim and permanent housing.

Lead Entity for Key Action 27

Bakersfield/Kern County CoC

Collaborating entity/ies for Key Action 27

Non-profit service providers, City of Bakersfield, Kern County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 27

Milestones for Key Action 27**Target dates for Key Action 27 milestones**

At least 200 individuals will be enrolled into street outreach

6/30/2029

Fully expend funds

Target date for completing Key Action 27

6/30/2029

Funding Sources for Key Action 27**Funding Sources for Key Action 27**

Funding source	Description of how the funding will contribute to the achievement of Key Action 27	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	HHAP funds will support the continuation of outreach staffing, transportation, and engagement resources to effectively connect unsheltered individuals to shelter and housing pathways.	
HHAP 5	HHAP funds will support the continuation of outreach staffing, transportation, and engagement resources to effectively connect unsheltered individuals to shelter and housing pathways.	
HHAP 6	HHAP funds will support the continuation of outreach staffing, transportation, and engagement resources to effectively connect unsheltered individuals to shelter and housing pathways.	Services and Services Coordination for People Experiencing Unsheltered Homelessness
HHAP 6	HHAP funds will support the continuation of outreach staffing, transportation, and engagement resources to effectively connect unsheltered individuals to shelter and housing pathways.	Motel/Hotel Vouchers

Identify which of the following equity improvement areas will be addressed by Key Action 27.

Equity Areas for Key Action 27

Equity area	Description of how Key Action 27 will address system performance disparities and ensure racial and gender equity in this area (choose one
--------------------	--

at a minimum, or more)

Service Delivery	Targeted efforts will be made to incorporate culturally specific services and client-centered practices. These enhancements are designed to reduce existing disparities, ensure more inclusive service delivery, and improve housing outcomes for historically underserved populations.
------------------	---

Key Action 28

Description

Maintain administrative HHAP 6 costs for regional coordination, planning and application process, reporting and grant administration.

Identify which CA SPM(s) will be improved by Key Action 28 and how.

SPM Improvement Plan for Key Action 28

CA SPM	Specific description of how Key Action 28 will improve this CA SPM
CA SPM 1a	Maintain administrative staff to ensure program oversight.
CA SPM 4	Administrative staff performance monitoring to identify system gaps, bottlenecks, guide resource allocation and accelerate service and housing connections.

Clear metric for how success of Key Action 28 will be measured

Track program enrollments/exits, the number of services and number of successful housing destinations, retention, returns to homelessness.

Lead Entity for Key Action 28

Bakersfield/Kern County CoC

Collaborating entity/ies for Key Action 28

Non-profit service providers, City of Bakersfield, Kern County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 28

Milestones for Key Action 28	Target dates for Key Action 28 milestones
Fully expend funds	6/30/2029

Target date for completing Key Action 28

6/30/2029

Funding Sources for Key Action 28

Funding Sources for Key Action 28

Funding source	Description of how the funding will contribute to the achievement of Key Action 28	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
----------------	--	--

HHAP 3	Funds used to support CoC staff, research and activities to address the needs and gaps identified in the homeless response system.
HHAP 4	Funds used to support CoC staff, research and activities to address the needs and gaps identified in the homeless response system.
HHAP 5	Funds used to support CoC staff, research and activities to address the needs and gaps identified in the homeless response system.
HHAP 6	Funds used to support CoC staff, Administrative Costs research and activities to address the needs and gaps identified in the homeless response system.

Identify which of the following equity improvement areas will be addressed by Key Action 28.

Equity Areas for Key Action 28

Equity area	Description of how Key Action 28 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Targeted efforts will be made to incorporate culturally specific services and client-centered practices. These enhancements are designed to reduce existing disparities, ensure more inclusive service delivery, and improve housing outcomes for historically underserved populations.

4. HHAP-6 Funding Plan

State Priorities for HHAP 6 Funding: HHAP 6 is intended to reflect the state's priorities to prevent and expeditiously reduce unsheltered homelessness through homelessness prevention activities and sustain existing Interim Housing Solutions, and Permanent Housing Solutions, including long-term sustainability of interim housing and permanent affordable housing.

