



HHAP Round 6 Regionally Coordinated Homelessness Action Plan Section 1. Regional Identification and Contracting Information

Steps to complete this section:

1. Select the Continuum of Care (CoC) Region. The definition of “Region” is the geographic area served by a county, including all cities and the CoC or CoCs within it (HSC 50230(v)).
2. Indicate which Eligible Applicants are applying together as a region for HHAP 6 (i.e., which Eligible Applicants will administer the Regionally Coordinated Homelessness Action Plan and be signatory to the Memorandum of Understanding). Eligible Applicants for HHAP 6 are all counties, all Continuums of Care, and Large Cities.
3. For each participating Eligible Applicant, indicate whether and how the Eligible Applicant intends to contract with HCD (i.e., indicate whether the Eligible Applicant will act as their own Administrative Entity, or designate one of the other regional partners to administer their allocation and act as the Administrative Entity on their behalf).

Regional Application Participation

Continuums of Care (CoCs)

- A CoC that serves a single county **must** apply as part of the regional application with the county and any overlapping Large Cities. In this case, the CoC should select: *“Is participating in this regional application as an Eligible Applicant.”*
- A CoC that serves multiple counties **must either**: apply as part of a single regional application with multiple counties and any overlapping Large Cities **or** participate in the regional application of each overlapping county and the Large Cities therein. When the CoC is participating in multiple regional applications, the CoC should select: *“Is participating in this regional application as an Eligible Applicant”* for the regional application that will include the CoC’s HHAP 6 funding plan, and should select: *“Is participating in this regional application as a collaborator”* for all other regional applications they are participating in. This will help to ensure the CoC’s funding plan is only collected on a single regional application.

Large Cities (“City” or “Cities”)

Large Cities must apply as part of the regional application with the applicable county and CoC.

Counties

- In a CoC that serves a single County, the County **must** apply as part of a regional application with the CoC and any overlapping Large Cities.
- In a multi-county CoC, counties are **strongly encouraged** to apply in collaboration with other counties that are served by the same CoC. **At a minimum**, each County must apply with the overlapping CoC.

LA Region

All CoCs within the County of Los Angeles shall be considered part of a single region, along with the County and Large Cities within the county and therefore **must** apply together. (HSC § 50230(v)(2).)

Contracting

Each Eligible Applicant has the discretion to administer their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. The selections made in this section will indicate which Eligible Applicant will enter into contract with HCD to administer each Eligible Applicant's HHAP 6 allocation. For reference, [HHAP 6 allocations](#) are available on HCD's HHAP website.

The Administrative Entity is responsible for meeting the terms and conditions of the contract, which include, but is not limited to, contracting (when necessary) with sub-recipients, and fulfilling all monthly, annual, final, and Homeless Management Information System (HMIS) reporting requirements.

- **If you plan to contract with HCD to receive and administer only your (individual) HHAP 6 allocation**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection.
- **If you do not plan to contract with HCD and instead plan to identify another participating Eligible Applicant in the region to enter into contract with HCD to receive and administer your HHAP 6 allocation**, select: *"Identify another participating Eligible Applicant in their region to enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection. Once selected, you will be prompted to designate the Administrative Entity from a list of other Eligible Applicants in the region.
- **If you plan to contract with HCD to receive and administer multiple HHAP 6 allocations within your region**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region"* under the contracting selection.

Please select the Continuum of Care region
Marin County CoC

Marin County CoC Region

Marin County CoC

CA-507 Participation

Is participating in this single collaborative application with the regional partner(s) listed.

CA-507 Contracting

Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP 6 allocation

CA-507 Designated Administrative Entity

Marin County

Contact Title

Program Manager, Division of Homelessness & Coordinated Care

Name

Navid Gagne

Email

Navid.Gagne@MarinCounty.gov

Phone

(628) 667-5282

Marin County

Marin County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Marin County Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region

Contact Title

Program Manager, Division of Homelessness & Coordinated Care

Name

Navid Gagne

Email

Navid.Gagne@MarinCounty.gov

Phone

(628) 667-5282

Number of Contracts

1

Section 2. Documentation of Stakeholder Engagement

1. Provide the dates for which at least three public meetings were held to support the development of the Regionally Coordinated Homelessness Action Plan (Plan).
2. Describe how each stakeholder group from the list provided was invited and encouraged to engage in the Plan.
3. Describe the specific input from the public meetings that was incorporated into the Plan.
4. Certify that all participating Eligible Applicants met the process requirements for developing the Plan.

Meeting Dates

| Meeting Dates | Meeting Name or Identifier (optional) |
|---------------|---------------------------------------|
| 6/24/2025 | |
| 7/24/2025 | |
| 7/28/2025 | |
| 8/13/2025 | |

Stakeholder engagement

| Stakeholders | Description of how stakeholders were invited and encouraged to engage in the | Describe the specific input from stakeholders that was incorporated into the Plan |
|--------------|--|---|
|--------------|--|---|

public stakeholder process

| | | |
|--|--|---|
| <p>People with lived experience of homelessness, including but not limited to survivors of domestic violence.</p> | <p>-A flyer in English and Spanish was sent to the Marin County Lived Experience Advisory Board for distribution, as well as distributed to community partners.</p> <p>-The plan was presented in multiple public meetings before the Marin Board of Supervisors, Homeless Policy Steering Committee (HPSC), and an online meeting open to the public which included people with lived experience of homelessness.</p> | <p>Applicants received several pieces of input on Eligible Use Categories and proposed spending, including: more attention to homelessness prevention, housing stability, the need for expanded shelters, interim housing, and non-housing solutions (i.e., garbage service, showers, and public bathrooms).</p> <p>Their feedback was incorporated into the need for spending under the Eligible Use Category of Interim Housing Services and Services Coordination.</p> |
| <p>Youth with lived experience of homelessness.</p> | <p>-The Marin County Youth Advisory Board was invited to the meetings, and several youth with lived experience with homelessness were present and given the opportunity for feedback and input.</p> | <p>No direct input was received.</p> |
| <p>Local department leaders and staff of qualifying smaller jurisdictions, including child welfare, public welfare, health care, behavioral health, justice, and education system leaders.</p> | <p>-Through the CoC and the Marin Alliance to Stop Homelessness (MASH), invitations were forwarded to the Marin County Office of Education, as well as contacts within the 11 local city jurisdictions and the City of San Rafael Police Department.</p> | <p>Applicants received feedback from an elected City Council member from Novato who expressed his input about the need for more shared housing (permanent housing) and better data collection around first-time homelessness.</p> <p>Our budget includes \$500,000 specifically for Rapid Rehousing / rental subsidies as a way to sustain and expand Marin County's current permanent housing stock through rent support, landlord incentives, and expansion of landlord partnerships. This application recognizes our local need for greater rental support of permanent housing, which was pointed out by local leaders.</p> <p>We also added \$25,721.76 for HMIS data collection, which will provide licenses and support in order to secure better data collection, as requested.</p> |
| <p>Homeless services and housing providers, including</p> | <p>-A flyer in English and Spanish was distributed with meeting</p> | <p>Homeless service providers offered equal input in Categories 1, 2, and 3</p> |

developers of permanent affordable housing operating within the region.

dates to local providers to the Marin Alliance to Stop Homelessness, Marin HOPE (peer-to-peer online community), the HPSC, and other providers included in a targeted email mailing from the Division of Homelessness and Coordinated Care.

of the Eligible Use Categories (Permanent Housing Solutions, Homelessness Prevention, and Interim Housing Solutions).

The HPSC, which includes homeless service providers (and includes people with lived experience and other providers) made a motion at the second public meeting to recommend Permanent Housing Solutions and Homelessness Prevention and Diversion as primary use categories for the HHAP-6 CoC portion of funds. This decision was amended at the August HPSC meeting to place all funds in the Permanent Housing category.

Applicants also received direct input from Homeward Bound of Marin, a permanent housing provider for adults and families. The CEO attended the second public meeting and provided input prioritizing Category #1 – Permanent Housing Solutions.

Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region.

-A representative from Kaiser Permanente attended the third public meeting, reviewed information about the application and was provided with the opportunity for comment.

No direct input was received.

-Marin City Health and Wellness Center was invited to the second public meeting.

Street medicine providers, victim service providers, and other service providers directly assisting people within the region experiencing homelessness or at risk of homelessness.

-Applicants distributed a bilingual flyer in English and Spanish to providers who directly assist people experiencing homelessness or at risk of homelessness.

Applicants received feedback regarding the need for 1) eviction prevention / homeless prevention, as well as 2) flex funds and 3) permanent housing solutions for transition aged youth.

-The County collaborated with the CoC and the HPSC to spread the word of the public meetings, which provided a forum for feedback.

Taking this feedback into account, the Youth Set Aside amount for our application is \$493,857.70, which includes 20% of the County's allocation + 20% of the CoC's allocation, double the minimum 10% for the County and CoC portions each. These funds will be used for transition

aged youth.

Our application also provides funds for Housing Based Case Management and client support funds under Permanent Housing Services and Services Coordination, as a way to prevent homelessness.

| | | |
|--|--|-------------------------------|
| Federally recognized tribal governments pursuant to Section 4103 of Title 25 of the United States Code that are within the region. | -The Federated Indians of Graton Rancheria community, which includes western Marin County, was notified by email and provided a flyer in English and Spanish about the third public meeting. | No direct input was received. |
|--|--|-------------------------------|

Describe any other input from public meetings not captured above that was incorporated into the Plan.

