



California Department of Housing and Community Development

HHAP Round 6 Regionally Coordinated Homelessness Action Plan

Section 1. Regional Identification and Contracting Information

Steps to complete this section:

1. Select the Continuum of Care (CoC) Region. The definition of "Region" is the geographic area served by a county, including all cities and the CoC or CoCs within it (HSC 50230(v)).
2. Indicate which Eligible Applicants are applying together as a region for HHAP 6 (i.e., which Eligible Applicants will administer the Regionally Coordinated Homelessness Action Plan and be signatory to the Memorandum of Understanding). Eligible Applicants for HHAP 6 are all counties, all Continuums of Care, and Large Cities.
3. For each participating Eligible Applicant, indicate whether and how the Eligible Applicant intends to contract with HCD (i.e., indicate whether the Eligible Applicant will act as their own Administrative Entity, or designate one of the other regional partners to administer their allocation and act as the Administrative Entity on their behalf).

Regional Application Participation

Continuums of Care (CoCs)

- A CoC that serves a single county **must** apply as part of the regional application with the county and any overlapping Large Cities. In this case, the CoC should select: *"Is participating in this regional application as an Eligible Applicant."*
- A CoC that serves multiple counties **must either**: apply as part of a single regional application with multiple counties and any overlapping Large Cities **or** participate in the regional application of each overlapping county and the Large Cities therein. When the CoC is participating in multiple regional applications, the CoC should select: *"Is participating in this regional application as an Eligible Applicant"* for the regional application that will include the CoC's HHAP 6 funding plan, and should select: *"Is participating in this regional application as a collaborator"* for all other regional applications they are participating in. This will help to ensure the CoC's funding plan is only collected on a single regional application.

Large Cities ("City" or "Cities")

Large Cities must apply as part of the regional application with the applicable county and CoC.

Counties

- In a CoC that serves a single County, the County **must** apply as part of a regional application with the CoC and any overlapping Large Cities.
- In a multi-county CoC, counties are **strongly encouraged** to apply in collaboration with other counties that are served by the same CoC. **At a minimum**, each County must apply with the overlapping CoC.

LA Region

All CoCs within the County of Los Angeles shall be considered part of a single region, along with the County and Large Cities within the county and therefore **must** apply together. (HSC § 50230(v)(2).)

Contracting

Each Eligible Applicant has the discretion to administer their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. The selections made in this section will indicate which Eligible Applicant will enter into contract with HCD to administer each Eligible Applicant's HHAP 6 allocation. For reference, [HHAP 6 allocations](#) are available on HCD's HHAP website.

The Administrative Entity is responsible for meeting the terms and conditions of the contract, which include, but is not limited to, contracting (when necessary) with sub-recipients, and fulfilling all monthly, annual, final, and Homeless Management Information System (HMIS) reporting requirements.

- **If you plan to contract with HCD to receive and administer only your (individual) HHAP 6 allocation**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection.
- **If you do not plan to contract with HCD and instead plan to identify another participating Eligible Applicant in the region to enter into contract with HCD to receive and administer your HHAP 6 allocation**, select: *"Identify another participating Eligible Applicant in their region to enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection. Once selected, you will be prompted to designate the Administrative Entity from a list of other Eligible Applicants in the region.
- **If you plan to contract with HCD to receive and administer multiple HHAP 6 allocations within your region**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region"* under the contracting selection.

Please select the Continuum of Care region

Sacramento City & County CoC

Sacramento City & County CoC Region

Sacramento City & County CoC

CA-503 Participation

Is participating in this single collaborative application with the regional partner(s) listed.

CA-503 Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

Contact Title

Chief Executive Officer

Name

Lisa Bates

Email

lbates@sacstepsforward.org

Phone

(916) 200-6553

City of Sacramento

Sacramento Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Sacramento Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

Contact Title

City Housing Manager

Name

Ya-yin Isle

Email

yisle@cityofsacramento.org

Phone

(916) 808-1869

Sacramento County

Sacramento County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Sacramento County Contracting

Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

Contact Title

Director, Department of Homeless Services & Housing

Name

Emily Halcon

Email

halcone@saccounty.gov

Phone

(916) 874-2764

Number of Contracts

Section 2. Documentation and Certification of Stakeholder Engagement

Section 2. Documentation of Stakeholder Engagement

1. Provide the dates for which at least three public meetings were held to support the development of the Regionally Coordinated Homelessness Action Plan (Plan).
2. Describe how each stakeholder group from the list provided was invited and encouraged to engage in the Plan.
3. Describe the specific input from the public meetings that was incorporated into the Plan.
4. Certify that all participating Eligible Applicants met the process requirements for developing the Plan.

Meeting Dates

Meeting Dates	Meeting Name or Identifier (optional)
5/14/2025	May 2025 CoC Board Meeting
6/11/2025	June 2025 CoC Board Meeting
7/9/2025	2025 CoC Annual Meeting - Session 1
7/10/2025	2025 CoC Annual Meeting - Session 2
7/25/2025	Leadership Forum on HHAP 6 Application and Updated RCHAP

Stakeholder engagement

Stakeholders	Description of how stakeholders were invited and encouraged to engage in the public stakeholder process	Describe the specific input from stakeholders that was incorporated into the Plan
People with lived experience of homelessness, including but not limited to survivors of domestic violence.	<p>The Partners with Lived Expertise Committee (PWLEC) members had the opportunity to review and discuss RCHAP updates at the monthly CoC Board meetings on Wednesday, May 14, 2025 and Wednesday, June 11, 2025.</p> <p>The proposed updates were also presented to the PWLEC at their monthly meeting on Tuesday, July 8, 2025. Partners had the opportunity to provide feedback.</p> <p>The PWLEC were also invited to</p>	<p>The Partners with Lived Expertise Committee (PWLEC) led a panel discussion on the importance of including people with lived experiences in systems design, governance, and integration. They shared their input on the need for people with lived experience involvement in leadership, community representation, system design, and the critical importance of trauma-informed approaches and genuine collaboration, as well as recommendations for making</p>

	<p>participate in the 2025 Sacramento CoC Annual Meetings on Wednesday, July 9, 2025 and Thursday, July 10, 2025. During the Thursday session, the PWLEC participated in a panel discussion where they provided system improvement recommendations for involving people with lived experience in regional efforts to address homelessness.</p> <p>A post-meeting survey was shared with participants to capture any additional feedback to inform updates to the RCHAP.</p>	<p>sanctioned encampments a more viable option.</p>
<p>Youth with lived experience of homelessness.</p>	<p>The Youth Action Board (YAB) members were invited to participate in the 2025 Sacramento CoC Annual Meetings on Wednesday, July 9, 2025 and Thursday, July 10, 2025.</p>	<p>During the CoC Annual Meeting on Thursday, July 10, 2025, there was a focus session on designing a transitional-aged youth (TAY) rapid rehousing program. Partners shared that many barriers to sustainability persist for TAY, like rising rental costs and credit history, and that wraparound supports are key factors in sustainability, such as job readiness, food assistance, life skills, and mental health. Eviction prevention was uplifted as a key stabilizing support.</p>
<p>Local department leaders and staff of qualifying smaller jurisdictions, including child welfare, public welfare, health care, behavioral health, justice, and education system leaders.</p>	<p>Many local department leaders (e.g. child welfare, public welfare, health care, etc.) had the opportunity to review and discuss the updates to the RCHAP at the monthly CoC Board meetings on Wednesday, May 14, 2025 and Wednesday, June 11, 2025.</p> <p>All partners were invited to participate in the 2025 Sacramento CoC Annual Meetings on Wednesday, July 9, 2025 and Thursday, July 10, 2025.</p> <p>A post-meeting survey was shared with participants to capture any additional feedback to inform updates to the RCHAP.</p>	<p>Local department leaders shared that connection to supportive services, including behavioral health, substance use treatment, and physical health, is essential for maintaining housing stability. However, the availability of these services, especially in shelters and permanent housing, remains limited and fragmented.</p> <p>Many participants called for increased investment in homelessness prevention and better coordination of health, housing, and human services. Stakeholders emphasized that people are often forced to choose between paying rent and meeting their medical needs, and that prevention efforts could help reduce these crises and related public costs.</p>

A leadership forum was held on Friday, July 25, 2025 for local system and department leaders and staff to comment on the updated RCHAP. A post-meeting survey was also shared to capture any additional feedback to inform the plan.

Cal-AIM has the potential to broaden housing-related supports, especially for medically vulnerable populations. However, frequent policy changes, limited provider capacity, and the need for coordination across agencies and systems are making implementation difficult.

Around funding and sustainability, there was a shared concern that relying on one-time funding isn't sustainable. Stakeholders called for more collaboration, especially with the Sacramento Housing and Redevelopment Agency (SHRA), health plans, and housing developers, to merge funding, build long-term service capacity, and increase access to housing with integrated supports.

Homeless services and housing providers, including developers of permanent affordable housing operating within the region.

Many homeless services and housing providers, including housing developers, had the opportunity to review and discuss the updates to the RCHAP at the monthly CoC Board meetings on Wednesday, May 14, 2025, and Wednesday, June 11, 2025.

All partners were invited to participate in the 2025 Sacramento CoC Annual Meetings on Wednesday, July 9, 2025, and Thursday, July 10, 2025.

A post-meeting survey was shared with participants to capture any additional feedback to inform updates to the RCHAP.

Homeless services and housing providers, including housing developers, shared that there is a need for more in-house services across housing solutions. There was an expressed need to provide gap financing for permanent housing projects with homeless set-aside units and to convene developers to devise solutions for increasing the permanent housing stock for people experiencing homelessness. Providers expressed the need to focus on client sustainability, including developing and enhancing resources such as language accessibility, better service supports, and a focus on youth supports.

Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region.

Managed Care Plan (MCP) leads were presented the RCHAP updates at the Sacramento City/CoC/MCP Housing Workgroup on Monday, July 21, 2025, with the opportunity to provide feedback.

Participating MCP leads had the opportunity to review and discuss the updates to the RCHAP at the

Partners shared that CalAIM Community Supports and justice-involved population resources are an opportunity for systems integration and collaboration. There is a need to improve data sharing and accessibility to promote warm handoffs, especially across systems of care. Medi-Cal CalAIM Community Supports offer opportunities to broaden housing-related supports, especially for the

monthly CoC Board meetings on Wednesday, May 14, 2025 and Wednesday, June 11, 2025.

medically vulnerable population; however, challenges persist with implementation.

All MCPs were invited to participate in the 2025 Sacramento CoC Annual Meetings on Wednesday, July 9, 2025 and Thursday, July 10, 2025. A post-meeting survey was shared with participants to capture any additional feedback to inform updates to the RCHAP. MCP leads were also invited to the leadership forum on Friday, July 25, 2025 for local system and department leaders and staff to comment on the updated RCHAP. A post-meeting survey was also shared to capture any additional feedback to inform the plan updates.

Street medicine providers, victim service providers, and other service providers directly assisting people within the region experiencing homelessness or at risk of homelessness.

Many direct service providers (e.g. street medicine providers, victim service providers, and others) had the opportunity to review and discuss the updates to the RCHAP at the monthly CoC Board meetings on Wednesday, May 14, 2025 and Wednesday, June 11, 2025.

Providers expressed the need to focus on client sustainability, including developing and enhancing resources such as language accessibility, better service supports, and a focus on youth supports.

All partners were invited to participate in the 2025 Sacramento CoC Annual Meetings on Wednesday, July 9, 2025 and Thursday, July 10, 2025. A post-meeting survey was shared with participants to capture any additional feedback to inform updates to the RCHAP.

Providers shared that expanding prevention assistance resources is a key strategy to supporting clients at risk of experiencing homelessness. There was a shared emphasis on integrated services, including involving law enforcement and legal systems and with a trauma-informed approach, providing wraparound supports (such as mental health services, substance use supports, etc.), and the need for greater visibility into community resources among providers and partners. Housing retention efforts, such as connections to job supports and benefits, were identified as a key strategy for client sustainability.

Federally recognized tribal governments pursuant to Section 4103 of Title 25 of the United States Code that are within the region.

A CoC Board member representing the Northern Circle Indian Housing Authority reviewed the regional plan with Wilton Rancheria leadership on the CoC's behalf.

Feedback on the regional plan was positive. Wilton Rancheria leadership shared that they appreciate solutions and strategic plans and would like more collaboration with finding permanent supportive housing.

This partner also had the opportunity to review and discuss the updates to the RCHAP at the monthly CoC Board meetings on Wednesday, May 14, 2025 and Wednesday, June 11, 2025. They were invited to participate in the 2025 Sacramento CoC Annual Meetings on Wednesday, July 9, 2025 and Thursday, July 10, 2025. A post-meeting survey was shared with participants to capture any additional feedback to inform updates to the RCHAP.