To complete the HHAP 6 Funding Plan:

1. Identify the Administrative Entity submitting the budget.
 - Provide the Tax ID/TIN, primary contact for the contract, contact email, contact phone, and address for where the HHAP 6 check will be mailed.
 - Provide the total dollar amount of the HHAP 6 allocation(s) being administered under the Funding Plan.
 - **Reminder: This must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.**

2. Describe all activities proposed to be funded by HHAP 6 in clear, specific terms, and:

- Identify the HHAP 6 eligible use category under which each proposed activity is budgeted. Activities must be specific and may only be categorized under one eligible use category. Activities may not be categorized under multiple eligible use categories (including activities under the Youth Set Aside).
- Provide the total dollar amount of HHAP 6 funding proposed for the activity.
 - **Reminder: Administrative costs may not exceed 7% of all monies received.**
 - **Reminder: The Youth Set Aside (YSA) amounts, when combined, must total at least 10% of all monies received.**
- Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.
- **The total HHAP 6 funding proposed for the activity** should account for all dollars budgeted toward that activity. These amounts, when added, must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.

3. Indicate whether the budget proposes to support ANY:

- New Interim Housing (aside from those designated in the Youth Set Aside) and/or
- Non-Housing Solutions.

Note: If the HHAP 6 budget proposes spending on New Interim Housing and/or Non-Housing Solutions, the region must document the sustainability of its permanent housing portfolio, as outlined in NOFA section IV.A.4.c, in the next section of this application.

Funding Plans from Administrative Entity/ies in Bakersfield/Kern County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Kern County

Tax ID

95-6000925

TIN

Kern County W9.pdf

Primary contact for the contract

Stacy Kuwahara

Title

Assistant County Administrative Officer

Email

KuwaharaS@kerncounty.com

Phone

(661) 868-3196

Address where HHAP 6 check will be mailed

1115 Truxtun Avenue, 5th Floor, Bakersfield, California 93301

Funding Plan - Kern County

\$ Total HHAP-6 Allocation(s) Administering
\$3,045,569.61

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1
Oildale Street Outreach Program

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1
Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1
\$613,189.87

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #3 - Expand Rural Outreach and Case Management. Enhance street outreach and case management services in rural and unincorporated communities, with strategic focus on high-need communities such as Oildale, Mojave, Lake Isabella, and Delano.

Key Action #1 - Expand Access to Homeless Services. Improve service access for individuals experiencing homelessness in rural and unincorporated areas of Kern County by expanding CES access points, hiring a diverse and multilingual workforce with lived experience, and increasing capacity to reduce wait times for 2-1-1 referrals and CES connections. Efforts will also focus on improving response times for housing assistance and service coordination.

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2
Adult Rapid Rehousing/Rental Subsidies

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2
Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$175,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #5 - Continue investments in Permanent Supportive Housing. Expand the supply and accessibility of permanent supportive housing in rural and unincorporated Kern County through targeted capital investments and the allocation of rapid rehousing/rental subsidies.

Key Action #3 - Expand Rural Outreach and Case Management. Enhance street outreach and case management services in rural and unincorporated communities, with strategic focus on high-need communities such as Oildale, Mojave, Lake Isabella, and Delano.

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Adult Move-in Assistance Program

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Prevention and Diversion

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$50,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #5 - Continue investments in Permanent Supportive Housing. Expand the supply and accessibility of permanent supportive housing in rural and unincorporated Kern County through targeted capital investments and the allocation of rapid rehousing/rental subsidies.

Key Action #3 - Expand Rural Outreach and Case Management. Enhance street outreach and case management services in rural and unincorporated communities, with strategic focus on high-need communities such as Oildale, Mojave, Lake Isabella, and Delano paired with rapid rehousing solutions to increase permanent housing resources.

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4

Continued investments in Permanent Supportive Housing. Expand the supply and accessibility of permanent supportive housing in rural and unincorporated Kern County through targeted capital investments and the allocation of rapid rehousing/rental subsidies.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4

YSA: Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4

\$200,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #4 - Increase Youth-Centered Services. Increase capacity for youth-focused outreach, rapid rehousing, and supportive services to better address the unique needs of young people experiencing homelessness.