Documentation of Stakeholder Engagement Narrative - Stakeholder Input

Marin County Board of Supervisors provided their respective input on the plan at the first public meeting, with elected Supervisors commenting on the HHAP6 application. This included the following input and feedback:

- Recognized the importance of housing-based case managers
- The need for homelessness prevention
- A question around case manager load
- Clarification on SPM #4.

Additionally, the Applicants received several anonymous comments during the third public meeting in the Q&A portion. We are unable to determine which sub-population the comments are coming from. The input includes prioritizing:

- Interim housing options, including capital and renovation funding and operational support;
- Strengthening and leveraging partnerships between the county/housing partners and community health providers.

Optional Upload: Stakeholder Engagement

EN_SP_HCC_HHAP Round 6 Flyer_FINAL.pdf

HPSC invitation to 7.24.25 meeting.pdf

HHAP-6 Staff Report 06.24.25 approved.pdf

By checking this box, I certify that all participating Eligible Applicants met the public meeting process requirements in statute (HSC Section 50240(d) and (e)) and in the [HHAP 6 NOFA](#) in developing the Regionally Coordinated Homelessness Action Plan, documented in Section 2 of this regional application.

I certify under penalty of perjury that all of the information in Section 2, above, is true and accurate to the best of my knowledge.

Open

Section 3. Regionally Coordinated Homelessness Action Plan

Applicants must submit a Regionally Coordinated Homelessness Action Plan (Plan) that fully complies with HSC section 50240(c). This Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants.

In developing the HHAP 6 Regionally Coordinated Homelessness Action Plans, regions should build upon their approved HHAP 5 Regionally Coordinated Homelessness Action Plans. This means regions should leverage and update information from their approved HHAP 5 Regionally Coordinated Homelessness Action Plan in corresponding sections of the proposed HHAP 6 Regionally Coordinated Homelessness Action Plan.

Regional Roles, Responsibilities, and Housing and Homelessness Service Policies

3.a. Regional Partners' Roles and Responsibilities

3.a.1. Outreach and Site Coordination

| Eligible Applicant | Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on citing of services, shelters, and interim and permanent housing in the region |
|--------------------|---|
| Marin County | <p>The County will collaborate with all 11 local municipalities to identify possible sites for interim and permanent housing options.</p> <p>The County will seek and apply for funding that supports outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness.</p> <p>The County will manage the funding it receives and execute related contracts. The County will continue to fund and administer programs that serve individuals experiencing homelessness or at risk of experiencing homelessness within the region.</p> <p>The County will coordinate, connect, and deliver services to individuals experiencing homelessness or at risk of homelessness within the region. This includes direct services as well as staffing case conferencing coordination meetings between multiple providers to coordinate outreach and brainstorm appropriate support for each individual of focus.</p> <p>Community partner Community Action Marin (CAM) supports four regionally focused outreach teams (Novato, Central Marin, San Rafael, Southern Marin) and the Downtown Streets Team supports outreach teams at two ERF encampments visit encampments to build trust with individuals experiencing homelessness and offer immediate support such as wellness checks, food, clothing, and crucial supplies. Over time, these same outreach workers connect residents with</p> |

mental health care, housing programs, and other resources to help them move toward permanent housing and stability.

Community Action Marin also provides outreach to up to 180 unaccompanied youth (ages 12-17) and Transitional Aged Youth (TAY, ages 18-24) per year by providing outreach, case management, financial assistance, housing navigation, and linkages to a variety of community supports.

Downtown Streets Team also provides specialized outreach to hard-to-reach individuals and provides outreach, case management, financial assistance, housing navigation and linkages to a variety of community supports.

Marin County CoC

The CoC will provide expert guidance to the County with regards to outreach and site coordination, siting and use of available public land, development of interim and permanent housing options, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness.

The CoC provides expert guidance and advice on outreach activities, and CoC member organizations are funded to conduct outreach and implement the following roles and responsibilities:

Direct engagement and support:

- Outreach workers actively seek out unsheltered individuals in public spaces, such as streets, parks, encampments, and meal centers. They work to build rapport and establish trusting relationships using a non-judgmental and patient approach.
- Providing immediate, tangible support. This can include distributing food, water, hygiene kits, and harm reduction resources like naloxone.
- Facilitate a direct, personalized connection to a provider who can continue assistance.

Assistance and case management:

- Through one-on-one interaction, workers conduct screenings and intake interviews to learn about a person's situation, needs, and barriers to housing.
- Help clients obtain vital documents, such as birth certificates and Social Security cards, which are needed to access housing and benefits.
- Set housing goals and develop personalized plans for securing stable accommodation. This can include applying for subsidized housing, exploring shared housing, or seeking family reunification.

System navigation and coordination:

- Outreach is the main entry point to the Coordinated Entry System (CES). Workers ensure that the most vulnerable individuals are prioritized for housing placements.
- Outreach workers act as advocates for their clients when they face barriers to receiving services.

3.a.2. Siting and Use of Available Land

| Eligible Applicant | Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region |
|--------------------|---|
| Marin County | Marin County will collaborate with all 11 local municipalities, including the CoC, to coordinate and/or facilitate land use and development. We also collaborate with other County departments, including the Public Works and the Community Development Agency. |
| Marin County CoC | Marin County CoC will provide advice on site development, and, when appropriate, assist the County with land use and development. |

3.a.3. Development of Shelter, Interim and Permanent Housing Options

| Eligible Applicant | Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing |
|--------------------|--|
| Marin County | Marin County will collaborate with all 11 local municipalities to facilitate development of interim and permanent housing options. This will include, but is not limited to, seeking funding and administering contracts, including with developers of permanent supportive housing. Marin County has increased the availability of permanent supportive housing by 159% since 2016 from 336 units to 871 units. Homekey projects have added a total of 151 permanent housing beds to the County. These include the following additional Homekey projects: In 2025, Marin County celebrated the opening of Casa Canal, a Project Homekey funded site, which transformed a former office building in San Rafael into 40 units of permanent housing with on-site supportive, mental health services. The Casa Canal project was funded by Project Homekey, California Housing Accelerator programs, the County of Marin, and was developed by Eden Housing. 1591 Casa Buena in Corte Madera – 18 units – Casa Buena is a partnership between the County, Marin Housing Authority, Town of Corte Madera, and Homeward Bound of Marin. |

1251 S. Eliseo Drive in Larkspur – 43 units – This is a partnership among the County, Marin Housing Authority, City of Larkspur, and Episcopal Community Services of SF/Marin and was the first supportive housing project in the County.

Marin County will collaborate with all 11 local municipalities to facilitate development of interim and permanent housing options. This will include, but is not limited to, seeking funding and administering contracts, including with developers of permanent supportive housing.

Marin County has increased the availability of permanent supportive housing by 88.6% since 2016 from 336 units to 871 units.

Homekey projects have added a total of 151 permanent housing beds to the County. These include the following additional Homekey projects:

In 2025, Marin County celebrated the opening of Casa Canal, a Project Homekey funded site, which transformed a former office building in San Rafael into 40 units of permanent housing with on-site supportive, mental health services. The Casa Canal project was funded by Project Homekey, California Housing Accelerator programs, the County of Marin, and was developed by Eden Housing.

1591 Casa Buena in Corte Madera – 18 units – Casa Buena is a partnership between the County, Marin Housing Authority, Town of Corte Madera, and Homeward Bound of Marin.

1251 S. Eliseo Drive in Larkspur – 43 units – This is a partnership among the County, Marin Housing Authority, City of Larkspur, and Episcopal Community Services of SF/Marin and was the first supportive housing project in the County.

Puett Place in Novato – 24 units for unhoused veterans – This is a partnership between the County, Marin Housing Authority, City of Novato, and Homeward Bound of Marin and is the first Veteran only site in Marin.

Sweeney Place in Novato - 26 units for formerly homeless individuals and families engaged in the workforce – This is a partnership between the County, Marin Housing Authority, City of Novato, and Homeward Bound of Marin.

Marin County CoC

Marin County CoC representatives, including elected officials, CBO staff partners, and staff from other County departments (i.e. the Community Development Agency) work collaboratively with the County to determine homelessness funding allocations, provide subject matter expertise, and engage with housing developers. Plans for the development of new shelter, interim, and permanent housing development are presented formally to the CoC thought committees or the larger Steering Committee to strategize and obtain feedback on expanding access to interim and permanent housing for vulnerable

groups, including transition age youth and older adults.

Since the Marin CoC is staffed with Marin County employees, the region is intrinsically structured to support input, collaboration, and coordination. The CoC and County collaboration has resulted, to date, in an increase in the availability of permanent supportive housing by 159% since 2016 from 336 units to 871 units.

In addition, the CoC and the County have collaborated in the following ways regarding the development of interim and permanent housing options and financing coordination:

-CoC and County have collaborated on every HHAP round of funding (five rounds, plus the current application sixth round) as well as Project Homekey.

-The CoC and County work together to identify priorities for HHAP, which has resulted in designating HHAP funds to support 12 permanent housing or interim shelter and outreach projects, two family housing-based case management projects, and one senior shallow rent subsidy pilot.