Describe any other input from public meetings not captured above that was incorporated into the Plan.

Documentation of Stakeholder Engagement Narrative - Stakeholder Input

Participants of the CoC Annual Meeting sessions were provided with a post-meeting survey to share feedback on the information presented on proposed RCHAP updates. Respondants were requested to share insights on regional strategies and any suggestions they might have for adjustments. 41 responses were collected and are attached.

In addition to the survey shared for the CoC Annual Meeting sessions, we also shared a survey with participants following the Leadership Forum on July 25th. This survey was intended for local leaders to share their input on updated regional strategies to address homelessness. 5 responses were collected and are attached.

Optional Upload: Stakeholder Engagement

Leadership Forum on HHAP 6 Application and Regional Plan Survey Responses.xlsx

June_2025_CoC_Board_participants_88587209872_2025_06_11.xlsx

2025 CoC Annual Meeting Survey Responses.xlsx

HHAP6_RCHAP_Forum_Full_Invitee_List.xlsx

7-9-2025_Attendance_Report.xlsx

Key Takeaways_2025 CoC Annual Meeting and Leadership Forum.pdf

2025 Leadership Forum for RCHAP & HHAP Planning.xlsx

May_2025_CoC_Board_participants_88587209872_2025_05_14.xlsx

7-10-2025_Attendance_Report.xlsx

June_2025_CoC_Board_Full_Invitee_List.xlsx

May_2025_CoC_Board_Full_Invitee_List.csv

2025_CAM_Full_Invitee_List.xlsx

Invitation_SSF CoC Board Meeting 5.2025.pdf

Invitation_SSF CoC Board Meeting 6.2025.pdf

Invitation_Leadership Forum on 2025 RCHAP HHAP-6 Application.pdf

By checking this box, I certify that all participating Eligible Applicants met the public meeting process requirements in statute (HSC Section 50240(d) and (e)) and in the [HHAP 6 NOFA](#) in developing the Regionally Coordinated Homelessness Action Plan, documented in Section 2 of this regional application.

I certify under penalty of perjury that all of the information in Section 2, above, is true and accurate to the best of my knowledge.

Open

Section 3. Regionally Coordinated Homelessness Action Plan

Section 3. Regionally Coordinated Homelessness Action Plan

Applicants must submit a Regionally Coordinated Homelessness Action Plan (Plan) that fully complies with HSC section 50240(c). This Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants.

In developing the HHAP 6 Regionally Coordinated Homelessness Action Plans, regions should build upon their approved HHAP 5 Regionally Coordinated Homelessness Action Plans. This means regions should leverage and update information from their approved HHAP 5 Regionally Coordinated Homelessness Action Plan in corresponding sections of the proposed HHAP 6 Regionally Coordinated Homelessness Action Plan.

Regional Roles, Responsibilities, and Housing and Homelessness Service Policies

3.a. Regional Partners' Roles and Responsibilities

3.a.1. Outreach and Site Coordination

Eligible Applicant	Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on citing of services, shelters, and interim and permanent housing in the region
Sacramento City & County CoC	The Sacramento CoC provides street outreach teams with ongoing system support and training including coordination with the Coordinated Access System, training to ensure access to housing problem-solving assistance, and access to materials in different languages for increased accessibility.
City of Sacramento	The City funds and oversees direct street outreach, providing connection to emergency shelter through the Coordinated Access System, City referred shelter programs, and a field-based case manager who can provide limited housing services. The City's outreach program serves as the connection point to community-based resources who provide housing navigation and case management services and primarily responds to 311 crisis calls.
Sacramento County	The County funds and oversees direct street outreach services, providing connection to the County scattered-site shelter program. All

County outreach staff are case-carrying and can provide re-housing services, including access to flexible funding. The County coordinates with municipal service departments for encampment services in the unincorporated areas of the County and within the Regional Park System, and coordinates with the Sheriff on priority encampments for services and/or other actions.

3.a.2. Siting and Use of Available Land

Eligible Applicant	Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region
Sacramento City & County CoC	The CoC primarily focuses on providing housing and supportive services and holds a more indirect role in land use and development. Some ways in which the CoC may intersect with land use and development include feedback on site selection, advocacy for housing development strategies, leveraging public and private partnerships, public awareness and communications, and policy advocacy.
City of Sacramento	The City is responsible for and oversees the siting and use of available land in accordance with the Surplus Land Act requirements. The City's Community Development Department is responsible for land use designations and entitlements within the City. The City's Housing department actively markets available City vacant parcels suitable for housing development to housing developers for the development of permanent housing. The City is currently evaluating all available City owned parcels for siting of interim housing solutions.
Sacramento County	The County is responsible for and oversees the siting and use of available land in accordance with the Surplus Land Act requirements. The County's Community Development Department is responsible for land use designations and entitlements within the unincorporated areas of the County.

3.a.3. Development of Shelter, Interim and Permanent Housing Options

Eligible Applicant	Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing
Sacramento City & County CoC	The CoC's primary goal is to create a comprehensive and coordinated approach to address the various needs of people without stable housing. Major areas of responsibility include strategic planning, resource allocation from the HUD CoC NOFO, coordination with partners and providers, advocacy for affordable housing policies, capacity building and training for providers, monitoring and evaluation, and promoting housing first approaches.
City of Sacramento	The City's Department of Community Response directly funds and oversees several interim housing programs within the City. For

permanent housing options, the City, in partnership with SHRA, funds affordable housing programs and permanent supportive housing. While SHRA serves primarily as the affordable housing financier on behalf of the City, the City's Housing Department also provides funding for projects using HHAP and other City funds. City staff have a monthly meeting with a Housing Policy working group which includes housing developers. The City also administers a zero dollar impact fee program supporting affordable housing development. The City of Sacramento submitted two applications to HCD in May for Homekey+ in partnership with a housing developer for two PSH projects. The recently adopted Affordable Housing Plan outlines actions and roles and responsibilities for the development of permanent housing.

Sacramento County	The County's Department of Homeless Services and Housing directly funds and oversees several interim housing programs throughout the County, including some within the jurisdiction of the City of Sacramento. For permanent housing options, the County, in partnership with SHRA, funds affordable housing programs and permanent supportive housing. SHRA serves as the affordable housing financier on behalf of the County. The recently adopted Affordable Housing Plan outlines actions and roles and responsibilities for the development of permanent housing. The County Department of Health Services supports development of permanent supportive housing countywide through the use of Mental Health Services Act (MHSA) funding.
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3.a.4. Coordination of and Connection to Service Delivery

Eligible Applicant	Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness
Sacramento City & County CoC	A key aspect of the CoC's role is the coordination of and connection to service delivery, primarily through the Coordinated Access System. This involves organizing and facilitating a collaborative network of service providers, government agencies, and community organizations to ensure that people without stable housing receive the comprehensive support they need. Additional responsibilities include crisis response, data collection and analysis, systematic assessment, and continuous improvement of service interventions and approaches to service delivery.
City of Sacramento	The City provides connection to housing navigation and case management services through interim housing programs. In addition, City outreach coordinates with the County on access to supportive services, including public benefits, behavioral health services, and more.
Sacramento County	The County is responsible for ensuring access to all County residents, including all incorporated and unincorporated areas, to County-administered supportive services, including public benefits,

behavioral health services, adult protective services, and child protective services. The County also provides connection to housing navigation and case management services through outreach programs and in all County-funded interim housing programs.

3.a.5. Policies for Addressing Encampments

Encampment	Estimated Population	What are the region's specific plans to address this encampment?	What are the Key Milestone Dates to carry out the described plan?	ERF Status (site funded by ERF)	ERF Contract #	Are there current plans to submit an ERF application to address this site?	Lead Entity for addressing this encampment
				No		No	
				No		No	

Optional Upload: Encampments Excel

Sacramento City and County Encampment Mapping_HHAP6_Amendment.xlsx

City of Sacramento Encampment Response Narrative.pdf

Optional Upload: Map of Encampments

City of Sacramento Encampment Zones.pdf

Sacramento County - Encampment Sites with Zones.pdf

Eligible Applicants with a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Fully or Partially Compliant

Eligible Applicant	Applicant confirms the plan complies with the Cal ICH Guidance on Addressing Encampments?	If you selected "Yes, in part," describe what elements of the policy do comply with the Cal ICH Guidance on Addressing Encampments, and specifically how they comply.	Provide a link to the policy or upload a copy below
Sacramento County	Yes		https://ecode360.com/44030859#44031011

Sacramento County	Yes		https://ecode360.com/44031592#44031627
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City of Sacramento	Yes, in part	<p>The City of Sacramento currently complies with the following elements of the Cal ICH Guidance on Addressing Encampments: - Actively aware of interim housing capacity. - Has clear policy for storage of personal belongings. - Provides verbal advance notice of a removal action while engaging with encampment residents leading up to a removal actions. - Actively aware of and engaged with local projects and efforts serving encampments. - Makes every effort to identify and offer shelter to people in encampments in advance of a removal action. In addition, the City is in the process of developing safe camping and safe parking locations.</p>	https://www.cityofsacramento.gov/content/dam/portal/cdd/Planning/Housing/prohousing/Appendix%205_Homeless%20Encampment%20Template_8.18.25.pdf
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Upload: Copy of Formal Policy to Address Encampments

Sacramento County Code 9.120.040.pdf

Sacramento County Code 9.36.083.pdf

Sacramento Citywide Homelessness Response Protocol 8.2.2024.pdf

Encampment Notice - County Park Rangers_Supplemental_Documentation.pdf

Encampment Notice - County Sheriff's Office_Supplemental_Documentation.pdf

Sacramento County HHAP 6 Encampment Response Summary March 2026.pdf

Sacramento County Follow-Up RE Encampment Guidance 3.18.26.docx

Eligible Applicants without a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Nonexistent

Eligible Applicant	Describe existing	Does the Eligible	Provide a specific
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	efforts to address encampments	Applicant actively commit to adopting a policy that complies with the Cal ICH Guidance on Addressing Encampment?	timeline, including dates, for future adoption of formal policies that comply with the Cal ICH Guidance on Addressing Encampments
Sacramento City & County CoC	Not applicable as CoC does not operate/manage encampment response.	No	Not applicable as CoC does not operate/manage encampment response.
City of Sacramento	The City of Sacramento has developed a robust, collaborative framework to address encampments through a cross-agency, multi-sector approach. This effort is led by the Department of Community Response (DCR), which serves as the central coordinating body for non-emergency homelessness-related issues. More details can be found in the encampment template for the City's ProHousing renewal application: https://www.cityofsacramento.gov/content/dam/portal/cdd/Planning/Housing/prohousing/Appendix%205_Homeless%20Encampment%20Template_8.18.25.pdf	Yes	The City of Sacramento is currently in process of updating our existing encampment policy to follow Cal ICH guidance by the end of calendar year 2025.

3.a.6. Housing Element Compliance

Large City or county Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	If not compliant, provide a timeline for all relevant milestones to achieve compliance (refer to Guidance and Example timeline and milestones for required level of detail)
City of Sacramento	Yes	
Sacramento County	Yes	

3.a.7. Housing Element Implementation

Large City or county Eligible Applicant

Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein?

If not, provide a specific timeline and plan with dates to implement the past due programs.

City of Sacramento

No

The City, through its Housing Element, committed to 49 implementation programs over the 8-year planning period. Due to competing interests throughout the development of the Housing Element, over a third of these programs were identified as short-term implementation programs to be completed by 2022, and other were identified as medium-term, long-term and on-going annual programs. The City has completed 23 of the 31 programs that were identified as being completed by 2025. The other 8 programs will be completed on the following timelines: •H1. Review Mixed Income Housing Ordinance - In progress. To be completed by July 2027. •H12. Rezone Additional Affordable Housing Sites in High Resource Areas - To be completed by July 2027. •H15. Permitting Requirements for Special Needs Housing - This program has been completed aside from group homes. Group homes will be addressed through the citywide comprehensive update to Planning and Development Code that is underway. To be completed by July 2027. •H23. Movable Tiny Homes as ADUs - To be completed by December 2026. •H26. Review Rent Escrow Ordinance - To be completed by December 2027. •H27. Fair Chance Ordinance - To be completed by December 2027. •H28. Infill Housing Prototypes - To be completed by December 2027. •H29. Financial Assistance for Affordable ADUs - Evaluating. To be completed by December 2028. Implementation program language for each of these programs can be found at the following link: https://www.cityofsacramento.gov/content/dam/portal/cdd/Planning/Long-Range/Housing-Element/00_Sac-HE_Amended_Final_Dec142021.pdf.