Activity 5

Describe Activity 5 in clear, specific terms.

Funding Plan Description - Activity 5

Youth Rapid Rehousing/Rental Subsidies

Identify the HHAP 6 eligible use under which Activity 5 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 5

YSA: Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 5.

Funding Plan Amount - Activity 5

\$150,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.

Funding plan activity 5Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #4 - Increase Youth-Centered Services. Increase capacity for youth-focused outreach, rapid rehousing, and supportive services to better address the unique needs of young people experiencing homelessness

Key Action #5 - Continue investments in Permanent Supportive Housing. Expand the supply and accessibility of permanent supportive housing in rural and unincorporated Kern County through targeted capital investments and the allocation of rapid rehousing/rental subsidies.

Key Action #24 - Maintain Rapid Rehousing and Rental Assistance programs to quickly move individuals experiencing homelessness into short and long-term permanent housing programs.

Activity 6

Describe Activity 6 in clear, specific terms.

Funding Plan Description - Activity 6

Mobile Shower Services

Identify the HHAP 6 eligible use under which Activity 6 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 6

Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 6.

Funding Plan Amount - Activity 6

\$175,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 6 supports.

Funding plan activity 6Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #1 - Expand Access to Homeless Services. Improve service access for individuals experiencing homelessness in rural and unincorporated areas of Kern County by expanding CES access points, hiring a diverse and multilingual workforce with lived experience, and increasing capacity to reduce wait times for 2-1-1 referrals and CES connections. Efforts will also focus on improving response times for housing assistance and service coordination.

Key Action #3 - Expand Rural Outreach and Case Management. Enhance street outreach and case management services in rural and unincorporated communities, with strategic focus on high-need communities such as Oildale, Mojave, Lake Isabella, and Delano.

Activity 7

Describe Activity 7 in clear, specific terms.

Funding Plan Description - Activity 7

Coordinated Entry System (CES) Expansion Support

Identify the HHAP 6 eligible use under which Activity 7 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 7

Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 7.

Funding Plan Amount - Activity 7

\$100,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 7 supports.

Funding plan activity 7Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #1 - Expand Access to Homeless Services. Improve service access for individuals experiencing homelessness in rural and unincorporated areas of Kern County by expanding CES access points, hiring a diverse and multilingual workforce with lived experience, and increasing capacity to reduce wait times for 2-1-1 referrals and CES connections. Efforts will also focus on improving response times for housing assistance and service coordination.

Activity 8

Describe Activity 8 in clear, specific terms.

Funding Plan Description - Activity 8

East Kern Family Resource Center Support

Identify the HHAP 6 eligible use under which Activity 8 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 8

Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 8.

Funding Plan Amount - Activity 8

\$262,500.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 8 supports.

Funding plan activity 8Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #3 - Expand Rural Outreach and Case Management. Enhance street outreach and case management services in rural and unincorporated communities, with strategic focus on high-need communities such as Oildale, Mojave, Lake Isabella, and Delano.

Activity 9

Describe Activity 9 in clear, specific terms.

Funding Plan Description - Activity 9

Additional support for current rural outreach and service programs

Identify the HHAP 6 eligible use under which Activity 9 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 9

Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 9.

Funding Plan Amount - Activity 9

\$115,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 9 supports.

Funding plan activity 9Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #1 - Expand Access to Homeless Services. Improve service access for individuals experiencing homelessness in rural and unincorporated areas of Kern County by expanding CES access points, hiring a diverse and multilingual workforce with lived experience, and increasing capacity to reduce wait times for 2-1-1 referrals and CES connections. Efforts will also focus on improving response times for housing assistance and service coordination.

Key Action #3 - Expand Rural Outreach and Case Management. Enhance street outreach and case management services in rural and unincorporated communities, with strategic focus on high-need communities such as Oildale, Mojave, Lake Isabella, and Delano.

Activity 10

Describe Activity 10 in clear, specific terms.

