



California Department of Housing and Community Development

HHAP Round 6 Regionally Coordinated Homelessness Action Plan

Section 1. Regional Identification and Contracting Information

Steps to complete this section:

1. Select the Continuum of Care (CoC) Region. The definition of "Region" is the geographic area served by a county, including all cities and the CoC or CoCs within it (HSC 50230(v)).
2. Indicate which Eligible Applicants are applying together as a region for HHAP 6 (i.e., which Eligible Applicants will administer the Regionally Coordinated Homelessness Action Plan and be signatory to the Memorandum of Understanding). Eligible Applicants for HHAP 6 are all counties, all Continuums of Care, and Large Cities.
3. For each participating Eligible Applicant, indicate whether and how the Eligible Applicant intends to contract with HCD (i.e., indicate whether the Eligible Applicant will act as their own Administrative Entity, or designate one of the other regional partners to administer their allocation and act as the Administrative Entity on their behalf).

Regional Application Participation

Continuums of Care (CoCs)

- A CoC that serves a single county **must** apply as part of the regional application with the county and any overlapping Large Cities. In this case, the CoC should select: *"Is participating in this regional application as an Eligible Applicant."*
- A CoC that serves multiple counties **must either**: apply as part of a single regional application with multiple counties and any overlapping Large Cities **or** participate in the regional application of each overlapping county and the Large Cities therein. When the CoC is participating in multiple regional applications, the CoC should select: *"Is participating in this regional application as an Eligible Applicant"* for the regional application that will include the CoC's HHAP 6 funding plan, and should select: *"Is participating in this regional application as a collaborator"* for all other regional applications they are participating in. This will help to ensure the CoC's funding plan is only collected on a single regional application.

Large Cities ("City" or "Cities")

Large Cities must apply as part of the regional application with the applicable county and CoC.

Counties

- In a CoC that serves a single County, the County **must** apply as part of a regional application with the CoC and any overlapping Large Cities.
- In a multi-county CoC, counties are **strongly encouraged** to apply in collaboration with other counties that are served by the same CoC. **At a minimum**, each County must apply with the overlapping CoC.

LA Region

All CoCs within the County of Los Angeles shall be considered part of a single region, along with the County and Large Cities within the county and therefore **must** apply together. (HSC § 50230(v)(2).)

Contracting

Each Eligible Applicant has the discretion to administer their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. The selections made in this section will indicate which Eligible Applicant will enter into contract with HCD to administer each Eligible Applicant's HHAP 6 allocation. For reference, [HHAP 6 allocations](#) are available on HCD's HHAP website.

The Administrative Entity is responsible for meeting the terms and conditions of the contract, which include, but is not limited to, contracting (when necessary) with sub-recipients, and fulfilling all monthly, annual, final, and Homeless Management Information System (HMIS) reporting requirements.

- **If you plan to contract with HCD to receive and administer only your (individual) HHAP 6 allocation**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection.
- **If you do not plan to contract with HCD and instead plan to identify another participating Eligible Applicant in the region to enter into contract with HCD to receive and administer your HHAP 6 allocation**, select: *"Identify another participating Eligible Applicant in their region to enter into contract with HCD to receive and administer their HHAP 6 allocation"* under the contracting selection. Once selected, you will be prompted to designate the Administrative Entity from a list of other Eligible Applicants in the region.
- **If you plan to contract with HCD to receive and administer multiple HHAP 6 allocations within your region**, select: *"Will enter into contract with HCD to receive and administer their HHAP 6 allocation and allocation(s) from other Eligible Applicants in the region"* under the contracting selection.

Please select the Continuum of Care region

Yuba City & County/Sutter County CoC

Yuba City & County/Sutter County CoC Region

Yuba City & County/Sutter County CoC

CA-524 Participation

Is participating in this application as a collaborator.

This designation should be used when a CoC is participating in separate HHAP 6 applications with their regional county partners and has already marked "participating as an Eligible Applicant" in another HHAP 6 application. Under this designation the CoC must still participate in all elements of the application as an Eligible Applicant; however, no contracting information nor funding plan information will be collected here because it is already collected in a separate HHAP 6 applications the CoC is participating in.

Contact Title
Executive Director

Name
Johnny Burke

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Phone
(530) 632-5761

Sutter County

Sutter County Participation
Is not participating in this application.

At a minimum each county must apply with the overlapping CoC.

Yuba County

Yuba County Participation
Is participating in this application.

Yuba County Contracting
Will enter into contract with the state to receive and administer their HHAP 6 allocation individually

Contact Title
Health and Human Services Program Manager I

Name
Alex Rodriguez

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Number of Contracts
1

Section 2. Documentation and Certification of Stakeholder Engagement

Section 2. Documentation of Stakeholder Engagement

1. Provide the dates for which at least three public meetings were held to support the development of the Regionally Coordinated Homelessness Action Plan (Plan).
2. Describe how each stakeholder group from the list provided was invited and encouraged to engage in the Plan.
3. Describe the specific input from the public meetings that was incorporated into the Plan.