Sacramento County

No

The County, through its Housing Element, committed to 63 implementation programs over the 8-year planning period. Of these, 28 are programs with a defined outcome and completion date, 23 of

which had an identified completion date of October 2025 or earlier. The remaining programs are to be continuously implemented on an ongoing or annual basis (e.g., annual reporting, continuing education, etc.). The County has completed 16 of the 23 programs identified as being completed by October 2025. 6 of the 7 remaining programs are actively in-progress, while 1 has not started. This is due to significant staff turnover and shortages stemming from the COVID-19 pandemic. The programs that are not officially complete are programs A1, A2, A8, B3, D1, E3, and G5. Programs A1 and A2 were adopted by the Board of Supervisors in August 2024 and August 2022, respectively. However, per HCD direction the programs are anticipated to be adopted into the Housing Element through a formal Housing Element Amendment and a Zoning Code Amendment, respectively, by March 2026. See below for specific dates for when the 7 programs are anticipated to be completed*.

A1: Rezone was completed August 22, 2024. Housing Element Amendment completed by March 9, 2026
A2: AHIP program adopted in August 2022. Zoning Code definition per HCD adopted by March 9, 2026
A8: December 31, 2027
B3: December 1, 2025
D1: Convene working group by June 30, 2026 and develop program by December 31, 2027
E3: December 31, 2027
G5**: June 30, 2026

*Compliance with these dates is contingent on receiving necessary funding. Implementation program language for each of these programs can be found at the following link:

https://planning.saccounty.gov/PlansandProjectsInProgress/Documents/2021-2029%20Housing%20Element_Aproved%203.8.2022.pdf

Project G5** Background: Under the 2025 Housing Element, the County was assigned to complete Project G5, titled Tenant Protections, stating the County would study just-cause eviction ordinances or other programs to help keep precariously housed tenants in their homes and present findings and recommendations to the Board of Supervisors. A Tenants' Rights Stakeholder group was formed due to lack of sufficient resources for tenants in our region facing issues with evictions, issues with the landlord regarding policies or balances due, the landlord's failure to adhere to applicable laws and responsibilities to the tenant, and/or habitability issues. The Department of Homeless Services and Housing (DHS) explored how the County could better streamline services and recommended the establishment of a single point of contact for tenants and to improve

coordination between county departments in providing support to these tenants. Project Completion: DSHS is in the process of executing an agreement with Community Link Capitol Region, a Community Based Organization (CBO), to provide housing resources and fair housing information. The contractor will also create and maintain an asset map in order to provide more accurate referrals. The information can be accessed online or by calling 211. The estimated start of this project is January 2026.

3.a.8. Prohousing Designation

Large City or county Eligible Applicant	Current Prohousing Designation Status	For Eligible Applicants that have not yet applied or do not plan to apply, list the Prohousing Policies (as described in the Prohousing application) that they have adopted or plan to adopt in the future.
City of Sacramento	Has been designated Prohousing.	
Sacramento County	Has been designated Prohousing.	

3.a.9. Housing Law Violations

Large City or county Eligible Applicant	Does this Eligible Applicant have any potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team?	If yes, provide a specific timeline and plan with dates to resolve the issue.
City of Sacramento	No	
Sacramento County	No	

3.a.10. Surplus Land

Large City or county Eligible Applicant	Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230?	If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory.
City of Sacramento	Has a central inventory.	
Sacramento County	Has a central inventory.	

3.a.11. Annual Progress Report

Large City or county Eligible Applicant	Has this Eligible Applicant submitted a timely and complete annual progress report for at a minimum, the past two years?
Sacramento County	Yes
City of Sacramento	Yes

Section 3.b. System Performance Measures Improvement Plan

3.b System Performance Measures Improvement Plan

The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in [Section IV.A.3.b.i. of the HHAP 6 NOFA](#). The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated Homelessness Action Plan.

All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System Performance Measures Improvement Plan. Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region’s CA SPMs through use of local, state, and federal funds.

The System Performance Measures Improvement Plan must include:

- At least one Key Action related to reducing CA SPM: “The number of people experiencing unsheltered homelessness”
- At least one Key Action related to increasing CA SPM “the number of people exiting homelessness into Permanent Housing,” and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

Each Key Action must be described in clear, specific terms and must do the following:

1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).

2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
 - Note: At a minimum, all funding sources listed in Section IV.A.3.b.ii. of the HHAP 6 NOFA, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.
 - Note: For HHAP 6-funded Key Actions, include the eligible use category or categories as applicable.
8. Describe how the Key Action will address system performance disparities and ensure racial and gender equity in at least one of the following areas: Service Delivery, Housing Placements, Housing Retention, Changes to procurement, or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Available Funding Sources in the Region

If applicable, list any funding sources mentioned in [Section IV.A.3.b.ii. of the HHAP 6 NOFA](#) that are not available in the region within the grant term (FY24/25-FY28/29).

Available Funding Sources NOT within the Region Narrative

Many of these programs are available and will be used in the region, but not for activities or services tied to this plan. While the CoC, City, and County utilize a variety of funding sources for our overall work, the following programs are not specifically tied to Key Actions associated with this plan and application. Please let us know if further clarification needed.

- The Homekey Program
- No Place Like Home Program
- The Multifamily Housing Program
- Funding distributed to local jurisdictions (Building Homes and Jobs Act)
- The National Housing Trust Fund
- Parolee or probation programs
- CalWORKs
- CalFresh
- Supplemental Security Income/State Supplemental Program (SSI/SSP)
- In-home supportive services
- Adult protective services
- Child welfare
- Childcare and development
- Disability benefits advocacy
- Mental Health Services Act and Behavioral Health Services Act

Key Actions to Improve the Region's CA SPMs

Guidance:

Please note that all Key Actions are numbered to ensure Key Actions may be easily referenced in later parts of the regional application. Applicants can refer to the # provided. E.g., Key Action 1, Key Action 2, etc.

Key Actions

Key Action 1

Description

Assess the current prevention program landscape and determine the need for additional screening tools, assessments, and processes.

Identify which CA SPM(s) will be improved by Key Action 1 and how.

SPM Improvement Plan for Key Action 1

CA SPM	Specific description of how Key Action 1 will improve this CA SPM
CA SPM 2	Development of prioritization tools will help identify and match households into services based on need and eligibility, better enabling the system to assist people who are at risk or experiencing homelessness for the first time.

Clear metric for how success of Key Action 1 will be measured

Decrease in number of people experiencing homelessness for the first time, increase in the number of people receiving prevention assistance, and qualitative feedback from people experiencing housing instability in the ability to access information and services to assist in maintaining housing.

Lead Entity for Key Action 1

Sacramento City & County CoC

Collaborating entity/ies for Key Action 1

City of Sacramento, Sacramento County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 1

Milestones for Key Action 1	Target dates for Key Action 1 milestones
Develop recommendations for prioritization approaches.	10/31/2025
Design tools.	11/30/2025
Monitor outcomes.	11/30/2026

Target date for completing Key Action 1

11/30/2026

Funding Sources for Key Action 1

Funding Sources for Key Action 1

Funding source	Description of how the funding will contribute to the achievement of Key Action 1	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	Support staffing and consultation, including stipends for Partners with Lived Expertise and Youth Action Board members, involved in development of coordinated prevention framework with recommendations for program implementation, training, and prioritization approaches.	
HHAP 5	Support staffing and consultation, including stipends for Partners with Lived Expertise and Youth Action Board members, involved in development of coordinated prevention framework with recommendations for program implementation, training, and prioritization approaches.	

Identify which of the following equity improvement areas will be addressed by Key Action 1.

Equity Areas for Key Action 1

Equity area	Description of how Key Action 1 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Partners will include community-based organizations and people with lived experience, to support the design of prevention assistance services that are human-centered, trauma-informed, and accessible for vulnerable, at-risk populations. Data analytics of system inflow, including household types, zip codes, race, and gender will support targeted efforts to meet the need.

Key Action 2

Description

Implement the county-wide prevention approach to expand access to financial assistance programs and assist with rapidly exiting or preventing clients from entering homelessness

Identify which CA SPM(s) will be improved by Key Action 2 and how.

SPM Improvement Plan for Key Action 2

CA SPM	Specific description of how Key Action 2 will improve this CA SPM
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CA SPM 2 Scaling prevention assistance services, specifically the Problem Solving Access Points (PSAPs) program and Landlord Engagement and Assistance Program (LEAP), will increase capacity to assist the 1,600 prevention-eligible households who enter the system annually. This assistance will directly reduce the number of people experiencing homelessness, as reported in HMIS.

Clear metric for how success of Key Action 2 will be measured

Reduction in the number of people experiencing homelessness for the first time, as reported in HMIS.

Lead Entity for Key Action 2

Sacramento City & County CoC

Collaborating entity/ies for Key Action 2

City of Sacramento, Sacramento County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 2

Milestones for Key Action 2 **Target dates for Key Action 2 milestones**

Transition LEAP program to prevention focus over 2025-2026, with Bay Area Community Services continuing to serve as operator under County contract. Release RFP to expand Problem Solving Access Point providers. 3/31/2026

Select providers, begin new contracts, train, and onboard providers. 6/30/2026

Target date for completing Key Action 2

6/30/2026

Funding Sources for Key Action 2

Funding Sources for Key Action 2

Funding source	Description of how the funding will contribute to the achievement of Key Action 2	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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HHAP 4	Support contracting with community-based organizations to operate financial assistance programs and staffing for administration of these programs.	
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HHAP 5	Support contracting with community-based organizations to operate financial assistance programs and staffing for administration of these programs.	
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HHAP 6	Support contracting with community-based organizations to operate financial assistance programs and staffing for administration of these programs.	Prevention and Diversion
HHAP 6	Support contracting with community-based organizations to operate financial assistance programs and staffing for administration of these programs.	YSA: Prevention and Diversion

Identify which of the following equity improvement areas will be addressed by Key Action 2.

Equity Areas for Key Action 2

Equity area	Description of how Key Action 2 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Partners will include community-based organizations and people with lived experience, to support the design of prevention assistance services that are human-centered, trauma-informed, and accessible for vulnerable, at-risk populations. Data analytics of system inflow, including household types, zip codes, race, and gender will support targeted efforts to meet the need. These factors will inform selection of prevention assistance providers that are best positioned to be responsive to community need.

Key Action 3

Description

Update Housing Problem Solving training to align with prevention strategy and implementation, and create opportunities for providers to build competencies related to conversational case management and creative problem-solving.

Identify which CA SPM(s) will be improved by Key Action 3 and how.

SPM Improvement Plan for Key Action 3

CA SPM	Specific description of how Key Action 3 will improve this CA SPM
CA SPM 1a	Housing Problem Solving is a responsive approach to serving households in crisis, often experiencing or at risk of first-time homelessness. Through creative problem-solving discussions, providers help clients through conversational case management supports and support clients with securing/placing into temporary or permanent housing.
CA SPM 2	Housing Problem Solving is a responsive approach to serving households in crisis, often experiencing or at risk of first-time homelessness. Through creative problem-solving discussions, providers help clients through conversational case management supports and support clients with securing/placing into temporary or permanent housing.

CA SPM 4 Housing Problem Solving is a responsive approach to serving households in crisis, often experiencing or at risk of first-time homelessness. Through creative problem-solving discussions, providers help clients through conversational case management supports and support clients with securing/placing into temporary or permanent housing.

Clear metric for how success of Key Action 3 will be measured

Qualitative feedback on housing problem-solving services from participants and certified housing problem-solving trainers, disaggregated by race, reporting on overall experience, level of assistance, and ease of access to relevant information.

Lead Entity for Key Action 3

Sacramento City & County CoC

Collaborating entity/ies for Key Action 3

Partners with Lived Expertise Committee

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 3

Milestones for Key Action 3	Target dates for Key Action 3 milestones
Redesign Housing Problem Solving training and manual.	9/30/2025
Prepare Partners with Lived Expertise trainers to deliver updated trainings over 2025-2026, starting with Sep 2025 training.	8/31/2026

Target date for completing Key Action 3

8/31/2026

Funding Sources for Key Action 3

Funding Sources for Key Action 3

Funding source	Description of how the funding will contribute to the achievement of Key Action 3	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Support staffing and consultation, including stipends for Partners with Lived Expertise, involved in development and delivery of quarterly training for providers.	

Identify which of the following equity improvement areas will be addressed by Key Action 3.

Equity Areas for Key Action 3

Equity area	Description of how Key Action 3 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Housing Placements

Increasing training frequency and adopting a greater culturally responsive curriculum will offer more opportunities to learn and practice evidence-based prevention and diversion techniques to resolve homelessness. This combination enables SSF to further support equity and inclusion; and expands the trainer base by providing workforce development for PWLE, YAB, and providers with lived experience who formerly completed HPS. Additionally, by targeting street outreach and shelter staff, SSF can further widen access to PSAP funds and reach training audiences that were underrepresented in the 2024 HPS trainings.

Key Action 4

Description

Enhance encampment response coordination between the City, County, and CoC.

