



# California Department of Housing and Community Development

## HHAP Round 6 Regionally Coordinated Homelessness Action Plan

### Section 1. Regional Identification and Contracting Information

Steps to complete this section:

1. Select the Continuum of Care (CoC) Region. The definition of “Region” is the geographic area served by a county, including all cities and the CoC or CoCs within it (HSC 50230(v)).
2. Indicate which Eligible Applicants are applying together as a region for HHAP 6 (i.e., which Eligible Applicants will administer the Regionally Coordinated Homelessness Action Plan and be signatory to the Memorandum of Understanding). Eligible Applicants for HHAP 6 are all counties, all Continuums of Care, and Large Cities.
3. For each participating Eligible Applicant, indicate whether and how the Eligible Applicant intends to contract with HCD (i.e., indicate whether the Eligible Applicant will act as their own Administrative Entity, or designate one of the other regional partners to administer their allocation and act as the Administrative Entity on their behalf).

#### Regional Application Participation

##### **Continuums of Care (CoCs)**

- A CoC that serves a single county **must** apply as part of the regional application with the county and any overlapping Large Cities. In this case, the CoC should select: *“Is participating in this regional application as an Eligible Applicant.”*
- A CoC that serves multiple counties **must either**: apply as part of a single regional application with multiple counties and any overlapping Large Cities **or** participate in the regional application of each overlapping county and the Large Cities therein. When the CoC is participating in multiple regional applications, the CoC should select: *“Is participating in this regional application as an Eligible Applicant”* for the regional application that will include the CoC’s HHAP 6 funding plan, and should select: *“Is participating in this regional application as a collaborator”* for all other regional applications they are participating in. This will help to ensure the CoC’s funding plan is only collected on a single regional application.

##### **Large Cities (“City” or “Cities”)**

Large Cities must apply as part of the regional application with the applicable county and CoC.

## Counties

- In a CoC that serves a single County, the County **must** apply as part of a regional application with the CoC and any overlapping Large Cities.
- In a multi-county CoC, counties are **strongly encouraged** to apply in collaboration with other counties that are served by the same CoC. **At a minimum**, each County must apply with the overlapping CoC.

## LA Region

All CoCs within the County of Los Angeles shall be considered part of a single region, along with the County and Large Cities within the county and therefore **must** apply together. (HSC § 50230(v)(2).)

## Contracting

Each Eligible Applicant has the discretion to administer their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. The selections made in this section will indicate which Eligible Applicant will enter into contract with HCD to administer each Eligible Applicant's HHAP 6 allocation. For reference, [HHAP 6 allocations](#) are available on HCD's HHAP website.

The Administrative Entity is responsible for meeting the terms and conditions of the contract, which include, but is not limited to, contracting (when necessary) with sub-recipients, and fulfilling all monthly, annual, final, and Homeless Management Information System (HMIS) reporting requirements.

- **If you plan to contract with HCD to receive and administer only your (individual) HHAP 6 allocation**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection.
- **If you do not plan to contract with HCD and instead plan to identify another participating Eligible Applicant in the region to enter into contract with HCD to receive and administer your HHAP 6 allocation**, select: *"Identify another participating Eligible Applicant in their region to enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection. Once selected, you will be prompted to designate the Administrative Entity from a list of other Eligible Applicants in the region.
- **If you plan to contract with HCD to receive and administer multiple HHAP 6 allocations within your region**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region"* under the contracting selection.

**Please select the Continuum of Care region**

Visalia/Kings, Tulare Counties CoC

## Visalia/Kings, Tulare Counties CoC Region

### Visalia/Kings, Tulare Counties CoC

#### CA-513 Participation

Is participating in this application as an eligible applicant.

**CA-513 Contracting**

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

**Contact Title**

Executive Director

**Name**

Leticia Hinojosa

**Email**

leticiah@kthomelessalliance.org

**Phone**

(559) 723-9220

**Kings County**

**Kings County Participation**

Is participating in this application.

**Kings County Contracting**

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

**Contact Title**

Program Specialist

**Name**

Brandon Moreno

**Email**

Brandon.moreno@co.kings.ca.us

**Phone**

(559) 852-2232

**Tulare County**

**Tulare County Participation**

Is participating in this application.

**Tulare County Contracting**

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

**Contact Title**

Homeless Initiatives Program Coordinator

**Name**

Noah Whitaker

**Email**

nwhitake@tularecounty.ca.gov

**Phone**

(559) 624-7471

**Number of Contracts**

3

## Section 2. Documentation and Certification of Stakeholder Engagement

### Section 2. Documentation of Stakeholder Engagement

1. Provide the dates for which at least three public meetings were held to support the development of the Regionally Coordinated Homelessness Action Plan (Plan).
2. Describe how each stakeholder group from the list provided was invited and encouraged to engage in the Plan.
3. Describe the specific input from the public meetings that was incorporated into the Plan.
4. Certify that all participating Eligible Applicants met the process requirements for developing the Plan.

### Meeting Dates

Meeting Dates	Meeting Name or Identifier (optional)
3/19/2025	Tulare County Homeless Task Force
4/16/2025	Tulare County Homeless Task Force
4/17/2025	Bi-County Case Management Roundtable
4/22/2025	Kings/Tulare CoC Membership Meeting (HHAP Informational Meeting)
5/15/2025	Bi-County Case Management Roundtable
5/21/2025	Tulare County Homeless Task Force
6/16/2025	Kings County Homeless Collaborative
6/18/2025	Tulare County Homeless Task Force
7/2/2025	Tulare County Homeless Task Force - Ad Hoc HHAP6 Committee
6/26/2025	Kings/Tulare CoC Membership Meeting (HHAP Informational Meeting)
4/22/2025	Kings County Homeless Services Partnership Meeting
5/27/2025	Kings County Homeless Services Partnership Meeting
8/20/2025	Tulare County Homeless Task Force

### Stakeholder engagement

Stakeholders	Description of how	Describe the specific input from
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	<b>stakeholders were invited and encouraged to engage in the public stakeholder process</b>	<b>stakeholders that was incorporated into the Plan</b>
<p>People with lived experience of homelessness, including but not limited to survivors of domestic violence.</p>	<p>The Tulare County Task Force on Homelessness has a dedicated Voting Member position for Lived Experience of Homelessness, which Henry Leon occupies.</p> <p>The Membership Meetings for Visalia/Kings, Tulare Counties CoC has a CoC lived experience board member who attends each membership meeting. We also have Kings View PATH staff, Champions outreach staff, Salt and Light outreach staff, and the Visalia/Kings, Tulare Counties CoC CES outreach staff that have lived experience who attend the membership meetings. These same agencies attend the Bi-County Case Management Roundtable. We provide a time for discussion in each meeting so that those attending have an opportunity to voice their concerns and opinions.</p> <p>Visalia/Kings, Tulare Counties CoC also known as the Kings/Tulare Homeless Alliance conducted 3 focus groups with people who have lived experiencing living in affordable housing programs.</p> <p>The Kings County Homelessness Collaborative has a voting board member with lived experience.</p>	<p>Supportive of our current plan.</p> <p>From the focus groups, tenants explained they would like onsite staff that have proper training in providing more services for food assistance, medical, transportation, and a long-term housing subsidy. Each tenant stated they would like to stay in their current unit long-term, but were concerned that their subsidy could end at some point.</p> <p>Feedback was considered during discussions of our interim housing funding plan and our encampment outreach efforts.</p>
<p>Youth with lived experience of homelessness.</p>	<p>The Tulare County Task Force on Homelessness has a dedicated Voting Member position for Youth Advisory Board, which Brandy Jackson currently occupies.</p> <p>Visalia/Kings, Tulare Counties CoC has a member of the Youth Advisory Board who attends the Bi-County Case Management Roundtable.</p>	<p>Supportive of our current plan.</p> <p>The YAB representative expressed interest in providing rental assistance, job readiness training, and case management to youth who were unstably housed.</p> <p>Feedback was applied to our discussion of our Youth Set Aside funding and our decision to maintain</p>

funding in our THP Plus program.

Local department leaders and staff of qualifying smaller jurisdictions, including child welfare, public welfare, health care, behavioral health, justice, and education system leaders.

The Tulare County Task Force on Homelessness has multiple designated Jurisdictional Voting Member positions which include City of Dinuba, City of Exeter, City of Farmersville, City of Tulare, City of Visalia, Housing Authority of Tulare County, Kings/Tulare Area Agency on Aging, Kings/Tulare Homeless Alliance (our Continuum of Care), Tulare County Board of Supervisors, Tulare County Health & Human Services Agency, Tulare County Office of Education, Transit, Tulare County Sheriff's Office, and the Tule River Indian Reservation.

The Membership Meetings for Visalia/Kings, Tulare Counties CoC has staff from Tulare County Health & Human Services Agency, City of Dinuba, City of Visalia, City of Tulare, City of Porterville, City of Hanford, Tulare County Office of Education, the Tule River Indian Reservation, and Kings County Behavioral Health. Prior to the Visalia/Kings, Tulare Counties CoC membership meeting and the Bi-County Case Management Roundtable, we invited Corcoran Police, Visalia HOPE team, Porterville HEART, and Hanford Police to attend and discuss challenges and opportunities.

The Kings County Homelessness Collaborative includes local department leaders from the County Board of Supervisors, Adventist Health Central Valley Network, Champions Recovery Alternative Programs, Hanford City Council, Housing Authority of Kings County, Kings Community Action Organization, Kings County Behavioral Health, Kings County Department of Public

Supportive of our current plan.

Feedback was applied to our discussions of equitable funding distribution across our geographically dispersed jurisdictions. Stakeholders wanted to ensure that resources would be available across our entire region. Stakeholders were supportive of the ongoing THP Plus funding across the region.

Health, Kings County Human Services Agency, Kings County Office of Education, Kings County Sheriff's Office, Kings Tulare Homeless Alliance (CoC), the local business association, Kings County Area Public Transit Agency, and a community representative with lived experience.

Homeless services and housing providers, including developers of permanent affordable housing operating within the region.

The Tulare County Task Force on Homelessness has a dedicated Voting Member position Affordable Housing Developers, which is currently occupied by Betsy McGovern-Garcia with Self-Help Enterprises.

The Visalia/Kings, Tulare Counties CoC has homeless services and housing providers attend membership meetings and are also members of the CoC. The three main developers, Self-Help Enterprises, RH Community Builders, and UPholdings are all members of the CoC and attend the membership meetings. They are all voting members of the CoC.

The Kings County Homelessness Collaborative has homeless services and housing providers that attend membership meetings.

Supportive of our current plan.

Stakeholders were disappointed at the limited use of funding, which did not allow for funds to be applied to PSH, but were glad that funding could aid our interim housing programs. This informed our funding distribution decisions.

Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region.

The Tulare County Task Force on Homelessness does not have a dedicated voting member position for Managed Care Plans. However, representatives from the MCPs are invited to and do attend our monthly meetings. We separately have numerous meetings with the MCPs on homelessness relating to Cal AIM and our community needs.

The Visalia/Kings, Tulare Counties CoC has HealthNet/CalViva and Anthem Blue Cross as part of the CoC

Supportive of our current plan.

MCP feedback was interwoven throughout the discussions of the SPMs and programs supported through HHIP and CalAIM initiatives. They were included in discussions around encampment outreach efforts.

membership. They are voting members of the CoC. We also have CalAIM bi weekly meetings with MCPs to discuss how to incorporate Coordinated Entry, homeless action plan, and other efforts to support people experiencing homelessness.

The Kings County Homelessness Collaborative has representatives from Anthem Blue Cross and Health Net that attend membership meetings.

Street medicine providers, victim service providers, and other service providers directly assisting people within the region experiencing homelessness or at risk of homelessness.

The Tulare County Task Force on Homelessness has a dedicated Voting Member position for Medical Services Representative. Dr. Omar Guzman currently holds this position and leads Street Medicine efforts.

The Visalia/Kings, Tulare Counties CoC has the Street Medicine program manager as a voting member of the CoC and also attends the Bi-County Case Management Roundtable. The CoC collaborates with Street Medicine and has a CoC Street Medicine Housing Navigator funded by the MCPs to support people experiencing homelessness connecting with Dr Guzman and to assist with a housing plan. Family Services of Tulare County, Central California Family Crisis Center, and Kings Community Action Board, all three victim service providers, are voting members of The Visalia/Kings, Tulare Counties CoC.

The Kings County Homelessness Collaborative includes agencies that are direct service providers including, Kings County HSA, Kings Tulare Homeless Alliance, Champions Recovery, Kings County Behavioral Health, Kings County Department of Public

Supportive of our current plan.

For the victim service providers, The Visalia/Kings, Tulare Counties CoC will continue to hold the separate comparable database Homeless Management Information System (HMIS) to meet the unique needs and privacy concerns of DV service providers.

Feedback from these stakeholders was applied to decisions around SPMs as programs provided by these groups were included in our funding plan. They were disappointed that funding could not be applied to street outreach efforts, which were allowed in previous funding rounds. They are continuing to utilize HMIS for street medicine enrollments and encampment resolution. Street medicine providers desperately need dedicated funding to offer field-based services. They were disappointed this new round of HHAP could not help support their efforts.

Health, Adventist Health, Kings Community Action Organization, and the Housing Authority of Kings County.

Federally recognized tribal governments pursuant to Section 4103 of Title 25 of the United States Code that are within the region.

The Tulare County Task Force on Homelessness has a dedicated Voting Member position for the Tule River Indian Reservation. Novalie McDarment, the Executive Director of the Tule River Indian Housing Authority, currently holds this position.

The Visalia/Kings, Tulare Counties CoC has a housing navigator to support the Tule River Indian Housing Authority (TRIHA). Their Executive Director, Novalie McDarment is the representative for TRIHA that attends The Visalia/Kings, Tulare Counties CoC membership meeting.

Kings County and the CoC reach out to the Santa Rosa Rancheria Tachi Yokut Tribe via email, and a dedicated housing navigator regularly visits the area to offer housing navigation services. The tribe is on the list serve email that promotes the CoC membership roster.

Supportive of our current plan.

We work with our Voting Member from the Tule River Indian Reservation in funding decisions and bringing about greater participation in our HMIS and referrals to interim housing. Under previous HHAP rounds, we were able to provide a direct allocation to their tribal efforts. We incorporated their feedback into our SPM decisions.

**Describe any other input from public meetings not captured above that was incorporated into the Plan.**

**Documentation of Stakeholder Engagement Narrative - Stakeholder Input**

The Tulare County Homeless Task Force (HTF) and the Kings/Tulare Homeless Alliance (KTHA) Membership Meeting are the two primary methods by which we connect with our stakeholders. We host routine monthly meetings, which are open to the public. The HTF meetings are broadcast live and archived on both the Tulare County Health & Human Services Agency's website and on YouTube. KTHA and the HTF collaborate on discussion items and information sharing.

HHAP-6 was additionally discussed during KTHA's Bi-County Case Management Roundtable. We discussed the encampment mapping, resolution, and ordinance requirements of HHAP6. Numerous stakeholders expressed dismay over the limitations of HHAP Round 6, which they felt severely restricted local decision-making. Funding is primarily directed into Interim and then Permanent Housing, with any leftover funds being eligible to be applied to other activities. This deviates from previous HHAP rounds and interferes with activities and priorities we wanted to address with these funds.

We also held two meetings to discuss encampment outreach and response with representatives from

multiple jurisdictions, as well as government and community-based service organizations. The main point of feedback is that all parties are disappointed that funding from HHAP-6 cannot be allocated to support these efforts due to the requirements to first fund Interim and Permanent Housing, despite encampment outreach being a mandated part of our application. Exasperation was expressed at being required to keep people moving constantly by clearing encampments when there are not sufficient subsidies or housing available to resolve their homelessness.

The final point of feedback from the participants was an acknowledgement that the goals and objectives of law enforcement, compared to those of social service providers, are often contradictory. Service providers need stable and reliable access to the unhoused, whereas law enforcement needs to promptly clear encampments to prevent escalating hazards. There is also a tremendous concern among service providers that any contact and information shared could be used for enforcement purposes, thus undermining the trust between service providers and recipients.

During the June Homeless Task Force meeting, the group was asked to make a decision on the best way to allocate the HHAP 6 funding for the interim housing portfolio per the state's requirement. The Youth Advisory Board stated there wasn't enough information, such as program performance and equity, to form a decision at this point. As part of the discussion, it was mentioned that maybe an easy way to divide the funding would be based on the annual Point-in-Time (PIT) counts.

The City of Porterville representative mentioned that while PIT is often a good way to manage funding, it was inequitable in this situation, as not all the cities were represented with the interim housing portfolio. During the discussion, the Housing Authority member asked if there was a way a site could make a referral if there is a need, and someone with the County could act as the funding administrator. Furthering the discussion, a member of the medical representation stated that several of the interim sites went through the process of creating a model in order to bill the MCPs for revenues, but with the uncertainty of the federal [Cal AIM 1115 Demonstration & 1915(b)] Waiver, it was expressed that money should be set aside to cover in case there was a future shortfall.

The Community Action Plan member underscored that line of thought by stating that funding sources are unknown, and then they come in, and the need is met. The funding should be reserved for sites that need it, rather than just giving it to a site. There was a mention of using a Capitalized Operating Subsidies Reserve (COSR) to hedge against future uncertainties regarding both federal and state funding unknowns.