4. Certify that all participating Eligible Applicants met the process requirements for developing the Plan.

Meeting Dates

Meeting Dates	Meeting Name or Identifier (optional)
5/8/2025	Sutter-Yuba Homeless Consortium Monthly Stakeholder Engagement Meeting
5/27/2025	Lived Experience 14 Forward Stakeholders
6/2/2025	Lived Experience Life Building Center Stakeholders
6/4/2025	Sharing Feedback
6/25/2025	Lived Experience Former Foster Care Youth Interviews

Stakeholder engagement

Stakeholders	Description of how stakeholders were invited and encouraged to engage in the public stakeholder process	Describe the specific input from stakeholders that was incorporated into the Plan
People with lived experience of homelessness, including but not limited to survivors of domestic violence.	<p>On May 27, 2025, at 10:00 am., a regularly scheduled “house meeting” was held at 14 Forward, the County’s temporary, emergency shelter. Twenty-one (21) residents currently sheltered at 14 Forward participated in a discussion centered on their lived experiences within the shelter environment. Participant ages ranged from 29 to 75, with an average age of 55.</p> <p>On June 2, 2025, at 2:00 pm., two staff members conducted interviews with 12 individuals utilizing services at the Life Building Center (LBC), a local day center, evening shelter and the County’s Coordinated Entry site. Some interviewees were residing at the LBC, while others were accessing drop-in services. A flyer was posted in advance to invite all consumers of LBC services to participate in the discussion.</p>	<p>Stakeholders with lived experience identified several major challenges at the current 14 Forward site, including the lack of basic infrastructure such as electricity, running water, air conditioning, and cooking facilities. Additionally, limited access to showers and laundry services was noted as a significant concern. This input was incorporated into Key Action-1 which is to Continue to prioritize HHAP funding to improve the County's existing 14Forward Shelter. More broadly, stakeholders emphasized that shelter sites, in general, need improved solutions to address issues related to ADA accessibility.</p>

Youth with lived experience of homelessness.

Throughout the week of June 18, 2025, through June 25, 2025, Social Workers in Yuba County's Child and Adult Protective Services met with former foster youth during their regularly scheduled meetings to gather feedback on their experiences and perspectives regarding homeless shelter services in Yuba County.

Five youth were interviewed, and all expressed that life skills assistance had a positive impact on their lives. They specifically identified financial literacy and independent living skills such as cooking, cleaning and laundry as particularly valuable. These skills were viewed as essential because they can be immediately applied as the youth transition to independent living. This input was incorporated into Activity 2 of the Funding Plan which leverages the Youth Set Aside funding to prioritize assisting former foster youth in addressing barriers.

Local department leaders and staff of qualifying smaller jurisdictions, including child welfare, public welfare, health care, behavioral health, justice, and education system leaders.

On May 8, 2025, the Sutter-Yuba Homeless Consortium held its monthly stakeholder engagement meeting via Zoom. The invitation list for this meeting included over 450 unique individuals, including concerned residents, elected officials, Health and Human Services staff from both Yuba and Sutter Counties, Coordinated Entry (CE) staff from both counties, community-based organizations, faith-based organizations, emergency shelter providers, rapid rehousing partners, outreach providers, law enforcement liaisons, school district homeless liaison staff, Sutter-Yuba Behavioral Health staff, and other agencies. The meeting was attended by 39 active participants and lasted approximately one and half hours. Topics discussed included the Local Homeless Action Plan, the current Regional Homeless Action Plan, system performance measures data, and identified gaps and opportunities within the Local homelessness response system.

Local department leaders provided several key recommendations for the plan. They emphasized the need to incorporate more CalAIM programs and managed care providers into referral pathways within the Coordinated Entry (CE) system.

Leaders also stressed the importance of maintaining funding for existing shelter staffing, particularly in light of current financial constraints.

Additionally, they highlighted the success of homelessness prevention programs and underscored the need to continue and expand these efforts to reduce the incidence of first-time homelessness.

Finally, leaders discussed disparities within the local homeless population, particularly among Black/African American individuals, and identified the need for targeted community outreach programs to address these inequities.

Most key actions were chosen due to this feedback - shelter, prevention, CalAIM referrals.

Homeless services and housing providers, including developers of permanent affordable housing operating

On May 28, eleven homeless service providers were invited via email to participate in a stakeholder feedback meeting. A Doodle poll was included to allow

Homeless service providers participating in the stakeholder process unanimously agreed that the current shelter capacity in Yuba County is insufficient to meet existing

within the region.

providers to select the date that worked best for them. Based on the responses, a date was selected that accommodated the majority of participants. The virtual stakeholder meeting was held on June 4, 2025, with eight participants in attendance.

needs, particularly with regard to low-barrier shelter beds.

Providers identified several urgent priorities, including the need for a women's shelter, increased access to bathrooms and showers, kitchen facilities, reliable electricity, proper sanitation, nutrition services, climate control (both air conditioning and heating), and accommodations for individuals with limited mobility. This input was incorporated into Key Action -1 which is to Continue to prioritize HHAP funding to expand the County's existing 14Forward Shelter to increase the total number of clients being sheltered.