Identify which CA SPM(s) will be improved by Key Action 4 and how.

SPM Improvement Plan for Key Action 4

CA SPM	Specific description of how Key Action 4 will improve this CA SPM
CA SPM 1b	Enhanced coordination will improve service connections for people who are unsheltered, providing opportunities for assessments and referrals into crisis resources.
CA SPM 6	Enhanced coordination will improve service connections for people who are unsheltered, providing opportunities for assessments and referrals into crisis resources.

Clear metric for how success of Key Action 4 will be measured

- Increase in encampments that are logged within HMIS.
- Increase in clients impacted by encampment closures that are assessed for crisis resources.
- Increase in EVH clients impacted by encampment closure who are enrolled within a shelter within 24 hours.

Lead Entity for Key Action 4

City of Sacramento

Collaborating entity/ies for Key Action 4

Sacramento County, Sacramento City & County CoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 4

Milestones for Key Action 4	Target dates for Key Action 4 milestones
Implement safe camping / safe parking locations.	6/30/2026
Implement HMIS Outreach Module.	6/30/2026
Incorporate CAN outreach efforts. Standardize data capture related to	12/31/2025

client denials.

Target date for completing Key Action 4
8/31/2026

Funding Sources for Key Action 4

Funding Sources for Key Action 4

Funding source	Description of how the funding will contribute to the achievement of Key Action 4	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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City General Fund	Cover outreach staffing and operational costs associated with encampment response.	
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HHAP 5	Cover outreach staffing and operational costs associated with encampment response.	
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Identify which of the following equity improvement areas will be addressed by Key Action 4.

Equity Areas for Key Action 4

Equity area	Description of how Key Action 4 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Service Delivery	Street outreach teams will incorporate trauma-informed practices that recognize and address the unique challenges faced by individuals who have experienced trauma, including systemic racism and gender-based violence.
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Key Action 5

Description

Implement pilot veterans outreach program using VA rehousing resources (HUD VASH).

Identify which CA SPM(s) will be improved by Key Action 5 and how.

SPM Improvement Plan for Key Action 5

CA SPM	Specific description of how Key Action 5 will improve this CA SPM
CA SPM 6	City outreach teams are working with VA social worker and doctor to identify veterans and make connections to housing using VA rehousing resources, directly resulting in successful placements.

Clear metric for how success of Key Action 5 will be measured

Increase in successful exits to housing destinations for individuals enrolled in outreach services.

Lead Entity for Key Action 5

City of Sacramento

Collaborating entity/ies for Key Action 5
 Department of Veterans Affairs

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 5

Milestones for Key Action 5	Target dates for Key Action 5 milestones
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City Department of Community Response staff will continue weekly co-deployments with the VA's Homeless Outreach Coordinator, directly engaging with unhoused veterans. Of the 36 veterans identified and assigned to the collaborative caseload, 14 have already been connected to housing vouchers through the VA. Even more striking, 9 of these veterans were previously unknown to the VA system, highlighting the critical importance of frontline collaboration in identifying individuals who might otherwise remain invisible.	8/31/2026
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Target date for completing Key Action 5
 8/31/2026

Funding Sources for Key Action 5

Funding Sources for Key Action 5

Funding source	Description of how the funding will contribute to the achievement of Key Action 5	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
City General Fund	Cover staffing and direct costs associated with outreach efforts.	

Identify which of the following equity improvement areas will be addressed by Key Action 5.

Equity Areas for Key Action 5

Equity area	Description of how Key Action 5 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	With the support of the VA, outreach teams are able to target unhoused veterans and connect them to resources, recognizing that this is a population that has unique needs. This collaborative effort is effective in identifying individuals who would otherwise go unserved and resolves a significant access gap for this population.

Key Action 6

Description

Open Watt Ave Safe Stay, offering 225 new shelter beds.

Identify which CA SPM(s) will be improved by Key Action 6 and how.

SPM Improvement Plan for Key Action 6

CA SPM	Specific description of how Key Action 6 will improve this CA SPM
CA SPM 1a	Site will include shelter, weather respite, safe parking, on-site behavioral health and case management services, storage, pet respite, laundry services, showers, bathrooms, job training and more.

Clear metric for how success of Key Action 6 will be measured

Opening of site and welcoming guests.

Lead Entity for Key Action 6

Sacramento County

Collaborating entity/ies for Key Action 6

Sacramento County Department of Health Services, Sacramento County Department of Homeless Services and Housing

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 6

Milestones for Key Action 6	Target dates for Key Action 6 milestones
Site opening with 225 shelter beds and Safe Parking for 50 guests.	3/1/2026

Target date for completing Key Action 6

3/1/2026

Funding Sources for Key Action 6

Funding Sources for Key Action 6

Funding source	Description of how the funding will contribute to the achievement of Key Action 6	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	Cover costs of construction and operating subsidies.	
HHAP 6	Cover costs of construction and operating subsidies.	Operating Expenses – Interim Housing
ARPA	Cover costs of construction and operating subsidies.	
County General Fund	Cover costs of construction and operating subsidies.	

Identify which of the following equity improvement areas will be addressed by Key Action 6.

Equity Areas for Key Action 6

Equity area **Description of how Key Action 6 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)**

Service Delivery Location selected based on high chronicity data. Intent is to reach individuals who might otherwise not be served.

Key Action 7

Description

Continue funding for emergency shelter and interim housing capacity and leverage available funding sources, cost savings, and efficiencies within those programs.

Identify which CA SPM(s) will be improved by Key Action 7 and how.

SPM Improvement Plan for Key Action 7

CA SPM	Specific description of how Key Action 7 will improve this CA SPM
CA SPM 1a	Continuing funding for emergency shelter capacity will allow people experiencing homelessness access to shelter beds and services.

Clear metric for how success of Key Action 7 will be measured

Maintained shelter bed capacity

Lead Entity for Key Action 7

City of Sacramento

Collaborating entity/ies for Key Action 7

Sacramento County, Sacramento City & County CoC

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 7

Milestones for Key Action 7	Target dates for Key Action 7 milestones
Continue to monitor funding expenditures and program performance of interim housing programs.	8/31/2029

Target date for completing Key Action 7

8/31/2029

Funding Sources for Key Action 7

Funding Sources for Key Action 7

Funding source	Description of how the funding will contribute to the achievement of Key Action 7	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	Covers staffing and operational	

	costs of service delivery.	
HHAP 5	Covers staffing and operational costs of service delivery.	
HHAP 6	Covers staffing and operational costs of service delivery.	YSA: Operating Expenses – Interim Housing
HHAP 6	Covers staffing and operational costs of service delivery.	Operating Expenses – Interim Housing
HHAP 6	Covers staffing and operational costs of service delivery.	YSA: Interim Housing Services and Services Coordination

Identify which of the following equity improvement areas will be addressed by Key Action 7.

Equity Areas for Key Action 7

Equity area	Description of how Key Action 7 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Referral and utilization gaps among service population will be reviewed and considered in strategies for quality improvement and client support in shelters.

Key Action 8

Description

Implement flex pool for coordinated rehousing assistance with infrastructure for systemwide landlord engagement.

Identify which CA SPM(s) will be improved by Key Action 8 and how.

SPM Improvement Plan for Key Action 8

CA SPM	Specific description of how Key Action 8 will improve this CA SPM
CA SPM 3	The flex pool will create more coordinated and sustainable approaches to housing and services for individuals with complex health and social needs. The flex pool presents a promising model to streamline funding, reduce administrative barriers, and ensure timely access to housing and supports.
CA SPM 4	The flex pool will create more coordinated and sustainable approaches to housing and services for individuals with complex health and social needs. The flex pool presents a promising model to streamline funding, reduce administrative barriers, and ensure timely access to housing and supports.

Clear metric for how success of Key Action 8 will be measured

Flex pool implemented and service agreements established.

Lead Entity for Key Action 8

Sacramento County

Collaborating entity/ies for Key Action 8
 Managed Care Plans

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 8

Milestones for Key Action 8	Target dates for Key Action 8 milestones
Obtain funding to implement flex pool.	12/31/2025
Convene system partners in technical assistance, if selected.	12/31/2025
Draft necessary items to procure services, once approved.	12/31/2025

Target date for completing Key Action 8
 7/31/2026

Funding Sources for Key Action 8

Funding source	Description of how the funding will contribute to the achievement of Key Action 8	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CalAIM	Cover staffing to design/develop infrastructure and contract with system partners.	
PATH CITED	Cover one-time costs not reimbursable by CalAIM.	

Identify which of the following equity improvement areas will be addressed by Key Action 8.

Equity Areas for Key Action 8

Equity area	Description of how Key Action 8 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Flex pool will target efforts toward supporting BHSA-eligible households (i.e., populations with behavioral health conditions), specifically supporting vulnerable, underserved populations transitioning from care settings.

Key Action 9

Description

Establish a family-focused RRH program to support transitioning clients for family shelter programs.

Identify which CA SPM(s) will be improved by Key Action 9 and how.

SPM Improvement Plan for Key Action 9

CA SPM	Specific description of how Key Action 9 will improve this CA SPM
CA SPM 3	Two new rapid rehousing programs will be onboarded into CAS to accelerate 220 family households into housing, providing housing navigation, landlord engagement, and case management. Programs will focus on helping sheltered households transition into stable, sustainable housing.
CA SPM 4	Two new rapid rehousing programs will be onboarded into CAS to accelerate 220 family households into housing, providing housing navigation, landlord engagement, and case management. Programs will focus on helping sheltered households transition into stable, sustainable housing.

Clear metric for how success of Key Action 9 will be measured

Decrease in the length of time homeless as tracked in HMIS and qualitative feedback from providers and participants, reporting on overall experience, level of assistance, and ease of access to relevant information.

Lead Entity for Key Action 9

Sacramento City & County CoC

Collaborating entity/ies for Key Action 9

Housing Families First Collaborative

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 9

Milestones for Key Action 9	Target dates for Key Action 9 milestones
Contract with two rapid rehousing programs.	7/31/2025
Support staff onboarding and training.	8/31/2025
Identify, assess, and enroll families.	9/30/2025
Facilitate housing placement, disburse rental assistance, and support ongoing case management.	9/30/2026
Evaluate and report outcomes.	10/31/2026

Target date for completing Key Action 9

11/30/2026

Funding Sources for Key Action 9

Funding Sources for Key Action 9

Funding source	Description of how the funding will contribute to the achievement of Key Action 9	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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CoC Private Funding

Support contracting with community-based organizations to operate rapid rehousing assistance programs, including staffing, rental assistance, case managements, and operational costs.

Identify which of the following equity improvement areas will be addressed by Key Action 9.

Equity Areas for Key Action 9

Equity area	Description of how Key Action 9 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	This program will support family households currently in shelter and other households on the BNL that would benefit from medium-term financial assistance, case management, and supportive services. Program enrollments will be monitored for demographic insights into households served.

Key Action 10

Description

Establish a short-term rapid re-housing program to quickly resolve housing insecurity and homelessness for Transition Age Youth.

Identify which CA SPM(s) will be improved by Key Action 10 and how.

SPM Improvement Plan for Key Action 10

CA SPM	Specific description of how Key Action 10 will improve this CA SPM
CA SPM 3	Through a combination of housing problem-solving strategies, short- to medium-term financial assistance, and housing-focused case management, the program will promote long-term stability and self-sufficiency.
CA SPM 4	Through a combination of housing problem-solving strategies, short- to medium-term financial assistance, and housing-focused case management, the program will promote long-term stability and self-sufficiency.

Clear metric for how success of Key Action 10 will be measured

Decrease in the length of time homeless as tracked in HMIS and qualitative feedback from providers and participants, reporting on overall experience, level of assistance, and ease of access to relevant information.

Lead Entity for Key Action 10

Sacramento City & County CoC

Collaborating entity/ies for Key Action 10

Youth Action Board

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 10

Milestones for Key Action 10

Target dates for Key Action 10 milestones

Release RFP for TAY RRH providers.	10/31/2025
Onboard providers and begin program enrollment.	1/31/2026

Target date for completing Key Action 10
6/30/2027

Funding Sources for Key Action 10

Funding Sources for Key Action 10

Funding source	Description of how the funding will contribute to the achievement of Key Action 10	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Support contracting with community-based organizations to operate TAY rapid rehousing assistance programs, including staffing, rental assistance, case managements, and operational costs.	
HHAP 4	Support contracting with community-based organizations to operate TAY rapid rehousing assistance programs, including staffing, rental assistance, case managements, and operational costs.	
HHAP 5	Support contracting with community-based organizations to operate TAY rapid rehousing assistance programs, including staffing, rental assistance, case managements, and operational costs.	

Identify which of the following equity improvement areas will be addressed by Key Action 10.