This conversation led to a member of HHSA commenting that they felt the best strategy would be to get the information with the backup and then divide the funding based on need, not just what was shown at that point in time. The representative of HHSA made a motion to form an Ad Hoc committee, which was seconded by the City of Visalia. The Ad Hoc Funding Committee was comprised of representatives from the city jurisdictions.

During the August 20th meeting of the Homeless Task Force, our membership voted unanimously to approve the funding allocation recommendations of our ad hoc committee and to approve our HHAP-6 application. All members voiced support for our plan and strategic use of funds.

#### **Optional Upload: Stakeholder Engagement**

HTF Meeting Agenda April 16 2025.pdf

HTF Meeting Agenda June 18 2025.pdf

HTF Meeting Agenda March 19 2025.pdf

HTF Meeting Agenda May 21 2025.pdf

HTF Meeting Packet May 21 2025.pdf

HTF Meeting Packet April 16 2025.pdf

HTF Meeting Packet March 19 2025.pdf  
 HTF Meeting Packet June 18 2025.pdf  
 BiCounty CM Roundtable Agenda and Attendance 4.17.25.pdf  
 BiCounty CM Roundtable Agenda and Attendance 5.15.25.pdf  
 VisaliaKings, Tulare Counties CoC April Memberhip packet.pdf  
 VisaliaKings, Tulare Counties CoC June Packet.pdf  
 Homeless Task Force - HHAP-6 Funding Strategy Ad Hoc Committee (07.02.25).pdf  
 6-16-2025+KCHC+Agenda.pdf  
 HTF August 20 2025 Agenda Final.pdf

**By checking this box, I certify that all participating Eligible Applicants met the public meeting process requirements in statute (HSC Section 50240(d) and (e)) and in the [HHAP 6 NOFA](#) in developing the Regionally Coordinated Homelessness Action Plan, documented in Section 2 of this regional application.**

**I certify under penalty of perjury that all of the information in Section 2, above, is true and accurate to the best of my knowledge.**

Open

### **Section 3. Regionally Coordinated Homelessness Action Plan**

### **Section 3. Regionally Coordinated Homelessness Action Plan**

Applicants must submit a Regionally Coordinated Homelessness Action Plan (Plan) that fully complies with HSC section 50240(c). This Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants.

In developing the HHAP 6 Regionally Coordinated Homelessness Action Plans, regions should build upon their approved HHAP 5 Regionally Coordinated Homelessness Action Plans. This means regions should leverage and update information from their approved HHAP 5 Regionally Coordinated Homelessness Action Plan in corresponding sections of the proposed HHAP 6 Regionally Coordinated Homelessness Action Plan.

## **Regional Roles, Responsibilities, and Housing and Homelessness Service Policies**

### **3.a. Regional Partners' Roles and Responsibilities**

#### **3.a.1. Outreach and Site Coordination**

Eligible Applicant	Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on citing of services, shelters, and interim and permanent housing in the region
Visalia/Kings, Tulare Counties CoC	Visalia/Kings, Tulare Counties CoC attends the monthly Tulare County Homeless Task Force and the Kings County Homeless Collaborative which includes representatives from jurisdictions and organizations across the community. Both groups serve as an

advisory body to the Board of Supervisors. In both meetings, we discuss coordinating services, funding opportunities and challenges.

As the CoC, we hold monthly Kings/Tulare Homeless Alliance (KTHA) Membership Meetings where we discuss and vote on funding opportunities, system performance measures, street outreach efforts, Coordinated Entry Systems efforts, resources, and other information to help improve our homeless response system. Members of our Bi County CoC include Tulare County Health and Human Services Agency, Kings County Human Services, faith-based services providers, local developers, community action service providers, and local shelters.

As the local CoC, the Visalia/Kings, Tulare Counties also holds the Coordinated Entry Systems Grant and leads the monthly Bi County Case Management Roundtable. The Coordinated Entry Program Manager leads the monthly meetings to discuss challenges and opportunities regarding referrals to housing and outreach strategies. The Coordinated Entry Program Manager also leads various weekly case conferencing meetings to refer clients into the Visalia Navigation Center, Eden House, and the Porterville Navigation Center. During those meetings she also refers clients who are in shelter into available housing program through our local Coordinated Entry System. All outreach teams in the bi county are able to enroll people experiencing homelessness to the Coordinated Entry System to refer them into low barrier shelters and housing program.

As the local CoC, the Visalia/Kings, Tulare Counties (also known as Kings/Tulare Homeless Alliance) we hold the HUD CoC Coordinated Entry Systems grant. We have a CES Program Manager who works in the bi county with outreach teams to coordinate an outreach calendar that is shared with all outreach teams along with a shared encampment map. When people enrolled into the Coordinated Entry System, the CES Manager will coordinate with outreach teams to refer people into available housing programs and subsidies. We have 5 CES Housing Navigators and 1 Street Medicine Housing Navigator. Housing Navigators assist people experiencing homelessness collect documents necessary for housing and assist with housing plans. They also support other outreach teams by providing CES trainings.

In Hanford, Porterville, and Visalia the CES Housing Navigators attend a Local Initiative Navigation Center (LINC) that brings multiple service providers together at a single location on specific dates each month. LINC is an informal navigation center event lead by the Visalia/Kings, Tulare Counties CoC. We have a Housing Specialist that trains partners on intake to collect demographic information and services information to better understand the need of each LINC event. We work closely with the Tulare County Community Coordination Team (CCT), Kings View PATH, and other service providers who attend the event.

Kings County

The Kings County Human Services Agency is responsible for programs and projects within the unincorporated political boundaries

of Kings County. Kings County Human Services Agency works with the incorporated cities on activities that cross city/county jurisdictions. Kings County Human Services Agency is part of the Kings County Homelessness Collaborative. Kings County Human Services Agency works closely with various community providers to improve access to services, identify needs, and braid funds where programmatic goals align. The Kings County Homelessness Collaborative (KCHC) is currently evaluating all outreach activities and processes to expand outreach efforts. The Kings County Human Services Agency (HSA) has a strong partnership with the Visalia/Kings, Tulare Counties CoC. This partnership has led to collaboration on a gap analysis for Kings County's homeless population. Visalia/Kings, Tulare Counties CoC also conducts the yearly Point in Time (PIT) count, which includes Kings County's homeless population. The PIT count has allowed for a bridge between the two counties to address the needs of the homeless residents. The formation of the homeless action plan has allowed for a close working relationship with all three parties to work towards the common goals of our region. Kings County participates in the Kings/Tulare Homeless Alliance's (KTHA) Monthly Membership Meetings and KTHA's Monthly Regional Case Management Round Table. Both of these meetings are utilized to discuss street outreach, system performance, coordinate cases, resources, programmatic changes, and similar information. The Kings County Human Services Agency runs numerous programs, such as HDAP, CalWORKs HSP, Bringing Families Home, Transitional Aged Youth Programs, HomeSafe, and other programs to address homelessness.

#### Tulare County

Tulare County hosts a monthly Homeless Task Force (HTF) meeting, which includes representatives from jurisdictions and organizations across our community, including being chaired by a member of our Tulare County Board of Supervisors. This is a primary coordinating body to discuss policy, programs, funding opportunities, and challenges. The HTF serves as an advisory body to the Board of Supervisors.

Tulare County participates in the Kings/Tulare Homeless Alliance's (KTHA) Monthly Membership Meetings and KTHA's Monthly Regional Case Management Round Table. Both of these meetings are utilized to discuss street outreach, system performance, coordinate cases, resources, programmatic changes, and similar information.

Both the county's Homeless Task Force meetings and KTHA's meetings discuss system resources, access, and flow. Our major partners participate in the KTHA Membership Meetings and/or the Task Force on Homelessness. Unhoused individuals are linked to these resources via CES or Housing Navigation services. Interim and Permanent Housing is primarily accessed through the Coordinated Entry System, with some beds set aside under specific funding streams.

Tulare County Health & Human Services Agency runs numerous programs, such as HDAP, HSP, HomeSafe, two Homekey projects, and other programs, to address homelessness. HHS has an internal

Homeless Committee that discusses these programs and their performance.

Tulare County participates in focused meetings with city jurisdictions regarding their shelter efforts (Visalia Navigation Center, Porterville Welcome Center, and Tulare Cares Encampment/Shelter) and responses to the unhoused population. The county and the cities routinely discuss, collaborate, and coordinate on efforts. The county and city jurisdictions utilized these communications channels for Roomkey, Homekey, ARPA funding, HHAP, and other programs.

The City of Visalia has the Visalia Rescue Mission (private non-profit) and the Visalia Navigation Center and a seasonal overnight shelter called the Warming Center. The City of Porterville has the Porterville Navigation Center and operates an overnight emergency shelter called the Porterville Armory. The City of Tulare has the Lighthouse Rescue Mission (private non-profit), and the city is actively constructing a homeless shelter, which should open in early 2026. Other incorporated cities do not operate shelters. The County of Tulare does not operate a shelter. All jurisdictions participate in the Homeless Management Information System and Coordinated Entry.

In relation to enforcement activities, HHSA participates in ad hoc meetings with the Tulare County Sheriff's Office, and city-based police department special homeless outreach units (Sheriff's Office - HART, Visalia - HOPE, Tulare - HALO, Porterville - SMART) to discuss specific issues relating to the unhoused.

HHSA helps fund Tulare County 2-1-1, which is a primary resource and access point for our homeless response system. 2-1-1 is operated by United Way of Tulare County. Additionally, HHSA, in partnership with United Way of Tulare County, hosts the Community Care Coalition, which meets twice a month and is comprised of more than 80 organizations to discuss needs, resources, events, disaster response, and community issues, including homelessness.

In 2021, Tulare County Health & Human Services Agency formed the Community Coordination Team (CCT). The CCT is a multidisciplinary team (MDT) with representatives from Behavioral Health, Alcohol & Other Drug programs, Human Services, and Public Health. The CCT provides direct street outreach as well as partner site support. The team routinely visits our major jurisdictions as well as outlying areas and has devoted time at the Visalia Navigation Center, Porterville Navigation Center, the Tulare Cares Safe Encampment, Visalia Rescue Mission, and Eden House (interim housing). The CCT interacts with other street outreach teams and KTHA to coordinate efforts. The CCT participates in Local Initiatives Navigation Center (LINC) events hosted in Visalia and Porterville to bring multiple service providers together at a single location on specific dates each month.

### **3.a.2. Siting and Use of Available Land**

**Eligible Applicant****Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region**

Kings County

The Kings County Community Development Agency has responsibility for the Kings County Housing Element and surplus government property and reports this information to HCD. By large, Kings County does not develop land. This is handled by private and non-profit developers.

Tulare County

Tulare County Resource Management Agency (RMA) has responsibility for the Tulare County Housing Element. Tulare County General Services Agency has responsibility over surplus government property and reports this information to HCD. Conversations around eligible surplus land occur through both of these groups, and conversations can also be held through the Tulare County Task Force on Homelessness. Generally speaking, Tulare County does not develop land. This is handled by private and non-profit developers such as Self-Help Enterprises at their full discretion. Tulare County has discussed surplus land in the context of Homekey projects, but available land did not satisfy the requirements of that funding, such as proximity to resources.

Visalia/Kings, Tulare Counties CoC

The Kings Tulare Homeless Alliance (Visalia/Kings, Tulare Counties CoC) participates in discussions around any available use of land and potential developments. The CoC reviewed available funding opportunities, uses of existing funds, any potential voucher assistance, integration into HMIS and the Coordinated Entry System, access to resources, and similar developmental items. The CoC works with jurisdictions on available jurisdictional funding and efforts to encourage more resources to be utilized to help with project development and stability. The CoC has been directly involved in discussions and project development of four approved and active Homekey sites across both Tulare and Kings counties, as well as two Homekey+ applications, No Place Like Home sites, the development of four navigation centers (open: Visalia and Porterville; under development: Tulare and Hanford), the Tulare Safe Encampment, and additional affordable housing developments such as Neighborhood Village.

### 3.a.3. Development of Shelter, Interim and Permanent Housing Options

**Eligible Applicant****Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing**

Visalia/Kings, Tulare Counties CoC

The Visalia/Kings, Tulare Counties CoC has Self-Help Enterprises, RH Community Builders, and UpHoldings as a member of the CoC. They attend the monthly membership meetings, the Tulare County Homeless Taskforce, the Kings County Homeless Collaborative and the Bi-County Case Management Roundtable. We have coordinated with these housing developers to refer individuals and families who

are experiencing homelessness to a long-term subsidy like Permanent Supportive Housing or Housing Choice Vouchers into a unit set aside by housing developers.

We have ad hoc bi-weekly meetings with developers to discuss and coordinate financial support with HHAP, federal CoC funds, and other funding streams. In Tulare County, we have supported Homekey projects The Majestic, Madson, and Sequoia Village with HHAP funds. We have supported the No Place Like Home affordable housing projects Finca Serena, Sierra Village, Santa Fe Commons II, and The Lofts with HHAP funds. In Kings County, we supported the Homekey project Stardust now called Sunrise, by being the owner during the development stage while UPHoldings was renovating the motel. We recently went through escrow and handed over operations to KCAO. We used HHAP funds for development and current operations. We set aside HHAP funds for the No Place Like Home affordable housing program, Northstar in Hanford.

In the city of Tulare, we have received ERF funds for housing navigation and rental assistance. We have used the rental assistance funds to house clients at Madson, Neighborhood Village, The Lofts, and Finca Serena. We have a tenant-based rental assistance program funded from Tulare County HHAP.

We have ad hoc bi-weekly meetings with interim shelter providers to coordinate financial support with HHAP, federal CoC funds and other funding streams. In Tulare County, we supported the low barrier shelters Eden House, Porterville Welcome Center, The Warming Center, and The Visalia Navigation Center with CA State funds such as CESH, HEAP, and HHAP. For the Tule River Indian Reservation, we have a CES Housing Navigator that has provided CES training to their ESG Outreach Team and training to their shelter staff. Clients in their ESG program have been referred to housing through CES and continue to collect documents necessary for permanent housing. We work closely with Anthem and HealthNet/Calviva to support developers with HHIP Funds to create flex funds which support developers in their housing programs.

The Housing Authority of Kings County (HAKC) and Housing Authority of Tulare County (HATC) collaborate with The Visalia/Kings, Tulare Counties CoC and developers to issues Project Based Vouchers to specific housing development sites like Homekeys, No Place Like Home, Multifamily Housing Program, and other low-income housing programs. Referrals into these programs must come from Coordinated Entry and we prioritize individuals and families experiencing homelessness. In Tulare County, HATC has set aside a total of 134 Mainstream Vouchers (MVP), 117 Emergency Housing Vouchers (EHVs), and 10 Move Up vouchers. All of these housing choice vouchers must be referred through CES. The Tulare County CCT team supports these programs with behavioral health support and a notary who can notarize birth certificate application while KTHA uses CES HUD funds to expedite birth certificates. In Kings County, there are 14 Project Based Vouchers (PBVs) for a No Place Like Home affordable housing project and a Homekey affordable housing project. Referrals must come from CES.

The CoC does not have direct authority over any other funding

allocation, except for HHAP and HUD, for which it can apply or draw down funds for encampments.

#### Kings County

Kings County Human Services Agency has provided funding and support for both interim and permanent housing developments. For interim housing, the Agency developed and sustained a program that transitioned individuals from Project Roomkey who were potentially eligible for placement into a Homekey project. This initiative was internally referred to as Room2Home. Please note: PLHA funds were not used for any of the interim sheltering.

For permanent housing, the Agency leveraged PLHA grant funding in combination with Homekey 1.0 resources to support the renovation, construction, and establishment of operating reserves for the Homekey project known as Sunrise Apartments (Stardust).

Throughout the development and implementation of these projects, Kings County Human Services Agency has worked in close collaboration with the Kings–Tulare Homeless Alliance and Upholdings.

#### Tulare County

For Tulare County, primary communication and coordination occur via monthly Homeless Task Force (HTF) meetings. Individual communication occurs on an individual per-project basis to explore collaborative applications for funding. Individual jurisdictions independently host meetings with developers for projects within their territory.

Tulare County's Homeless Task Force has a Voting Member position designated for an Affordable Housing Developer. This position is currently filled by a representative from Self-Help Enterprises, which is the largest private developer of affordable housing in our area. The county has collaborated with Self-Help Enterprises on numerous project sites, including No Place Like Home sites and a unique affordable housing community called Neighborhood Village, and numerous other sites. The City of Visalia has submitted a Homekey 3 application in partnership with Self-Help.

The county has partnered with UPHoldings to develop two Homekey Sites, Sequoia Village (HK1) and Madson Gardens (HK2). The City of Visalia partnered with UPHoldings to develop its Homekey site, Majestic Gardens (HK3).

The county has a close relationship with the Housing Authority of Tulare County. We have numerous collaborative housing projects through Tulare County Health & Human Services Agency's Behavioral Health Branch. We recently partnered for a Homekey+ application. The Housing Authority owns multiple sites the Tulare County HHS master leases to provide housing to individuals with serious mental illness.