<p>Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region.</p>	<p>Representatives from both Medi-Cal managed care plans – Partnership HealthPlan and Kaiser were invited to participate in the stakeholder engagement meeting held on May 8, 2025. Representatives from Partnership HealthPlan attended the meeting and actively contributed to the discussion.</p>	<p>Stakeholders recommended incorporating additional CalAIM programs and managed care providers into referral pathways within the Coordinated Entry system to strengthen service connections and improve care coordination. Key Action to support CalAIM referrals through HMIS based on this feedback.</p>
<p>Street medicine providers, victim service providers, and other service providers directly assisting people within the region experiencing homelessness or at risk of homelessness.</p>	<p>Representatives from the local victim service provider, Casa de Esperanza, were invited to participate in the stakeholder engagement meeting held on May 8, 2025. Representatives from Casa de Esperanza attended the meeting and participated in the discussion.</p>	<p>After discussion about increased domestic violence numbers in new intakes at Coordinated Entry, Casa de Esperanza expressed the desire to put counselors in the intake centers to manage and support homeless residents fleeing domestic violence. Local Outreach teams shared the need for a more streamlined referral process to shelters and housing programs and vulnerability scoring at intake was discussed. The need to further Prevention programs to reduce the number of first time homeless residents was also discussed. The need for additional substance use programs and mental health services was stressed, as well. Key Action with Prevention supported by these discussions.</p>
<p>Federally recognized tribal</p>	<p>At the time of initial application</p>	<p>In progress.</p>

governments pursuant to Section 4103 of Title 25 of the United States Code that are within the region.

submission, no direct engagement occurred with federally recognized tribal governments within the region. However, we are currently working with HCD's California Indian Assistance Program (CIAP) to identify best practices on how to engage and to obtain contact information for both in and out of the county tribes with the plan of engaging them and including the engagement as an update to the homelessness action plan.

Describe any other input from public meetings not captured above that was incorporated into the Plan.

Documentation of Stakeholder Engagement Narrative - Stakeholder Input

Optional Upload: Stakeholder Engagement

Attachment 1 - Sharing Feedback Opportunity.msg

By checking this box, I certify that all participating Eligible Applicants met the public meeting process requirements in statute (HSC Section 50240(d) and (e)) and in the [HHAP 6 NOFA](#) in developing the Regionally Coordinated Homelessness Action Plan, documented in Section 2 of this regional application.

I certify under penalty of perjury that all of the information in Section 2, above, is true and accurate to the best of my knowledge.

Open

Section 3. Regionally Coordinated Homelessness Action Plan

Section 3. Regionally Coordinated Homelessness Action Plan

Applicants must submit a Regionally Coordinated Homelessness Action Plan (Plan) that fully complies with HSC section 50240(c). This Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants.

In developing the HHAP 6 Regionally Coordinated Homelessness Action Plans, regions should build upon their approved HHAP 5 Regionally Coordinated Homelessness Action Plans. This means regions should leverage and update information from their approved HHAP 5 Regionally Coordinated Homelessness Action Plan in corresponding sections of the proposed HHAP 6 Regionally Coordinated Homelessness Action Plan.

Regional Roles, Responsibilities, and Housing and Homelessness Service Policies

3.a. Regional Partners' Roles and Responsibilities

3.a.1. Outreach and Site Coordination

Eligible Applicant	Describe roles and responsibilities in outreach to individuals experiencing, or at risk of experiencing, homelessness in the region, and in coordination on citing of services, shelters, and interim and permanent housing in the region
Yuba County	<p>All Yuba County employees are expected to play a role in connecting individuals experiencing, or at risk of experiencing homelessness to appropriate services. Staff are trained to refer individuals to the Coordinated Entry (CE) system at the Life Building Center (LBC), which serves as the central hub for homeless services in the region. Yuba County Health and Human Services (HHS) employees within the Communications and Engagement Team (CET) are responsible for developing and maintaining outreach materials related to homeless services and for distributing these materials at outreach events throughout the community.</p> <p>In addition, through a Memorandum of Understanding (MOU), Sutter-Yuba Behavioral Health Homeless Engagement and Resolution Team (HEART) provides outreach services on behalf of Yuba County.</p>
Yuba City & County/Sutter County CoC	<p>Through its Service Access Division, the Sutter-Yuba Homeless Consortium (SYHC) oversees the local Coordinated Entry (CE) system, which includes outreach partners such as Behavioral Health, Street Medicine, and local law enforcement.</p> <p>The SYHC facilitates a weekly multidisciplinary team meeting to coordinate care and services for individuals experiencing homelessness. In addition, the SYHC hosts a monthly stakeholder engagement meeting to foster collaboration among a broad range of partners and to connect individuals experiencing homelessness with available services.</p>

3.a.2. Siting and Use of Available Land

Eligible Applicant	Describe how the Eligible Applicant will coordinate efforts to identify and promote use of available land for the production of interim or permanent housing in the region
Yuba County	<p>Yuba County will coordinate with local nonprofit partners and facilitate internal collaboration among County departments to identify and promote the use of available land for the development of interim and permanent housing within Yuba County. This effort will involve coordinated planning among the Yuba County Community Development and Services Agency, Yuba County Health and Human Services, Sutter-Yuba Homeless Consortium, and various nonprofit partners.</p>
Yuba City & County/Sutter County CoC	<p>Works with Yuba City's Community Development Department and Sutter County's Community Development Department to identify available parcels, as well as give input on zoning in areas that may be conducive to affordable housing and interim housing development. On occasion they work with Yuba County's Community Development Services Agency Department.</p>

3.a.3. Development of Shelter, Interim and Permanent Housing Options

Eligible Applicant	Describe your engagement with housing developers, including developers of permanent supportive housing, to coordinate the financing of interim and permanent housing
Yuba County	Yuba County Health and Human Services works in coordination with Sutter-Yuba Homeless Consortium to identify housing needs and informs Yuba County Community Development of areas of opportunity for partnership. Yuba County Community Development also routinely coordinates with local nonprofit partners for purposes of grant application partnership toward the goal of receiving federal and state funding for affordable housing development, including interim and permanent housing.
Yuba City & County/Sutter County CoC	Fund and collaborate on interim permanent housing projects.