Funding Plan Description - Activity 10

Permanent Supportive Housing Capital Investment

Identify the HHAP 6 eligible use under which Activity 10 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 10

Capital for Permanent Housing

Identify the total HHAP 6 funding proposed for Activity 10.

Funding Plan Amount - Activity 10

\$1,174,424.04

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 10 supports.

Funding plan activity 10Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #5 - Continue investments in Permanent Supportive Housing. Expand the supply and accessibility of permanent supportive housing in rural and unincorporated Kern County through targeted capital investments and the allocation of rapid rehousing/rental subsidies.

Activity 11

Describe Activity 11 in clear, specific terms.

Funding Plan Description - Activity 11

Homeless Management Information System (HMIS) Investment

Identify the HHAP 6 eligible use under which Activity 11 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 11

HMIS

Identify the total HHAP 6 funding proposed for Activity 11.

Funding Plan Amount - Activity 11

\$30,455.70

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 11 supports.

Funding plan activity 11Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #2 - Sustain and Strengthen HMIS Investment. Continue collaborative investments between the City, County, and Continuum of Care (CoC) in the Homeless Management Information System (HMIS) to ensure adequate staffing and the ability to capture, analyze, and report on homelessness trends, including disparities in our rural and unincorporated communities.

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

Yes

Administrative Entity 2

Which Administrative Entity is submitting the below budget?

City of Bakersfield

Tax ID
95-6000672

TIN
Government-Agency-Taxpayer-ID-Form-1.pdf

Primary contact for the contract
Priscilla Martinez

Title
Economic and Community Development Principal Planner

Email
prmartinez@bakersfieldcity.edu

Phone
(661) 852-7509

Address where HHAP 6 check will be mailed
1600 Truxtun Ave., Bakersfield, California 93301

Funding Plan - City of Bakersfield

\$ Total HHAP-6 Allocation(s) Administering
\$6,504,298.17

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1
Continued operating expenses for 40-bed expansions at two existing congregate shelter sites.

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1
Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1
\$700,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #8 - Maintaining Emergency Shelter programs for individuals experiencing unsheltered homelessness including youth and families. Emergency shelters also provide housing navigators and case managers which help homeless individuals transfer into permanent housing programs.

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

Permanent Housing Investment

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

Capital for Permanent Housing

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$2,733,527.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #13 - Key Action #13 -Construction of new Permanent Housing which adds additional low-income and affordable housing u

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Continued funding for two street outreach teams that deliver assistance and facilitate connections to emergency shelters, housing vouchers, homeless services, and other community resources for individuals experiencing unsheltered homelessness.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$300,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #7 - Maintain Street and Encampment Outreach programs which connect individuals experiencing unsheltered homelessness with emergency shelters and other services including rapid rehousing, financial barrier assistance, and case management.

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4

Continued funding for Youth Rapid Rehousing Case Management program that covers case management and direct financial assistance

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4

YSA: Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4

\$650,430.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #11 - Maintain Youth Rapid Rehousing Rental Assistance programs to quickly move homeless youth and other individuals out of an emergency shelter setting and into other short, medium, and long-term housing programs

Key Action #14 - Maintain youth case management services for homeless youth selected to participate in specific voucher, rehousing, and rental assistance programs that require case management services

Activity 5

Describe Activity 5 in clear, specific terms.

Funding Plan Description - Activity 5

Homeless Information System (HMIS) Investment

Identify the HHAP 6 eligible use under which Activity 5 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 5

HMIS

Identify the total HHAP 6 funding proposed for Activity 5.

Funding Plan Amount - Activity 5

\$65,042.98

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.

Funding plan activity 5Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #9 - Maintaining the Homeless Information System (HMIS) to collect and track client-level data on the provision of housing and services to individuals

Activity 6

Describe Activity 6 in clear, specific terms.

Funding Plan Description - Activity 6

Rapid Rehousing services including but not limited to case management, landlord incentives, and move-in expenses

Identify the HHAP 6 eligible use under which Activity 6 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 6

Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 6.

Funding Plan Amount - Activity 6

\$550,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 6 supports.