The county works with our city jurisdictions on their housing projects. The county has partnered with the City of Visalia and CSET on the

development of the Visalia Navigation Center. HHSA supports the City of Tulare's ERF site and the development of the Tulare Cares Shelter (a city project on county land). We partner with the City of Porterville's Homeless Navigation Center, and their temporary shelter located at a National Guard Armory, as well as providing services at Red Cross shelters during catastrophic storms in 2023.

All of these projects involve discussion of funding, such as HHAP, ARPA, PLHA, and numerous other funding streams, with the goal of braiding funding to maximize activities and available funds.

We work with numerous housing partners via our Behavioral Health Bridge Housing funding stream, the Tule River Indian Reservation's street outreach and temporary emergency shelter efforts, and funding KTHA's tenant-based rental assistance program.

Multiple jurisdictions and organizations collaborate to fund an interim housing site called Eden House. Self-Help Enterprises developed this project, which is currently operated by KingsView. The county has applied funds to bed set-asides, including our Behavioral Health Bridge Housing program, which serves unhoused individuals with behavioral health and/or substance use issues.

Youth Set Aside is utilized to expand our existing Transitional Housing Plus program. These funds do not provide for the development of additional housing but allow youth to access existing housing inventory.

Other local funding options and allocation, such as PHLA, are controlled by the Tulare County Resource Management Agency and eligible city jurisdictions, which engage in independent stakeholder processes to determine the best use of funds. These are either ineligible for direct use in resolving encampments or are being utilized in prevention efforts, such as low-income home repairs or first-time homebuyer programs. The RMA and City jurisdictions routinely attend and participate in the County-wide Homeless Task Force meeting and have shared their housing elements through this body.

### 3.a.4. Coordination of and Connection to Service Delivery

Eligible Applicant	Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness
Visalia/Kings, Tulare Counties CoC	The CoC is working with Tulare County Health and Human Services Agency to refer people experiencing homelessness enrolled in their Behavioral Health Bridge Housing program into the Visalia Navigation Center. Referrals are being managed through the local bi county Homeless Management Information System (HMIS) and the Coordinated Entry Program Manager. Meetings are happening once a week with the CES Manager, KTHA Executive Director, CSET who

is operating the Visalia Navigation Center, and Tulare County Health and Human Services Agency. There are 25 set aside Behavioral Health Bridge Housing beds. At the low barrier shelter, clients receive wrap around services and start to work on a housing plan. If connected to the city of Visalia ERF encampments, clients can receive a short-term rental assistance subsidy. They can also connect with other housing programs at the shelter.

In Tulare County, the CES outreach team works closely with the Community Coordination Team (CCT), a multidisciplinary team that provides direct street outreach, interfaces with other service providers, and assists individuals in linking with county-based services. Team members aid in benefits acquisition, linking with behavioral health and physical health services, housing navigation, and other services. The CES team also works with Kings View to refer clients who are candidates for the No Place Like Home units for a server mental illness condition.

In Kings County, the CoC is working with Kings County Human Services Agency to enroll and refer people who are experiencing homelessness and enrolled in CES to their Behavioral Health Bridge Housing program called Holiday Lodge. The Holiday Lodge is a non-congregated motel shelter with private units for a temporary stay. Clients are connected to wrap around services and onsite staff meet with the CES Manager bi-weekly to go over housing plans for each client. The CES Program Manager collaborates with Kings County Behavioral Health for the No Place Like Home set aside units and refers candidates to Behavioral Health LCSWs for a severe mental illness diagnosis.

In both Kings and Tulare Counties, the CES team and the CES Program Manager collaborate with the Kings View Projects for Assistance in Transition from Homelessness (PATH) program to conduct outreach and provide supportive services to people experiencing homelessness.

#### Kings County

Members participating in the monthly Kings County Homelessness Collaborative meetings are active with all jurisdictions within Kings County, community organizations, including those with lived experience. KCHC also has members that conduct street outreach which connects individuals experiencing homelessness to mental health services.

The Kings County HSA, Behavioral Health Department, and the CoC are working to enroll and refer people who are experiencing homelessness and enrolled in CES to their Behavioral Health Bridge Housing program, a non-congregated motel shelter with private units for a temporary stay. Clients are connected to wrap around services and onsite staff meet with the CES Manager bi-weekly to go over housing plans for each client. The CES Program Manager collaborates with Kings County Behavioral Health for the No Place Like Home set aside units and refers candidates to Behavioral Health LCSWs for a severe mental illness diagnosis.

Tulare County

Tulare County has a Homeless Initiative Program Coordinator who oversees county engagement in programs and services for the unhoused. Duties include interfacing with all partners, supporting the Homeless Task Force, serving as a designated representative to the Kings/Tulare Homeless Alliance, and related activities. This position is currently placed within the Tulare County Health & Human Services Agency's Behavioral Health Branch, which oversees MHSA/BHSA funding.

HHSA also maintains an internal Homeless Committee, which examines programs in our Public Health, Behavioral Health, and Human Services branches. The committee discusses all aspects of these programs, including but not limited to funding, prioritization, participant qualifications, process flow, referrals, system integration, HMIS, Coordinated Entry, and other elements.

The HMIS is a significant tool in coordinating, connecting, and delivering services. HHAP and other funds are applied toward the support of HMIS for licensing for those who enter data into the system, both for county users and broader system support. In collaboration with KTHA, through the HMIS, the county works with numerous partners.

The county's primary method for accomplishing this is our Community Coordination Team (CCT), a multidisciplinary team that provides direct street outreach, interfaces with other service providers, and assists individuals in linking with county-based services. Team members aid in benefits acquisition, linking with behavioral health and physical health services, housing navigation, and other services.

Tulare County currently has three existing Homekey sites, including Sequoia Village, Madson Gardens, and Majestic Gardens (City of Visalia). We have two pending Homekey applications, including Crescent Meadows (City of Visalia) and an untitled Housing Authority project. Tulare County HHSA aids in providing services at these sites either directly or through a contracted service provider.

Outside of HHAP funds, Tulare County HHSA works closely with Kings View via a field-based Services agreement and other agreements to provide services across numerous housing sites and street outreach activities. Tulare County HHSA works with our Sheriff and city-based police departments, Cal AIM providers, and community organizations to identify, screen, and refer individuals to services they may qualify for.

### 3.a.5. Policies for Addressing Encampments

Encampment	Estimated Population	What are the region's specific plans to address this encampment?	What are the Key Milestone Dates to carry out the described	ERF Status (site funded by ERF)	ERF Contract #	Are there current plans to submit	Lead Entity for addressing this encampment
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No

No

**Optional Upload: Encampments Excel**

Encampments for HHAP 6.xlsx

Tulare County - HHAP6 Application - Policies for Addressing Encampments - Encampment Plan (02.17.26).pdf

**Optional Upload: Map of Encampments**

Tulare and Kings Counties Encampment Map (08.21.2025).pdf

**Eligible Applicants with a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:**

**Formal Encampment Policy - Fully or Partially Compliant**

Eligible Applicant	Applicant confirms the plan complies with the Cal ICH Guidance on Addressing Encampments?	If you selected "Yes, in part," describe what elements of the policy do comply with the Cal ICH Guidance on Addressing Encampments, and specifically how they comply.	Provide a link to the policy or upload a copy below
Kings County	Yes		
Tulare County	Yes, in part	Please see attached document titled, "Tulare County - HHAP6 Application - Policies for Addressing Encampments (02.17.26)"	
Visalia/Kings, Tulare Counties CoC	Yes, in part		

**Upload: Copy of Formal Policy to Address Encampments**

Kings County Unlawful Camping Abatement Policy.pdf

04-037 HHS Homeless Encampment Response - Effective 07.24.2025.pdf

KTHA Encampment Policy ED Signature.pdf

Clean Draft Version- Homeleess Encampment Ordinance 2026.docx

Tulare County - HHAP6 Application - Policies for Addressing Encampments (02.17.26).pdf

**Eligible Applicants without a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:**

### Formal Encampment Policy - Nonexistent

Eligible Applicant	Describe existing efforts to address encampments	Does the Eligible Applicant actively commit to adopting a policy that complies with the Cal ICH Guidance on Addressing Encampment?	Provide a specific timeline, including dates, for future adoption of formal policies that comply with the Cal ICH Guidance on Addressing Encampments
		Yes	
		Yes	

### 3.a.6. Housing Element Compliance

Large City or county Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	If not compliant, provide a timeline for all relevant milestones to achieve compliance (refer to Guidance and Example timeline and milestones for required level of detail)
Kings County	No	Kings County's Community Development Agency submitted the revised draft to HCD in October 2025: October 24, 2025 -Received formal HCD findings after 60-day review November 13, 2025 - Multijurisdictional meeting with HCD regarding the findings January 4, 2026 -Incorporate HCD findings and revise draft Housing Element February 2, 2026 - Consultant to receive comments from jurisdictions on the revised draft February 16, 2026-Revise draft incorporating jurisdictions' comments February 19, 2026 - Jurisdictions review final draft February 20, 2026 - Publish Housing Element draft for 7-day public review February 27, 2026 -Submit revised draft to HCD April 28, 2026 - Receive findings and approval from HCD June 1, 2026 - Adopt revised Housing Element and any zoning amendments June 8, 2026 -Submit adopted draft to HCD for certification.
Tulare County	Yes	

### 3.a.7. Housing Element Implementation

Large City or county Eligible Applicant	Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein?	If not, provide a specific timeline and plan with dates to implement the past due programs.
Kings County	No	Housing Element Implementation compliance is being addressed through the County's timeline to come into Housing Element Compliance.
Tulare County	Yes	

### 3.a.8. Prohousing Designation

Large City or county Eligible Applicant	Current Prohousing Designation Status	For Eligible Applicants that have not yet applied or do not plan to apply, list the Prohousing Policies (as described in the Prohousing application) that they have adopted or plan to adopt in the future.
Kings County	Plans to apply for Prohousing Designation.	Kings County does not have plans to apply for a Prohousing Designation. However, The County has made changes to the Kings County Development Code, allowing ADUs by right in residential zone districts. This removes zoning permit requirements to further prohousing agendas. With the General Plan update we are considering allowing 2nd residences in the AG zone districts and reducing requirements for farm employee housing. This is expected to be completed by 2028. The County currently has a Density Bonus Program, this is a Local ordinance that provides density bonus and other incentives to encourage development of affordable

housing. Density Bonus by Year: 2024 - 1 unit, 2023 - 5 units, 2022 - 11 units, 2021 - 1 unit, 2020 - 1 unit, 2019 - 0 units, 2018 - 0 units, 2017 - 3 units, 2016 - 0 units, 2015 - 0 units, Total 22 units. The County will continue to work with developers to facilitate the use of density bonus in line with State requirements. Kings County currently has a First Time Homebuyer Program. During the 2016-2024 planning cycle, the County provided 55 loans for a total of \$3,304,763 to 38 Kings County residents from 2015-2023. The County will continue to apply for CDBG and HOME funds to provide assistance to first time home buyers.

Tulare County Has been designated Prohousing.

### 3.a.9. Housing Law Violations

Large City or county Eligible Applicant	Does this Eligible Applicant have any potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team?	If yes, provide a specific timeline and plan with dates to resolve the issue.
Kings County	Yes	Housing Element Implementation compliance is being addressed through the County's timeline to come into Housing Element Compliance.
Tulare County	No	

### 3.a.10. Surplus Land

Large City or county Eligible Applicant	Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230?	If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory.
Kings County	Does not currently have a central inventory.	We expect to have an central inventory by the APR submission deadline of April 1, 2026.
Tulare County	Has a central inventory.	

### 3.a.11. Annual Progress Report

Large City or county Eligible Applicant	Has this Eligible Applicant submitted a timely and complete annual progress report for at a minimum, the past two years?
Kings County	Yes
Tulare County	Yes

## Section 3.b. System Performance Measures Improvement Plan

### 3.b System Performance Measures Improvement Plan

The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in [Section IV.A.3.b.i. of the HHAP 6 NOFA](#). The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated Homelessness Action Plan.

**All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System Performance Measures Improvement Plan.** Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region’s CA SPMs through use of local, state, and federal funds.

**The System Performance Measures Improvement Plan must include:**

- At least one Key Action related to reducing CA SPM: “The number of people experiencing unsheltered homelessness”
- At least one Key Action related to increasing CA SPM “the number of people exiting homelessness into Permanent Housing,” and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

**Each Key Action must be described in clear, specific terms and must do the following:**

1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).

2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
  - Note: At a minimum, all funding sources listed in Section IV.A.3.b.ii. of the HHAP 6 NOFA, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.
  - Note: For HHAP 6-funded Key Actions, include the eligible use category or categories as applicable.
8. Describe how the Key Action will address system performance disparities and ensure racial and gender equity in at least one of the following areas: Service Delivery, Housing Placements, Housing Retention, Changes to procurement, or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

## Available Funding Sources in the Region

If applicable, list any funding sources mentioned in [Section IV.A.3.b.ii. of the HHAP 6 NOFA](#) that are not available in the region within the grant term (FY24/25-FY28/29).

### Available Funding Sources NOT within the Region Narrative

- The Multifamily Housing Program is not overseen by the eligible applicant (County of Tulare). Self-Help Enterprises and Salt+Light Works independently applied for and received funding for their Neighborhood Village housing project. Local non-profit entities must competitively apply for this funding and must be a developer. The County of Tulare is not a developer. Applicant (County of Kings) does not oversee this program. It is administered by the local Housing Authority.
- The Housing for a Healthy California Program is allocated to cities, not counties. This funding is outside the authority of the eligible applicant (County of Tulare / County of Kings).
- The National Housing Trust Fund is not overseen by the eligible applicants (County of Tulare / County of Kings). This funding stream is being eliminated.
- The Building Homes and Jobs Trust Fund is not overseen by the eligible applicant (County of Tulare / County of Kings).
- Social Security Income is a direct benefit to recipients. Tulare County HHSA has personnel, such as Self-Sufficiency Counselors, who aid individuals in applying for benefits. Kings County HSA also assists clients to apply for these benefits
- Childcare and development is not overseen by the eligible applicants (County of Tulare / County of Kings).

- The California Emergency Solutions Grants Program is overseen by Central California Family Crisis Center and the eligible applicant (KTHA) has written a letter of support for that agency to receive RRH funds and Interim Shelter funds.
- HOME Investment Partnerships Act is overseen by County of Tulare Resource Management Agency. In the County of Kings, it is overseen by the City of Hanford.

## Key Actions to Improve the Region's CA SPMs

### Guidance:

Please note that all Key Actions are numbered to ensure Key Actions may be easily referenced in later parts of the regional application. Applicants can refer to the # provided. E.g., Key Action 1, Key Action 2, etc.

## Key Actions

### Key Action 1

#### Description

Street Outreach - Tulare County

**Identify which CA SPM(s) will be improved by Key Action 1 and how.**

### SPM Improvement Plan for Key Action 1

CA SPM	Specific description of how Key Action 1 will improve this CA SPM
CA SPM 1a	<p>Tulare County HHSA is engaged in street outreach efforts either directly with staff or through contracted service providers. Currently, HHSA has the Community Coordination Team (CCT) which is comprised of employees who represent social services, behavioral health, and public health. The team offers robust services to clients, including assisting them in becoming document-ready for housing. The team conducts direct street outreach, attends all Local Initiatives Navigation Center (LINC) events, and visits all shelters and encampment sites. The team attends ad hoc events that specifically give access to the community's homeless population. All clients are entered into HMIS</p> <p>This will impact Measure 1a: The number of people accessing services who are experiencing homelessness, by bringing services directly to the homeless wherever they currently reside. Street outreach removes the barrier of the individual having to seek out resources when they may not have the means of transportation.</p>
CA SPM 6	<p>Tulare County HHSA is engaged in street outreach efforts either directly with staff or through contracted service providers. Currently, HHSA has the Community Coordination Team (CCT) which is comprised of employees who represent social services, behavioral health, and public health. The team offers robust services to clients, including assisting them in becoming document-ready for housing. The team conducts direct street outreach, attends all Local Initiatives Navigation Center (LINC) events, and visits all shelters and encampment sites. The team attends ad hoc events that specifically give access to the community's homeless population. All clients are entered into HMIS</p> <p>This will impact Measure 6 – Successful placements from street outreach. By bringing</p>

services directly to the people, it increases the likelihood that individuals will accept the services offered, rather than continuing the current cycle of homelessness. One of the main services provided by street outreach is entry and updating individuals in the HMIS and CES. This is how individuals experiencing homelessness access housing in Tulare County.

**Clear metric for how success of Key Action 1 will be measured**

Tulare County HHSA or contracted services providers will refer individuals to placement at navigation centers, Behavioral Health Bridge Housing, and refer individuals to PSH via the Coordinated Entry system.

Tulare County HHSA or contracted services providers will make contact with unhoused individuals in both incorporated and unincorporated areas and enter contacts into HMIS.

**Lead Entity for Key Action 1**

Tulare County

**Collaborating entity/ies for Key Action 1**

Tulare County HHSA coordinates with the Kings/Tulare Homeless Alliance (KTHA), Kings View, Navigation Centers, Tulare Safe Encampment, ERF zones, City and County Law Enforcement agencies, rescue missions,

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 1**

Milestones for Key Action 1	Target dates for Key Action 1 milestones
Work with KTHA on 2026 PIT Count	1/25/2026
Purchase street outreach supplies for the CCT team (HHAP 3)	12/31/2025
<b>Target date for completing Key Action 1</b> 6/30/2026	

**Funding Sources for Key Action 1**

**Funding Sources for Key Action 1**

Funding source	Description of how the funding will contribute to the achievement of Key Action 1	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	The funds are used for supportive outreach materials, such as personal hygiene products, dog food, blankets, and bottled water, which aid in engagement and service delivery. Staffing costs are attributed to other funding sources not available from the funding source drop-down menu.	