3.a.4. Coordination of and Connection to Service Delivery

Eligible Applicant	Describe how the Eligible Applicant is coordinating, connecting, and delivering services - including Mental Health Services Act or Behavioral Health Services Act within the region - to individuals experiencing homelessness, or at risk of experiencing homelessness
Yuba County	<p>At initial contact or referral, Yuba County Health and Human Services (HHS) employees in the Housing and Stabilization (HAS) units complete a triage assessment with individuals experiencing or at risk of experiencing homelessness. These assessments identify needs and connect individuals to appropriate services, utilizing a Housing First approach focused on barrier removal, achieving permanent housing, and promoting housing stability. HAS staff also participate in regularly scheduled multi-disciplinary team (MDTs) meetings to discuss individual cases, engage in collaborative problem solving, and stay informed about programs and resources.</p> <p>The HHS HAS Program Manager attends stakeholder meetings to engage partners, share program/process updates, and learn about new programs from partner agencies.</p> <p>Additionally, HHS supports agencies who provide services to populations experiencing homelessness. HHS staff refer county residents in need of services to Coordinated Entry (CE); participate in CE committee meetings and MDTs; and meet regularly with contracted partners to ensure seamless service delivery and prevent duplication of services.</p>
Yuba City & County/Sutter County CoC	<p>Through the Coordinated Entry system, mental health services, including counseling, are offered at the CE sites as well as through mobile health providers. In addition, the Homeless Engagement and Resolution Team (H.E.A.R.T.), a mobile outreach team under Sutter Yuba Behavioral Health, focuses on connecting individuals experiencing homelessness with behavioral health services. HEART</p>

is also able to conduct CE intakes in the field to connect unsheltered residents to the referral system. Clients accessing services at CE sites can also be referred to Federally Qualified Healthcare Centers (FQHCs) for behavioral health services.

3.a.5. Policies for Addressing Encampments

Encampment	Estimated Population	What are the region’s specific plans to address this encampment?	What are the Key Milestone Dates to carry out the described plan?	ERF Status (site funded by ERF)	ERF Contract #	Are there current plans to submit an ERF application to address this site?	Lead Entity for addressing this encampment
<p>Yuba County’s intent in the original response was to convey that, based on the definition provided in the HHAP-6 FAQ dated April 22, 2025, there are currently no locations within the County that meet the definition of an “encampment” or “encampment zone.” While Yuba County recognizes</p>				No		No	

that there are individuals experiencing unsheltered homelessness, these individuals are not residing in locations where multiple people have established a place of residence or maintain an ongoing presence consistent with the HHAP-6 definition. County staff, including Code Enforcement and Law Enforcement, continue to monitor areas that have historically seen homeless activity. Currently, none of those areas meet the threshold for an encampment under HHAP-6. For transparency, the

County has attached a list of historic locations previously identified by Code Enforcement as having recurring homeless activity. This list was developed as part of an earlier project and does not represent current conditions.

No

No

Optional Upload: Encampments Excel

Optional Upload: Map of Encampments
 Yuba County Historic Encampments.docx

Eligible Applicants with a current and formal policy to address encampments that fully or partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Fully or Partially Compliant

Eligible Applicant	Applicant confirms the plan complies with the Cal ICH Guidance on Addressing Encampments?	If you selected “Yes, in part,” describe what elements of the policy do comply with the Cal ICH Guidance on Addressing Encampments, and specifically how they comply.	Provide a link to the policy or upload a copy below
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Upload: Copy of Formal Policy to Address Encampments

Eligible Applicants without a current and formal policy to address encampments that fully or

partially complies with the Cal ICH Guidance on Addressing Encampments must complete the following:

Formal Encampment Policy - Nonexistent

Eligible Applicant	Describe existing efforts to address encampments	Does the Eligible Applicant actively commit to adopting a policy that complies with the Cal ICH Guidance on Addressing Encampment?	Provide a specific timeline, including dates, for future adoption of formal policies that comply with the Cal ICH Guidance on Addressing Encampments
Yuba County	<p>Although there are currently no encampments meeting the HHAP-6 definition in Yuba County, the County remains proactive in engaging individuals experiencing unsheltered homelessness and in preventing the formation of new encampments. When County staff such as Law Enforcement, Code Enforcement, or outreach partners encounter individuals experiencing homelessness, they offer immediate connection to the Life Building Center (LBC). The LBC serves as the County's central access point for homeless services, where individuals can be linked to a range of programs including the Housing Support Program (HSP), Homeless Disability Assistance Program (HDAP), available shelters, public assistance, and other supportive services. If a person is contacted multiple times or identified as needing</p>	Yes	6/18/2026

additional support, Law Enforcement or another referring partner may bring the case to the County's Multi-Disciplinary Team (MDT). The MDT meets weekly and includes representatives from Public Health, Behavioral Health, Employment Services, and other key partners. Together, the team coordinates outreach, case management, and housing navigation efforts to connect individuals with the right services and reduce the likelihood of ongoing unsheltered homelessness. These coordinated outreach and engagement efforts align with Executive Order N-1-24 by prioritizing person-centered approaches, voluntary service connections, and cross-department collaboration. While Yuba County currently has no active encampments as defined by HHAP-6, the County continues to focus on early engagement, resource coordination, and individualized support to prevent encampments from forming and to assist individuals in transitioning toward safe and stable housing.