Equity Areas for Key Action 10

Equity area	Description of how Key Action 10 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Housing Placements

This initiative is designed to provide an immediate, youth-centered response to the housing crisis faced by young people aged 18–24 who are either experiencing literal homelessness or at risk of becoming homeless in Sacramento County. Providers are expected to involve youth with lived experience in program design. Referrals and program outcomes will be reviewed to understand and resolve racial and gender gaps in service.

Key Action 11

Description

Continue to fund permanent housing programs.

Identify which CA SPM(s) will be improved by Key Action 11 and how.

SPM Improvement Plan for Key Action 11

CA SPM	Specific description of how Key Action 11 will improve this CA SPM
CA SPM 3	Sustaining permanent housing programs is critical for timely and successful placement into long-term, stable housing for people experiencing homelessness.
CA SPM 4	Sustaining permanent housing programs is critical for timely and successful placement into long-term, stable housing for people experiencing homelessness.
CA SPM 5	Sustaining permanent housing programs is critical for timely and successful placement into long-term, stable housing for people experiencing homelessness.

Clear metric for how success of Key Action 11 will be measured

Increase in number of people exiting homelessness into permanent housing. Improve lease-up time for new developments. Number of permanent housing units maintained. Percentage of people who remain housed among those who at risk of losing PSH due to loss of funding.

Lead Entity for Key Action 11

City of Sacramento

Collaborating entity/ies for Key Action 11

Sacramento City & County CoC, Sacramento County, Managed Care Plans

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 11

Milestones for Key Action 11	Target dates for Key Action 11 milestones
Evaluate funding opportunities for housing as they arise.	8/31/2029

Target date for completing Key Action 11

8/31/2029

Funding Sources for Key Action 11

Funding Sources for Key Action 11

Funding source	Description of how the funding will contribute to the achievement of Key Action 11	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Covers operating subsidies.	
HHAP 4	Covers operating subsidies.	
HHAP 5	Covers operating subsidies.	
HHAP 6	Covers operating subsidies.	Operating Subsidies – Permanent Housing
HOME Investment Partnerships Act	Covers operating subsidies.	
The California Emergency Solutions Grants Program	Covers operating subsidies.	
The Housing for a Healthy California Program	Covers operating subsidies.	

Identify which of the following equity improvement areas will be addressed by Key Action 11.

Equity Areas for Key Action 11

Equity area	Description of how Key Action 11 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Program and system outcomes will be reviewed to understand and implement strategies to racial and gender gaps.

Key Action 12

Description

Convene affordable housing developers to innovate cost-effective solutions to increasing the permanent housing stock for people experiencing homelessness.

Identify which CA SPM(s) will be improved by Key Action 12 and how.

SPM Improvement Plan for Key Action 12

CA SPM	Specific description of how Key Action 12 will improve this CA SPM
CA SPM 3	Collaboration with affordable housing developers will be essential to identifying and creating cost-effective solutions for permanent housing, especially in an environment where funding is limited and creative solutions are needed.
CA SPM 4	Collaboration with affordable housing developers will be essential to identifying and creating cost-effective solutions for permanent housing, especially in an environment where funding is limited and creative solutions are needed.

Clear metric for how success of Key Action 12 will be measured

Creation of workgroup. Recommendations summary. Implementation plan.

Lead Entity for Key Action 12

City of Sacramento

Collaborating entity/ies for Key Action 12

Sacramento County, Sacramento City & County CoC, Sacramento Housing & Redevelopment Agency

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 12

Milestones for Key Action 12	Target dates for Key Action 12 milestones
Initiate convening with affordable housing developers.	3/31/2026
Develop recommendations for cost effective solutions for permanent housing stock.	8/31/2026

Target date for completing Key Action 12

8/31/2026

Funding Sources for Key Action 12

Funding Sources for Key Action 12

Funding source	Description of how the funding will contribute to the achievement of Key Action 12	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	Support staffing to facilitate convenings, develop plans and recommendations.	Administrative Costs

Identify which of the following equity improvement areas will be addressed by Key Action 12.

Equity Areas for Key Action 12

Equity area	Description of how Key Action 12 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Affordable housing developers are key partners in creating innovative solutions to support people experiencing homelessness with insights into service populations and their needs across specific population types (race, gender, age, etc). Existing program and system outcomes will be reviewed to inform strategies to address racial and gender gaps in any new solutions for permanent housing.

Key Action 13

Description

Explore strategies to expand CAS access points.

Identify which CA SPM(s) will be improved by Key Action 13 and how.

SPM Improvement Plan for Key Action 13

CA SPM	Specific description of how Key Action 13 will improve this CA SPM
CA SPM 1a	Publicly accessible mobile services will make it easier to connect clients to our "front door" to referrals into shelter and housing programs.

Clear metric for how success of Key Action 13 will be measured

Increase in physical access points and increase in the number of people enrolled in HMIS-participating programs who are experiencing homelessness.

Lead Entity for Key Action 13

Sacramento City & County CoC

Collaborating entity/ies for Key Action 13

Coordinated Access System Committee, City of Sacramento, Sacramento County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 13

Milestones for Key Action 13	Target dates for Key Action 13 milestones
Release RFP for provider(s) to deliver access points services.	9/30/2025
Contract with providers.	1/31/2026
Enroll people through mobile access point services.	2/28/2026

Target date for completing Key Action 13

8/31/2026

Funding Sources for Key Action 13

Funding Sources for Key Action 13

Funding source	Description of how the funding will contribute to the achievement of Key Action 13	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	Cover staffing costs.	
HHAP 5	Cover staffing costs.	

Identify which of the following equity improvement areas will be addressed by Key Action 13.

Equity Areas for Key Action 13

Equity area	Description of how Key Action 13 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Analysis of crisis line call-in data and HMIS client data will inform selection of access point service providers that are best positioned to meet population needs and deploy services where disparities in access exist (e.g., mobile outreach).

Key Action 14

Description

Improve use of the by-name-list (BNL) and case conferencing.

Identify which CA SPM(s) will be improved by Key Action 14 and how.

SPM Improvement Plan for Key Action 14

CA SPM	Specific description of how Key Action 14 will improve this CA SPM
CA SPM 1a	With improved BNL methodology and case conferencing strategies that have evolved over the past year, our system can identify and target client populations with specific vulnerabilities and needs for connections to case management, rental assistance, healthcare, and housing.

Clear metric for how success of Key Action 14 will be measured

Qualitative feedback from service providers participating in case conferencing as well as people who have been assessed for housing through coordinated entry, reporting on ease of access to information about service availability and relevant updates to referrals and referral outcomes.

Lead Entity for Key Action 14

Sacramento City & County CoC

Collaborating entity/ies for Key Action 14

City of Sacramento, Sacramento County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 14

Milestones for Key Action 14	Target dates for Key Action 14 milestones
Transition and implement TAY case conferencing into updated structure.	4/30/2025
Begin case conferencing for Street to Housing program clients.	5/31/2025
Update BNL methodology.	5/31/2025
Begin case conferencing for family rehousing accelerator pilot.	9/30/2025
Develop BNL dashboard.	12/31/2025
Review BNL of EHV's to connect clients to services.	1/31/2026

Target date for completing Key Action 14
8/31/2026

Funding Sources for Key Action 14

Funding Sources for Key Action 14

Funding source	Description of how the funding will contribute to the achievement of Key Action 14	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CoC Private Funding	Cover staffing and operational costs associated with case conferencing staff, HMIS, and data analytics.	
HHAP 2	Cover staffing and operational costs associated with case conferencing staff, HMIS, and data analytics.	

Identify which of the following equity improvement areas will be addressed by Key Action 14.

Equity Areas for Key Action 14

Equity area	Description of how Key Action 14 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Deeper BNL analysis allows for better understanding of who is experiencing homelessness across populations and what specific vulnerabilities create barriers to access (e.g., race/ethnicity, gender, family size, medical conditions).

Key Action 15

Description

Ensure CAS assessors are operating in under-resourced communities.

Identify which CA SPM(s) will be improved by Key Action 15 and how.

SPM Improvement Plan for Key Action 15

CA SPM	Specific description of how Key Action 15 will improve this CA SPM
CA SPM 1a	Small, under resourced community-based organizations often serve as trusted resources for people experiencing homelessness or housing instability. Increased awareness about program options, service eligibility, and referral processes, along with capacity building for community-based organizations, can enhance access for

individuals entering the homeless response system, especially for the first time.

Clear metric for how success of Key Action 15 will be measured

Qualitative feedback on Coordinated Access from providers and participants, disaggregated by race, reporting on overall experience, level of assistance, and ease of access to relevant information.

Lead Entity for Key Action 15

Sacramento City & County CoC

Collaborating entity/ies for Key Action 15

Community Accountability Committee, City of Sacramento, Sacramento County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 15

Milestones for Key Action 15	Target dates for Key Action 15 milestones
Launch CoC Community Accountability Committee and provider leadership workgroup for collaboration and resource sharing.	12/31/2025

Target date for completing Key Action 15

8/31/2026

Funding Sources for Key Action 15

Funding Sources for Key Action 15

Funding source	Description of how the funding will contribute to the achievement of Key Action 15	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CoC Funding	Cover costs of staffing for Committees, trainings, and collaboratives for community-based organization engagement.	
HHAP 4	Cover costs of staffing for Committees, trainings, and collaboratives for community-based organization engagement.	
HHAP 5	Cover costs of staffing for Committees, trainings, and collaboratives for community-based organization engagement.	

Identify which of the following equity improvement areas will be addressed by Key Action 15.

Equity Areas for Key Action 15

Equity area	Description of how Key Action 15 will address system performance
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disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. Small, underresourced community-based organizations often serve as trusted resources for people experiencing homelessness or housing instability. Organizations with cultural expertise and experience serving Sacramento's racially, ethnically, and linguistically diverse communities are important connectors into homeless services and wraparound supports.

Key Action 16

Description

Complete an evaluation of the coordinated access system focused on alignment across city and county CAS-participating programs, accessibility for key stakeholders, and opportunities for greater efficiency and integration.

Identify which CA SPM(s) will be improved by Key Action 16 and how.

SPM Improvement Plan for Key Action 16

CA SPM	Specific description of how Key Action 16 will improve this CA SPM
CA SPM 1a	Community partners report struggling with easily interfacing with the Coordinated Access System. An evaluation will ensure the CAS continues to facilitate streamlined connections to resources.

Clear metric for how success of Key Action 16 will be measured

Recommendations to improve ease of access across critical stakeholders and identified alignment gaps across funding partners.

Lead Entity for Key Action 16

Sacramento City & County CoC

Collaborating entity/ies for Key Action 16

City of Sacramento, Sacramento County, Strategic Leadership Group

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 16

Milestones for Key Action 16	Target dates for Key Action 16 milestones
Convene a working group to design and resource a CAS Evaluation scope of work.	10/31/2025
Hire a consultant to complete CAS Evaluation.	7/31/2026
Consultant completes and presents the results of the CAS Evaluation to the City, County, and CoC.	1/31/2027

Target date for completing Key Action 16

Funding Sources for Key Action 16

Funding Sources for Key Action 16

Funding source	Description of how the funding will contribute to the achievement of Key Action 16	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CoC Planning Grant	Funding will support consultant costs associated with completing the CAS Evaluation.	
City General Funds	Funding will support consultant costs associated with completing the CAS Evaluation	
County General Funds	Funding will support consultant costs associated with completing the CAS Evaluation	

Identify which of the following equity improvement areas will be addressed by Key Action 16.

Equity Areas for Key Action 16

Equity area	Description of how Key Action 16 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Racial and gender gaps in access, referrals, and outcomes, as well as qualitative client experience data, will be reviewed and considered in strategies to improve the effectiveness of CAS.

Key Action 17

Description

Explore feasibility of developing cross-functional/multi-system client assessment tools and leveraging 2-1-1 to more effectively connect people experiencing homelessness to critical service supports (e.g. Behavioral Health and CalAIM).

Identify which CA SPM(s) will be improved by Key Action 17 and how.

SPM Improvement Plan for Key Action 17

CA SPM	Specific description of how Key Action 17 will improve this CA SPM
CA SPM 1a	Align the Coordinated Access System (CAS) to better serve specialized populations and programs, with a focus on integration with Behavioral Health and CalAIM. This alignment is critical to ensure people with complex physical and behavioral health needs, particularly those transitioning from institutional settings such as jails and emergency departments, can access appropriate housing and services supported by these emerging funding streams.

Clear metric for how success of Key Action 17 will be measured

Drafted assessment tool. Reviewed, approved and adopted more use within BHS, CalAIM and CAS.