Behavioral Health Bridge Housing

Funding supports staff time to engage in street outreach activities which include screening, assessment, referrals, and housing navigation services for those who qualify, including priority populations such as CARE participants. Individuals are linked to interim housing and shelter resources.

Identify which of the following equity improvement areas will be addressed by Key Action 1.

## Equity Areas for Key Action 1

Equity area	Description of how Key Action 1 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The CCT is comprised of team members with diverse backgrounds and linguistic skills, which aids in connecting with individuals experiencing street homelessness. Team members work collaboratively with other street outreach teams, such as the Tule River Indian Reservation's team. All team members participate in mandatory equity training.

## Key Action 2

### Description

Permanent Support Housing - Tulare County

Identify which CA SPM(s) will be improved by Key Action 2 and how.

## SPM Improvement Plan for Key Action 2

CA SPM	Specific description of how Key Action 2 will improve this CA SPM
CA SPM 3	<p>Provide Supportive Funding for the operational stability of the Homekey sites. Tulare County partners with UpHoldings on two Homekey sites. Homekey 1.0 is Sequoia Village and has 50 units of PSH. Homekey 2.0 is Madson Gardens and has 56 units of PSH. Funding has been utilized to cover expenses associated with vacant rooms during the initial opening and stabilization period. Agreements will be modified to provide rental assistance subsidies through a COSR.</p> <p>This will impact Measure 3 - Number of people exiting homelessness into permanent housing, by ensuring the PSH is stable and can continue to house people exiting homelessness. This action ensures there is an available portfolio of housing options for the homeless to pick from for a sustainable living situation.</p>
CA SPM 5	<p>Provide Supportive Funding for the operational stability of the Homekey sites. Tulare County partners with UpHoldings on two Homekey sites. Homekey 1.0 is Sequoia Village and has 50 units of PSH. Homekey 2.0 is Madson Gardens and has 56 units of PSH. Funding has been utilized to cover expenses associated with vacant rooms during the initial opening and stabilization period. Agreements will be modified to provide rental assistance subsidies through a COSR.</p>

This will impact Measure 5 – the number of persons who return to homelessness after exiting homelessness to permanent housing - by sustaining the PSH housing sites. Without the sites, there would be a smaller PSH portfolio for the County, and that would increase our number of those returning to homelessness due to a lack of housing inventory.

**Clear metric for how success of Key Action 2 will be measured**

Vacant rooms are reported on a monthly basis. Rental assistance and COSR draws will be reported on a monthly basis, including the numbers of individuals receiving assistance and the associated amounts. Providing rental subsidies to participants who are otherwise unable to pay their rent will help prevent them from being evicted and exited back into homelessness.

**Lead Entity for Key Action 2**

Tulare County

**Collaborating entity/ies for Key Action 2**

County of Tulare partners with UPHoldings, Kings View and KTHA.

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 2**

Milestones for Key Action 2	Target dates for Key Action 2 milestones
Establishment of the COSR agreement with UpHoldings for Sequoia Village	12/31/2025
Establishment of the COSR agreement with UpHoldings for Madson Gardens	12/31/2025

**Target date for completing Key Action 2**

12/31/2025

**Funding Sources for Key Action 2**

**Funding Sources for Key Action 2**

Funding source	Description of how the funding will contribute to the achievement of Key Action 2	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	The funds are used for operational support for the residents' rental subsidy to keep them in PSH	
HHAP 5	The funds are used for operational support for the residents' rental subsidy to keep them in PSH	

Identify which of the following equity improvement areas will be addressed by Key Action 2.

## Equity Areas for Key Action 2

Equity area	Description of how Key Action 2 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Retention	This COSR financial support will be offered to any resident at our Homekey sites who qualifies for financial assistance based on financial need, regardless of any personal identifying characteristics such as race, age, religion, etc.

## Key Action 3

### Description

Tulare County Tule River Indian Housing Authority

Identify which CA SPM(s) will be improved by Key Action 3 and how.

## SPM Improvement Plan for Key Action 3

CA SPM	Specific description of how Key Action 3 will improve this CA SPM
CA SPM 1a	The funds are used to support the local tribe's outreach, rapid rehousing, and interim housing efforts.
CA SPM 7.1a	The funds are used to support the local tribe's outreach, rapid rehousing, and interim housing efforts.
CA SPM 6	The funds are used to support the local tribe's outreach, rapid rehousing, and interim housing efforts.
CA SPM 7.6	The funds are used to support the local tribe's outreach, rapid rehousing, and interim housing efforts.

### Clear metric for how success of Key Action 3 will be measured

Tule River Indian Housing Authority provides outreach services to the unhoused. The Tulare River Indian Housing Authority offers hotel night stays and outreach supplies which aids in connecting with individuals experiencing homelessness.

### Lead Entity for Key Action 3

Tulare County

### Collaborating entity/ies for Key Action 3

Tulare County collaborates with the Tule River Indian Housing Authority, Kings View, and KTHA

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 3

Milestones for Key Action 3	Target dates for Key Action 3 milestones
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Tule River Indian Housing Authority will provide outreach efforts	6/30/2027
Tule River Indian Housing Authority will assist clients with Rapid Rehousing efforts	6/30/2027
Tule River Indian Housing Authority will assist clients with interim housing	6/30/2027

**Target date for completing Key Action 3**  
6/30/2027

## Funding Sources for Key Action 3

### Funding Sources for Key Action 3

Funding source	Description of how the funding will contribute to the achievement of Key Action 3	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	The funds are used to pay for hotel stays to support clients in rapid rehousing and interim housing efforts. The funds are also used for supportive outreach materials, such as personal hygiene products, dog food, blankets, and bottled water, which aid in engagement and service delivery.	
HHAP 5	The funds are used to pay for hotel stays to support clients in rapid rehousing and interim housing efforts. They are also used for supportive outreach materials, such as personal hygiene products, dog food, blankets, and bottled water, which aid in engagement and service delivery.	

Identify which of the following equity improvement areas will be addressed by Key Action 3.

## Equity Areas for Key Action 3

Equity area	Description of how Key Action 3 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The Tule River Housing Authority is a tribal entity that has special knowledge, trust, and engagement with tribal members. This partnership allows tribal members to receive services directly through tribal entities or to seek services

through broader homeless service provider teams.

**Housing Placements**

The Tule River Indian Housing Authority team will contact unhoused tribal members and engage them in services. They will also provide interim shelter opportunities, including hotel/motel stays, to reduce the time spent unsheltered.

**Key Action 4**

**Description**

Kings/Tulare Homeless Alliance (KTHA) outreach van

**Identify which CA SPM(s) will be improved by Key Action 4 and how.**

**SPM Improvement Plan for Key Action 4**

CA SPM	Specific description of how Key Action 4 will improve this CA SPM
CA SPM 6	Operation subsidy support for the team's outreach van. The outreach van provides outreach to the local communities using a rotating calendar. The outreach van provides a mobile confidential space for clients to receive services and get connected to service opportunities. All clients are entered into HMIS.

**Clear metric for how success of Key Action 4 will be measured**

The outreach van will provide outreach to the local communities using a rotating calendar. The number of people contacted during outreach events.

**Lead Entity for Key Action 4**

Tulare County

**Collaborating entity/ies for Key Action 4**

Tulare County collaborates with KTHA

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 4**

Milestones for Key Action 4	Target dates for Key Action 4 milestones
KTHA will provide outreach efforts to various communities	6/30/2026

**Target date for completing Key Action 4**

6/30/2026

**Funding Sources for Key Action 4**

**Funding Sources for Key Action 4**

Funding source	Description of how the funding will contribute to the achievement of Key Action 4	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 4

The funds are used to pay for an operating subsidy for the outreach van.

HHAP 5

The funds are used to pay for an operating subsidy for the outreach van.

Identify which of the following equity improvement areas will be addressed by Key Action 4.

## Equity Areas for Key Action 4

Equity area

Description of how Key Action 4 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Service Delivery

KTHA is the local Continuum of Care and has special knowledge, trust, and engagement with local community members. This partnership allows broader outreach efforts to multiple communities to receive services directly or to seek services through broader homeless service provider teams. The mobile van model reduces the geographic barriers faced by unhoused individuals in outlying areas by bringing services directly to them.

Housing Placements

KTHA is the local Continuum of Care and has special knowledge, trust, and engagement with local community members. This partnership allows broader outreach efforts to multiple communities to receive services directly or to seek services through broader homeless service provider teams. The mobile van model reduces the geographic barriers faced by unhoused individuals in outlying areas by bringing services directly to them.

## Key Action 5

### Description

Kings/Tulare Rental Assistance (TBRA)—

Identify which CA SPM(s) will be improved by Key Action 5 and how.

## SPM Improvement Plan for Key Action 5

CA SPM

Specific description of how Key Action 5 will improve this CA SPM

CA SPM 3

Rental assistance. KTHA uses the funds to assist clients who are in jeopardy of losing housing or lack the funding necessary to secure and maintain housing.

CA SPM 5

Rental assistance. KTHA uses the funds to assist clients who are in jeopardy of losing housing or lack the funding necessary to secure and maintain housing.

### Clear metric for how success of Key Action 5 will be measured

Number of people served and length of stay

### Lead Entity for Key Action 5

Tulare County

### Collaborating entity/ies for Key Action 5

Tulare County and KTHA collaborate in this effort

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 5

Milestones for Key Action 5	Target dates for Key Action 5 milestones
KTHA will provide rental assistance to clients	6/30/2027

**Target date for completing Key Action 5**  
6/30/2027

## Funding Sources for Key Action 5

### Funding Sources for Key Action 5

Funding source	Description of how the funding will contribute to the achievement of Key Action 5	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	The funds are used to pay for rental assistance	
HHAP 5	The funds are used to pay for rental assistance	

Identify which of the following equity improvement areas will be addressed by Key Action 5.

## Equity Areas for Key Action 5

Equity area	Description of how Key Action 5 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Retention	KTHA is the local Continuum of Care and has special knowledge, trust, and engagement with local community members. This partnership allows for broader knowledge of those needing rental assistance in multiple communities. All clients who qualify for rental assistance will be helped based on financial need, regardless of any personal identifying characteristics such as race, age, religion, etc.

## Key Action 6

### Description

The Youth Set-Aside Funds - Tulare County

Identify which CA SPM(s) will be improved by Key Action 6 and how.

## SPM Improvement Plan for Key Action 6

CA SPM	Specific description of how Key Action 6 will improve this CA SPM
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CA SPM 3 The funds are used within the Transition Housing Program Plus (THP+), which directly benefits our youth transitioning from foster care into permanent housing. The foster youth in this program range from 18 to 24 years of age. This funding helps to support nine youth with housing and services.

**Clear metric for how success of Key Action 6 will be measured**

The number of youths served and length of stay

**Lead Entity for Key Action 6**

Tulare County

**Collaborating entity/ies for Key Action 6**

Tulare County collaborated with the HHSA Child Welfare Services branch.

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 6**

Milestones for Key Action 6	Target dates for Key Action 6 milestones
The THP+ program will house nine youth	6/30/2026

**Target date for completing Key Action 6**

6/30/2026

**Funding Sources for Key Action 6**

**Funding Sources for Key Action 6**

Funding source	Description of how the funding will contribute to the achievement of Key Action 6	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	The funds are used to pay for housing and services for the youth	
HHAP 6	The funds are used to pay for housing and services for the youth	YSA: Operating Subsidies – Permanent Housing

Identify which of the following equity improvement areas will be addressed by Key Action 6.

**Equity Areas for Key Action 6**

Equity area	Description of how Key Action 6 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Retention	This funding support will be offered to any resident at our THP+ site for anyone who qualifies for financial assistance based on financial need, regardless of any personal identifying characteristics such as race, religion,

etc.

## Key Action 7

### Description

Tulare County Housing Authority (HATC) Homekey +

Identify which CA SPM(s) will be improved by Key Action 7 and how.

## SPM Improvement Plan for Key Action 7

CA SPM	Specific description of how Key Action 7 will improve this CA SPM
CA SPM 3	<p>HATC's goal is to be awarded funding to develop and build a 20-unit site specifically for Veterans. The HHAP 4 funding allocated to this project covers pre-development costs that are required to be paid while the project is awaiting state award.</p> <p>This will impact Measure 3 - Number of people exiting homelessness into permanent housing by adding additional PSH housing to the County's housing portfolio. This additional housing helps to close a significant gap that the County had previously experienced, with limited housing options available.</p>

### Clear metric for how success of Key Action 7 will be measured

HATC will use the funding for all predevelopment costs

### Lead Entity for Key Action 7

Tulare County

### Collaborating entity/ies for Key Action 7

Tulare County is collaborating with the Housing Authority of Tulare County, KTHA, VA, CalVets, and the Tulare County Veteran's Services Office

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 7

Milestones for Key Action 7	Target dates for Key Action 7 milestones
Spend out the funding for predevelopment costs	6/30/2026
Submit the application to the state	5/30/2025
Be awarded Homekey + funding	9/30/2025

### Target date for completing Key Action 7

6/30/2026

## Funding Sources for Key Action 7

## Funding Sources for Key Action 7

Funding source	Description of how the funding will contribute to the	For HHAP 6-funded Key Actions only: Eligible use
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	<b>achievement of Key Action 7</b>	<b>category to fund this Key Action.</b>
HHAP 4	The funding will contribute to 20 units of Veterans housing in the community.	
The Homekey Program	This project has a submitted application that is currently in review but has not yet been awarded as of 12/17/2025.	

**Identify which of the following equity improvement areas will be addressed by Key Action 7.**

### **Equity Areas for Key Action 7**

<b>Equity area</b>	<b>Description of how Key Action 7 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)</b>
Housing Placements	This funding support will cover the costs of pre-development on a site for Veterans, and housing will be offered to all who qualify, regardless of any personal identifying characteristics such as race, age or religion, etc.

### **Key Action 8**

**Description**

Visalia Navigation Center in Tulare County

**Identify which CA SPM(s) will be improved by Key Action 8 and how.**

### **SPM Improvement Plan for Key Action 8**

<b>CA SPM</b>	<b>Specific description of how Key Action 8 will improve this CA SPM</b>
CA SPM 6	<p>If the funding in HHAP 6 is awarded, KTHA intends to use its allocation to support the interim housing site for FY 25/26, FY 26/27, and a portion of the gap in FY 27/28. Visalia Navigation Center has 100 beds. All clients served are entered into HMIS.</p> <p>This will impact Measure 6 – Successful placements from street outreach - by ensuring funding for the navigation center remains stable. Fiscal stabilization of the site removes a gap and allows the site to continue serving the homeless community. This is not a walk-in shelter; it is referral-only by street outreach teams through HMIS and CES.</p>
CA SPM 1b	<p>If the funding in HHAP 6 is awarded, KTHA intends to use its allocation to support the interim housing site for FY 25/26, FY 26/27, and a portion of the gap in FY 27/28. Visalia Navigation Center has 100 beds. All clients served are entered into HMIS.</p> <p>This will impact Measure 1b: Estimated number of people experiencing unsheltered homelessness on the CoC’s Point-in-Time Count (on a single day in the last week of January), by providing shelter beds.</p>

**Clear metric for how success of Key Action 8 will be measured**

Visalia Navigation Center will use the funds to address operational gaps during the fiscal years they will be allocated the funding.

**Lead Entity for Key Action 8**

Visalia/Kings, Tulare Counties CoC

**Collaborating entity/ies for Key Action 8**

The Visalia/Kings, Tulare Counties Coc will collaborate with the Visalia Navigation Center

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 8**

Milestones for Key Action 8	Target dates for Key Action 8 milestones
The Visalia Navigation Center will use the funds to support their operation for FY 25/26	6/30/2026
The Visalia Navigation Center will use the funds to support their operation for FY 26/27	6/30/2027
The Visalia Navigation Center will use the funds to support their operation for the first part of FY 27/28	6/30/2028

**Target date for completing Key Action 8**

6/30/2028

**Funding Sources for Key Action 8**

**Funding Sources for Key Action 8**

Funding source	Description of how the funding will contribute to the achievement of Key Action 8	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	The funding will be used to support the gap in the operational costs.	Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 8.

**Equity Areas for Key Action 8**

Equity area	Description of how Key Action 8 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	This funding support will cover the gap costs to run the navigation center. Interim housing will be offered to all who qualify, regardless of any personal identifying characteristics such as race, age or religion, etc.

**Key Action 9**

**Description**

Visalia Warming Center in Tulare County

Identify which CA SPM(s) will be improved by Key Action 9 and how.