-Marin County (CoC lead agency) has led four successful Project Homekey applications in close partnership with CoC member agencies, resulting in 151 new permanent supportive housing beds.

-Provides expertise while applying for grants that include supportive services, interim housing, and shelter (i.e., motel vouchers in ERF applications).

3.a.4. Coordination of and Connection to Service Delivery

| Eligible Applicant | Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness |
|--------------------|--|
| Marin County | <p>Marin County will collaborate with all 11 local municipalities and community partners to ensure coordination and connection to service delivery.</p> <p>Marin County funds and supports a comprehensive system of care services including outreach, shelter, transitional housing, housing-based case management, permanent supportive housing, CalAIM supports, HMIS data collection, and coordination of county managed entitlements and services.</p> <p>Marin County has also partnered with all 11 local municipalities to jointly (50/50) fund additional services that address the impact of homelessness on municipalities. These have included services for: encampment management and clean-up, showers, housing-based case management, and construction/renovation of housing units.</p> |

Additionally, in January 2026, Marin County will undergo its biennial Point In Time Homeless Count, which is a huge coordination among service providers, cities, people with lived experience, and volunteers in order to more accurately update data used for program and planning purposes.

Marin County implements a Coordinated Care Initiative, which is a collaboration between the County's HHS divisions (Behavioral Health, Public Health, Social Services, & Homelessness & Coordinated Care) to set priorities for impactful services for people experiencing homelessness. This initiative includes identifying, for each person experiencing homelessness, the services and benefits they currently have access to, identifying what further services and benefits they are eligible for, and connecting individuals and families to the identified benefits and services.

Persons experiencing homelessness who are enrolled in programs by the Division of Homelessness & Coordinated Care are connected to a Social Services eligibility worker to determine which additional benefits they may be entitled to receive.

Funds under the Mental Health Services and Behavioral Health Services Acts support the new Casa Canal site in San Rafael, which is in an area of concentrated poverty identified by the US Census Bureau that does not allow for project-based sites and Section 8 vouchers. This site provides 40 Permanent Supportive Housing units for formerly homeless individuals with a Serious Mental Illness (SMI) diagnosis.

Through a Behavioral Health Bridge Housing (BHBH) grant, Marin County Behavioral Health & Recovery Services staff collaborate with the Division of Homelessness and Coordinated Care to ensure individuals with serious mental illness who are homeless receive treatment support, Housing Based Case Management, and a connection to a permanent housing destination.

Marin County CoC

Marin County CoC will provide expertise and strategic partnership on coordination of and connection to service delivery, and as necessary establish working groups on specific topics.

Both the County and the CoC hold regular case conferencing meetings on the following topics:

- Chronic Cases
- Housing Second
- Rapid Rehousing
- Transitional Age Youth
- Veterans Cases
- Family Cases (with partner Homeward Bound of Marin)
- West Marin
- Southern Marin
- San Rafael

- Novato
- Binford Road Encampment.

These meetings occur bi-weekly and are either based on sub-population and/or geography in the region.

3.a.5. Policies for Addressing Encampments

| Encampment | Estimated Population | What are the region's specific plans to address this encampment? | What are the Key Milestone Dates to carry out the described plan? | ERF Status (site funded by ERF) | ERF Contract # | Are there current plans to submit an ERF application to address this site? | Lead Entity for addressing this encampment |
|------------|----------------------|--|---|---------------------------------|----------------|--|--|
| | | | | No | | No | |
| | | | | No | | No | |

Optional Upload: Encampments Excel
 Marin County Encampments Info to Submit Revised.xlsx

Eligible Applicants with a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Fully or Partially Compliant

| Eligible Applicant | Applicant confirms the plan complies with the Cal ICH Guidance on Addressing Encampments? | If you selected "Yes, in part," describe what elements of the policy do comply with the Cal ICH Guidance on Addressing Encampments, and specifically how they comply. | Provide a link to the policy or upload a copy below |
|--------------------|---|---|---|
| Marin County | Yes | | |

Upload: Copy of Formal Policy to Address Encampments
 Marin CAMP Standards 2025.pdf
 FINAL 15 Day Notice - Jan 2026 Revision.pdf

Eligible Applicants without a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Nonexistent

| Eligible Applicant | Describe existing efforts to address encampments | Does the Eligible Applicant actively commit to adopting a policy that complies with the Cal ICH Guidance on Addressing Encampment? | Provide a specific timeline, including dates, for future adoption of formal policies that comply with the Cal ICH Guidance on Addressing Encampments |
|--------------------|--|--|--|
| | | Yes | |
| | | No | |

3.a.6. Housing Element Compliance

| Large City or county Eligible Applicant | Is this Eligible Applicant's Housing Element Compliant? | If not compliant, provide a timeline for all relevant milestones to achieve compliance (refer to Guidance and Example timeline and milestones for required level of detail) |
|---|---|---|
| Marin County | Yes | |

3.a.7. Housing Element Implementation

| Large City or county Eligible Applicant | Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein? | If not, provide a specific timeline and plan with dates to implement the past due programs. |
|---|--|---|
| Marin County | Yes | |

3.a.8. Prohousing Designation

| Large City or county Eligible Applicant | Current Prohousing Designation Status | For Eligible Applicants that have not yet applied or do not plan to apply, list the Prohousing Policies (as described in the Prohousing application) that they have adopted or plan to adopt in the future. |
|---|--|---|
| Marin County | Plans to apply for Prohousing Designation. | The County of Marin has not applied for Prohousing Designation but has the following |

prohousing policies in our
 Housing Element: Prohousing
 Policy Description Density
 bonus programs that allow
 additional density for additional
 affordability beyond minimum
 statutory requirements (Gov.
 Code, § 65915 et seq.).
 Increasing allowable density in
 low-density, single-family
 residential areas beyond the
 requirements of state Accessory
 Dwelling Unit Law, (Gov. Code,
 §§ 65852.2, 65852.22) (e.g.,
 permitting more than one
 converted ADU; one detached,
 new construction ADU; and one
 JADU per single-family lot), and in
 a manner that exceeds the
 requirements of SB 9 (Chapter
 192, Statutes of 2021, Gov. Code,
 §§ 65852.21, 66411.7). Zoning
 or other land use designation
 methods to allow for residential or
 mixed uses in one or more non-
 residential zones (e.g.,
 commercial, light industrial).
 Qualifying non-residential zones
 do not include open space or
 substantially similar zones.
 Modification of development
 standards and other applicable
 zoning provisions or land use
 designation methods to promote
 greater development intensity.
 Potential areas of focus include
 floor area ratio, height limits,
 minimum lot or unit sizes,
 setbacks, and allowable dwelling
 units per acre. Establishment of
 an inclusionary housing program
 requiring new developments to
 include housing affordable to and
 reserved for low- and very low-
 income households, consistent
 with the requirements of AB 1505
 (Chapter 376, Statutes of 2017,
 Gov. Code, § 65850.01).
 Acceleration of Housing
 Production Timeframes
 Establishment of ministerial
 approval processes for multiple
 housing types, including, for

example, single-family, multifamily and mixed-use housing. Acceleration of Housing Production through the establishment of streamlined, program-level CEQA analysis and certification of general plans, community plans, specific plans with accompanying Environmental Impact Reports (EIR), and related documents.

Streamlining Housing Development: Documented practice of streamlining housing development at the project level, such as by enabling a by-right approval process or by utilizing statutory and categorical exemptions as authorized by applicable law, (e.g., Pub. Resources Code, §§ 21155.1, 21155.4, 21159.24, 21159.25; Gov. Code, § 65457; Cal Code Regs., tit. 14, §§ 15303, 15332; Pub. Resources Code, §§ 21094.5, 21099, 21155.2, 21159.28). Absence or elimination of public hearings for projects consistent with zoning and the general plan.

Reduction of Construction and Development Costs Waiver or significant reduction of development impact fees for residential development with units affordable to Lower-Income Households. This provision does not include fees associated with the provision of housing affordable to Lower-Income Households (e.g., inclusionary in lieu fees, affordable housing impact fees, and commercial linkage fees).

Adoption of policies that result in less restrictive requirements than Government Code sections 65852.2 and 65852.22 to reduce barriers for property owners to create ADUs/JADUs. Examples of qualifying policies include, but are not limited to, development standards improvements, permit processing improvements,

dedicated ADU/JADU staff, technical assistance programs, and pre-approved ADU/JADU design packages. Adoption of other fee reduction strategies, including fee deferrals and reduced fees for housing for persons with special needs. This provision does not include fees associated with the provision of housing affordable to Lower-Income Households (e.g., inclusionary in lieu fees, affordable impact fees and commercial linkage fees). Accelerating innovative housing production through innovative housing types (e.g., manufactured homes, recreational vehicles, park models, community ownership, and other forms of social housing) that reduce development costs. Adoption of universal design ordinances pursuant to Health and Safety Code section 17959. Adoption of ordinances that reduce barriers, beyond existing law, for the development of housing affordable to Lower-Income Households. Providing Financial Subsidies Establishment of a housing fund or contribution of funds towards affordable housing through proceeds from approved ballot measures. Establishment of local housing trust funds or collaboration on a regional housing trust fund, which include the Jurisdiction's own funding contributions. The Jurisdiction must contribute to the local or regional housing trust fund regularly and significantly. Demonstration of regular use or planned regular use of funding (e.g., federal, state, or local) for preserving assisted units at-risk of conversion to market rate uses and conversion of market rate uses to units with affordability restrictions (e.g., acquisition/rehabilitation).