No

3.a.6. Housing Element Compliance

Large City or county Eligible Is this Eligible If not compliant, provide a timeline for all

Applicant	Applicant's Housing Element Compliant?	relevant milestones to achieve compliance (refer to Guidance and Example timeline and milestones for required level of detail)
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Yuba County	Yes	
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3.a.7. Housing Element Implementation

Large City or county Eligible Applicant	Has this Eligible Applicant implemented all programs in their adopted Housing Element on the timelines identified therein?	If not, provide a specific timeline and plan with dates to implement the past due programs.
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Yuba County	Yes	
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3.a.8. Prohousing Designation

Large City or county Eligible Applicant	Current Prohousing Designation Status	For Eligible Applicants that have not yet applied or do not plan to apply, list the Prohousing Policies (as described in the Prohousing application) that they have adopted or plan to adopt in the future.
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Yuba County	Has been designated Prohousing.	
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3.a.9. Housing Law Violations

Large City or county Eligible Applicant	Does this Eligible Applicant have any potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's	If yes, provide a specific timeline and plan with dates to resolve the issue.
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	Housing Justice Team?
Yuba County	No

3.a.10. Surplus Land

Large City or county Eligible Applicant	Has this Eligible Applicant made a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230?	If not, the Eligible Applicant must provide a specific timeline and plan with dates to create such an inventory.
Yuba County	Does not currently have a central inventory.	07/06/2026

3.a.11. Annual Progress Report

Large City or county Eligible Applicant	Has this Eligible Applicant submitted a timely and complete annual progress report for at a minimum, the past two years?
Yuba County	Yes
Yuba City & County/Sutter County CoC	Yes

Section 3.b. System Performance Measures Improvement Plan

3.b System Performance Measures Improvement Plan

The System Performance Measures Improvement plan documents all the Key Actions the regional partners are taking to improve their homelessness CA System Performance Measures (SPMs) listed in [Section IV.A.3.b.i. of the HHAP 6 NOFA](#). The plan may also include the Key Actions of small jurisdictions and/or tribal governments in the region that elect to engage and collaborate in the Regionally Coordinated Homelessness Action Plan.

All items currently being funded through HHAP Rounds 1 through 5, as well as all activities proposed to be funded through HHAP 6, must be included as Key Actions in the System Performance Measures Improvement Plan. Each regional partner must also include the Key Actions they are taking beyond HHAP 6 funding to address homelessness. These Key Actions must include how each regional partner is improving the region’s CA SPMs through use of local, state, and federal funds.

The System Performance Measures Improvement Plan must include:

- At least one Key Action related to reducing CA SPM: “The number of people experiencing unsheltered homelessness”
- At least one Key Action related to increasing CA SPM “the number of people exiting homelessness into Permanent Housing,” and
- At least one Key Action with a specific focus on reducing first time instances of homelessness for

those exiting institutional settings, including, but not limited to jails, prisons, and hospitals.

Each Key Action must be described in clear, specific terms and must do the following:

1. Identify the CA SPM(s) that the Key Action will improve (you may choose more than one SPM).
2. Describe how the Key Action will improve the CA SPM(s).
3. Identify the lead entity and collaborating entities partnering to achieve the Key Action. Collaborating entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating Eligible Applicant, a system partner, or any organization actively participating in the Key Action.
4. Provide the target date for milestones and completion of the Key Action.
5. Provide a clear metric for how success of the Key Action will be measured.
6. Identify the funding source(s) for the Key Action.
 - o Note: At a minimum, all funding sources listed in Section IV.A.3.b.ii. of the HHAP 6 NOFA, excluding any that are unavailable to the region within the grant term (FY24/25-FY28/29), must be identified as funding sources for at least one Key Action within the System Performance Measures Improvement Plan.
7. Describe how the funding source(s) will contribute to the achievement of the Key Action.
 - o Note: For HHAP 6-funded Key Actions, include the eligible use category or categories as applicable.
8. Describe how the Key Action will address system performance disparities and ensure racial and gender equity in at least one of the following areas: Service Delivery, Housing Placements, Housing Retention, Changes to procurement, or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Available Funding Sources in the Region

If applicable, list any funding sources mentioned in [Section IV.A.3.b.ii. of the HHAP 6 NOFA](#) that are not available in the region within the grant term (FY24/25-FY28/29).

Available Funding Sources NOT within the Region Narrative

The Homekey Program, No Place Like Home, The Multifamily Housing Program, Housing for a Health California Program, The National Housing Trust Fund, Funding Distributed to Local Jurisdictions, The California Emergency Solutions Grant (CESG) Program, HOME Investments Partnerships Act (HOME).

Key Actions to Improve the Region's CA SPMs

Guidance:

Please note that all Key Actions are numbered to ensure Key Actions may be easily referenced in later parts of the regional application. Applicants can refer to the # provided. E.g., Key Action 1, Key Action 2, etc.

Key Actions

Key Action 1

Description

Continue to prioritize HHAP funding to improve and expand the County’s existing 14Forward Shelter to increase the total number of clients being sheltered. This action was informed by stakeholder feedback identifying the need for basic infrastructure improvements and to expand shelter capacity.