Funding plan activity 6Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #16 - Fund Rapid Rehousing and Rental Assistance program that will provide financial assistance including rental assistance, landlord incentives, and move-in expenses through comprehensive case management and housing navigation services.

Activity 7

Describe Activity 7 in clear, specific terms.

Funding Plan Description - Activity 7

Provide Youth Rapid Rehousing program with Peer Support

Identify the HHAP 6 eligible use under which Activity 7 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 7

YSA: Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 7.

Funding Plan Amount - Activity 7

\$245,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 7 supports.

Funding plan activity 7Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #17 - Support Youth Rapid Rehousing program with Peer Support to expand on the support provided to youth by the Youth Housing Demonstration Program (YHDP)

Activity 8

Describe Activity 8 in clear, specific terms.

Funding Plan Description - Activity 8

Prevention and Diversion Services

Identify the HHAP 6 eligible use under which Activity 8 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 8

Prevention and Diversion

Identify the total HHAP 6 funding proposed for Activity 8.

Funding Plan Amount - Activity 8

\$300,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 8 supports.

Funding plan activity 8Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #12 - Maintain Homeless Prevention and Diversion programs to divert individuals and families from emergency shelter by offering flexible financial assistance including landlord incentives, rental assistance, utility arrears, etc to low-income individuals (income is less than 30% AMI) and families who are at-risk of losing their housing

Activity 9

Describe Activity 9 in clear, specific terms.

Funding Plan Description - Activity 9

Expand non-congregate emergency shelter model to take on additional units and expand case management services

Identify the HHAP 6 eligible use under which Activity 9 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 9

Interim Housing Services and Services Coordination

Identify the total HHAP 6 funding proposed for Activity 9.

Funding Plan Amount - Activity 9

\$500,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 9 supports.

Funding plan activity 9Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #15 - Expand non-congregate emergency shelter operations, providing onsite housing navigators and case managers which help homeless individuals transfer into housing supportive programs

Activity 10

Describe Activity 10 in clear, specific terms.

Funding Plan Description - Activity 10

Compensation for people with lived experience to participate in planning, providing their expertise for regional and system planning.

Identify the HHAP 6 eligible use under which Activity 10 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 10

Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 10.

Funding Plan Amount - Activity 10

\$5,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 10 supports.

Funding plan activity 10Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #18 - Compensation for people with lived experience to participate in planning and provide input for regional and system planning

Activity 11

Describe Activity 11 in clear, specific terms.

Funding Plan Description - Activity 11

Admin Funds

Identify the HHAP 6 eligible use under which Activity 11 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 11

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 11.

Funding Plan Amount - Activity 11

\$455,298.19

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 11 supports.

Funding plan activity 11Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action #19 - Maintain admin funds used to support the staff, research, and activities to address the needs and gaps identified in the system that causes homelessness.

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

Yes

Administrative Entity 3

Which Administrative Entity is submitting the below budget?

Bakersfield/Kern County CoC

Tax ID

61-1948977

TIN

BKRHC W-9.pdf

Primary contact for the contract

Rebecca Moreno

Title

Executive Board Chair

Email

rmoreno@capk.org

Phone

(661) 379-8221

Address where HHAP 6 check will be mailed
2101 Oak Street, Bakersfield, California 93301

Funding Plan - Bakersfield/Kern County CoC

\$ Total HHAP-6 Allocation(s) Administering
\$3,252,720.70

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1
Permanent Housing Solutions - Rapid Rehousing

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1
Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1
\$349,323.05

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action #24

Key Action #25

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2
Non-housing Solutions - Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2
Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$680,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action #21

Key Action #27

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Homeless Prevention Activities - Prevention and Diversion

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Prevention and Diversion

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$527,908.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action #26

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4

Homeless Prevention Activities - Problem solving and diversion, move-in kits, targeted barriers

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4

Prevention and Diversion

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4

\$150,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action #25

Activity 5

Describe Activity 5 in clear, specific terms.

Funding Plan Description - Activity 5

Interim Housing Solutions - Interim Housing Services and Services Coordination,

Identify the HHAP 6 eligible use under which Activity 5 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 5

YSA: Interim Housing Services and Services Coordination

Identify the total HHAP 6 funding proposed for Activity 5.