Provide grants or low-interest loans for ADU/JADU construction affordable to Lower- and Moderate-Income Households. Prioritization of local general funds to accelerate the production of affordable housing to Lower-Income Households. Development and regular use of a housing subsidy pool, local or regional trust fund, or other similar funding source sufficient to facilitate and support the development of housing affordable to Lower-Income Households. Prioritization of local general funds for affordable housing.

3.a.9. Housing Law Violations

| Large City or county Eligible Applicant | Does this Eligible Applicant have any potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team? | If yes, provide a specific timeline and plan with dates to resolve the issue. |
|---|---|---|
|---|---|---|

| | | |
|--------------|----|--|
| Marin County | No | |
|--------------|----|--|

3.a.10. Surplus Land

| Large City or county Eligible Applicant | Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230? | If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory. |
|---|---|--|
|---|---|--|

Marin County

Has a central inventory.

3.a.11. Annual Progress Report

Large City or county Eligible Applicant

Has this Eligible Applicant submitted a timely and complete annual progress report for at a minimum, the past two years?

Marin County

Yes

3.b System Performance Measures Improvement Plan

The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in [Section IV.A.3.b.i. of the HHAP 6 NOFA](#). The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated Homelessness Action Plan.

All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System Performance Measures Improvement Plan. Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region’s CA SPMs through use of local, state, and federal funds.

The System Performance Measures Improvement Plan must include:

- At least one Key Action related to reducing CA SPM: “The number of people experiencing unsheltered homelessness”
- At least one Key Action related to increasing CA SPM “the number of people exiting homelessness into Permanent Housing,” and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

Each Key Action must be described in clear, specific terms and must do the following:

1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).
2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
 - Note: At a minimum, all funding sources listed in Section IV.A.3.b.ii. of the HHAP 6 NOFA, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.
 - Note: For HHAP 6-funded Key Actions, include the eligible use category or categories as

applicable.

8. Describe how the Key Action will address system performance disparities and ensure racial and gender equity in at least one of the following areas: Service Delivery, Housing Placements, Housing Retention, Changes to procurement, or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Available Funding Sources in the Region

If applicable, list any funding sources mentioned in [Section IV.A.3.b.ii. of the HHAP 6 NOFA](#) that are not available in the region within the grant term (FY24/25-FY28/29).

Available Funding Sources NOT within the Region Narrative

N/A

Key Actions to Improve the Region's CA SPMs

Guidance:

Please note that all Key Actions are numbered to ensure Key Actions may be easily referenced in later parts of the regional application. Applicants can refer to the # provided. E.g., Key Action 1, Key Action 2, etc.

Key Actions

Key Action 1

Description

Improve data collection, quality and analysis to better track and understand potential disparities

Identify which CA SPM(s) will be improved by Key Action 1 and how.

SPM Improvement Plan for Key Action 1

| CA SPM | Specific description of how Key Action 1 will improve this CA SPM |
|----------|---|
| CA SPM 2 | First-time homelessness: Improved data collection and quality at intake reduces future first-time entries to homelessness. |
| CA SPM 4 | Length of time people experience homelessness: Improved data quality and analysis can inform approaches to address potential disparities, which can shorten overall time experiencing homeless. |

Clear metric for how success of Key Action 1 will be measured

- Increase tracking and assessment of number of Black/Latinx individuals with lived experience involved in RFPs, system level priority setting, evaluation, and communication
- Increase tracking and assessment of number of RFPs and contracts with expanded programs, policies, and services serving Black/Latinx individuals
- Increase number of evaluation measures that track the quality and quantity of expanded programs, policies, and services

- Increase in number of licensed users in HMIS system

Lead Entity for Key Action 1

Marin County

Collaborating entity/ies for Key Action 1

Continuum of Care, CBOs

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 1

| Milestones for Key Action 1 | Target dates for Key Action 1 milestones |
|---|--|
| Define baseline and targets for data | 9/30/2026 |
| Develop & implement regular system of assessing data outcomes to determine efficacy of addressing disparity gaps, use Race Equity Budgeting toolkit to help inform how to strategize and improve outcomes | 9/30/2027 |
| Target date for completing Key Action 1 9/30/2029 | |

Funding Sources for Key Action 1

Funding Sources for Key Action 1

| Funding source | Description of how the funding will contribute to the achievement of Key Action 1 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------|--|--|
| HHAP 5 | Will continue to fund existing data efforts, as well as a peer-to-peer community focused on building collaboration and improved information sharing amongst our CoC providers. They will also continue to fund administrative efforts needed to implement our race equity budgeting toolkit to help assess equity approach and impact of our work. | |
| HHAP 6 | Will continue to fund existing data efforts, as well as a peer-to-peer community focused on building collaboration and improved information sharing amongst our CoC providers. They will also continue to fund administrative efforts needed to implement our race equity budgeting toolkit to | Administrative Costs |

help assess equity approach and impact of our work.

Marin County General Funds

Will continue to fund existing data efforts, as well as a peer-to-peer community focused on building collaboration and improved information sharing amongst our CoC providers. They will also continue to fund administrative efforts needed to implement our race equity budgeting toolkit to help assess equity approach and impact of our work.

Identify which of the following equity improvement areas will be addressed by Key Action 1.

Equity Areas for Key Action 1

| Equity area | Description of how Key Action 1 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more) |
|---|--|
| Service Delivery | Identify program serving disproportionate # of Black/Latine individuals and families, and expand culturally competent, bi-lingual staff and program service models |
| Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. | Improved data tracking of progress in reducing disparities |

Key Action 2

Description

Improve data collection and analysis for improved system planning and to identify and address systemic gaps based on data.

Identify which CA SPM(s) will be improved by Key Action 2 and how.

SPM Improvement Plan for Key Action 2

| CA SPM | Specific description of how Key Action 2 will improve this CA SPM |
|----------|---|
| CA SPM 3 | Exits to Permanent Housing: Improving service notes and other data collection in HMIS for people seeking Rapid Rehousing services will improve coordination between RRH providers, reduce burden on people seeking assistance, improve matching to appropriate housing resources, and increase exits from homelessness to PH. |
| CA SPM 4 | Length of time people experience homelessness: Utilizing improved data allows for |

strategizing and process improvements that can impact outcomes like overall time homeless.

Clear metric for how success of Key Action 2 will be measured

- Increased completeness on HMIS Universal Data Elements (UDEs) across all active projects for two consecutive quarters.

- * Decrease occurrence of flagged programs in HDIS.

Lead Entity for Key Action 2

Marin County

Collaborating entity/ies for Key Action 2

CoC, CBOs

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 2

| Milestones for Key Action 2 | Target dates for Key Action 2 milestones |
|--|--|
| Create & implement internal dashboard measuring and tracking demographic disparities amongst people experiencing homelessness (to be used in first Key Action) | 3/31/2027 |
| Increase number of licensed users in HMIS system | 3/31/2027 |

Target date for completing Key Action 2

3/31/2027

Funding Sources for Key Action 2

Funding Sources for Key Action 2

| Funding source | Description of how the funding will contribute to the achievement of Key Action 2 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------------------|---|--|
| HHAP 5 | Allows us to provide HMIS licenses to increase assessments, and to provide technical assistance to contracted CM and Outreach staff | |
| HHAP 6 | Allows us to provide HMIS licenses to increase assessments, and to provide technical assistance to contracted CM and Outreach staff | HMIS |
| Marin County General Funds | Allows us to provide HMIS | |

licenses to increase assessments, and to provide technical assistance to contracted CM and Outreach staff

Identify which of the following equity improvement areas will be addressed by Key Action 2.

Equity Areas for Key Action 2

| Equity area | Description of how Key Action 2 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more) |
|------------------|---|
| Service Delivery | Identify program serving disproportionate number of Black/Latine individuals and families, and expand culturally competent, bi-lingual staff and program service models |

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. Improved data tracking of progress in reducing disparities

Key Action 3

Description

Maintain adult-focused interim shelter bed capacity

To reduce first-time instances of homelessness among people existing institutional settings particularly in jails, emergency departments, hospitals, and other systems of care and custody—Marin County is strengthening coordinated discharge pathways that work to prevent discharges into homelessness and ensure warm handoffs to housing and supportive services.

Coordinating Entities and How They Work Together

Marin County Health and Human Services (HHS), Division of Coordinated Care, is coordinating with the CoC, cities, and key community partners to implement an intentional institutional-exits approach, including:

- Homeward Bound of Marin Emergency Shelter Program (funded by HHS Division of Coordinated Care), which partners directly with the Marin County Jail Reentry Team to coordinate shelter access for people leaving jail; Jail Reentry arranges transportation for individuals entering shelter.
- Ritter Center – Custody to Community (funded by HHS Division of Coordinated Care), which partners directly with the Marin County Jail Reentry Team to identify jail residents experiencing or at risk of homelessness and provides pre-discharge case management to identify needs and establish housing supports at exit.
- Marin County CalAIM Justice Involved Steering Committee – CF/JI Workgroup, including representatives from Marin County Probation, HHS, Marin Community Clinics, and the Marin County

Sheriff's Office, meeting biweekly to identify shared needs of jail residents at risk of homelessness, develop solutions, and coordinate partnerships and operational improvements.