Identify which CA SPM(s) will be improved by Key Action 1 and how.

SPM Improvement Plan for Key Action 1

CA SPM	Specific description of how Key Action 1 will improve this CA SPM
CA SPM 1a	Expansion of the 14 Forward campus will lead to a 60% increase in woman’s shelter beds. The expansion will also expand the number of available men’s shelter beds by 40%. Expected completion date in FY 27-28.
CA SPM 1b	Expansion of the 14 Forward campus will lead to a 60% increase in woman’s shelter beds. The expansion will also expand the number of available men’s shelter beds by 40%. Expected completion date in FY 27-28.

Clear metric for how success of Key Action 1 will be measured

20 new additional beds available in Yuba County

Lead Entity for Key Action 1

Yuba County

Collaborating entity/ies for Key Action 1

Twin Cities Rescue Mission

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 1

Milestones for Key Action 1	Target dates for Key Action 1 milestones
Architectural selection	12/31/2025
<ul style="list-style-type: none"> • Plan approval • Construction commencement • Construction completion timeline • Facility/shelter operational 	6/30/2029

Target date for completing Key Action 1

6/30/2029

Funding Sources for Key Action 1

Funding Sources for Key Action 1

Funding source	Description of how the funding will contribute to the achievement of Key Action 1	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 4	Funding will be used to implement facility improvements	

	to existing interim housing and expand the County's existing temporary emergency shelter, 14Forward, to increase the number of shelter beds available.	
HHAP 5	Funding will be used to implement facility improvements to existing interim housing and expand the County's existing temporary emergency shelter, 14Forward, to increase the number of shelter beds available.	
HHAP 6	Funding will be used to implement facility improvements to existing interim housing and expand the County's existing temporary emergency shelter, 14Forward, to increase the number of shelter beds available.	Improvements to Existing Interim Housing
HHAP 6	Funding will be used to implement facility improvements to existing interim housing and expand the County's existing temporary emergency shelter, 14Forward, to increase the number of shelter beds available.	Administrative Costs

Identify which of the following equity improvement areas will be addressed by Key Action 1.

Equity Areas for Key Action 1

Equity area	Description of how Key Action 1 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	It will increase the number of available women's shelter beds from 35% to 40% of the total number of shelter beds available.

Key Action 2

Description

Prioritize development of affordable housing and maintenance of rapid rehousing programs in the LHAP. Utilize HHAP funds to support current ESG RRH programs to support staffing, deposits, and rental payments. Utilize HHAP funds to support approved affordable housing projects. This project addresses priorities identified through the public stakeholder process, including plans to increase permanent housing options and addressing concerns about limited housing availability.

Identify which CA SPM(s) will be improved by Key Action 2 and how.

SPM Improvement Plan for Key Action 2

CA SPM	Specific description of how Key Action 2 will improve this CA SPM
CA SPM 3	HHAP 2 and HHAP 3 funding utilized to support Innovation Housing (formerly known as Turpen Street) affordable housing project. HHAP 3 funds utilized to support Richland Village affordable housing project. HHIP funding utilized to support local Rapid Rehousing Programs.

Clear metric for how success of Key Action 2 will be measured

Innovation Housing/Turpen Street – 13 units of affordable housing
 Richland Village – 133 units of affordable housing

Lead Entity for Key Action 2

Yuba City & County/Sutter County CoC

Collaborating entity/ies for Key Action 2

Habitat for Humanity, Regional Housing Authority, The Salvation Army, Bridges to Housing

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 2

Milestones for Key Action 2	Target dates for Key Action 2 milestones
Innovation Housing/Turpen Street: Plan/permits approved	12/31/2025
Innovation Housing/Turpen Street: Construction Commencement	1/31/2026
Innovation Housing/Turpen Street: Construction Completion	10/31/2026
Innovation Housing/Turpen Street: Primary Move-in Date	12/1/2026
Richland Village: Plan/Permit	7/31/2025
Richland Village: Construction Commencement	10/31/2025
Richland Village: Construction Completion	10/31/2027
Richland Village: Primary Move-in Date	10/31/2027

Target date for completing Key Action 2

6/29/2029

Funding Sources for Key Action 2

Funding Sources for Key Action 2

Funding source	Description of how the funding will contribute to the achievement of Key Action 2	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 2	Project development for Innovation Housing/Turpen	

HHAP 3

Project development for
Innovation Housing/Turpen
Project development for Richland
Village

Identify which of the following equity improvement areas will be addressed by Key Action 2.

Equity Areas for Key Action 2

Equity area	Description of how Key Action 2 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
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Housing Placements	Additional available housing units will help to close the disparity gap experienced amongst Hawaiian/Pacific Islander and Asian homeless population.
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Key Action 3

Description

Prioritize homelessness prevention activities in the Local Homeless Action Plan with a targeted focus on individuals and families exiting institutional settings, including jails, prisons, hospitals, and behavioral health facilities. Utilize HHAP funding to support and expand pre-discharge housing navigation, interim housing and housing stabilization services to prevent first-time homelessness at the point of system exit. Stakeholders emphasized the need for increased collaboration and referrals with CalAIM Justice Involved Programs.

Identify which CA SPM(s) will be improved by Key Action 3 and how.