Lead Entity for Key Action 17

Sacramento City & County CoC

Collaborating entity/ies for Key Action 17

City of Sacramento, Sacramento County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 17

Milestones for Key Action 17	Target dates for Key Action 17 milestones
Begin multiyear effort, integrating system changes in behavioral health and CalAIM.	6/30/2026
Map out 2-3 processes that can benefit from process improvement (Program-specific prioritization and referral management; Behavioral health assessments integrated within CAS)	6/30/2026

Target date for completing Key Action 17

6/30/2029

Funding Sources for Key Action 17

Funding Sources for Key Action 17

Funding source	Description of how the funding will contribute to the achievement of Key Action 17	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CoC Funding	Funding will support convening critical cross-system leads and partners with lived experience to design and implement a coordinated assessment tool streamlining access into services, shelter, and housing.	

Identify which of the following equity improvement areas will be addressed by Key Action 17.

Equity Areas for Key Action 17

Equity area	Description of how Key Action 17 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Needs assessments will examine race, ethnicity, age, and gender disparities among people with medical and behavioral health vulnerabilities in order to understand eligibilities for existing and/or new services that can meet their

unique interim and permanent housing needs.

Key Action 18

Description

Assess initial outcomes of the Housing Conversation Tool and recommend any needed changes to how individuals are prioritized for housing and services.

Identify which CA SPM(s) will be improved by Key Action 18 and how.

SPM Improvement Plan for Key Action 18

CA SPM	Specific description of how Key Action 18 will improve this CA SPM
CA SPM 1a	Per the Year One plan, the VI-SPDAT was redesigned into the Housing Conversation Tool. Client assessment trends will identify prioritization trends and opportunities for improvement.

Clear metric for how success of Key Action 18 will be measured

Assessment gaps and disparities identified. Targeted strategies identified and implemented to resolve challenges with assessments and service connections for assessed population.

Lead Entity for Key Action 18

Sacramento City & County CoC

Collaborating entity/ies for Key Action 18

City of Sacramento, Sacramento County, Strategic Leadership Group

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 18

Milestones for Key Action 18	Target dates for Key Action 18 milestones
Convene Housing Conversation Tool Workgroup.	10/31/2025
Review HCT data.	10/31/2025
Make recommendations for changes in the tool or prioritization strategies.	10/31/2025

Target date for completing Key Action 18

10/31/2026

Funding Sources for Key Action 18

Funding Sources for Key Action 18

Funding source	Description of how the funding will contribute to the achievement of Key Action 18	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

CoC Funding

Support staffing for data analytics, monitoring, and evaluation, which will involve collaboration with the Coordinated Access System Committee and Community Accountability Committee, including stipends for Partners with Lived Expertise.

HHAP 4

Support staffing for data analytics, monitoring, and evaluation, which will involve collaboration with the Coordinated Access System Committee and Community Accountability Committee, including stipends for Partners with Lived Expertise.

Identify which of the following equity improvement areas will be addressed by Key Action 18.

Equity Areas for Key Action 18

Equity area	Description of how Key Action 18 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Housing Placements	The Housing Conversation Tool was designed in 2024 to replace the VI-SPDAT as a more equitable tool for housing assessment. Monitoring and evaluation efforts serve to analyze assessment data (race and gender demographics, housing barriers, vulnerabilities) for disparities, and course-correct responsively with updates to the tool and prioritization approach.
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Key Action 19

Description

Ensure comprehensive and coordinated discharge planning from hospitals, jails, and other institutional settings to prevent people from becoming homeless upon discharge.

Identify which CA SPM(s) will be improved by Key Action 19 and how.

SPM Improvement Plan for Key Action 19

CA SPM	Specific description of how Key Action 19 will improve this CA SPM
CA SPM 3	Convene partners across systems to determine what cross-systems processes are working well and where there are opportunities to increase coordination and integration to ensure unhoused justice involved individuals have connections to housing and services.
CA SPM 4	Convene partners across systems to determine what cross-systems processes are working well and where there are opportunities to increase coordination and

integration to ensure unhoused justice involved individuals have connections to housing and services.

CA SPM 5 Convene partners across systems to determine what cross-systems processes are working well and where there are opportunities to increase coordination and integration to ensure unhoused justice involved individuals have connections to housing and services.

CA SPM 6 Convene partners across systems to determine what cross-systems processes are working well and where there are opportunities to increase coordination and integration to ensure unhoused justice involved individuals have connections to housing and services.

Clear metric for how success of Key Action 19 will be measured

Decrease in the number of people who enroll in HMIS-participating programs who report recent exits from hospitals or institutions of care. Reduce recidivism and returns to custody. Increase and participation in mental health and SUD treatment for program participants.

Lead Entity for Key Action 19

Sacramento County

Collaborating entity/ies for Key Action 19

Sacramento City & County CoC, City of Sacramento, Strategic Leadership Group

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 19

Milestones for Key Action 19

Target dates for Key Action 19 milestones

Establish bi-directional data sharing agreements that support case conferencing, comply with federal HIPAA regulations, and increase system-wide knowledge on who is experiencing homelessness.

8/31/2026

Establish framework for data integration and service coordination via the SHIE. Utilize Prop 47 funding for jail discharge efforts.

8/31/2026

Target date for completing Key Action 19

8/31/2026

Funding Sources for Key Action 19

Funding Sources for Key Action 19

Funding source

Description of how the funding will contribute to the achievement of Key Action 19

For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

HHAP 5

Cover costs associated with Prop 47 jail discharge efforts.

Prop. 47

Cover costs associated with Prop

47 jail discharge efforts.

Identify which of the following equity improvement areas will be addressed by Key Action 19.

Equity Areas for Key Action 19

Equity area	Description of how Key Action 19 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Efforts will provide responsive supports and engage in partnerships to serve justice-involved population, which is overrepresented by Black and other people of color.

Key Action 20

Description

Develop a plan for supporting and housing people with medical vulnerabilities.

Identify which CA SPM(s) will be improved by Key Action 20 and how.

SPM Improvement Plan for Key Action 20

CA SPM	Specific description of how Key Action 20 will improve this CA SPM
CA SPM 3	The reduction of silos and increase in intentional partnerships across healthcare and housing will improve the alignment of cross-system resources, leading to better coordinated placements into interim and permanent housing, as well as reducing length of time homeless and returns to homelessness.
CA SPM 4	The reduction of silos and increase in intentional partnerships across healthcare and housing will improve the alignment of cross-system resources, leading to better coordinated placements into interim and permanent housing, as well as reducing length of time homeless and returns to homelessness.
CA SPM 5	The reduction of silos and increase in intentional partnerships across healthcare and housing will improve the alignment of cross-system resources, leading to better coordinated placements into interim and permanent housing, as well as reducing length of time homeless and returns to homelessness.
CA SPM 6	The reduction of silos and increase in intentional partnerships across healthcare and housing will improve the alignment of cross-system resources, leading to better coordinated placements into interim and permanent housing, as well as reducing length of time homeless and returns to homelessness.

Clear metric for how success of Key Action 20 will be measured

Decrease in the number of people who enroll in HMIS-participating programs who report recent exits from hospitals or institutions of care. Increase in people connected to healthcare.

Lead Entity for Key Action 20

Sacramento County

Collaborating entity/ies for Key Action 20

Sacramento City & County CoC, City of Sacramento, Strategic Leadership Group

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 20

Milestones for Key Action 20	Target dates for Key Action 20 milestones
Conduct assessments of system resources and gaps for medically vulnerable populations, examining their access to interim and permanent housing.	6/30/2025
Recommend solutions and strategies, considering connections to skilled navigators, medical respite and long term care, nursing in interim sites, or Board and Care patch funding.	6/30/2026
Incorporate crisis and housing assessments in triage process to behavioral health strategies amid BHSA shifts.	6/30/2026

Target date for completing Key Action 20
6/30/2026

Funding Sources for Key Action 20

Funding source	Description of how the funding will contribute to the achievement of Key Action 20	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 5	Support consultation and staff associated with landscape analysis and needs assessment efforts to understand and recommend solutions for connecting people with medical vulnerabilities to interim housing and permanent housing.	

Identify which of the following equity improvement areas will be addressed by Key Action 20.

Equity Areas for Key Action 20

Equity area	Description of how Key Action 20 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Aim of assessment work and associated recommendations are to improve connections between health and housing supports for people experiencing homelessness with high acuity (e.g., older adults, SMI, medically frail). Race and gender disparities will be assessed in relation to these vulnerabilities in order to promote solutions that are responsive to population needs.

Key Action 21

Description

Increase coordination with criminal legal system to improve connections to housing and services among unhoused justice-involved individuals.

Identify which CA SPM(s) will be improved by Key Action 21 and how.

SPM Improvement Plan for Key Action 21

CA SPM	Specific description of how Key Action 21 will improve this CA SPM
CA SPM 3	This effort aims to directly coordinate and braid housing resources for people at risk of or currently experiencing homelessness from local jail system, leveraging Prop 47.
CA SPM 4	This effort aims to directly coordinate and braid housing resources for people at risk of or currently experiencing homelessness from local jail system, leveraging Prop 47.
CA SPM 5	This effort aims to directly coordinate and braid housing resources for people at risk of or currently experiencing homelessness from local jail system, leveraging Prop 47.

Clear metric for how success of Key Action 21 will be measured

Reduce recidivism and returns to custody. Reduce homelessness for program participants. Increase and participation in mental health and SUD treatment for program participants.

Lead Entity for Key Action 21

Sacramento County

Collaborating entity/ies for Key Action 21

Sacramento County Department of Homeless Services and Housing, Sacramento County Department of Health Services, Sacramento County Sheriff's Department, Public Defender's Office, Conflict Defender's Office, Sacramento County Probation Department, and the District Attorney's Office

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 21

Milestones for Key Action 21	Target dates for Key Action 21 milestones
Implement Prop. 47 program	7/31/2025

Target date for completing Key Action 21

7/31/2028

Funding Sources for Key Action 21

Funding Sources for Key Action 21

Funding source	Description of how the funding will contribute to the achievement of Key Action 21	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Prop. 47	Cover costs for shelter and contracted services.	

Identify which of the following equity improvement areas will be addressed by Key Action 21.

Equity Areas for Key Action 21

Equity area	Description of how Key Action 21 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Placements	Efforts will provide responsive supports and engage in partnerships to serve justice-involved population, which is overrepresented by Black and other people of color.

Key Action 22

Description

Align the data integration efforts with planning efforts for Social Health Information Exchange (SHIE) to eventually implement data sharing between justice system partners and homelessness response systems to assess the number of justice-involved unhoused individuals and dedicate resources gaps for housing and services.

Identify which CA SPM(s) will be improved by Key Action 22 and how.

SPM Improvement Plan for Key Action 22

CA SPM	Specific description of how Key Action 22 will improve this CA SPM
CA SPM 3	Cross-system data sharing will enable smoother handoffs and coordination of services, especially for people who are justice-involved, medically vulnerable, or transitioning from institutional settings. This will improve the timeliness of housing placements for people who are at risk of or are experiencing sheltered and unsheltered homelessness.
CA SPM 4	Cross-system data sharing will enable smoother handoffs and coordination of services, especially for people who are justice-involved, medically vulnerable, or transitioning from institutional settings. This will improve the timeliness of housing placements for people who are at risk of or are experiencing sheltered and unsheltered homelessness.
CA SPM 5	Cross-system data sharing will enable smoother handoffs and coordination of services, especially for people who are justice-involved, medically vulnerable, or transitioning from institutional settings. This will improve the timeliness of housing placements for people who are at risk of or are experiencing sheltered and unsheltered homelessness.
CA SPM 6	Cross-system data sharing will enable smoother handoffs and coordination of services, especially for people who are justice-involved, medically vulnerable, or transitioning from institutional settings. This will improve the timeliness of housing placements for people who are at risk of or are experiencing sheltered and unsheltered homelessness.

Clear metric for how success of Key Action 22 will be measured

Data sharing agreements signed. Project charters completed. Policies and procedures developed. Single sign on and Community Health Record established.

Lead Entity for Key Action 22
Sacramento County

Collaborating entity/ies for Key Action 22
SHIE Oversight Committee, SHIE Data Governance Committee

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 22

Milestones for Key Action 22	Target dates for Key Action 22 milestones
Phase 1, build out core infrastructure	1/31/2026
Phase 2, build out components (cross-sector data sharing)	3/31/2026
Expand access to data (single sign on and CHR)	12/31/2026
County staff and Innovaccer are continuing to iterate on a data ingestion schedule for all SHIE data providing partners in year 1 (2025). The SHIE team will review project charters for DHA, Behavioral Health, OCHIN, MCPs, Criminal Justice, and HMIS. SHIE policies and procedures will be developed.	12/31/2026

Target date for completing Key Action 22
12/31/2026

Funding Sources for Key Action 22

Funding Sources for Key Action 22

Funding source	Description of how the funding will contribute to the achievement of Key Action 22	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
County General Fund	Cover costs for consultants, staff, and operational costs for technical infrastructure, stakeholder engagement and planning, and compliance.	