Activity Description: What the Region is Doing (Jail + Hospital/ED Discharge)

Under HHAP-6, the County will take a phased approach to build and strengthen cross-system coordination focused on preventing institutional discharges into homelessness.

1) Jail exits (current infrastructure + expansion):

- Identification and planning prior to release: Ritter Center's Custody to Community identifies individuals experiencing or at risk of homelessness and provides case management pre-discharge to assess needs and establish housing supports upon exit.
- Immediate shelter access and logistics at release: Through HHS-funded shelter partnerships, Homeward Bound of Marin coordinates shelter access for eligible individuals leaving jail, while the Jail Reentry Team coordinates transportation to ensure safe, direct entry into shelter rather than discharge to homelessness.
- Ongoing systems coordination: The CalAIM Justice Involved CF/JI Workgroup meets biweekly to resolve barriers, align roles, coordinate partners, and continuously improve the jail-to-community housing pathway.

2) Hospital/ED and other institutional exits (new cross-system coordination):

- The County will begin structured coordination with hospital emergency department and inpatient discharge planning teams to identify individuals at risk of homelessness prior to discharge and connect them to housing navigation and Coordinated Entry.
- Because the County does not operate its own clinic, implementation will occur in partnership with community-based organizations providing clinical, behavioral health, and supportive services, supporting continuity of care and housing stability upon discharge.

How Funding and Resources are Pooled/Braided to Achieve the Key Action

This strategy is supported through coordinated use of existing and new resources, with HHAP-6 used to complement—not duplicate—clinical and reentry services:

- HHS Division of Coordinated Care funding supports key discharge-related housing supports, including:
 - o Homeward Bound's emergency shelter program (jail exit shelter access)
 - o Ritter Center's Custody to Community program (pre-discharge case management and housing supports)
- CalAIM Justice-Involved planning and coordination occurs through the CF/JI Workgroup, aligning cross-agency implementation and problem-solving.
- The County is in early stages of implementing Enhanced Care Management (ECM) within the jail, which will strengthen pre-release planning and coordination of health/behavioral health services and referrals.
- HHAP-6 funding will enhance these efforts by supporting:
 - o Housing navigation and warm handoffs at discharge/release
 - o Cross-system coordination and discharge pathway development
 - o Linkage to Coordinated Entry and homelessness prevention resources at the point of transition.

Why This Will Reduce First-Time Homelessness

By pairing pre-release/discharge planning with direct access to shelter/housing pathways, transportation support, and warm handoffs to community-based providers and Coordinated Entry, Marin County reduces the likelihood that individuals exiting institutions experience homelessness for the first time. These coordinated institutional discharge pathways are designed to prevent “institution-to-street” outcomes, reduce inflow into the homeless response system, and strengthen long-term housing stability for highly vulnerable individuals exiting systems of care and custody.

Identify which CA SPM(s) will be improved by Key Action 3 and how.

SPM Improvement Plan for Key Action 3

| CA SPM | Specific description of how Key Action 3 will improve this CA SPM |
|-----------|--|
| CA SPM 1b | People experiencing unsheltered homelessness (PIT): Providing access to interim shelter beds and programs, including emergency shelter, for adults exiting the institutional setting allows for decrease of people experiencing homelessness on a given night. |
| CA SPM 3 | Exits to Permanent Housing: By providing interim shelter while adults transition out of institutional settings or who are experiencing homelessness, we are able to provide more intensive access to housing-based case management services needed to potentially successfully help them find permanent housing. |
| CA SPM 4 | Length of time people experience homelessness: Interim shelter programs might provide stability to adults facing heightened disparities by helping increase successful referrals, service implementation, documentation, and housing matching that could lead to reduced days homeless from engagement to move-in. |

Clear metric for how success of Key Action 3 will be measured

- Maintain at or above 85% of interim bed utilization
- Maintain or Increase rate of exits to permanent housing from interim housing

Lead Entity for Key Action 3

Marin County

Collaborating entity/ies for Key Action 3

CoC, Cities, and CBOs, including: Homeward Bound of Marin's emergency shelter program (which partners with the Marin County Jail Reentry Team); Ritter Center Custody to Community program (which also partners with the Marin County Jail Reentry Team); Marin County CalAIM Justice Involved Steering Committee CF/JI Workgroup (which includes representatives from the Marin County Probation Department, County Health and Human Services Department, Marin Community Clinics, and Marin County Sheriff's Office)

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 3

| Milestones for Key Action 3 | Target dates for Key Action 3 milestones |
|--|--|
| RFP and contract with community-based organizations or other partners to provide interim housing solutions | 3/31/2026 |

Maintain operations and case management services for adults in interim shelter settings with aims of placement in Permanent Housing 6/30/2029

Target date for completing Key Action 3
6/30/2029

Funding Sources for Key Action 3

Funding Sources for Key Action 3

| Funding source | Description of how the funding will contribute to the achievement of Key Action 3 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------------------|--|--|
| HHAP 5 | Will allow for the maintenance of current support services and targeted expansion of services interim beds and emergency shelter, including but not limited to intensive case management and housing navigation services | |
| HHAP 6 | Will allow for the maintenance of current support services and targeted expansion of services interim beds and emergency shelter, including but not limited to intensive case management and housing navigation services | Interim Housing Services and Services Coordination |
| ERF-3 | Will allow for the maintenance of current support services and targeted expansion of services interim beds and emergency shelter, including but not limited to intensive case management and housing navigation services | |
| Marin County General Funds | Will allow for the maintenance of current support services and targeted expansion of services interim beds and emergency shelter, including but not limited to intensive case management and housing navigation services | |

Identify which of the following equity improvement areas will be addressed by Key Action 3.

Equity Areas for Key Action 3

| Equity area | Description of how Key Action 3 will address system performance disparities and ensure racial and gender equity in this area (choose one) |
|-------------|---|
|-------------|---|

at a minimum, or more)

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

- Identify program serving disproportionate # of Black/Latine individuals and families, and expand culturally competent, bi-lingual staff and program service models
- Improved data tracking of progress in reducing disparities

Key Action 4

Description

Maintain Transition-aged youth-focused interim shelter bed capacity

Identify which CA SPM(s) will be improved by Key Action 4 and how.

SPM Improvement Plan for Key Action 4

| CA SPM | Specific description of how Key Action 4 will improve this CA SPM |
|-----------|---|
| CA SPM 1b | People experiencing unsheltered homelessness (PIT): Providing access to interim shelter beds and programs, including emergency shelter, for transitional-aged youth exiting the institutional setting allows for decrease of people experiencing homelessness on a given night. |
| CA SPM 3 | Exits to Permanent Housing: By providing interim shelter while helping transitional-age youth transition out of institutional settings or who are experiencing homelessness, we are able to provide more intensive access to housing-based case management services needed to potentially successfully help them find permanent housing. |
| CA SPM 4 | Length of time people experience homelessness: Interim shelter programs might provide stability to transitional-age youth population facing heightened disparities by helping increase successful referrals, service implementation, documentation, and housing matching that could lead to reduced days homeless from engagement to move-in. |

Clear metric for how success of Key Action 4 will be measured

- Maintain at or above 80% for transitional-age youth bed utilization
- Maintain or Increase rate of exits to permanent housing from interim housing

Lead Entity for Key Action 4

Marin County

Collaborating entity/ies for Key Action 4

CoC, CBOs, Foster system

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 4

Milestones for Key Action 4

Target dates for Key Action 4 milestones

RFP and contract with community-based organizations or other partners to provide interim housing solutions 3/31/2026

Maintain operations and case management services for transitional-age youth in interim shelter settings with aims of placement in Permanent Housing 6/30/2029

Target date for completing Key Action 4
6/30/2029

Funding Sources for Key Action 4

Funding Sources for Key Action 4

| Funding source | Description of how the funding will contribute to the achievement of Key Action 4 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------------------|--|--|
| HHAP 6 | Will allow us to invest more in transitional-age youth specific case management, and to contribute to operating costs for transitional-age youth transitional housing facilities, thus allowing us to maintain our bed capacity. | YSA: Interim Housing Services and Services Coordination |
| Marin County General Funds | Will allow us to invest more in transitional-age youth-specific case management, and to contribute to operating costs for transitional-age youth transitional housing facilities, thus allowing us to maintain our bed capacity. | |

Identify which of the following equity improvement areas will be addressed by Key Action 4.

Equity Areas for Key Action 4

| Equity area | Description of how Key Action 4 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more) |
|---|--|
| Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. | <ul style="list-style-type: none"> •Identify program serving disproportionate # of Black/Latine individuals and families, and expand culturally competent, bi-lingual staff and program service models •Improved data tracking of progress in reducing disparities |

Key Action 5

Description

Continuously Improve the adult and family Coordinated Entry System

Identify which CA SPM(s) will be improved by Key Action 5 and how.