SPM Improvement Plan for Key Action 3

CA SPM	Specific description of how Key Action 3 will improve this CA SPM
CA SPM 2	Utilize HHAP Round 3, HHAP Round 4, and HHAP Round 5 funding to support prevention programs such as a formal institutional discharge-to-housing pathway that ensures individuals are connected to housing and services prior to release or discharge rather than entering homelessness. Continue weekly multi-disciplinary team (MDT) meetings with local service providers along with CalAIM Justice Involved partners to place those exiting institutions into interim and permanent housing.

Clear metric for how success of Key Action 3 will be measured

Reduction of first-time homelessness by 10% from calendar year 2023. Number of institutional discharges referred to Coordinated Entry prior to release. Percentage placed into interim housing within 72 hours of discharge. Number transitioned to permanent housing within 90 days. Housing retention rate at 6 and 12 months post-placement. Reduction in repeat emergency room visits and justice system re-entry among participants.

Lead Entity for Key Action 3

Yuba City & County/Sutter County CoC

Collaborating entity/ies for Key Action 3

Yuba County Health and Human Services, Yuba County Probation, Peach Tree Health, The Salvation Army, Habitat for Humanity, St. Vincent de Paul, Yuba County Sheriff, Adventist Health Rideout,

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 3

Milestones for Key Action 3	Target dates for Key Action 3 milestones
Award HHAP 5 funding for prevention services	9/30/2025
Plan and formalize institutionalize discharge referral process with collaborating entities	7/31/2026
MDT includes housing placements for institutional exits	12/31/2026

Target date for completing Key Action 3
6/30/2029

Funding Sources for Key Action 3

Funding Sources for Key Action 3

Funding source	Description of how the funding will contribute to the achievement of Key Action 3	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP 3	Funding for Local Prevention Programs	
HHAP 4	Funding for Local Prevention Programs	
HHAP 5	Funding for Local Prevention Programs	
HHAP 6	Funding for Local Prevention Programs	YSA: Services and Services Coordination for People Experiencing Unsheltered Homelessness
Medi-Cal program	Managed Care CalAIM Community Supports / Housing Sustainability for post-placement care management and housing retention services.	

Identify which of the following equity improvement areas will be addressed by Key Action 3.

Equity Areas for Key Action 3

Equity area	Description of how Key Action 3 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Housing Retention	Meet quarterly with local faith-based entities, community-based organizations and leaders who serve and represent the African American community to improve access to homelessness prevention and other housing services.

Key Action 4

Description

Prioritize development of affordable housing and maintenance of rapid rehousing programs in the LHAP. Utilize HHAP funds to support current ESG recipient RRH programs. Add Cal AIM Community Supports referrals to Homeless Management Information System (HMIS) to increase referrals for housing/tenancy deposits.

Identify which CA SPM(s) will be improved by Key Action 4 and how.

SPM Improvement Plan for Key Action 4

CA SPM	Specific description of how Key Action 4 will improve this CA SPM
CA SPM 1a	Expansion of HMIS system to incorporate Cal AIM referrals. Continued funding of RRH programs through HHAP and HHIP funding sources
CA SPM 4	As a result of incorporating Cal AIM referrals into HMIS, referrals will increase for housing/tenancy deposits therefore, reducing the average number of days individuals experience or at risk of experience homelessness.

Clear metric for how success of Key Action 4 will be measured

5% reduction in average number of days homeless.

Lead Entity for Key Action 4

Yuba City & County/Sutter County CoC

Collaborating entity/ies for Key Action 4

Yuba County Health and Human Services, The Salvation Army, Bridges to Housing, Habitat for Humanity, Peach Tree Health, Harmony Health, Ampla Health, other ECM and CS providers.

Key Actions to Improve the Region's CA SPMs - Milestone Dates for Key Action 4

Milestones for Key Action 4	Target dates for Key Action 4 milestones
Design referral access for HMIS	12/31/2025
Implement HMIS Referrals	6/30/2026

Target date for completing Key Action 4

6/30/2026

Funding Sources for Key Action 4

Funding Sources for Key Action 4

Funding source	Description of how the funding will contribute to the achievement of Key Action 4	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Medi-Cal program	No drop down available for HHIP, so I selected Medi-Cal. Funds to be used for design and implementation of CalAIM referrals and HMIS system.	

Identify which of the following equity improvement areas will be addressed by Key Action 4.

Equity Areas for Key Action 4

Equity area	Description of how Key Action 4 will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Provide training opportunities to staff within the homeless services delivery system, on topics such as implicit bias and cultural competency.

Section 4. HHAP 6 Funding Plan

4. HHAP-6 Funding Plan

State Priorities for HHAP 6 Funding: HHAP 6 is intended to reflect the state's priorities to prevent and expeditiously reduce unsheltered homelessness through homelessness prevention activities and sustain existing Interim Housing Solutions, and Permanent Housing Solutions, including long-term sustainability of interim housing and permanent affordable housing.