Funding Plan Amount - Activity 5

\$325,272.07

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.

Funding plan activity 5Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action #23

Activity 6

Describe Activity 6 in clear, specific terms.

Funding Plan Description - Activity 6

Non-Housing Solutions - HMIS (Up to 1 percent of allocation amount)

Identify the HHAP 6 eligible use under which Activity 6 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 6

HMIS

Identify the total HHAP 6 funding proposed for Activity 6.

Funding Plan Amount - Activity 6

\$32,527.20

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 6 supports.

Funding plan activity 6Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action #22

Activity 7

Describe Activity 7 in clear, specific terms.

Funding Plan Description - Activity 7

Non-Housing Solutions - Administrative Costs (up to 7 percent of allocation amount)

Identify the HHAP 6 eligible use under which Activity 7 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 7

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 7.

Funding Plan Amount - Activity 7

\$227,690.38

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 7 supports.

Funding plan activity 7Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action #28

Activity 8

Describe Activity 8 in clear, specific terms.

Funding Plan Description - Activity 8

Permanent Housing - Operating Subsidies

Identify the HHAP 6 eligible use under which Activity 8 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 8

Operating Subsidies – Permanent Housing

Identify the total HHAP 6 funding proposed for Activity 8.

Funding Plan Amount - Activity 8

\$940,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 8 supports.

Funding plan activity 8Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action #25

Key Action #26

Activity 9

Describe Activity 9 in clear, specific terms.

Funding Plan Description - Activity 9

Interim Housing Solutions - Motel/Hotel Vouchers

Identify the HHAP 6 eligible use under which Activity 9 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 9

Motel/Hotel Vouchers

Identify the total HHAP 6 funding proposed for Activity 9.

Funding Plan Amount - Activity 9

\$20,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 9 supports.

Funding plan activity 9Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action #27

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

Yes

Housing Portfolio

Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios

Steps to complete this section:

To complete 4.b. Sustainability of the Region's Interim Housing Portfolio:

1. Identify the total existing Interim Housing shelters and beds (beds) in the region.
2. If proposing to use HHAP 6 to fund New Interim Housing solutions, aside from those designated for the Youth Set Aside, Eligible Applicants must identify the total beds proposed to be added during the grant term (FY24/25-28/29) in the region and are required to complete 4c, the Sustainability of the Region's Permanent Housing Portfolio.
3. Identify the total estimated capital and operating costs for the beds (existing and, if applicable, proposed to be added) during the grant term.
4. Identify the funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for the beds in the region for the grant term.

To complete 4.c. Sustainability of the Region's Permanent Housing Portfolio:

Required if any regional partner is proposing to spend HHAP 6 funding on New Interim Housing solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions.

For the region's existing, at-risk, and proposed permanent affordable housing identify all the following:

1. The total (existing, at-risk, and proposed) permanent affordable housing developments and units (developments) in the region. Data for existing and at-risk developments can be provided by HCD upon request.

Note: Developments proposed includes those currently seeking permanent housing funding or operations support in the region which still have a financing or supportive services and operations funding gap.

2. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments during the grant term.
3. The funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for (existing, at-risk, and proposed) developments in the region for the grant term.

To complete 4.d. Documentation of Youth Set Aside Requirement:

1. Certify that the region has budgeted at least 10 percent of each HHAP 6 allocation to be spent on services for homeless youth (as defined in HSC 50216(l)).

4.b. Sustainability of the Region's Interim Housing Portfolio

Region's Interim Housing Portfolio

Number of Existing Interim Beds (beds) within the Region

1,130

(If Applicable) Number of Interim Beds Proposed to be added within the grant term (FY24/25-28/29)

18

Total Estimated Capital and Operating Cost for the Existing and Proposed Beds during the grant term

\$76,662,127.80

Funding Sources Realizing and Sustaining the Estimated Capital and Operating Costs for Beds in the Region within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Dedicated
U.S. Department of Housing and Urban Development (HUD)	\$8,793,398.72
U.S. Department of Veterans Affairs	\$4,008,576.00
Federal Emergency Management Agency	\$422,293.32
California Department of Housing and Community Development	\$3,634,763.36
California Governor's Office of Emergency Services	\$915,123.40
Local Government Contribution	\$44,026,913.24
Private Funding/Other Contributions	\$14,861,059.76

Total Amount Dedicated Interim

\$76,662,127.80

4.c. Sustainability of the Region's Permanent Housing Portfolio

Region's Permanent Affordable Housing Portfolio

Region's Existing Permanent Affordable Housing Portfolio

Total permanent affordable housing developments and units (developments) in the region.