**SPM Improvement Plan for Key Action 9**

CA SPM	Specific description of how Key Action 9 will improve this CA SPM
CA SPM 6	<p>The Visalia Warming Center is a seasonal interim housing site that offers 75 beds. If Tulare County is awarded its allocation of the HHAP 6 funding, the intent is to fund the gap for the site in FY 25/26, FY 26/27 and a small portion of FY 27/28.</p> <p>This will impact Measure 6 – Successful placements from street outreach - by ensuring funding for the navigation center remains stable. Fiscal stabilization of the site removes a gap and allows the site to continue serving the homeless community. This is a walk-in shelter and link people to street outreach teams who then enter them into HMIS and CES.</p>
CA SPM 1b	<p>The Visalia Warming Center is a seasonal interim housing site that offers 75 beds. If Tulare County is awarded its allocation of the HHAP 6 funding, the intent is to fund the gap for the site in FY 25/26, FY 26/27 and a small portion of FY 27/28.</p> <p>This will impact Measure 1b: Estimated number of people experiencing unsheltered homelessness on the CoC’s Point-in-Time Count (on a single day in the last week of January), by providing temporary shelter beds, but also provides street outreach to people to be entered into HMIS and CES, which links people to housing coordination.</p>

**Clear metric for how success of Key Action 9 will be measured**

Visalia Warming Center will use the funds to address operational gaps during the fiscal years they will be allocated the funding. Numbers of individuals served, both duplicated and unduplicated.

**Lead Entity for Key Action 9**

Tulare County

**Collaborating entity/ies for Key Action 9**

Tulare County will collaborate with the Warming Center, City of Visalia, and KTHA

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 9**

Milestones for Key Action 9	Target dates for Key Action 9 milestones
The Visalia Warming Center will use the funds to support its operations for FY 25/26	6/30/2026
The Visalia Warming Center will use the funds to support its operation for FY 26/27	6/30/2027
The Visalia Warming Center will use the funds to support its operation for FY 27/28	6/30/2028

**Target date for completing Key Action 9**  
6/30/2028

## Funding Sources for Key Action 9

### Funding Sources for Key Action 9

Funding source	Description of how the funding will contribute to the achievement of Key Action 9	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	The funding will be used to support the gap in operational costs.	Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 9.

## Equity Areas for Key Action 9

Equity area	Description of how Key Action 9 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	This funding support will cover the gap costs to run the Warming Center. Interim housing will be offered to all who qualify, regardless of any personal identifying characteristics such as race, age, or religion etc.

## Key Action 10

### Description

Porterville Navigation Center in Tulare County

Identify which CA SPM(s) will be improved by Key Action 10 and how.

## SPM Improvement Plan for Key Action 10

CA SPM	Specific description of how Key Action 10 will improve this CA SPM
CA SPM 6	<p>If the funding in HHAP 6 is awarded, the funding is intended to be allocated to support the interim housing site for FY 25/26, FY 26/27, and a portion of the gap in FY 27/28. The Porterville Navigation Center has 30 beds. All clients served are entered into HMIS.</p> <p>This will impact Measure 6 – Successful placements from street outreach by ensuring the funding gap to run a navigation center is met, so the significant gap that often affects whether the center can remain open or not. With the funding, the navigation center will be able to continue operating, ensuring that the homeless have a place to sleep and receive the necessary support and services.</p>
CA SPM 1b	<p>If the funding in HHAP 6 is awarded, the funding is intended to be allocated to support the interim housing site for FY 25/26, FY 26/27, and a portion of the gap in FY 27/28. The Porterville Navigation Center has 30 beds. All clients served are entered into HMIS.</p>

This will impact Measure 1b: Estimated number of people experiencing unsheltered homelessness on the CoC's Point-in-Time Count (on a single day in the last week of January), by providing temporary shelter beds, but also provides street outreach to people to be entered into HMIS and CES, which links people to housing coordination.

**Clear metric for how success of Key Action 10 will be measured**

The Porterville Navigation Center will use the funds to address operational gaps during the fiscal years they will be allocated the funding. Numbers of individuals served, both duplicated and unduplicated.

**Lead Entity for Key Action 10**

Tulare County

**Collaborating entity/ies for Key Action 10**

The County of Tulare will collaborate with Kings View, and KTHA

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 10**

Milestones for Key Action 10	Target dates for Key Action 10 milestones
The Porterville Navigation Center will use the funds to support its operations for FY 25/26	6/30/2026
The Porterville Navigation Center will use the funds to support its operations for FY 26/27	6/30/2027
The Porterville Navigation Center will use the funds to support its operations for FY 27/28	6/30/2028

**Target date for completing Key Action 10**

6/30/2028

**Funding Sources for Key Action 10**

**Funding Sources for Key Action 10**

Funding source	Description of how the funding will contribute to the achievement of Key Action 10	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	The funding will be used to support the gap in operational costs.	Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 10.

**Equity Areas for Key Action 10**

Equity area	Description of how Key Action 10 will address system performance disparities and ensure racial and gender equity in this area (choose one)
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at a minimum, or more)

Housing Placements	This funding support will cover the gap costs to run the navigation center. Interim housing will be offered to all who qualify, regardless of any personal identifying characteristics such as race, age, or religion etc.
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## Key Action 11

### Description

Eden House in Tulare County

Identify which CA SPM(s) will be improved by Key Action 11 and how.

## SPM Improvement Plan for Key Action 11

CA SPM	Specific description of how Key Action 11 will improve this CA SPM
CA SPM 6	<p>Eden House is an interim housing site that offers 22 beds. If Tulare County is awarded its allocation of the HHAP 6 funding, the intent is to fund the gap for the site in FY 25/26, FY 26/27 and a small portion of FY 27/28.</p> <p>This will impact Measure 6 – Successful placements from street outreach by ensuring the funding gap to run an interim housing site is met, so the significant gap that often affects whether the center can remain open or not. With the funding, the interim housing site will be able to continue operating, ensuring that the homeless have a place to sleep and receive the necessary support and services. Individuals are linked to this site through HMIS and CES.</p>

### Clear metric for how success of Key Action 11 will be measured

Eden House will use the funds to address operational gaps during the fiscal years they will be allocated the funding. Numbers of individuals served, both duplicated and unduplicated.

### Lead Entity for Key Action 11

Tulare County

### Collaborating entity/ies for Key Action 11

Tulare County will collaborate with Kings View, and KTHA

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 11

Milestones for Key Action 11	Target dates for Key Action 11 milestones
Eden House will use the funds to support its operations for FY 25/26	6/30/2026
Eden House will use the funds to support its operations for FY 26/27	6/30/2027
Eden House will use the funds to support its operations for FY 27/28	6/30/2028

### Target date for completing Key Action 11

6/30/2028

## Funding Sources for Key Action 11

### Funding Sources for Key Action 11

Funding source	Description of how the funding will contribute to the achievement of Key Action 11	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	The funding will be used to support the gap in operational costs.	Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 11.

### Equity Areas for Key Action 11

Equity area	Description of how Key Action 11 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	This funding support will cover the gap costs to run the interim housing site. Interim housing will be offered to all who qualify, regardless of any personal identifying characteristics such as race, age, or religion etc.

## Key Action 12

### Description

Youth Advisory Board RRH (KTHA)

Identify which CA SPM(s) will be improved by Key Action 12 and how.

### SPM Improvement Plan for Key Action 12

CA SPM	Specific description of how Key Action 12 will improve this CA SPM
CA SPM 1a	The YAB is a board of youth ages 18 to 24 who provide services coordination to youth experiencing homelessness ages 18 to 24 in the Tulare County. They help youth access services that are vital for permanent housing. The intent for this program is to provide rental assistance to 15 youth for 6 months and supportive services to keep them successfully housed.
CA SPM 3	The YAB is a board of youth ages 18 to 24 who provide services coordination to youth experiencing homelessness ages 18 to 24 in the Tulare County. They help youth access services that are vital for permanent housing. The intent for this program is to provide rental assistance to 15 youth for 6 months and supportive services to keep them successfully housed.

### Clear metric for how success of Key Action 12 will be measured

They will successfully house 15 youth for 6 months and provide services coordination

### Lead Entity for Key Action 12

Visalia/Kings, Tulare Counties CoC

**Collaborating entity/ies for Key Action 12**

Community Services Employment Training (CSET), Visalia/Kings, Tulare Counties CoC, Tulare County CCT Team, Kings View PATH, KCAO, and Champions

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 12**

Milestones for Key Action 12	Target dates for Key Action 12 milestones
Provide rental assistance for 6 months for 15 youth experiencing homelessness	6/30/2028

**Target date for completing Key Action 12**  
6/30/2028

**Funding Sources for Key Action 12**

**Funding Sources for Key Action 12**

Funding source	Description of how the funding will contribute to the achievement of Key Action 12	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	The funds will be used to support a case manager and house 15 youth ages 18 to 24 who are experiencing homelessness	YSA: Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 12.

**Equity Areas for Key Action 12**

Equity area	Description of how Key Action 12 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	The YAB will collaborate with the CES Program Manager to create a Youth Housing Priority List in HMIS and enroll youth experiencing homelessness. They will have monthly meetings to go through the Youth Housing Priority List to prioritize who will be housed with the RRH funds and other available subsidies.

**Key Action 13**

**Description**

Youth Advisory Board RRH (KTHA)

Identify which CA SPM(s) will be improved by Key Action 13 and how.

**SPM Improvement Plan for Key Action 13**

CA SPM	Specific description of how Key Action 13 will improve this CA SPM
CA SPM 1a	<p>The YAB is a board of youth ages 18 to 24 who provide services coordination to youth experiencing homelessness ages 18 to 24 in the Tulare County. They help youth access services that are vital for permanent housing. They also attend meetings to impact decision-making and policy development.</p> <p>This will impact Measure 1a: Number of people accessing services who are experiencing homelessness, by incorporating the voices of youth, which helps inform our strategies to connect with unhoused youth facing homelessness.</p>
CA SPM 3	<p>The YAB is a board of youth ages 18 to 24 who provide services coordination to youth experiencing homelessness ages 18 to 24 in the Tulare County. They help youth access services that are vital for permanent housing. They also attend meetings to impact decision making and policy development.</p> <p>This will impact Measure 3 - Number of people exiting homelessness into permanent housing, by informing youth of local services and resources available, which increases the ability of the youth to exit homelessness into permanent housing.</p>

**Clear metric for how success of Key Action 13 will be measured**

The YAB's impact on decision-making and policy development for youth by leading a monthly Kings and Tulare Counties CES Youth Case Conferencing Meeting

**Lead Entity for Key Action 13**

Visalia/Kings, Tulare Counties CoC

**Collaborating entity/ies for Key Action 13**

Community Services Employment Training (CSET), Visalia/Kings, Tulare Counties CoC, Tulare County CCT Team, Kings View PATH, KCAO, and Champions

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 13**

Milestones for Key Action 13	Target dates for Key Action 13 milestones
Lead a monthly Kings and Tulare Counties Youth CES Case Conferencing	10/30/2025

**Target date for completing Key Action 13**

6/30/2028

**Funding Sources for Key Action 13**

**Funding Sources for Key Action 13**

Funding source	Description of how the funding will contribute to the achievement of Key Action 13	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	The funds will pay for a program	

manager and a case manager to continue to lead a Youth Advisory Board.

Identify which of the following equity improvement areas will be addressed by Key Action 13.

## Equity Areas for Key Action 13

Equity area	Description of how Key Action 13 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Oversee the Youth CES Housing Priority List and look at racial and gender disparities within the data. Provide services to youth that are experiencing disparities.

## Key Action 14

### Description

Delivery of Permanent Housing Sunrise Homekey in Kings County

Identify which CA SPM(s) will be improved by Key Action 14 and how.

## SPM Improvement Plan for Key Action 14

CA SPM	Specific description of how Key Action 14 will improve this CA SPM
CA SPM 6	<p>Funds supporting the construction and current operations of Sunrise Homekey in Hanford. Sunrise is a 22 unit affordable housing program.</p> <p>This will impact Measure 6 – Successful placements from street outreach, by increasing the housing portfolio in the area. This will support referrals through CES street outreach into permanent housing.</p>

### Clear metric for how success of Key Action 14 will be measured

Success will be measured using successful placements into the Sunrise program through HMIS.

### Lead Entity for Key Action 14

Visalia/Kings, Tulare Counties CoC

### Collaborating entity/ies for Key Action 14

Kings Community Action Organization (KCAO), Kings County Human Services Agency

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 14

Milestones for Key Action 14	Target dates for Key Action 14 milestones
House 22 people experiencing homelessness from the Coordinated Entry Systems into Sunrise.	11/30/2025

### Target date for completing Key Action 14

## Funding Sources for Key Action 14

### Funding Sources for Key Action 14

Funding source	Description of how the funding will contribute to the achievement of Key Action 14	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	The funds will support the project with expenses for utilities, rent, and other operations.	
The Homekey Program	These funds have continued to provide operational assistance.	
HHAP 1	The funds supported the construction and conversion of the motel into permanent supportive housing (Kings County HSA)	
HHAP 2	The funds supported the construction and conversion of the motel into permanent supportive housing (Kings County HSA)	

Identify which of the following equity improvement areas will be addressed by Key Action 14.

## Equity Areas for Key Action 14

Equity area	Description of how Key Action 14 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	We will be housing people experiencing homelessness who are at the 0 to 30% annual monthly income level.

## Key Action 15

### Description

Interim Shelter (Eden House) in Tulare County through KTHA

Identify which CA SPM(s) will be improved by Key Action 15 and how.

## SPM Improvement Plan for Key Action 15

CA SPM	Specific description of how Key Action 15 will improve this CA SPM
CA SPM 3	Eden House is a low-barrier shelter that receives referrals from Coordinated Entry. There is a total of 21 rooms for people experiencing homelessness. Clients work with

a case manager to develop a housing plan.

This will impact Measure 3 - Number of people exiting homelessness into permanent housing, by removing a funding gap for the site. If the site lacks funding to run its program, a housing opportunity is lost. This site offers housing navigation as part of its services and supports, which aids in the number exiting homelessness to PSH.

**Clear metric for how success of Key Action 15 will be measured**

We will use HMIS to show how many successful exits into permanent housing.

**Lead Entity for Key Action 15**

Visalia/Kings, Tulare Counties CoC

**Collaborating entity/ies for Key Action 15**

Self-Help Enterprises, Kings View, PATH, Tulare County HHSA, Champions, CSET.

## **Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 15**

**Milestones for Key Action 15**

**Target dates for Key Action 15 milestones**

Exit 10 clients from Eden House into permanent housing.

6/30/2026

**Target date for completing Key Action 15**

6/30/2026

## **Funding Sources for Key Action 15**

### **Funding Sources for Key Action 15**

<b>Funding source</b>	<b>Description of how the funding will contribute to the achievement of Key Action 15</b>	<b>For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.</b>
HHAP 4	The funding supports onsite case management to provide wrap around services to clients staying at Eden House. The funds also support the overall operations of the shelter.	
HHAP 3	The funding supports onsite case management to provide wrap around services to clients staying at Eden House. The funds also support the overall operations of the shelter.	
HHAP 6	The funding supports onsite case management to provide wrap around services to clients staying	Operating Expenses – Interim Housing

at Eden House. The funds also support the overall operations of the shelter.

Identify which of the following equity improvement areas will be addressed by Key Action 15.

## Equity Areas for Key Action 15

Equity area	Description of how Key Action 15 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	We will be housing people experiencing homelessness who are at the 0 to 30% annual monthly income level.

## Key Action 16

### Description

Champions RRH in Kings County through KTHA

Identify which CA SPM(s) will be improved by Key Action 16 and how.

## SPM Improvement Plan for Key Action 16

CA SPM	Specific description of how Key Action 16 will improve this CA SPM
CA SPM 3	Champions will use HHAP 5 funds to create a rapid rehousing program to support up to 10 families in rental assistance and supportive services in Kings County

### Clear metric for how success of Key Action 16 will be measured

Champions will use HMIS to exit clients from CES into permanent housing, enroll clients into this RRH program, and continue to update client profiles in HMIS with appropriate data.

### Lead Entity for Key Action 16

Visalia/Kings, Tulare Counties CoC

### Collaborating entity/ies for Key Action 16

Kings View PATH, KTHA CES Housing Navigators, Kings County Human Services, and KCAO.

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 16

Milestones for Key Action 16	Target dates for Key Action 16 milestones
House 2 families with rental assistance and supportive services	12/31/2025

### Target date for completing Key Action 16

6/30/2029

## Funding Sources for Key Action 16

## Funding Sources for Key Action 16

Funding source	Description of how the funding will contribute to the achievement of Key Action 16	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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HHAP 5	These funds will provide rental assistance and case management for up to 10 people experiencing homelessness in the local Coordinated Entry System.	
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Medi-Cal program	Champions is a CalAIM serviced provider for both Anthem and Healthnet in Kings County	
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Identify which of the following equity improvement areas will be addressed by Key Action 16.

### Equity Areas for Key Action 16

Equity area	Description of how Key Action 16 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Housing Placements	Champions will be housing people experiencing homelessness who are at the 0 to 30% annual monthly income level.
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Housing Retention	Champions will use CalAIM ECM an CS services to support clients who are housed within the program and connect them to healthcare, alcohol and/ substance use programs, and other social services.
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### Key Action 17

**Description**  
Champions Street Rapid Rehousing Program in Kings County through KTHA

Identify which CA SPM(s) will be improved by Key Action 17 and how.