Identify which of the following equity improvement areas will be addressed by Key Action 22.

Equity Areas for Key Action 22

Equity area	Description of how Key Action 22 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Other means of affirming racial and ethnic groups that are overrepresented	The SHIE will securely collect and integrate individuals' medical, behavioral health, housing, social care, incarceration, and crisis response data to improve care coordination between health and social service providers.

among residents experiencing homelessness have equitable access to housing and services.

Through data integration and interconnected systems, program planning can be strengthened to improve individual outcomes and reduce health inequities.

Key Action 23

Description

Release and monitor data quality standards for programs using HMIS.

Identify which CA SPM(s) will be improved by Key Action 23 and how.

SPM Improvement Plan for Key Action 23

CA SPM	Specific description of how Key Action 23 will improve this CA SPM
CA SPM 1a	The implementation of data quality standards helps create equal opportunity for clients to access services regardless of their acuity level.

Clear metric for how success of Key Action 23 will be measured

Increase in percentage of system capacity that is captured in HMIS.

Lead Entity for Key Action 23

Sacramento City & County CoC

Collaborating entity/ies for Key Action 23

HMIS and Data Committee

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 23

Milestones for Key Action 23	Target dates for Key Action 23 milestones
Update Privacy & Security Plan: Modernize HMIS data protection protocols.	8/31/2026
Revise HMIS Data Quality Plan: Strengthen expectations and accountability across partners.	8/31/2026

Target date for completing Key Action 23

8/31/2026

Funding Sources for Key Action 23

Funding Sources for Key Action 23

Funding source	Description of how the funding will contribute to the achievement of Key Action 23	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.

Identify which of the following equity improvement areas will be addressed by Key Action 23.

Equity Areas for Key Action 23

Equity area	Description of how Key Action 23 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Accurate and consistent data capture is important to ensure we have an understanding of who is and is not being served by services in the homeless response system. Through implementing the privacy and security plan, data quality plan, and associated technical assistance, SSF will help programs in capturing everyone across different demographics.

Key Action 24

Description

Incorporate HMIS training, technical assistance, and support in system-wide training plans to improve data quality and completeness.

Identify which CA SPM(s) will be improved by Key Action 24 and how.

SPM Improvement Plan for Key Action 24

CA SPM	Specific description of how Key Action 24 will improve this CA SPM
CA SPM 1a	Training and technical assistance for accurate, consistent data quality will help create equal opportunity for clients to access services regardless of their acuity level.

Clear metric for how success of Key Action 24 will be measured

Increase in percentage of system capacity that is captured in HMIS.

Lead Entity for Key Action 24

Sacramento City & County CoC

Collaborating entity/ies for Key Action 24

HMIS and Data Committee, Coordinated Access System Committee

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 24

Milestones for Key Action 24	Target dates for Key Action 24 milestones
Develop HMIS New User Training: Standardize onboarding to ensure confident and secure use.	8/31/2026

Target date for completing Key Action 24
8/31/2026

Funding Sources for Key Action 24

Funding Sources for Key Action 24

Funding source	Description of how the funding will contribute to the achievement of Key Action 24	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	Cover staffing and HMIS infrastructure costs.	HMIS

Identify which of the following equity improvement areas will be addressed by Key Action 24.

Equity Areas for Key Action 24

Equity area	Description of how Key Action 24 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	Accurate and consistent data capture is important to ensure we have an understanding of who is and is not being served by services in the homeless response system. Through implementing the privacy and security plan, data quality plan, and associated technical assistance, SSF will help programs in capturing everyone across different demographics.

Key Action 25

Description

Create a workgroup for recommendations on workforce recruitment, retention, and development

Identify which CA SPM(s) will be improved by Key Action 25 and how.

SPM Improvement Plan for Key Action 25

CA SPM	Specific description of how Key Action 25 will improve this CA SPM
CA SPM 1a	Intentional collaboration and investment in broader system workforce and program capacity by offering effective tools and resources to promote equitable and consistent quality service delivery.
CA SPM 1b	Intentional collaboration and investment in broader system workforce and program capacity by offering effective tools and resources to promote equitable and consistent quality service delivery.
CA SPM 3	Intentional collaboration and investment in broader system workforce and program capacity by offering effective tools and resources to promote equitable and consistent

quality service delivery.

Clear metric for how success of Key Action 25 will be measured

Creation of workgroup. Recommendations summary. Implementation plan.

Lead Entity for Key Action 25

Sacramento City & County CoC

Collaborating entity/ies for Key Action 25

City of Sacramento, Sacramento County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 25

Milestones for Key Action 25	Target dates for Key Action 25 milestones
Initiate working group as effort of CoC committee (e.g., Community Accountability Committee)	11/30/2025
Review staffing gaps across homeless response programs (outreach, shelter, housing, etc.).	4/30/2026
Perform a labor market analysis of local homeless response workforce.	6/30/2026
Engage people with lived expertise in examining workforce recruitment, retention, and support needs. Conduct pay rate and livable wage rate analysis.	6/30/2026
Identify capacity needs among smaller organizations in historically under resourced communities.	6/30/2026

Target date for completing Key Action 25

6/30/2026

Funding Sources for Key Action 25

Funding Sources for Key Action 25

Funding source	Description of how the funding will contribute to the achievement of Key Action 25	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	Cover costs of staffing for Committees, trainings, and collaboratives for community-based organization engagement.	
HHAP 5	Cover costs of staffing for Committees, trainings, and collaboratives for community-based organization engagement.	

Identify which of the following equity improvement areas will be addressed by Key Action 25.

Equity Areas for Key Action 25

Equity area	Description of how Key Action 25 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	This workgroup will support strategies for improving cultural responsiveness among service providers, looking at ways to recruit and retain people with lived experience and people who represent the communities being served in homeless response system.

Key Action 26

Description

Deliver rapid rehousing-focused training for effective case management, landlord engagement, and rental assistance.

Identify which CA SPM(s) will be improved by Key Action 26 and how.

SPM Improvement Plan for Key Action 26

CA SPM	Specific description of how Key Action 26 will improve this CA SPM
CA SPM 1a	Training will equip providers with practical strategies for securing housing, providing financial support, and delivering services that promote long-term housing stability.
CA SPM 6	Training will equip providers with practical strategies for securing housing, providing financial support, and delivering services that promote long-term housing stability.

Clear metric for how success of Key Action 26 will be measured

Increase in percentage of programs that adhere to community standards.

Lead Entity for Key Action 26

Sacramento City & County CoC

Collaborating entity/ies for Key Action 26

City of Sacramento, Sacramento County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 26

Milestones for Key Action 26	Target dates for Key Action 26 milestones
Kickoff rapid rehousing training series.	12/31/2025

Target date for completing Key Action 26

8/31/2026

Funding Sources for Key Action 26

Funding Sources for Key Action 26

Funding source	Description of how the funding will contribute to the achievement of Key Action 26	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CoC- HHIP	Cover staffing and direct costs to prepare and deliver training series.	

Identify which of the following equity improvement areas will be addressed by Key Action 26.

Equity Areas for Key Action 26

Equity area	Description of how Key Action 26 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Retention	Offer cultural competency training for landlords, property managers, and housing providers to address implicit biases and discriminatory practices that may contribute to racial disparities in housing retention. Develop educational programs focused on housing rights, financial literacy, and conflict resolution specifically tailored to the needs of individuals of all genders."

Key Action 27

Description

Regularly convene providers to inform system improvements and forge stronger partnerships, inform and co-develop innovative solutions related to homelessness prevention, capacity building, provider training and system implementation.

Identify which CA SPM(s) will be improved by Key Action 27 and how.

SPM Improvement Plan for Key Action 27

CA SPM	Specific description of how Key Action 27 will improve this CA SPM
CA SPM 1a	This network will strengthen collaboration, improve trust and cooperation, and enable more effective implementation by engaging decision-makers directly in strategy and problem-solving.

Clear metric for how success of Key Action 27 will be measured

Meet target number of providers participating regularly in in-person meetings, with engagement from invited guests, and shared success stories, esp. related to increased engagement.

Lead Entity for Key Action 27

Sacramento City & County CoC

Collaborating entity/ies for Key Action 27

Frontline Learning Collaborative, Continuum of Care Providers

Key Actions to Improve the Region's CA SPMs - Milestone

Dates for Key Action 27

Milestones for Key Action 27

Target dates for Key Action 27 milestones

Launch provider innovation network

1/31/2026

Target date for completing Key Action 27
8/31/2026

Funding Sources for Key Action 27

Funding Sources for Key Action 27

Funding source	Description of how the funding will contribute to the achievement of Key Action 27	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
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CoC Funding

Cover staffing and direct costs associated with convening and supporting providers.

HHAP 4

Cover staffing and direct costs associated with convening and supporting providers.

HHAP 5

Cover staffing and direct costs associated with convening and supporting providers.

Identify which of the following equity improvement areas will be addressed by Key Action 27.

Equity Areas for Key Action 27

Equity area	Description of how Key Action 27 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
-------------	--

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Efforts to increase awareness and uplift successes of homeless response services aim to humanize homelessness and promote collaboration and support among community stakeholders.

Key Action 28

Description

Coordinate implementation of regional planning activities.

Identify which CA SPM(s) will be improved by Key Action 28 and how.

SPM Improvement Plan for Key Action 28

CA SPM	Specific description of how Key Action 28 will improve this CA SPM
CA SPM 1a	The collaborative coordination of regional homelessness response activities will improve performance across all CA SPMs through service and data coordination across systems of care, with an emphasis on streamlining and strengthening prevention efforts; ensuring consistent coverage of services through effective partnerships and coordinated outreach; and aligning system efforts to prevent inflow, increase successful exits, and sustain long-term stability.
CA SPM 1b	The collaborative coordination of regional homelessness response activities will improve performance across all CA SPMs through service and data coordination across systems of care, with an emphasis on streamlining and strengthening prevention efforts; ensuring consistent coverage of services through effective partnerships and coordinated outreach; and aligning system efforts to prevent inflow, increase successful exits, and sustain long-term stability.
CA SPM 2	The collaborative coordination of regional homelessness response activities will improve performance across all CA SPMs through service and data coordination across systems of care, with an emphasis on streamlining and strengthening prevention efforts; ensuring consistent coverage of services through effective partnerships and coordinated outreach; and aligning system efforts to prevent inflow, increase successful exits, and sustain long-term stability.
CA SPM 3	The collaborative coordination of regional homelessness response activities will improve performance across all CA SPMs through service and data coordination across systems of care, with an emphasis on streamlining and strengthening prevention efforts; ensuring consistent coverage of services through effective partnerships and coordinated outreach; and aligning system efforts to prevent inflow, increase successful exits, and sustain long-term stability.
CA SPM 4	The collaborative coordination of regional homelessness response activities will improve performance across all CA SPMs through service and data coordination across systems of care, with an emphasis on streamlining and strengthening prevention efforts; ensuring consistent coverage of services through effective partnerships and coordinated outreach; and aligning system efforts to prevent inflow, increase successful exits, and sustain long-term stability.
CA SPM 5	The collaborative coordination of regional homelessness response activities will improve performance across all CA SPMs through service and data coordination across systems of care, with an emphasis on streamlining and strengthening prevention efforts; ensuring consistent coverage of services through effective partnerships and coordinated outreach; and aligning system efforts to prevent inflow, increase successful exits, and sustain long-term stability.
CA SPM 6	The collaborative coordination of regional homelessness response activities will improve performance across all CA SPMs through service and data coordination across systems of care, with an emphasis on streamlining and strengthening prevention efforts; ensuring consistent coverage of services through effective partnerships and coordinated outreach; and aligning system efforts to prevent inflow, increase successful exits, and sustain long-term stability.

Clear metric for how success of Key Action 28 will be measured

Reduce the number of people experiencing unsheltered homelessness by 20% between the 2024 Point-in-Time (PIT) count and the 2026 PIT count.

Increase the percentage of people exiting to permanent housing to at least 42%.

Lead Entity for Key Action 28

Sacramento City & County CoC

Collaborating entity/ies for Key Action 28

City of Sacramento, Sacramento County

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 28

Milestones for Key Action 28	Target dates for Key Action 28 milestones
Monthly HHAP reporting	8/30/2026
Public engagement and reporting	8/30/2026
Performance tracking	8/30/2026
Funds administration	8/30/2026

Target date for completing Key Action 28

8/30/2026

Funding Sources for Key Action 28

Funding Sources for Key Action 28

Funding source	Description of how the funding will contribute to the achievement of Key Action 28	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 6	Cover administrative costs associated with regional coordination, HMIS administration, reporting, and grant administration.	Administrative Costs

Identify which of the following equity improvement areas will be addressed by Key Action 28.