202

Total estimated capital and operating cost for existing developments

\$3,866,088,585.00

Funding Sources Realizing and Sustaining the Region's Existing Developments within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Supporting
Low-Income Housing Tax Credit (LIHTC)	\$1,540,397,000.00

U.S. Department of Housing and Urban Development (HUD)	\$579,097,174.00
U.S. Department of Agriculture	\$385,099,250.00
California Department of Housing and Community Development	\$583,881,041.00
California Housing Finance Agency	\$192,549,625.00
Local Government Contributions	\$199,965,295.00
Non-Profit/Private/Other Contributions	\$385,099,250.00

Total Amount Supporting Existing Permanent Affordable Housing
\$3,866,088,635.00

At-Risk Permanent Affordable Housing within the Region

Number of developments at risk of expiring affordability restrictions during the grant term (FY24/25-FY28/29)
5

Total estimated capital and operating cost for at-risk developments
\$108,902,500.00

Funding Sources Realizing and Sustaining the Region's At-Risk Developments within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Supporting
Low-Income Housing Tax Credit (LIHTC)	\$43,561,000.00
U.S. Department of Housing and Urban Development (HUD)	\$16,335,375.00
U.S. Department of Agriculture	\$10,890,250.00
California Department of Housing and Community Development	\$16,335,375.00
California Housing Finance Agency	\$5,445,125.00
Local Government Contributions	\$5,445,125.00
Non-Profit/Private/Other Contributions	\$10,890,250.00

Total Amount Supporting At-Risk Permanent Affordable Housing
\$108,902,500.00

Proposed Permanent Affordable Housing within the Region

Total number of developments proposed which still have a financing or supportive services and operations funding gap (proposed developments) during the grant term (FY24/25-FY28/29)
0

Total Estimated Funding Gap (capital and operating costs) for the proposed developments during the grant term (FY24/25-FY28/29)
\$0.00

Funding Sources Realizing and Sustaining the Region's Proposed Developments within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Supporting

Total Amount Supporting Proposed Permanent Affordable Housing
\$0.00

4.d. Documentation of Youth Set Aside Requirement

By checking the box below, I certify that at least 10 percent of each HHAP 6 allocation is set-aside for youth (defined in HSC 50216(l)), as required by HSC 50241(e).

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.
Yes

5. MOU and Certification

Steps to complete this section:

1. **Upload** the Memorandum of Understanding (MOU) as specified below.
2. **Complete** the certification to indicate all information included in this regional application is true and accurate.

Memorandum of Understanding (MOU)

Memorandum of Understanding (MOU)

MOU_Kern County_City of Bakersfield_Bakersfield-Kern Regional Homeless Collaborative_FINAL.pdf

Supporting Documentation (Optional)

Exhibit B_Kern County Housing Element_Program Implementation Timeline.pdf

Exhibit C_Kern County Permanent Housing Portfolio.xlsx

Kern Regional Responses to HHAP 6 Application Feedback.pdf

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant

City of Bakersfield

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

Priscilla Martinez

Phone

(661) 852-7509

Email

prmartinez@bakersfieldcity.us

Participating Eligible Applicant 2

Participating Eligible Applicant

Kern County

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

Stacy Kuwahara

Phone

(661) 868-3169

Email

kuwaharas@kerncounty.com

Participating Eligible Applicant 3

Participating Eligible Applicant

Bakersfield/Kern County CoC

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

Rebecca Moreno

Phone

(661) 379-8221

Email

rmoreno@capk.org