### SPM Improvement Plan for Key Action 17

CA SPM	Specific description of how Key Action 17 will improve this CA SPM
CA SPM 3	<p>Champions will use HHAP 5 funds to create a rapid rehousing program to support up to 10 families in rental assistance and supportive services in Kings County.</p> <p>This will impact Measure 3 - Number of people exiting homelessness into permanent housing, by increasing the number of exits by providing rental assistance to individuals who otherwise could not afford the housing.</p>
CA SPM 6	<p>Champions will use HHAP 5 funds to create a rapid rehousing program to support up to 10 families in rental assistance and supportive services in Kings County.</p> <p>This will impact Measure 6 – Successful placements from street outreach - by increasing street outreach support, which in turn increases referrals through CES into</p>

permanent housing.

**Clear metric for how success of Key Action 17 will be measured**

Champions will add clients who will be receiving outreach services into HMIS. Each enrollment will also have an exit. The goal is to exit people into stable housing.

**Lead Entity for Key Action 17**

Visalia/Kings, Tulare Counties CoC

**Collaborating entity/ies for Key Action 17**

Kings View PATH, KTHA CES Housing Navigators, Kings County Human Services, and KCAO.

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 17**

Milestones for Key Action 17	Target dates for Key Action 17 milestones
Exiting 10 families into permanent housing	9/30/2025
<b>Target date for completing Key Action 17</b> 6/30/2027	

**Funding Sources for Key Action 17**

**Funding Sources for Key Action 17**

Funding source	Description of how the funding will contribute to the achievement of Key Action 17	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	Funds will be used to increase the number of outreach CalAIM staff.	
Medi-Cal program	Champions CalAIM - ECM and CS services	

Identify which of the following equity improvement areas will be addressed by Key Action 17.

**Equity Areas for Key Action 17**

Equity area	Description of how Key Action 17 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The Champions outreach team will work with individuals and families who are homeless and at the 0% to 30% annual monthly income to create a housing plan with them.

**Key Action 18**

**Description**

The Majestic Gardens Homekey in Visalia in Tulare County through KTHA

Identify which CA SPM(s) will be improved by Key Action 18 and how.

## SPM Improvement Plan for Key Action 18

CA SPM	Specific description of how Key Action 18 will improve this CA SPM
CA SPM 3	The Majestic Gardens will use the HHAP 4 and 5 funds to aid in exits to permanent housing. The funds will support people experiencing homelessness to exit into permanent housing

### Clear metric for how success of Key Action 18 will be measured

We will use HMIS to show how many clients are enrolled in the Homekey program.

### Lead Entity for Key Action 18

Visalia/Kings, Tulare Counties CoC

### Collaborating entity/ies for Key Action 18

RH Community Builders, Tulare County HHSA, CES Housing Navigators, KTHA, Champions, Kings View PATH, and city of Visalia

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 18

Milestones for Key Action 18	Target dates for Key Action 18 milestones
Fill all 21 units	9/30/2025

### Target date for completing Key Action 18

3/31/2026

## Funding Sources for Key Action 18

### Funding Sources for Key Action 18

Funding source	Description of how the funding will contribute to the achievement of Key Action 18	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	Delivery of Permanent Housing	
HHAP 5	Delivery of Permanent Housing	

Identify which of the following equity improvement areas will be addressed by Key Action 18.

## Equity Areas for Key Action 18

Equity area	Description of how Key Action 18 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Housing Placements We will be housing people experiencing homelessness who are at the 0 to 30% annual monthly income level.

## Key Action 19

### Description

The Neighborhood Village in Tulare County through KTHA

Identify which CA SPM(s) will be improved by Key Action 19 and how.

## SPM Improvement Plan for Key Action 19

CA SPM	Specific description of how Key Action 19 will improve this CA SPM
CA SPM 3	<p>The HHAP funds will be used for operational expenses to assist clients in affordable housing for 50 people experiencing homelessness.</p> <p>This will impact Measure 3 - Number of people exiting homelessness into permanent housing, by subsidizing support services which assist individuals both in obtaining and maintaining placements at the site through HMIS and CES.</p>
CA SPM 5	<p>This will impact Measure 5 – Number of persons who return to homelessness after exiting homelessness to permanent housing, by providing necessary supportive services to sustain housing placement, thus reducing exits to homelessness.</p>

### Clear metric for how success of Key Action 19 will be measured

The Neighborhood Village will use HMIS to enroll all clients into the affordable housing complex. In HMIS, the CES enrollments for tenants will show an exit into permanent housing.

### Lead Entity for Key Action 19

Visalia/Kings, Tulare Counties CoC

### Collaborating entity/ies for Key Action 19

Salt and Light and Self-Help Enterprises

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 19

Milestones for Key Action 19	Target dates for Key Action 19 milestones
Project will have 85% of their units filled.	11/30/2025
3 Rental Subsidies for Youth	12/31/2025

### Target date for completing Key Action 19

6/30/2026

## Funding Sources for Key Action 19

## Funding Sources for Key Action 19

Funding source	Description of how the funding For HHAP 6-funded Key
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will contribute to the achievement of Key Action 19

Actions only: Eligible use category to fund this Key Action.

HHAP 5

The funds will be used as Delivery of Permanent Housing to support operations.

Identify which of the following equity improvement areas will be addressed by Key Action 19.

## Equity Areas for Key Action 19

Equity area	Description of how Key Action 19 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Housing Placements	We will be housing people experiencing homelessness who are at the 0 to 30% annual monthly income level and at least 5 units at the 60% annual monthly income.
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## Key Action 20

### Description

Salt and Light Services Coordination for youth experiencing homelessness in Tulare County through KTHA

Identify which CA SPM(s) will be improved by Key Action 20 and how.

## SPM Improvement Plan for Key Action 20

CA SPM	Specific description of how Key Action 20 will improve this CA SPM
CA SPM 6	The HHAP funds will be used for 2 years of rental assistance in rapid rehousing for youth.

### Clear metric for how success of Key Action 20 will be measured

Salt and Light will use HMIS to enroll 15 youth from Coordinated Entry Systems and connected them to services.

### Lead Entity for Key Action 20

Visalia/Kings, Tulare Counties CoC

### Collaborating entity/ies for Key Action 20

Salt and Light

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 20

Milestones for Key Action 20	Target dates for Key Action 20 milestones
Enroll youth experiencing homelessness in the program using HMIS	6/30/2025

Target date for completing Key Action 20

## Funding Sources for Key Action 20

### Funding Sources for Key Action 20

Funding source	Description of how the funding will contribute to the achievement of Key Action 20	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	This funding supports street outreach efforts specific to unaccompanied youth. Enrolling youth in the CES enables them to be placed in housing.	

Identify which of the following equity improvement areas will be addressed by Key Action 20.

### Equity Areas for Key Action 20

Equity area	Description of how Key Action 20 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Salt and Light works closely with community partners, specifically, the Source LGBTQ+ Resource Center. This relationship aids LGBTQ+ youth in connecting with services in a culturally appropriate setting.

### Key Action 21

**Description**

City of Tulare Encampment Resolution Program - Street Outreach through KTHA

Identify which CA SPM(s) will be improved by Key Action 21 and how.

### SPM Improvement Plan for Key Action 21

CA SPM	Specific description of how Key Action 21 will improve this CA SPM
CA SPM 2	<p>The HHAP funds will support 3 street outreach staff members who support the city of Tulare's encampment resolution program.</p> <p>This will impact Measure 2 – the number of persons entering the system who are experiencing homelessness for the first time - by bringing services and supports to the encampment, which then increases input into HMIS and CES and reduces the length of time a person is entering the system for the first time.</p>
CA SPM 1a	<p>The HHAP funds will support 3 street outreach staff members who support the city of Tulare's encampment resolution program.</p> <p>This will impact Measure 1a: Number of people accessing services who are experiencing homelessness, by providing street outreach and services to increase connections into permanent housing through HMIS and CES.</p>

CA SPM 6 The HHAP funds will support 3 street outreach staff members who support the city of Tulare's encampment resolution program.

This will impact Measure 6 – Successful placements from street outreach - by increasing street outreach efforts and staffing, which will enable staff to offer services such as document readiness, obtaining Identification materials, and homeless verification letters.

**Clear metric for how success of Key Action 21 will be measured**

We will use HMIS to enroll clients into the program.

**Lead Entity for Key Action 21**

Visalia/Kings, Tulare Counties CoC

**Collaborating entity/ies for Key Action 21**

City of Tulare, Salt and Light, Kings View

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 21**

**Milestones for Key Action 21**

**Target dates for Key Action 21 milestones**

Connect 5 individuals or families experiencing homelessness for the first time to Street Outreach enrollments in the city of Tulare. 6/30/2025

**Target date for completing Key Action 21**

6/30/2025

**Funding Sources for Key Action 21**

**Funding Sources for Key Action 21**

Funding source	Description of how the funding will contribute to the achievement of Key Action 21	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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HHAP 4	The funding will support 3 housing navigators to provide street outreach and connect individuals and families experiencing homelessness	
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Identify which of the following equity improvement areas will be addressed by Key Action 21.

**Equity Areas for Key Action 21**

Equity area	Description of how Key Action 21 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Service Delivery	Outreach teams will work to enroll people experiencing homelessness for the
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first time into street outreach and connect them quickly to supportive services.

Service Delivery

We will be housing people experiencing homelessness who are at the 0 to 30% annual monthly income level and at least 5 units at the 60% annual monthly income.

## Key Action 22

### Description

Delivery of Permanent Housing at The Lofts in Visalia, through KTHA

Identify which CA SPM(s) will be improved by Key Action 22 and how.

## SPM Improvement Plan for Key Action 22

CA SPM	Specific description of how Key Action 22 will improve this CA SPM
CA SPM 5	<p>The funds will be used to support The Lofts in their operations, which provide affordable housing.</p> <p>This will impact Measure 5 – Number of persons who return to homelessness after exiting homelessness to permanent housing, by increasing the housing portfolio in the area and increasing the supportive services to the residents.</p>

### Clear metric for how success of Key Action 22 will be measured

Self-Help Enterprises Staff has hired an onsite staff to provide mental health services to support tenants and create housing stability for the 40 clients referred through Coordinated Entry.

### Lead Entity for Key Action 22

Visalia/Kings, Tulare Counties CoC

### Collaborating entity/ies for Key Action 22

Self-Help Enterprises

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 22

Milestones for Key Action 22	Target dates for Key Action 22 milestones
Support 40 tenants referred through Coordinated Entry with mental health services	6/30/2025

### Target date for completing Key Action 22

6/30/2026

## Funding Sources for Key Action 22

## Funding Sources for Key Action 22

Funding source	Description of how the funding will contribute to the	For HHAP 6-funded Key Actions only: Eligible use
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**achievement of Key Action 22 category to fund this Key Action.**

HHAP 4	Self-Help Enterprises has hired a mental health staff to support 40 tenants formerly homeless. Tenants will have stabilized and there will be a decrease in exits to homelessness in HMIS.
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**Identify which of the following equity improvement areas will be addressed by Key Action 22.**

## Equity Areas for Key Action 22

Equity area	Description of how Key Action 22 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Retention	Self-Help Enterprises will be supporting 40 people referred from Coordinated Entry who are at the 0 to 30% annual monthly income level.

## Key Action 23

### Description

Porterville Navigation Center in Tulare County through KTHA

**Identify which CA SPM(s) will be improved by Key Action 23 and how.**

## SPM Improvement Plan for Key Action 23

CA SPM	Specific description of how Key Action 23 will improve this CA SPM
CA SPM 1a	<p>The HHAP funds will be used to support the operations of the navigation center in Porterville.</p> <p>This will impact Measure 1a: The number of people accessing services who are experiencing homelessness, by funding the operation of the navigation center and increasing referrals from CES, where individuals can access supportive services and support.</p>
CA SPM 3	<p>The HHAP funds will be used to support the operations of the navigation center in Porterville.</p> <p>This will impact Measure 3 - Number of people exiting homelessness into permanent housing, by increasing the opportunity through the onsite housing navigators, who assist individuals in becoming document-ready and able to apply for any available housing subsidies.</p>

### Clear metric for how success of Key Action 23 will be measured

Enroll clients into the navigation center through HMIS and increase exits into permanent housing.

### Lead Entity for Key Action 23

Visalia/Kings, Tulare Counties CoC

Collaborating entity/ies for Key Action 23  
Kings View

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 23

Milestones for Key Action 23	Target dates for Key Action 23 milestones
Exit 10 people from the navigation into permanent housing.	6/30/2025

Target date for completing Key Action 23  
6/30/2026

## Funding Sources for Key Action 23

### Funding Sources for Key Action 23

Funding source	Description of how the funding will contribute to the achievement of Key Action 23	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	The funding will be used to operate the navigation center and case manage clients.	

Identify which of the following equity improvement areas will be addressed by Key Action 23.

## Equity Areas for Key Action 23

Equity area	Description of how Key Action 23 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	The Porterville Navigation Center receives referrals from the local Tule River Indian Housing Authority because of the close proximity of the reservation.
Service Delivery	Clients are prioritized and referred through Coordinated Entry.

## Key Action 24

### Description

Interim shelter in Hanford called Barbara Seville through KTHA and Kings County

Identify which CA SPM(s) will be improved by Key Action 24 and how.

## SPM Improvement Plan for Key Action 24

CA SPM	Specific description of how Key Action 24 will improve this CA SPM
CA SPM 1b	The shelter helps families and victims of domestic violence. Families are entered into the regular HMIS database and victims of domestic violence are entered into the comparable DV HMIS database to protect personal information of victims.

This will impact Measure 1b: Estimated number of people experiencing unsheltered homelessness on the CoC's Point-in-Time Count (on a single day in the last week of January), by providing funding to support the continued operations of the 38 shelter beds available.

CA SPM 6 The shelter helps families and victims of domestic violence. Families are entered into the regular HMIS database and victims of domestic violence are entered into the comparable DV HMIS database to protect personal information of victims.

This will impact Measure 6 – Successful placements from street outreach - by providing funding to support the continued operation of the 38 shelter beds available.

**Clear metric for how success of Key Action 24 will be measured**

The Barbara Seville Shelter will use the funds to address operational funding gaps during the fiscal years the funding is allocated

**Lead Entity for Key Action 24**

Visalia/Kings, Tulare Counties CoC

**Collaborating entity/ies for Key Action 24**

KCAO, Kings County Human Services

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 24**

**Milestones for Key Action 24**

**Target dates for Key Action 24 milestones**

The Barbara Seville Shelter will use the funds to support their operations for FY 25/26 6/30/2026

The Barbara Seville Shelter will use the funds to support their operations for FY 26/27 6/30/2027

The Barbara Seville Shelter will use the funds to support their operations for FY 27/28 6/30/2028

**Target date for completing Key Action 24**

6/30/2028

**Funding Sources for Key Action 24**

**Funding Sources for Key Action 24**

**Funding source**

**Description of how the funding will contribute to the achievement of Key Action 24**

**For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.**

HHAP 6

The funding will support the gap in operational costs

Operating Expenses – Interim Housing

Identify which of the following equity improvement areas will be addressed by Key Action 24.

## Equity Areas for Key Action 24

Equity area	Description of how Key Action 24 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Interim housing is offered to all who qualify, regardless of personal identifying characteristics, including race, age, religion, etc.
Housing Placements	Interim housing is offered to all who qualify, regardless of personal identifying characteristics, including race, age, religion, etc.

## Key Action 25

### Description

The CalAIM Justice-Involved (JI) initiative is a required component of CalAIM efforts in Tulare County through KTHA

Identify which CA SPM(s) will be improved by Key Action 25 and how.

## SPM Improvement Plan for Key Action 25

CA SPM	Specific description of how Key Action 25 will improve this CA SPM
CA SPM 1a	<p>Tulare County Health &amp; Human Services Agency has partnered with TCSO and Probation to identify individuals exiting the jail setting and connecting them with CalAIM services such as housing navigation, medical insurance, enhanced care management, housing deposits, and associated benefits.</p> <p>This will impact Measure 1a: The number of people accessing services who are experiencing homelessness, by connecting individuals experiencing homelessness who are in an institutional setting to service providers prior to their exit from the institution.</p>
CA SPM 7.1a	<p>Tulare County Health &amp; Human Services Agency has partnered with TCSO and Probation to identify individuals exiting the jail setting and connecting them with CalAIM services such as housing navigation, medical insurance, enhanced care management, housing deposits, and associated benefits.</p> <p>This will impact Measure 7.1a by ensuring that individuals experiencing racial inequities in an institutional setting have access to necessary services. Those who are experiencing homelessness are accurately recorded, and by connecting individuals experiencing homelessness who are in an institutional setting to service providers prior to their exit from the institution. In Tulare County, like much of California, people of color are disproportionately represented in the jail population.</p>

### Clear metric for how success of Key Action 25 will be measured

This metric measures the direct effectiveness of the program on its participants. It is calculated as the percentage of individuals enrolled in the jail, hospital, or prison reentry programs who are successfully discharged to a stable, non-homeless destination (e.g., permanent housing, family, recuperative care, residential treatment) and do not enter an emergency shelter or become unsheltered within the first 60 days post-release. This metric measures the Key Action's impact on the entire regional homeless

response system. It is calculated as the year-over-year percentage decrease in the number of unique individuals entering the Coordinated Entry System for the first time who report their prior residence as a correctional facility or hospital. This directly tracks progress on improving California's System Performance Measure.