Equity Areas for Key Action 28

Equity area	Description of how Key Action 28 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Regionally coordinating efforts to strategize efforts to develop and sustain services that are human-centered, trauma-informed, and accessible for

vulnerable, at-risk populations.

Housing Placements Regionally coordinating efforts to strategize efforts to develop and sustain services that are human-centered, trauma-informed, and accessible for vulnerable, at-risk populations.

Housing Retention Regionally coordinating efforts to strategize efforts to develop and sustain services that are human-centered, trauma-informed, and accessible for vulnerable, at-risk populations.

Changes to procurement Regionally coordinating efforts to strategize efforts to develop and sustain services that are human-centered, trauma-informed, and accessible for vulnerable, at-risk populations.

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services. Regionally coordinating efforts to strategize efforts to develop and sustain services that are human-centered, trauma-informed, and accessible for vulnerable, at-risk populations.

Section 4. HHAP 6 Funding Plan

4. HHAP-6 Funding Plan

State Priorities for HHAP 6 Funding: HHAP 6 is intended to reflect the state's priorities to prevent and expeditiously reduce unsheltered homelessness through homelessness prevention activities and sustain existing Interim Housing Solutions, and Permanent Housing Solutions, including long-term sustainability of interim housing and permanent affordable housing.

To complete the HHAP 6 Funding Plan:

1. Identify the Administrative Entity submitting the budget.
 - Provide the Tax ID/TIN, primary contact for the contract, contact email, contact phone, and address for where the HHAP 6 check will be mailed.
 - Provide the total dollar amount of the HHAP 6 allocation(s) being administered under the Funding Plan.
 - **Reminder: This must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.**
2. Describe all activities proposed to be funded by HHAP 6 in clear, specific terms, and:
 - Identify the HHAP 6 eligible use category under which each proposed activity is budgeted. Activities must be specific and may only be categorized under one eligible use category. Activities may not be categorized under multiple eligible use categories (including activities under the Youth Set Aside).
 - Provide the total dollar amount of HHAP 6 funding proposed for the activity.
 - **Reminder: Administrative costs may not exceed 7% of all monies received.**
 - **Reminder: The Youth Set Aside (YSA) amounts, when combined, must total at least 10% of all monies received.**
 - Identify which System Performance Measure Improvement Plan Key Action(s) the activity supports.

- **The total HHAP 6 funding proposed for the activity** should account for all dollars budgeted toward that activity. These amounts, when added, must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.

3. Indicate whether the budget proposes to support ANY:

- New Interim Housing (aside from those designated in the Youth Set Aside) and/or
- Non-Housing Solutions.

Note: If the HHAP 6 budget proposes spending on New Interim Housing and/or Non-Housing Solutions, the region must document the sustainability of its permanent housing portfolio, as outlined in NOFA section IV.A.4.c, in the next section of this application.

Funding Plans from Administrative Entity/ies in Sacramento City & County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Sacramento City & County CoC

Tax ID

27-4907397

TIN

STD204_SSF_2025_HHAP6.pdf

Primary contact for the contract

Lisa Bates

Title

Chief Executive Officer

Email

lbates@sacstepsforward.org

Phone

(916) 200-6553

Address where HHAP 6 check will be mailed

2150 River Plaza Drive, Suite 385, Sacramento, California 95833

Funding Plan - Sacramento City & County CoC

\$ Total HHAP-6 Allocation(s) Administering

\$8,061,726.28

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1

The CoC will convene the Prevention Core Team to develop the coordinated prevention framework, including a redesign of the Problem-Solving Access Points (PSAPs) and related prioritization into these services. This framework will focus on delivering timely, targeted prevention resources to households at imminent risk of homelessness, with a goal of supporting 3,000 people by 2029 (SPM 2).

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1

Prevention and Diversion

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1

\$6,610,615.81

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 2

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

The CoC will support continued funding of City-managed TAY emergency shelter programs to ensure sustainability of these critical services. This activity will contribute to our ability to maintain much-needed shelter bed capacity, supporting SPM 1a (number of people accessing services).

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

YSA: Interim Housing Services and Services Coordination

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$806,172.63

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 7

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

The CoC will cover administrative costs associated with the coordination of regional planning activities, including HMIS administration, reporting, and grant management.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$564,320.84

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 28

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4

The CoC will cover costs for HMIS staffing and infrastructure.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4

HMIS

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4

\$80,617.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action 23

Key Action 24

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

No

Administrative Entity 2

Which Administrative Entity is submitting the below budget?

City of Sacramento

Tax ID

946000410

TIN

GovTIN_CityofSacramento - signed.pdf

Primary contact for the contract

Michael Jasso

Title

Assistant City Manager

Email

mjasso@cityofsacramento.org

Phone

(916) 808-1380

Address where HHAP 6 check will be mailed

915 I Street, Sacramento, California 95814

Funding Plan - City of Sacramento

\$ Total HHAP-6 Allocation(s) Administering

\$16,120,619.10

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1

The City of Sacramento will continue funding for emergency shelter and interim housing programs to ensure access to these critical services by funding staffing and operational costs. This activity will contribute to our ability to maintain much-needed shelter bed capacity, supporting SPM 1a (number of people accessing services).

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1

Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1

\$11,218,908.10

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1

supports.

Funding plan activity 1 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 7

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

The City of Sacramento will provide financing to support operating subsidies to sustain long-term, stable housing for people experiencing homelessness for Permanent Housing. This activity is focused on helping people exit homelessness into permanent housing as quickly as possible (SPM 3 and 4).

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

Operating Subsidies – Permanent Housing

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$2,000,000.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 11

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

The City of Sacramento will continue funding for emergency shelter and interim housing programs for transitional aged youth to ensure access to these critical services by funding staffing and operational costs. This activity will contribute to our ability to maintain much-needed shelter bed capacity, supporting SPM 1a (number of people accessing services).

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

YSA: Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$1,612,062.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 7

Activity 4

Describe Activity 4 in clear, specific terms.

Funding Plan Description - Activity 4

The City of Sacramento will fund administrative costs associated with the administration of the HHAP program, including staffing, coordination of regional planning activities, reporting, and grant management.

Identify the HHAP 6 eligible use under which Activity 4 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 4

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 4.

Funding Plan Amount - Activity 4

\$1,128,443.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 4 supports.

Funding plan activity 4Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key Action 12

Key Action 28

Activity 5

Describe Activity 5 in clear, specific terms.

Funding Plan Description - Activity 5

The City of Sacramento will contract with the administrative entity for the CoC to support costs for HMIS administration, including staffing and infrastructure.

Identify the HHAP 6 eligible use under which Activity 5 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 5

HMIS

Identify the total HHAP 6 funding proposed for Activity 5.

Funding Plan Amount - Activity 5

\$161,206.00

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 5 supports.

Funding plan activity 5 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 2 will improve

Key action 23

Key action 24

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

No

Administrative Entity 3

Which Administrative Entity is submitting the below budget?

Sacramento County

Tax ID

94-6000529

TIN

GovTIN Form_Sacramento County.pdf

Primary contact for the contract

Emily Halcon

Title

Director, Department of Homeless Services & Housing

Email

halcone@saccounty.gov

Phone

(916) 874-2764

Address where HHAP 6 check will be mailed

700 H Street, #3650, Sacramento, California 95814

Funding Plan - Sacramento County

\$ Total HHAP-6 Allocation(s) Administering

\$7,548,311.33

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1

Sacramento County will continue funding for emergency shelter and interim housing programs to ensure access to these critical services by covering staffing and operational costs. This activity will contribute to our ability to support shelter bed capacity, supporting SPM 1a (number of people accessing services).

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1

Operating Expenses – Interim Housing

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1

\$6,265,098.11

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action 6

Key Action 7

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

Sacramento County will continue funding TAY prevention and intervention services, providing stabilization, limited financial assistance, and short-term case management, which aims to prevent the experience of homelessness (SPM 2) for youth and young adults aged 18 - 24.

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

YSA: Prevention and Diversion

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$754,831.43

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action 2

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Sacramento County will cover administrative costs associated with the coordination of regional planning activities, including reporting and grant management.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$528,381.79

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 3 will improve

Key Action 28

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

No

Section 4.b-d. Housing Portfolio

Housing Portfolio

Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios

Steps to complete this section:

To complete 4.b. Sustainability of the Region's Interim Housing Portfolio:

1. Identify the total existing Interim Housing shelters and beds (beds) in the region.
2. If proposing to use HHAP 6 to fund New Interim Housing solutions, aside from those designated for the Youth Set Aside, Eligible Applicants must identify the total beds proposed to be added during the grant term (FY24/25-28/29) in the region and are required to complete 4c, the Sustainability of the Region's Permanent Housing Portfolio.
3. Identify the total estimated capital and operating costs for the beds (existing and, if applicable, proposed to be added) during the grant term.
4. Identify the funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for the beds in the region for the grant term.

To complete 4.c. Sustainability of the Region's Permanent Housing Portfolio:

Required if any regional partner is proposing to spend HHAP 6 funding on New Interim Housing solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions.

For the region's existing, at-risk, and proposed permanent affordable housing identify all the following:

1. The total (existing, at-risk, and proposed) permanent affordable housing developments and units (developments) in the region. Data for existing and at-risk developments can be provided by HCD upon request.

Note: Developments proposed includes those currently seeking permanent housing funding or operations support in the region which still have a financing or supportive services and operations funding gap.

2. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments during the grant term.
3. The funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for (existing, at-risk, and proposed) developments in the region for the grant term.

To complete 4.d. Documentation of Youth Set Aside Requirement:

1. Certify that the region has budgeted at least 10 percent of each HHAP 6 allocation to be spent on services for homeless youth (as defined in HSC 50216(l)).

4.b. Sustainability of the Region's Interim Housing Portfolio

Region's Interim Housing Portfolio

Number of Existing Interim Beds (beds) within the Region

3,571

(If Applicable) Number of Interim Beds Proposed to be added within the grant term (FY24/25-28/29)
545

Total Estimated Capital and Operating Cost for the Existing and Proposed Beds during the grant term
\$370,093,673.20

Funding Sources Realizing and Sustaining the Estimated Capital and Operating Costs for Beds in the Region within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Dedicated
1991 and 2011 Realignment	\$450,000.00
American Rescue Plan and BHBH	\$1,906,000.00
American River Parkway Funding	\$1,833,333.00
ARPA and City General Fund	\$9,731,006.00
BHBH	\$17,872,708.92
City of Rancho Cordova General Fund, ESG and CDBG	\$3,703,398.00
City of Sacramento General Fund	\$15,368,565.00
City of Sacramento General Fund and ERF	\$8,442,906.00
County ARPA	\$2,485,403.00
County SUPT	\$1,737,999.90
ERF	\$2,301,389.00
ERF and BHBH	\$8,155,084.00
HHAP-1 Interest	\$60,986.00
HHAP-2	\$1,050,656.00
HHAP-2 Interest	\$2,109.00
HHAP-3	\$1,420,550.00
HHAP-4	\$5,363,576.00
HHAP-5	\$22,167,309.00
HHAP-2, HHAP-3, HHAP-4, and HHAP-5	\$7,828,000.00
HHAP-3 and HHAP-4	\$1,549,179.00

HHAP-3, HHAP-4, and HHAP-5	\$8,326,070.00
Home Safe (State)	\$2,628,470.00
Prop 47	\$1,213,000.00
Realignment THP+ and DCFAS	\$7,200,737.77
Regional Sanitation Grant	\$162,403.00
Sacramento County General Fund	\$2,831,226.10
Sacramento County General Fund and BHBH	\$3,095,212.00
VOA Donation	\$79,782.00

Total Amount Dedicated Interim

\$138,967,058.69

Optional: Narrative Response of the Region's Plan to Sustain Interim Housing

Sacramento County - Interim Housing Portfolio Narrative.pdf

City of Sacramento IH Portfolio Narrative.pdf

4.d. Documentation of Youth Set Aside Requirement

By checking the box below, I certify that at least 10 percent of each HHAP 6 allocation is set-aside for youth (defined in HSC 50216(l)), as required by HSC 50241(e).

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Yes

Section 5. Regional Memorandum of Understanding (MOU) and Application Certification

5. MOU and Certification

Steps to complete this section:

1. **Upload** the Memorandum of Understanding (MOU) as specified below.
2. **Complete** the certification to indicate all information included in this regional application is true and accurate.

Memorandum of Understanding (MOU)

Memorandum of Understanding (MOU)

HHAP-6 Application MOU - Final Draft Aug 2025_SIGNED (1).pdf

Supporting Documentation (Optional)

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant
Sacramento City & County CoC

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

Niomi Del Rio

Phone

(916) 655-9224

Email

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Participating Eligible Applicant 2

Participating Eligible Applicant
City of Sacramento

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

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Participating Eligible Applicant 3

Participating Eligible Applicant
Sacramento County

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

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