SPM Improvement Plan for Key Action 5

| CA SPM | Specific description of how Key Action 5 will improve this CA SPM |
|----------|--|
| CA SPM 3 | Exits to Permanent Housing: Leads to improved ability to assess client needs and more effectively connect them to navigation/housing-based case management and Rapid Rehousing services, converting enrollments to potential permanent housing exits. |
| CA SPM 4 | Length of time people experience homelessness: Faster referrals, documentation, and housing matching can help reduce or curb the increase in days homeless from engagement to move-in. |
| CA SPM 5 | Returns to homelessness within 6 months of permanent housing exit: Leads to improved ability to assess client needs and more effectively connect to permanent supportive housing/High-utilizer case management/tenancy supports that could help lower 6-month returns by stabilizing households postplacement. |
| CA SPM 6 | Successful placements from Street Outreach projects: Collaboration and coordination with street outreach allows for increase in Coordinated Entry assessments, which can potentially lead to increased successful placements from street outreach programs. |

Clear metric for how success of Key Action 5 will be measured

- Successfully finalize and implement new CE assessment tool
- Sustain a hybrid online/in-person peer to peer learning community

Lead Entity for Key Action 5

Marin County

Collaborating entity/ies for Key Action 5

CoC, CBOs

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 5

| Milestones for Key Action 5 | Target dates for Key Action 5 milestones |
|---|--|
| Increase number of individuals assessed by race/ethnicity under revised individual family and youth assessments | 6/30/2028 |
| Increase peer connections, problem-solving and service to clients | 6/30/2028 |

Target date for completing Key Action 5

6/30/2028

Funding Sources for Key Action 5

Funding Sources for Key Action 5

| Funding source | Description of how the funding will contribute to the achievement of Key Action 5 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------------------|---|--|
| Marin County General Funds | Not funded with HHAP6 funds – County Funds will continue to move efforts to improve our Coordinated Entry process forward | |

Identify which of the following equity improvement areas will be addressed by Key Action 5.

Equity Areas for Key Action 5

| Equity area | Description of how Key Action 5 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more) |
|---|--|
| Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. | <ul style="list-style-type: none"> •Identify program serving disproportionate # of Black/Latine individuals and families, and expand culturally competent, bi-lingual staff and program service models •Improved data tracking of progress in reducing disparities |

Key Action 6

Description

Maintaining low-barrier Housing-Focused Street Outreach Capacity and Evidence-Based Services for adults and youth

Identify which CA SPM(s) will be improved by Key Action 6 and how.

SPM Improvement Plan for Key Action 6

| CA SPM | Specific description of how Key Action 6 will improve this CA SPM |
|-----------|---|
| CA SPM 1a | Number of people accessing services while homeless: Maintaining current outreach services allow for lower barriers to access available services for people experiencing homelessness. |
| CA SPM 2 | Experiencing homelessness accessing services for the first time: Maintaining outreach services in spaces like encampments and other settings allows for increased ability to encounter, build relationships with, assess needs of and enroll clients who are experiencing homelessness in services. |
| CA SPM 4 | Length of time people experience homelessness: Maintaining street outreach services can lead to faster referrals, documentation, and landlord matching, which can reduce |

days homeless from engagement to move-in.

CA SPM 6 Successful placements from Street Outreach projects: Maintaining presence of Street Outreach services allows for increased assessments for Coordinated Entry assessments and increased access to services such as housing-based case management can potentially lead to increased successful placements from efforts of street outreach staff/programs.

Clear metric for how success of Key Action 6 will be measured

- * Increased number of enrollments in Coordinated Entry
- * Maintaining street outreach and successful exits from CE
- * Increase inter-departmental partnerships to improve service delivery and improve referral pathways to housing

Lead Entity for Key Action 6

Marin County

Collaborating entity/ies for Key Action 6

CoC, CBOs, Cities

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 6

Milestones for Key Action 6

Target dates for Key Action 6 milestones

Increase number of direct exits to permanent housing from street outreach

6/30/2029

Target date for completing Key Action 6

6/30/2029

Funding Sources for Key Action 6

Funding Sources for Key Action 6

Funding source

Description of how the funding will contribute to the achievement of Key Action 6

For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 3

Not funded with HHAP6 funds – diverse funding sources, including ERF, allow us to maintain consistent outreach services in encampments and other settings

HHAP 5

Not funded with HHAP6 funds – diverse funding sources, including ERF, allow us to maintain consistent outreach services in encampments and

other settings

ERF-2

Not funded with HHAP6 funds – diverse funding sources, including ERF, allow us to maintain consistent outreach services in encampments and other settings

ERF-3

Not funded with HHAP6 funds – diverse funding sources, including ERF, allow us to maintain consistent outreach services in encampments and other settings

Senator McGuire one-time funding

Not funded with HHAP6 funds – diverse funding sources, including ERF, allow us to maintain consistent outreach services in encampments and other settings

Marin County General Funds

Not funded with HHAP6 funds – diverse funding sources, including ERF, allow us to maintain consistent outreach services in encampments and other settings

Identify which of the following equity improvement areas will be addressed by Key Action 6.

Equity Areas for Key Action 6

Equity area

Description of how Key Action 6 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

- Identify program serving disproportionate # of Black/Latine individuals and families, and expand culturally competent, bi-lingual staff and program service models
- Improved data tracking of progress in reducing disparities

Key Action 7

Description

Provide intensive and comprehensive housing-based case management services to individuals currently experiencing Homelessness, with a priority on chronically homeless individuals

Identify which CA SPM(s) will be improved by Key Action 7 and how.

SPM Improvement Plan for Key Action 7

| CA SPM | Specific description of how Key Action 7 will improve this CA SPM |
|-----------|--|
| CA SPM 1a | Number of people accessing services while homeless: Providing extensive case management and Rapid Rehousing services in various locations and settings increases the likelihood of people being able to access permanent housing services. |
| CA SPM 1b | People experiencing unsheltered homelessness (PIT): Increased access to permanent housing solutions and housing-based case management increases likelihood of placement to permanent housing, and can reduce unsheltered PIT count. |
| CA SPM 3 | Exits to Permanent Housing: Providing extensive case management and Rapid Rehousing services in various locations and settings aims to increase the number of individuals exiting to permanent housing. |
| CA SPM 4 | Length of time people experience homelessness: Maintaining access to case management services improves likelihood of referrals, documentation, and landlord matching, with the aim of reducing number of days homeless from engagement to move-in. |
| CA SPM 6 | Successful placements from Street Outreach projects: Collaborating and coordinating between Street Outreach and case management in various programs increases likelihood of building trust required for service referral and successful placements to housing from outreach programs |

Clear metric for how success of Key Action 7 will be measured

- Increase % of eligible clients enrolled in housing-based case management
- Increase % of eligible clients enrolled in housing-based case management receiving benefits

Lead Entity for Key Action 7

Marin County

Collaborating entity/ies for Key Action 7

CoC, CBOs, Marin Housing Authority

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 7

| Milestones for Key Action 7 | Target dates for Key Action 7 milestones |
|---|--|
| Reduce or maintain length of time between permanent supportive housing assignment and move-in once a housing unit has been identified | 6/30/2029 |
| Increase placements of people experiencing homelessness to permanent housing | 6/30/2029 |

Target date for completing Key Action 7

6/30/2029

Funding Sources for Key Action 7

Funding Sources for Key Action 7

| Funding source | Description of how the funding will contribute to the achievement of Key Action 7 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------|---|--|
| HHAP 2 | Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing-predevelopment, services coordination, and tenancy support. Includes Rapid Rehousing services, which increase the likelihood of successful housing retention. | |
| HHAP 3 | Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing-predevelopment, services coordination, and tenancy support. Includes Rapid Rehousing services, which increase the likelihood of successful housing retention. | |
| HHAP 4 | Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing- | |

predevelopment, services coordination, and tenancy support. Includes Rapid Rehousing services, which increase the likelihood of successful housing retention.

HHAP 5

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing-predevelopment, services coordination, and tenancy support. Includes Rapid Rehousing services, which increase the likelihood of successful housing retention.

HHIP

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing-predevelopment, services coordination, and tenancy support. Includes Rapid Rehousing services, which increase the likelihood of successful housing retention.

ERF-2

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing-predevelopment, services coordination, and tenancy

support. Includes Rapid Rehousing services, which increase the likelihood of successful housing retention.

ERF-3

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing-predevelopment, services coordination, and tenancy support. Includes Rapid Rehousing services, which increase the likelihood of successful housing retention.

HUD

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing-predevelopment, services coordination, and tenancy support. Includes Rapid Rehousing services, which increase the likelihood of successful housing retention.

Emergency Rental Assistance Program (ERAP-2) via U.S. Treasury Dept.

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing-predevelopment, services coordination, and tenancy support. Includes Rapid Rehousing services, which

| | | |
|----------------------------|---|--|
| HHAP 6 | increase the likelihood of successful housing retention. | Permanent Housing Services and Services Coordination |
| Marin County General Funds | Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing-predevelopment, services coordination, and tenancy support. Includes Rapid Rehousing services, which increase the likelihood of successful housing retention. | |
| Roomkey | Will allow us to continue funding necessary case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently experiencing homelessness. Includes activities like providing support services needed for permanent housing-predevelopment, services coordination, and tenancy support. Includes Rapid Rehousing services, which increase the likelihood of successful housing retention. | |

HHAP 6

Funding allows us to rapidly move individuals and families currently experiencing homelessness to permanent housing using approaches that include but are not limited to developing and maintaining landlord relationships, temporary rent support, housing search and placement

Rapid Rehousing/ Rental Subsidies

Identify which of the following equity improvement areas will be addressed by Key Action 7.