**Lead Entity for Key Action 25**

Tulare County

**Collaborating entity/ies for Key Action 25**

Tulare County Sheriff's Office (TCSO) and Tulare County Probation Department (TCPD)

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 25**

Milestones for Key Action 25	Target dates for Key Action 25 milestones
Began the pre-lease program	12/31/2026
Work with 5 pre-release inmates and get them into services	6/30/2027

**Target date for completing Key Action 25**

6/30/2027

**Funding Sources for Key Action 25**

**Funding Sources for Key Action 25**

Funding source	Description of how the funding will contribute to the achievement of Key Action 25	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Medi-Cal program	The sole funding source for the core components of this Key Action is CalAIM, which makes the program possible by covering the costs for Enhanced Care Management (ECM) staff and Community Supports like housing deposits and navigation services.	

Identify which of the following equity improvement areas will be addressed by Key Action 25.

**Equity Areas for Key Action 25**

Equity area	Description of how Key Action 25 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	This Key Action will address system performance disparities through a targeted, data-driven approach within the jail setting, where racial inequities are most concentrated; for instance, while Hispanic/Latino residents make up 67% of Tulare County's population, they represent over 75% of the jail

population. To achieve this, we will meticulously track service engagement and housing placement rates, disaggregated by race, ethnicity, and gender, and review this data quarterly to actively correct any disparities through targeted case conferencing. Furthermore, the program is fundamentally gender-responsive, ensuring staff are trained in trauma-informed care and are committed to securing placements that are safe and appropriate for women and LGBTQ+ individuals. By integrating targeted universalism with data-driven accountability and gender-responsive services, this is designed to actively reduce the specific racial and gender disparities that contribute to homelessness for individuals exiting the justice system.

## Key Action 26

### Description

Tulare County Probation has developed a mobile outreach truck.

Identify which CA SPM(s) will be improved by Key Action 26 and how.

## SPM Improvement Plan for Key Action 26

CA SPM	Specific description of how Key Action 26 will improve this CA SPM
CA SPM 1a	The truck goes to various locations throughout different County jurisdictions and welcomes all who need assistance. Services include outreach items, food vouchers, bus passes, and hygiene items. The mobile van is set up to help those who need assistance with documents and services. Currently goes to three locations in Tulare County.

### Clear metric for how success of Key Action 26 will be measured

Assist all who seek out the services. Numbers of individuals served, both duplicated and unduplicated.

### Lead Entity for Key Action 26

Tulare County

### Collaborating entity/ies for Key Action 26

Tulare County Probation Department is working with a wide array of both government and non-government Community Partners.

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 26

Milestones for Key Action 26	Target dates for Key Action 26 milestones
Van will increase the number of locations available to access services	6/30/2026

### Target date for completing Key Action 26

6/30/2027

## Funding Sources for Key Action 26

## Funding Sources for Key Action 26

Funding source	Description of how the funding will contribute to the achievement of Key Action 26	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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Parolee or probation programs that are intended to prevent homelessness upon release.	The mobile services van will be able to reach people not able to access the services within the probation department.	
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Identify which of the following equity improvement areas will be addressed by Key Action 26.

## Equity Areas for Key Action 26

Equity area	Description of how Key Action 26 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Service Delivery	All will be offered services regardless of race, ethnicity, gender, or religion.
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## Key Action 27

### Description

The Youth Set-Aside Funds in Kings County to support the THP+ program

Identify which CA SPM(s) will be improved by Key Action 27 and how.

## SPM Improvement Plan for Key Action 27

CA SPM	Specific description of how Key Action 27 will improve this CA SPM
CA SPM 3	The HHAP funds are used within the Transition Housing Program Plus (THP+), which directly benefits our youth transitioning from foster care into permanent housing. The foster youth in this program range from 18 to 24 years of age. This funding helps to support nine youth with housing and services.
	This will impact Measure 3 - Number of people exiting homelessness into permanent housing, by providing funding to support the 4 youths in the THP+ program.
CA SPM 5	This will impact Measure 5 – Number of persons who return to homelessness after exiting homelessness to permanent housing, by providing funding to support the 4 youths in the THP+ program.

### Clear metric for how success of Key Action 27 will be measured

The number of youth served and how long they can maintain their housing

### Lead Entity for Key Action 27

Kings County

### Collaborating entity/ies for Key Action 27

Kings County HSA Child Welfare and contracted provider (Aspirnet)

## Key Actions to Improve the Region's CA SPMs - Milestone

## Dates for Key Action 27

### Milestones for Key Action 27

### Target dates for Key Action 27 milestones

Ensure that a minimum of 4 former foster youth are able to sustain permanent housing.

6/30/2028

### Target date for completing Key Action 27

6/30/2028

## Funding Sources for Key Action 27

## Funding Sources for Key Action 27

Funding source	Description of how the funding will contribute to the achievement of Key Action 27	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	The funds are used to pay for housing and services for the youth	YSA: Rapid Rehousing/ Rental Subsidies
HHAP 5	The funds are used to pay for housing and services for the youth	

Identify which of the following equity improvement areas will be addressed by Key Action 27.

## Equity Areas for Key Action 27

Equity area	Description of how Key Action 27 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Retention	This funding support will be offered to any eligible participant within our THP+ program based on financial need, regardless of any personal identifying characteristics such as race, religion, etc.

## Key Action 28

### Description

Rapid Rehousing Rental Assistance in Kings County

Identify which CA SPM(s) will be improved by Key Action 28 and how.

## SPM Improvement Plan for Key Action 28

CA SPM	Specific description of how Key Action 28 will improve this CA SPM
CA SPM 3	Kings County HSA will use funds to assist clients who are in jeopardy of losing housing or lack the funding necessary to secure and maintain housing. This funding will help to sustain the existing housing programs that Kings County administers that have experienced funding cuts, e.g. CDSS's HSP, HDAP, BFH, and Home Safe

programs.

CA SPM 5 Kings County HSA will use funds to assist clients who are in jeopardy of losing housing or lack the funding necessary to secure and maintain housing. This funding will help to sustain the existing housing programs that Kings County administers that have experienced funding cuts, e.g. CDSS's HSP, HDAP, BFH, and Home Safe programs.

**Clear metric for how success of Key Action 28 will be measured**

Number of people served and length of stay

**Lead Entity for Key Action 28**

Kings County

**Collaborating entity/ies for Key Action 28**

This will be a county-run program.

**Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 28**

**Milestones for Key Action 28**

**Target dates for Key Action 28 milestones**

Kings County HSA will provide rental assistance, deposits, etc to clients 6/30/2029

**Target date for completing Key Action 28**

6/30/2029

**Funding Sources for Key Action 28**

**Funding Sources for Key Action 28**

**Funding source**

**Description of how the funding will contribute to the achievement of Key Action 28**

**For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.**

HHAP 5

Pay for rental assistance/deposits

HHAP 6

Pay for rental assistance/deposits

Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 28.

**Equity Areas for Key Action 28**

**Equity area**

**Description of how Key Action 28 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)**

Housing Retention

All clients who qualify for rental assistance will be helped based on financial need, regardless of any personal identifying characteristics such as race, age, religion, etc.

## Key Action 29

### Description

Kings County Interim Housing -

Identify which CA SPM(s) will be improved by Key Action 29 and how.

## SPM Improvement Plan for Key Action 29

CA SPM	Specific description of how Key Action 29 will improve this CA SPM
CA SPM 1a	The HHAP funds will be used to support hotel/motel temporary housing. This funding will help to sustain the existing interim housing programs that Kings County administers that have experienced funding cuts, e.g. CDSS's HSP, HDAP, BFH, and Home Safe programs.

### Clear metric for how success of Key Action 29 will be measured

Individuals who benefit will be entered into our coordinated entry system as receiving interim housing.

### Lead Entity for Key Action 29

Kings County

### Collaborating entity/ies for Key Action 29

This will be a county-run program with CES maintained by KTHA.

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 29

Milestones for Key Action 29	Target dates for Key Action 29 milestones
Individuals who benefit will be entered into our coordinated entry system as receiving interim housing.	6/30/2029

### Target date for completing Key Action 29

6/30/2029

## Funding Sources for Key Action 29

## Funding Sources for Key Action 29

Funding source	Description of how the funding will contribute to the achievement of Key Action 29	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	Individuals who benefit will receive interim housing instead of remaining homeless while awaiting permanent housing options.	
HHAP 6	Individuals who benefit will	Motel/Hotel Vouchers

receive interim housing instead of remaining homeless while awaiting permanent housing options.

Identify which of the following equity improvement areas will be addressed by Key Action 29.

## Equity Areas for Key Action 29

Equity area	Description of how Key Action 29 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	All clients who qualify for rental assistance will be helped based on financial need, regardless of any personal identifying characteristics such as race, age, religion, etc.

## Key Action 30

### Description

Kings County Supportive Services

Identify which CA SPM(s) will be improved by Key Action 30 and how.

## SPM Improvement Plan for Key Action 30

CA SPM	Specific description of how Key Action 30 will improve this CA SPM
CA SPM 3	Provide supportive services for people in permanent housing including intensive case management, tenancy support services, employment services and other service coordination. This funding will help to sustain the services provided for existing housing programs that Kings County administers that have experienced funding cuts, e.g. CDSS's HSP, HDAP, BFH, and Home Safe programs.

### Clear metric for how success of Key Action 30 will be measured

Measured by exits into permanent housing

### Lead Entity for Key Action 30

Kings County

### Collaborating entity/ies for Key Action 30

This will be a county-run program.

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 30

Milestones for Key Action 30	Target dates for Key Action 30 milestones
Individuals who benefit will be entered into our coordinated entry system as receiving permanent housing.	6/30/2029

### Target date for completing Key Action 30

## Funding Sources for Key Action 30

### Funding Sources for Key Action 30

Funding source	Description of how the funding will contribute to the achievement of Key Action 30	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	Service delivery and coordination	Permanent Housing Services and Services Coordination

Identify which of the following equity improvement areas will be addressed by Key Action 30.

### Equity Areas for Key Action 30

Equity area	Description of how Key Action 30 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Persons receiving services will be assisted regardless of any personal identifying characteristics such as race, age, religion, etc.

### Key Action 31

**Description**

Administrative funding - KTHA

Identify which CA SPM(s) will be improved by Key Action 31 and how.

### SPM Improvement Plan for Key Action 31

CA SPM	Specific description of how Key Action 31 will improve this CA SPM
CA SPM 1a	<p>The HHAP funds will be used for regional coordination, regional planning and application process, reporting, and grant administration. This Key Action includes Administrative Funding for Tulare County, Kings County, and the CoC.</p> <p>This will impact Measure 1a: The number of people accessing services who are experiencing homelessness, by bringing together service providers to discuss the services and supports available to the region.</p>

**Clear metric for how success of Key Action 31 will be measured**

All partners will meet on at least a quarterly basis to assess progress toward coordination of activities such as through the hosting of monthly case management roundtables, stakeholder group such as the Tulare Countywide Task Force on Homelessness, and the Kings County Homelessness Collaborative.

**Lead Entity for Key Action 31**

Visalia/Kings, Tulare Counties CoC

**Collaborating entity/ies for Key Action 31**

Tulare County, Kings County

# Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 31

Milestones for Key Action 31

Target dates for Key Action 31 milestones

Hold monthly stakeholder meetings.

Target date for completing Key Action 31  
6/30/2029

## Funding Sources for Key Action 31

### Funding Sources for Key Action 31

Funding source	Description of how the funding will contribute to the achievement of Key Action 31	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	Funding of administrative support.	Administrative Costs

Identify which of the following equity improvement areas will be addressed by Key Action 31.

## Equity Areas for Key Action 31

Equity area	Description of how Key Action 31 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Equity is a key item discussed during case management roundtable meetings and stakeholder meetings.

## Key Action 32

### Description

Funding support of the Homeless Management Information System (HMIS) through KTHA

Identify which CA SPM(s) will be improved by Key Action 32 and how.

## SPM Improvement Plan for Key Action 32

CA SPM	Specific description of how Key Action 32 will improve this CA SPM
CA SPM 1a	<p>The HMIS is the center point of all homeless response activities. Without this system, we lack the ability to track progress.</p> <p>This will impact Measure 1a: Number of people accessing services who are experiencing homelessness, by providing data to those served, those who have accepted services, and those still needing to be linked to services and supports. HMIS is a vital link to meeting the needs of the homeless population. This HMIS system provides vital information to the community we serve.</p>

**Clear metric for how success of Key Action 32 will be measured**  
 The HMIS will receive supportive funding from each eligible applicant.

**Lead Entity for Key Action 32**  
 Visalia/Kings, Tulare Counties CoC

**Collaborating entity/ies for Key Action 32**  
 Kings County, Tulare County

## Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 32

Milestones for Key Action 32	Target dates for Key Action 32 milestones
HMIS will receive funding	6/30/2026

**Target date for completing Key Action 32**  
 6/30/2029

## Funding Sources for Key Action 32

Funding source	Description of how the funding will contribute to the achievement of Key Action 32	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	Funding enables access and maintenance of the HMIS.	HMIS

Identify which of the following equity improvement areas will be addressed by Key Action 32.

## Equity Areas for Key Action 32

Equity area	Description of how Key Action 32 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	The HMIS collects data on all homeless activities and provides the data necessary to inform our local decision-making processes.

## Section 4. HHAP 6 Funding Plan

### 4. HHAP-6 Funding Plan

**State Priorities for HHAP 6 Funding:** HHAP 6 is intended to reflect the state’s priorities to prevent and expeditiously reduce unsheltered homelessness through homelessness prevention activities and sustain existing Interim Housing Solutions, and Permanent Housing Solutions, including long-term sustainability of interim housing and permanent affordable housing.

To complete the HHAP 6 Funding Plan:

1. Identify the Administrative Entity submitting the budget.
  - Provide the Tax ID/TIN, primary contact for the contract, contact email, contact phone, and address for where the HHAP 6 check will be mailed.
  - Provide the total dollar amount of the HHAP 6 allocation(s) being administered under the Funding Plan.
    - **Reminder: This must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.**
2. Describe all activities proposed to be funded by HHAP 6 in clear, specific terms, and:
  - Identify the HHAP 6 eligible use category under which each proposed activity is budgeted. Activities must be specific and may only be categorized under one eligible use category. Activities may not be categorized under multiple eligible use categories (including activities under the Youth Set Aside).
  - Provide the total dollar amount of HHAP 6 funding proposed for the activity.
    - **Reminder: Administrative costs may not exceed 7% of all monies received.**
    - **Reminder: The Youth Set Aside (YSA) amounts, when combined, must total at least 10% of all monies received.**
  - Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.
  - **The total HHAP 6 funding proposed for the activity** should account for all dollars budgeted toward that activity. These amounts, when added, must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.
3. Indicate whether the budget proposes to support ANY:
  - New Interim Housing (aside from those designated in the Youth Set Aside) and/or
  - Non-Housing Solutions.

**Note: If the HHAP 6 budget proposes spending on New Interim Housing and/or Non-Housing Solutions, the region must document the sustainability of its permanent housing portfolio, as outlined in NOFA section IV.A.4.c, in the next section of this application.**

## **Funding Plans from Administrative Entity/ies in Visalia/Kings, Tulare Counties CoC Participating in this Application**

### **Administrative Entity 1**

**Which Administrative Entity is submitting the below budget?**

Visalia/Kings, Tulare Counties CoC

**Tax ID**

270522489

**TIN**

W9 KTHA.pdf

**Primary contact for the contract**

Leticia Hinojosa

**Title**

Executive Director

**Email**

leticiah@kthomelessalliance.org

**Phone**

(559) 738-8733

**Address where HHAP 6 check will be mailed**

PO Box 1742, Visalia, California 93279

## **Funding Plan - Visalia/Kings, Tulare Counties CoC**

**\$ Total HHAP-6 Allocation(s) Administering**

\$2,037,672.92

### **4.a. Proposed Funding Activities**

#### **Activity 1**

**Describe Activity 1 in clear, specific terms.**

**Funding Plan Description - Activity 1**

Administration, overseeing the HHAP 6 grant invoices and allocations to partner agencies

**Identify the HHAP 6 eligible use under which Activity 1 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 1**

Administrative Costs

**Identify the total HHAP 6 funding proposed for Activity 1.**

**Funding Plan Amount - Activity 1**

\$135,859.83

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.**

#### **Funding plan activity 1 Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve**

Key action 31

#### **Activity 2**

**Describe Activity 2 in clear, specific terms.**

**Funding Plan Description - Activity 2**

The funds will be allocated to Kings United Way to continue to oversee HMIS and provide monthly reports and trainings to HHAP grantees.

**Identify the HHAP 6 eligible use under which Activity 2 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 2**

HMIS

**Identify the total HHAP 6 funding proposed for Activity 2.**

**Funding Plan Amount - Activity 2**

\$20,376.73

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.**

## **Funding plan activity 2Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve**

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Key action 32

## **Activity 3**

**Describe Activity 3 in clear, specific terms.**

**Funding Plan Description - Activity 3**

CSET YAB staff will provide Rapid Rehousing funds for 6 youth experiencing homelessness for 6 months and provide case management. They will work with the Coordinated Entry Manager to prioritize youth for available long-term housing choice vouchers.

**Identify the HHAP 6 eligible use under which Activity 3 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 3**

YSA: Rapid Rehousing/ Rental Subsidies

**Identify the total HHAP 6 funding proposed for Activity 3.**

**Funding Plan Amount - Activity 3**

\$203,767.29

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.**

## **Funding plan activity 3Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve**

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Key action 12

## **Activity 4**

**Describe Activity 4 in clear, specific terms.**

**Funding Plan Description - Activity 4**

The funds will support the Visalia Navigation Center's daily operations.

**Identify the HHAP 6 eligible use under which Activity 4 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 4**

Operating Expenses – Interim Housing

**Identify the total HHAP 6 funding proposed for Activity 4.**

**Funding Plan Amount - Activity 4**

\$1,184,182.56

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.**

## **Funding plan activity 4Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve**

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Key action 8

## **Activity 5**

**Describe Activity 5 in clear, specific terms.**

**Funding Plan Description - Activity 5**

Eden House is a 21-bedroom interim shelter in Visalia. The funds will support the daily operations of the navigation center.

**Identify the HHAP 6 eligible use under which Activity 5 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 5**

Operating Expenses – Interim Housing

**Identify the total HHAP 6 funding proposed for Activity 5.**

**Funding Plan Amount - Activity 5**

\$69,961.25

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.**

## **Funding plan activity 5Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve**

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Key action 15

## **Activity 6**

**Describe Activity 6 in clear, specific terms.**

**Funding Plan Description - Activity 6**

In Hanford, the funds will be used to support the Barbara Seville Shelter that is a family shelter and Domestic Violence Shelter. They have currently started to utilize a Housing First approach and enroll participants into HMIS and the comparable DV HMIS site. Staff work closely with Coordinated Entry for available referrals into housing placements.

**Identify the HHAP 6 eligible use under which Activity 6 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 6**

Operating Expenses – Interim Housing

**Identify the total HHAP 6 funding proposed for Activity 6.**

**Funding Plan Amount - Activity 6**

\$423,525.26

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 6 supports.**

**Funding plan activity 6 Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve**

Key action 24

**Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?**

No

**Does this budget propose to fund any Non-housing Solutions?**

No

**Administrative Entity 2**

**Which Administrative Entity is submitting the below budget?**

Kings County

**Tax ID**

94-6000814

**TIN**

W-9 County of Kings 2025.pdf

**Primary contact for the contract**

Brandon Moreno

**Title**

Program Specialist

**Email**

brandon.moreno@co.kings.ca.us

**Phone**

(559) 852-2232

**Address where HHAP 6 check will be mailed**

1400 West Lacey Blvd., Building 8, Hanford, California 93230

# Funding Plan - Kings County

\$ Total HHAP-6 Allocation(s) Administering  
\$470,129.14

## 4.a. Proposed Funding Activities

### Activity 1

Describe Activity 1 in clear, specific terms.

#### Funding Plan Description - Activity 1

Administration, regional coordination, planning and application process and grant administration

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

#### Funding Plan Selection - Eligible Use Category for Activity 1

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 1.

#### Funding Plan Amount - Activity 1

\$32,909.04

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

### Funding plan activity 1 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 31

### Activity 2

Describe Activity 2 in clear, specific terms.

#### Funding Plan Description - Activity 2

The funds will be used to support the Barbara Seville Shelter that is a family shelter and Domestic Violence Shelter. They have currently started to utilize a Housing First approach and enroll participants into HMIS and the comparable DV HMIS site. Staff work closely with Coordinated Entry for available referrals into housing placements.

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

#### Funding Plan Selection - Eligible Use Category for Activity 2

Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 2.

#### Funding Plan Amount - Activity 2

\$50,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

## Funding plan activity 2 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key action 24

### Activity 3

Describe Activity 3 in clear, specific terms.

#### Funding Plan Description - Activity 3

Provide funding to the Kings County Transitional Housing Program Plus (THP+). This funding expands the program's capacity to serve individuals above its standard funding allocation. The program provides housing and supportive services to foster and former foster youth ages 18-24. All clients are entered into HMIS.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

#### Funding Plan Selection - Eligible Use Category for Activity 3

YSA: Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 3.

#### Funding Plan Amount - Activity 3

\$100,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

## Funding plan activity 3 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key action 27

### Activity 4

Describe Activity 4 in clear, specific terms.

#### Funding Plan Description - Activity 4

Rapid Rehousing/Rental Subsidies: These funds will continue to support clients and members of the public who have just lost their permanent home and have found another permanent home that they can enter. It will provide rental subsidies, deposits, landlord incentives, and move-in expenses for clients. This funding will help to sustain the existing housing programs that Kings County administers that have experienced funding cuts, e.g. CDSS's HSP, HDAP, BFH, and Home Safe programs.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

#### Funding Plan Selection - Eligible Use Category for Activity 4

Rapid Rehousing/ Rental Subsidies

**Identify the total HHAP 6 funding proposed for Activity 4.**

**Funding Plan Amount - Activity 4**

\$182,077.49

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.**

## **Funding plan activity 4Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve**

Key action 28

## **Activity 5**

**Describe Activity 5 in clear, specific terms.**

**Funding Plan Description - Activity 5**

Interim Housing - Hotel/Motel: These funds will help clients transition from one permanent housing situation to another by utilizing hotel/motel stays as an interim option. This funding will help to sustain the existing interim housing programs that Kings County administers that have experienced funding cuts, e.g. CDSS's HSP, HDAP, BFH, and Home Safe programs.

**Identify the HHAP 6 eligible use under which Activity 5 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 5**

Motel/Hotel Vouchers

**Identify the total HHAP 6 funding proposed for Activity 5.**

**Funding Plan Amount - Activity 5**

\$58,129.70

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.**

## **Funding plan activity 5Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve**

Key action 29

## **Activity 6**

**Describe Activity 6 in clear, specific terms.**

**Funding Plan Description - Activity 6**

Permanent Housing Services and Services Coordination: Provide case management, tenancy support and service coordination to individuals and families experiencing homelessness. This funding will help

to sustain the existing housing programs that Kings County administers that have experienced funding cuts, e.g. CDSS's HSP, HDAP, BFH, and Home Safe programs.

**Identify the HHAP 6 eligible use under which Activity 6 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 6**

Permanent Housing Services and Services Coordination

**Identify the total HHAP 6 funding proposed for Activity 6.**

**Funding Plan Amount - Activity 6**

\$47,012.91

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 6 supports.**

## **Funding plan activity 6 Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve**

Key action 30

**Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?**

No

**Does this budget propose to fund any Non-housing Solutions?**

No

## **Administrative Entity 3**

**Which Administrative Entity is submitting the below budget?**

Tulare County

**Tax ID**

94-6000545

**TIN**

GovTIN\_County of Tulare.pdf

**Primary contact for the contract**

Noah Whitaker

**Title**

Homeless Initiatives Program Coordinator

**Email**

nwhitake@tularecounty.ca.gov

**Phone**

(559) 624-7471

**Address where HHAP 6 check will be mailed**

5957 South Mooney Blvd, Visalia, California 93277

## **Funding Plan - Tulare County**

**\$ Total HHAP-6 Allocation(s) Administering**

\$1,437,773.59

## 4.a. Proposed Funding Activities

### Activity 1

**Describe Activity 1 in clear, specific terms.**

#### **Funding Plan Description - Activity 1**

Provide funding to the Tulare County Transitional Housing Program Plus (THP+). This funding expands the program's capacity to serve up to an additional nine (9) individuals above its standard funding allocation. The program provides housing and supportive services to foster and former foster youth ages 18-24. All clients are entered into HMIS.

**Identify the HHAP 6 eligible use under which Activity 1 is budgeted.**

#### **Funding Plan Selection - Eligible Use Category for Activity 1**

YSA: Operating Subsidies – Permanent Housing

**Identify the total HHAP 6 funding proposed for Activity 1.**

#### **Funding Plan Amount - Activity 1**

\$150,050.00

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.**

### Funding plan activity 1 Key Action Link

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve**

Key action 6

### Activity 2

**Describe Activity 2 in clear, specific terms.**

#### **Funding Plan Description - Activity 2**

Provide gap financing to the Visalia Warming Center, a seasonal interim housing site in the heart of downtown Visalia. The site is low-barrier and follows the housing first model. The center houses up to 75 people each night and has operated for seven seasons. The clients who are served at the shelter are entered into HMIS.

**Identify the HHAP 6 eligible use under which Activity 2 is budgeted.**

#### **Funding Plan Selection - Eligible Use Category for Activity 2**

Operating Expenses – Interim Housing

**Identify the total HHAP 6 funding proposed for Activity 2.**

#### **Funding Plan Amount - Activity 2**

\$161,944.80

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

## Funding plan activity 2 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

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Key action 9

### Activity 3

Describe Activity 3 in clear, specific terms.

#### Funding Plan Description - Activity 3

Provide gap financing to the Porterville Navigation Center, an interim housing site located in the City of Porterville. The site has 30 beds available to the community. The site is low-barrier and follows the housing first model. Through events called Local Initiatives Navigation Center (LINC), the site brings together multiple organizations to offer robust services to clients. All clients served are entered into HMIS.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

#### Funding Plan Selection - Eligible Use Category for Activity 3

Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 3.

#### Funding Plan Amount - Activity 3

\$868,177.32

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

## Funding plan activity 3 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

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Key action 10

### Activity 4

Describe Activity 4 in clear, specific terms.

#### Funding Plan Description - Activity 4

Provide gap financing to Eden House, an interim housing site with 22 beds located in the City of Visalia. The site is low-barrier and follows the housing-first model. It provides private rooms and support for families. Eden House offers robust, supportive services to help clients prepare to transition to Permanent Supportive Housing. All clients served are entered into HMIS.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

#### Funding Plan Selection - Eligible Use Category for Activity 4

Operating Expenses – Interim Housing

**Identify the total HHAP 6 funding proposed for Activity 4.**

**Funding Plan Amount - Activity 4**

\$157,601.47

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.**

## **Funding plan activity 4Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve**

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Key action 11

## **Activity 5**

**Describe Activity 5 in clear, specific terms.**

**Funding Plan Description - Activity 5**

Administrative costs, including the \$14,527 related to HMIS licensing fees.

**Identify the HHAP 6 eligible use under which Activity 5 is budgeted.**

**Funding Plan Selection - Eligible Use Category for Activity 5**

Administrative Costs

**Identify the total HHAP 6 funding proposed for Activity 5.**

**Funding Plan Amount - Activity 5**

\$100,000.00

**Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.**

## **Funding plan activity 5Key Action Link**

**Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve**

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Key action 31

**Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?**

No

**Does this budget propose to fund any Non-housing Solutions?**

No

## **Section 4.b-d. Housing Portfolio**

### **Housing Portfolio**

## **Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios**

### Steps to complete this section:

To complete 4.b. Sustainability of the Region's Interim Housing Portfolio:

1. Identify the total existing Interim Housing shelters and beds (beds) in the region.
2. If proposing to use HHAP 6 to fund New Interim Housing solutions, aside from those designated for the Youth Set Aside, Eligible Applicants must identify the total beds proposed to be added during the grant term (FY24/25-28/29) in the region and are required to complete 4c, the Sustainability of the Region's Permanent Housing Portfolio.
3. Identify the total estimated capital and operating costs for the beds (existing and, if applicable, proposed to be added) during the grant term.
4. Identify the funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for the beds in the region for the grant term.

### To complete 4.c. Sustainability of the Region's Permanent Housing Portfolio:

#### **Required if any regional partner is proposing to spend HHAP 6 funding on New Interim Housing solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions.**

For the region's existing, at-risk, and proposed permanent affordable housing identify all the following:

1. The total (existing, at-risk, and proposed) permanent affordable housing developments and units (developments) in the region. Data for existing and at-risk developments can be provided by HCD upon request.

**Note: Developments proposed includes those currently seeking permanent housing funding or operations support in the region which still have a financing or supportive services and operations funding gap.**

2. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments during the grant term.
3. The funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for (existing, at-risk, and proposed) developments in the region for the grant term.

### To complete 4.d. Documentation of Youth Set Aside Requirement:

1. Certify that the region has budgeted at least 10 percent of each HHAP 6 allocation to be spent on services for homeless youth (as defined in HSC 50216(l)).

## **4.b. Sustainability of the Region's Interim Housing Portfolio**

### **Region's Interim Housing Portfolio**

**Number of Existing Interim Beds (beds) within the Region**

227

**(If Applicable) Number of Interim Beds Proposed to be added within the grant term (FY24/25-28/29)**

0

**Total Estimated Capital and Operating Cost for the Existing and Proposed Beds during the grant term**

\$25,394,217.00

**Funding Sources Realizing and Sustaining the Estimated Capital and Operating Costs for Beds in the Region within the Grant Term (FY24/25-FY28/29)**

<b>Funding Source</b>	<b>Amount Dedicated</b>
City of Visalia ERF (Visalia Navigation Center) FY 25/26, 26/27, 27/28, 28/29	\$4,000,000.00
PLHA (Visalia Navigation Center FY 25/26, 26/27, 27/28, 28/29) (Warming Center FY 25/26, 26/27, 27/28, 28/29)	\$1,411,600.00
City of Visalia SAH (Visalia Navigation Center) FY 25/26, 26/27, 27/28, 28/29	\$1,000,000.00
Day 1 Families (Visalia Navigation Center) FY 25/26, 26/27, 27/28	\$400,000.00
Kaweah Health (Visalia Navigation Center) FY 25/26, 26/27, 27/28, 28/29	\$400,000.00
Behavioral Health Bridge Housing (Visalia Navigation Center) (Eden House) FY 25/26, 26/27	\$1,575,478.00
Community Services Block Grant (Visalia Navigation Center) FY 25/26, 26/27, 27/28, 28/29	\$400,000.00
KTHA Continuum of Care Funding (Visalia Navigation Center) FY25/26	\$200,000.00
Visalia Senior Housing (Visalia Navigation Center) FY25/26, 26/27, 27/28, 28/29	\$400,000.00
Insurance Revenue (Porterville Navigation Center) FY25/26, 26/27, 27/28, 28/29	\$5,807,384.00
Contract Revenue (Porterville Navigation Center) FY25/26, 26/27, 27/28, 28/29	\$88,000.00
Cited Round 3 (Porterville Navigation Center) FY25/26	\$233,579.00
Insurance Revenue (Eden House) FY25/26, 26/27, 27/28, 28/29	\$3,867,176.00
Client Housing Assistance Revenue (Eden House) FY25/26, 26/27, 27/28, 28/29	\$48,000.00

County of Tulare HHAP 6 Allocation (Warming Center, Porterville Nav, Visalia Nav) FY25/26, 26/27 and partial 27/28	\$1,187,773.59
Kings Tulare Homeless Alliance HHAP 6 Allocation (Visalia Nav Center, Eden House) FY25/26, 26/27 and partial 27/28	\$1,254,143.81
Total Revenue Annual (Barbara Seville Family and Domestic Violence Shelter)	\$537,587.00
Kings Tulare Homeless Alliance HHAP 6 Allocation (Barbara Seville Family and Domestic Violence Shelter) FY25/26, 26/27, 27/28, and partial 28/29	\$416,747.99
Annual Expenses (Barbara Seville Family and Domestic Violence Shelter)	\$650,064.38
PLHA (Porterville Navigation Center FY26/27, 27/28, 28/29)	\$974,792.37
MHSA/BHSA funding for Tulare County Projects	\$1,953,490.86

**Total Amount Dedicated Interim**  
 \$26,805,817.00

**Optional: Narrative Response of the Region's Plan to Sustain Interim Housing**

**4.d. Documentation of Youth Set Aside Requirement**

By checking the box below, I certify that at least 10 percent of each HHAP 6 allocation is set-aside for youth (defined in HSC 50216(l)), as required by HSC 50241(e).

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Yes

**Section 5. Regional Memorandum of Understanding (MOU) and Application Certification**

**5. MOU and Certification**

Steps to complete this section:

1. **Upload** the Memorandum of Understanding (MOU) as specified below.
2. **Complete** the certification to indicate all information included in this regional application is true and accurate.

**Memorandum of Understanding (MOU)**

**Memorandum of Understanding (MOU)**  
 KCHSA KTHA HHAP Interagency Agreement - Executed.pdf  
 Tulare County KTHA MOU signed 08.27.25 (Board Date 08.26.25) - 32373.pdf

**Supporting Documentation (Optional)**

## Certification

### Participating Eligible Applicant 1

**Participating Eligible Applicant**  
Visalia/Kings, Tulare Counties CoC

**Certification [ParticipatingEligibleApplicant]**

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

**Name**

Leticia Hinojosa

**Phone**

(559) 723-9220

**Email**

leticiah@kthomelessalliance.org

### Participating Eligible Applicant 2

**Participating Eligible Applicant**  
Kings County

**Certification [ParticipatingEligibleApplicant]**

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

**Name**

Brandon Moreno

**Phone**

(559) 852-2232

**Email**

brandon.moreno@co.kings.ca.us

### Participating Eligible Applicant 3

**Participating Eligible Applicant**  
Tulare County

**Certification [ParticipatingEligibleApplicant]**

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

**Name**

Noah Whitaker

**Phone**

(559) 624-7471

**Email**

NWhitake@tularecounty.ca.gov