Equity Areas for Key Action 7

| Equity area | Description of how Key Action 7 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more) |
|-------------|---|
|-------------|---|

| | |
|---|--|
| Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. | <ul style="list-style-type: none"> Identify program serving disproportionate # of Black/Latine individuals and families, and expand culturally competent, bi-lingual staff and program service models Improved data tracking of progress in reducing disparities |
|---|--|

Key Action 8

Description

Sustain current permanent housing stock

Identify which CA SPM(s) will be improved by Key Action 8 and how.

SPM Improvement Plan for Key Action 8

| CA SPM | Specific description of how Key Action 8 will improve this CA SPM |
|--------|---|
|--------|---|

| | |
|----------|--|
| CA SPM 3 | Exits to Permanent Housing: Continuing programs that provide operating support for permanent housing units maintain a housing stock that allows for people experiencing homelessness to exit to. |
|----------|--|

| | |
|----------|--|
| CA SPM 5 | Returns to homelessness within 6 months of permanent housing exit: permanent supportive housing, High-Utilizer Case Management, and tenancy supports and assistance lower the rate of 6-month returns to homelessness by stabilizing households at risk of homelessness or exiting homelessness. |
|----------|--|

Clear metric for how success of Key Action 8 will be measured

- Maintain the current # of permanent supportive housing units available
- Expand landlord partnerships to increase # of scattered-site housing units available

Lead Entity for Key Action 8

Marin County

Collaborating entity/ies for Key Action 8

CoC, CBOs

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 8

| Milestones for Key Action 8 | Target dates for Key Action 8 milestones |
|--|--|
| Maintain baseline of 871 scattered-site and single-site permanent supportive housing units | 6/30/2029 |
| Increase scattered-site permanent supportive housing units by 40 | 6/30/2029 |
| Maintain ≥90% occupancy of existing permanent supportive housing units | 6/30/2029 |

Target date for completing Key Action 8

6/30/2029

Funding Sources for Key Action 8

Funding Sources for Key Action 8

| Funding source | Description of how the funding will contribute to the achievement of Key Action 8 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------|--|--|
| HHAP 4 | Funding allows us to maintain a consistent stock of permanent housing units, anticipating that some units might cease to be accessible. These will include efforts such as maintaining and expanding landlord partnerships, purchasing or leasing units, and renovation of existing units. This will allow us to continuously try to have diverse housing options for people exiting homelessness. | |
| HHAP 6 | Funding allows us to maintain a consistent stock of permanent housing units, anticipating that some units might cease to be accessible. These will include efforts such as maintaining and expanding landlord partnerships, purchasing or leasing units, and renovation of existing units. This | Rapid Rehousing/ Rental Subsidies |

will allow us to continuously try to have diverse housing options for people exiting homelessness.

The Housing for a Healthy California Program

Funding allows us to maintain a consistent stock of permanent housing units, anticipating that some units might cease to be accessible. These will include efforts such as maintaining and expanding landlord partnerships, purchasing or leasing units, and renovation of existing units. This will allow us to continuously try to have diverse housing options for people exiting homelessness.

The Homekey Program

Funding allows us to maintain a consistent stock of permanent housing units, anticipating that some units might cease to be accessible. These will include efforts such as maintaining and expanding landlord partnerships, purchasing or leasing units, and renovation of existing units. This will allow us to continuously try to have diverse housing options for people exiting homelessness.

Mental Health Services Act and Behavioral Health Services Act

Funding allows us to maintain a consistent stock of permanent housing units, anticipating that some units might cease to be accessible. These will include efforts such as maintaining and expanding landlord partnerships, purchasing or leasing units, and renovation of existing units. This will allow us to continuously try to have diverse housing options for people exiting homelessness.

Marin County General Funds

Funding allows us to maintain a consistent stock of permanent housing units, anticipating that some units might cease to be accessible. These will include efforts such as maintaining and expanding landlord partnerships, purchasing or leasing units, and renovation of existing units. This will allow us to continuously try to

have diverse housing options for people exiting homelessness.

Identify which of the following equity improvement areas will be addressed by Key Action 8.

Equity Areas for Key Action 8

| Equity area | Description of how Key Action 8 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more) |
|-------------|---|
|-------------|---|

| | |
|---|--|
| Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. | <ul style="list-style-type: none"> Identify program serving disproportionate # of Black/Latine individuals and families, and expand culturally competent, bi-lingual staff and program service models Improved data tracking of progress in reducing disparities |
|---|--|

Key Action 9

Description

Provide intensive and comprehensive housing-based case management services to individuals currently in permanent supportive housing

Identify which CA SPM(s) will be improved by Key Action 9 and how.

SPM Improvement Plan for Key Action 9

| CA SPM | Specific description of how Key Action 9 will improve this CA SPM |
|-----------|---|
| CA SPM 1a | Number of people accessing services while homeless: Providing extensive case management services in various locations and settings increases the likelihood of people being able to access permanent housing services. |
| CA SPM 1b | People experiencing unsheltered homelessness (PIT): Providing housing-based case management services to individuals currently in permanent supportive housing allows them to maintain their housing, therefore reducing the likelihood that they will exit to homelessness, and potentially decreasing the number of people experiencing homelessness on a given night. |
| CA SPM 2 | First-time homelessness: Diversion, prevention and problem-solving programs have the ability to avert first-time entries to homelessness. |
| CA SPM 5 | Returns to homelessness within 6 months of permanent housing exit: permanent supportive housing, High-Utilizer Case Management, and tenancy supports and assistance lower the rate of 6-month returns to homelessness by stabilizing households at risk of homelessness or exiting homelessness. |

Clear metric for how success of Key Action 9 will be measured

- Maintain permanent supportive housing retention rate at 12 months among individuals, families and transitional-age youth receiving housing-based case management
- Maintain permanent supportive housing retention rate at 12 months among youth aging out of the foster

system or former foster youth

Lead Entity for Key Action 9

Marin County

Collaborating entity/ies for Key Action 9

CoC, CBOs, Marin Housing Authority

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 9

| Milestones for Key Action 9 | Target dates for Key Action 9 milestones |
|--|--|
| Increase utilization of- and maintain 90% permanent supportive housing retention among youth aging out of the foster system or former foster youth | 6/30/2029 |
| Maintain 90% permanent supportive housing retention among individuals, families and transitional-age youth receiving housing-based case management | 6/30/2029 |

Target date for completing Key Action 9

6/30/2029

Funding Sources for Key Action 9

Funding Sources for Key Action 9

| Funding source | Description of how the funding will contribute to the achievement of Key Action 9 | For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action. |
|----------------|--|--|
| HHAP 2 | Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently in permanent supportive housing. Includes activities focused on providing support services to maintain housing and prevent exits to homelessness, including critical intervention services, service coordination, critical time intervention services, and more. | |
| HHAP 3 | Will allow us to continue funding necessary for case management services (both general and | |

specialized) and diverse support services targeted toward permanent housing placement for people currently in permanent supportive housing. Includes activities focused on providing support services to maintain housing and prevent exits to homelessness, including critical intervention services, service coordination, critical time intervention services, and more.

HHAP 4

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently in permanent supportive housing. Includes activities focused on providing support services to maintain housing and prevent exits to homelessness, including critical intervention services, service coordination, critical time intervention services, and more.

HHAP 5

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently in permanent supportive housing. Includes activities focused on providing support services to maintain housing and prevent exits to homelessness, including critical intervention services, service coordination, critical time intervention services, and more.

HHAP 6

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently in permanent supportive housing. Includes

Permanent Housing Services and Services Coordination

activities focused on providing support services to maintain housing and prevent exits to homelessness, including critical intervention services, service coordination, critical time intervention services, and more.

Bringing Families Home / CDSS

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently in permanent supportive housing. Includes activities focused on providing support services to maintain housing and prevent exits to homelessness, including critical intervention services, service coordination, critical time intervention services, and more.

Emergency Rental Assistance Program (ERAP-2) via U.S. Treasury Dept.

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently in permanent supportive housing. Includes activities focused on providing support services to maintain housing and prevent exits to homelessness, including critical intervention services, service coordination, critical time intervention services, and more.

Richardson Bay Regional Agency

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently in permanent supportive housing. Includes activities focused on providing support services to maintain housing and prevent exits to homelessness, including critical intervention services, service

coordination, critical time intervention services, and more.

Marin County General Funds

Will allow us to continue funding necessary for case management services (both general and specialized) and diverse support services targeted toward permanent housing placement for people currently in permanent supportive housing. Includes activities focused on providing support services to maintain housing and prevent exits to homelessness, including critical intervention services, service coordination, critical time intervention services, and more.

Identify which of the following equity improvement areas will be addressed by Key Action 9.

Equity Areas for Key Action 9

| Equity area | Description of how Key Action 9 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more) |
|-------------|---|
|-------------|---|

| | |
|---|---|
| Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. | <ul style="list-style-type: none">• Identify program serving disproportionate # of Black/Latine individuals and families, and expand culturally competent, bi-lingual staff and program service models• Improved data tracking of progress in reducing disparities |
|---|---|

4. HHAP-6 Funding Plan

State Priorities for HHAP 6 Funding: HHAP 6 is intended to reflect the state’s priorities to prevent and expeditiously reduce unsheltered homelessness through homelessness prevention activities and sustain existing Interim Housing Solutions, and Permanent Housing Solutions, including long-term sustainability of interim housing and permanent affordable housing.

To complete the HHAP 6 Funding Plan:

1. Identify the Administrative Entity submitting the budget.
 - Provide the Tax ID/TIN, primary contact for the contract, contact email, contact phone, and address for where the HHAP 6 check will be mailed.
 - Provide the total dollar amount of the HHAP 6 allocation(s) being administered under the Funding Plan.
 - **Reminder: This must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.**

2. Describe all activities proposed to be funded by HHAP 6 in clear, specific terms, and:
 - Identify the HHAP 6 eligible use category under which each proposed activity is budgeted. Activities must be specific and may only be categorized under one eligible use category. Activities may not be categorized under multiple eligible use categories (including activities under the Youth Set Aside).
 - Provide the total dollar amount of HHAP 6 funding proposed for the activity.
 - **Reminder: Administrative costs may not exceed 7% of all monies received.**
 - **Reminder: The Youth Set Aside (YSA) amounts, when combined, must total at least 10% of all monies received.**
 - Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.
 - **The total HHAP 6 funding proposed for the activity** should account for all dollars budgeted toward that activity. These amounts, when added, must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.

3. Indicate whether the budget proposes to support ANY:
 - New Interim Housing (aside from those designated in the Youth Set Aside) and/or
 - Non-Housing Solutions.

Note: If the HHAP 6 budget proposes spending on New Interim Housing and/or Non-Housing Solutions, the region must document the sustainability of its permanent housing portfolio, as outlined in NOFA section IV.A.4.c, in the next section of this application.

Funding Plans from Administrative Entity/ies in Marin County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Marin County

Tax ID

94-6000519

TIN

Fi\$Cal GovtTINForm-HHS-3.26.24.pdf

Primary contact for the contract

Ahmed Ismail

Title

Chief Financial Officer, Department of Health and Human Services

Email

ahmed.ismail@marincounty.gov

Phone

(415) 473-3063

Address where HHAP 6 check will be mailed

20 North San Pedro Rd, Suite 2025, San Rafael, California 94903

Funding Plan - Marin County

\$ Total HHAP-6 Allocation(s) Administering

\$2,572,175.51

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1

Priority activities include but not limited to:

- Maintaining existing shelter/interim site infrastructure and services
- Implementing or expanding basic services/supports (i.e. Security, clean up, handwashing/showers, etc.)

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1

Interim Housing Services and Services Coordination

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1

\$152,120.17

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 3

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

Operating expenses (including case management) at TAY transitional housing facilities.

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

YSA: Interim Housing Services and Services Coordination

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$493,857.70

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 4

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Permanent Housing Activities for individuals currently experiencing homelessness such as Housing Based Case Management, Family Specific Housing Based Case Management, and complex case problem solving for clients.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Permanent Housing Services and Services Coordination

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$220,423.59

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 7

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4

Permanent Housing Activities for individuals currently experiencing homelessness to include Rapid Rehousing and Client Support Funds.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4

Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4

\$350,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 7

Activity 5

Describe Activity 5 in clear, specific terms.

Funding Plan Description - Activity 5

Sustain and expand current permanent housing stock through rent supports, landlord incentives, and expansion of landlord partnerships.

Identify the HHAP 6 eligible use under which Activity 5 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 5

Rapid Rehousing/ Rental Subsidies

Identify the total HHAP 6 funding proposed for Activity 5.

Funding Plan Amount - Activity 5

\$500,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.

Funding plan activity 5 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 8

Activity 6

Describe Activity 6 in clear, specific terms.

Funding Plan Description - Activity 6

Permanent Housing Activities for individuals currently in permanent supportive housing to include Housing Based Case Management, Family Specific Housing Based Case Management, and complex case problem solving.

Identify the HHAP 6 eligible use under which Activity 6 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 6

Permanent Housing Services and Services Coordination

Identify the total HHAP 6 funding proposed for Activity 6.

Funding Plan Amount - Activity 6

\$650,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 6 supports.

Funding plan activity 6Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 9

Activity 7

Describe Activity 7 in clear, specific terms.

Funding Plan Description - Activity 7

This will include Marin County staff coordination within the CoC, and administration. Implement the Race Equity Budgeting toolkit within division, with robust lived experience involvement, to ensure that Divisional resources are allocated in a manner that addresses the disproportionate representation of Black and Latinx individuals experiencing homelessness. (7% of total allocation).

Identify the HHAP 6 eligible use under which Activity 7 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 7

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 7.

Funding Plan Amount - Activity 7

\$180,052.29

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 7 supports.

Funding plan activity 7Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 1

Activity 8

Describe Activity 8 in clear, specific terms.

Funding Plan Description - Activity 8

Provide technical assistance for data collection to contracted case managers and outreach staff in the form of guidelines and procedures; provide HMIS licenses to contracted agencies; leverage Data Quality Dashboard in HDIS to identify flags in submission. (1% of total allocation.)

Identify the HHAP 6 eligible use under which Activity 8 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 8
HMIS

Identify the total HHAP 6 funding proposed for Activity 8.

Funding Plan Amount - Activity 8
\$25,721.76

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 8 supports.

Funding plan activity 8 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 2

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

No

Housing Portfolio

Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios

Steps to complete this section:

To complete 4.b. Sustainability of the Region's Interim Housing Portfolio:

1. Identify the total existing Interim Housing shelters and beds (beds) in the region.
2. If proposing to use HHAP 6 to fund New Interim Housing solutions, aside from those designated for the Youth Set Aside, Eligible Applicants must identify the total beds proposed to be added during the grant term (FY24/25-28/29) in the region and are required to complete 4c, the Sustainability of the Region's Permanent Housing Portfolio.
3. Identify the total estimated capital and operating costs for the beds (existing and, if applicable, proposed to be added) during the grant term.
4. Identify the funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for the beds in the region for the grant term.

To complete 4.c. Sustainability of the Region's Permanent Housing Portfolio:

Required if any regional partner is proposing to spend HHAP 6 funding on New Interim Housing

solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions.

For the region's existing, at-risk, and proposed permanent affordable housing identify all the following:

1. The total (existing, at-risk, and proposed) permanent affordable housing developments and units (developments) in the region. Data for existing and at-risk developments can be provided by HCD upon request.

Note: Developments proposed includes those currently seeking permanent housing funding or operations support in the region which still have a financing or supportive services and operations funding gap.

2. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments during the grant term.
3. The funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for (existing, at-risk, and proposed) developments in the region for the grant term.

To complete 4.d. Documentation of Youth Set Aside Requirement:

1. Certify that the region has budgeted at least 10 percent of each HHAP 6 allocation to be spent on services for homeless youth (as defined in HSC 50216(l)).

4.b. Sustainability of the Region's Interim Housing Portfolio

Region's Interim Housing Portfolio

Number of Existing Interim Beds (beds) within the Region

309

(If Applicable) Number of Interim Beds Proposed to be added within the grant term (FY24/25-28/29)

0

Total Estimated Capital and Operating Cost for the Existing and Proposed Beds during the grant term

\$47,235,002.48

Funding Sources Realizing and Sustaining the Estimated Capital and Operating Costs for Beds in the Region within the Grant Term (FY24/25-FY28/29)

| Funding Source | Amount Dedicated |
|--|-------------------------|
| Behavioral Health Bridge Housing | \$2,200,000.00 |
| CalAIM | \$4,260,685.00 |
| CalWorks | \$10,912,195.00 |
| Corporate and Individual Donations to Partners | \$7,303,704.59 |

| | |
|---|-----------------|
| Emergency Food & Shelter Program (United Way) | \$46,000.00 |
| Emergency Solutions Grant (ESG) to Homeward Bound of Marin | \$470,000.00 |
| ERF-Round 3 | \$2,482,626.95 |
| HHAP-5 | \$146,423.00 |
| HHAP-6 | \$380,300.41 |
| Housing for Healthy California (HHC) | \$732,629.53 |
| Marin Community Foundation | \$2,500,000.00 |
| Marin County General Funds | \$14,932,958.00 |
| Other Income | \$42,480.00 |
| Rental Income | \$825,000.00 |
| Note: All amounts are estimated and/or anticipated based on potential board of supervisors' approval. | \$0.00 |

Total Amount Dedicated Interim
\$47,235,002.48

4.d. Documentation of Youth Set Aside Requirement

By checking the box below, I certify that at least 10 percent of each HHAP 6 allocation is set-aside for youth (defined in HSC 50216(l)), as required by HSC 50241(e).

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Yes

5. MOU and Certification

Steps to complete this section:

1. **Upload** the Memorandum of Understanding (MOU) as specified below.
2. **Complete** the certification to indicate all information included in this regional application is true and accurate.

Memorandum of Understanding (MOU)

Memorandum of Understanding (MOU)
HHAP6 MOU signed 8.19.25.pdf

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant

Marin County

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

NAVID GAGNE

Phone

(628) 667-5282

Email

navid.gagne@marincounty.gov

Participating Eligible Applicant 2

Participating Eligible Applicant

Marin County CoC

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

NAVID GAGNE

Phone

(628) 667-5282

Email

NAVID.GAGNE@MARINCOUNTY.GOV