To complete the HHAP 6 Funding Plan:

1. Identify the Administrative Entity submitting the budget.
 - Provide the Tax ID/TIN, primary contact for the contract, contact email, contact phone, and address for where the HHAP 6 check will be mailed.
 - Provide the total dollar amount of the HHAP 6 allocation(s) being administered under the Funding Plan.
 - **Reminder: This must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.**
2. Describe all activities proposed to be funded by HHAP 6 in clear, specific terms, and:
 - Identify the HHAP 6 eligible use category under which each proposed activity is budgeted. Activities must be specific and may only be categorized under one eligible use category. Activities may not be categorized under multiple eligible use categories (including activities under the Youth Set Aside).
 - Provide the total dollar amount of HHAP 6 funding proposed for the activity.
 - **Reminder: Administrative costs may not exceed 7% of all monies received.**
 - **Reminder: The Youth Set Aside (YSA) amounts, when combined, must total at least 10% of all monies received.**
 - Identify which System Performance Measure Improvement Plan Key Action(s) the activity

- supports.
- **The total HHAP 6 funding proposed for the activity** should account for all dollars budgeted toward that activity. These amounts, when added, must account for 100 percent of the HHAP 6 Allocation(s) the Administrative Entity will be responsible for administering.

3. Indicate whether the budget proposes to support ANY:

- New Interim Housing (aside from those designated in the Youth Set Aside) and/or
- Non-Housing Solutions.

Note: If the HHAP 6 budget proposes spending on New Interim Housing and/or Non-Housing Solutions, the region must document the sustainability of its permanent housing portfolio, as outlined in NOFA section IV.A.4.c, in the next section of this application.

Funding Plans from Administrative Entity/ies in Yuba City & County/Sutter County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Yuba County

Tax ID

94-6000549

TIN

00 - HHAP-6 Gov Taxpayer ID - populated - SIGNED.pdf

Primary contact for the contract

Alex Rodriguez

Title

Health and Human Services Program Manager I

Email

arodriguez@yuba.gov

Phone

(530) 749-6386

Address where HHAP 6 check will be mailed

5730 Packard Ave, Suite #100, Marysville, California 95901

Funding Plan - Yuba County

\$ Total HHAP-6 Allocation(s) Administering

\$599,072.33

4.a. Proposed Funding Activities

Activity 1

Describe Activity 1 in clear, specific terms.

Funding Plan Description - Activity 1

The County plans to make shelter improvements to existing individual units and expand the facilities at the current location with two new buildings. A multi-purpose building shall accommodate a commercial

kitchen, laundry facility, dry food storage, and a counseling room. A separate building will consist of a women's dorm to include a manager's office, closet space and bathrooms with showers. Additionally, the grounds will be paved and an electric and water component will be added to each individual unit. Adding a dorm for women will expand shelter bed capacity for our local area.

Identify the HHAP 6 eligible use under which Activity 1 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 1

Improvements to Existing Interim Housing

Identify the total HHAP 6 funding proposed for Activity 1.

Funding Plan Amount - Activity 1

\$497,230.04

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 1 supports.

Funding plan activity 1 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #1 - Continue to prioritize HHAP funding to improve and expand existing 14Forward Homeless Shelter Facility to increase total number of clients being sheltered.

Activity 2

Describe Activity 2 in clear, specific terms.

Funding Plan Description - Activity 2

The funding will be used to assist former foster youth in addressing barriers and help secure stable housing by providing services such as housing navigation, connections to mental health and substance use treatment, educational resources, financial assistance, and other identified needs.

Identify the HHAP 6 eligible use under which Activity 2 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 2

YSA: Services and Services Coordination for People Experiencing Unsheltered Homelessness

Identify the total HHAP 6 funding proposed for Activity 2.

Funding Plan Amount - Activity 2

\$59,907.23

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 2 supports.

Funding plan activity 2 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action # 3 - Prioritize homelessness prevention activities in the Local Homeless Action Plan.

Utilize HHAP funding to support current prevention programs and expand programs to serve more households. Increase collaboration and referrals with CalAIM Justice Involved Programs.

Activity 3

Describe Activity 3 in clear, specific terms.

Funding Plan Description - Activity 3

Support the execution of internal requirements so that the shelter improvements and renovations can be accomplished.

Identify the HHAP 6 eligible use under which Activity 3 is budgeted.

Funding Plan Selection - Eligible Use Category for Activity 3

Administrative Costs

Identify the total HHAP 6 funding proposed for Activity 3.

Funding Plan Amount - Activity 3

\$41,935.06

Identify which System Performance Measure Improvement Plan Key Action(s) Activity 3 supports.

Funding plan activity 3 Key Action Link

Key Action(s) (from the System Performance Measure Improvement Plan, Section 3.b. of the regional application) Activity 1 will improve

Key Action #1 - Continue to prioritize HHAP funding to improve and expand existing 14Forward Homeless Shelter Facility to increase total number of clients being sheltered.

Does this budget propose to fund any New Interim Housing Solutions, aside from those designated in the Youth Set Aside?

No

Does this budget propose to fund any Non-housing Solutions?

No

Section 4.b-d. Housing Portfolio

Housing Portfolio

Funding Priority Considerations: Documenting Sustainability of the Region's Interim and Permanent Housing Portfolios

Steps to complete this section:

To complete 4.b. Sustainability of the Region's Interim Housing Portfolio:

1. Identify the total existing Interim Housing shelters and beds (beds) in the region.
2. If proposing to use HHAP 6 to fund New Interim Housing solutions, aside from those designated for the

Youth Set Aside, Eligible Applicants must identify the total beds proposed to be added during the grant term (FY24/25-28/29) in the region and are required to complete 4c, the Sustainability of the Region's Permanent Housing Portfolio.

3. Identify the total estimated capital and operating costs for the beds (existing and, if applicable, proposed to be added) during the grant term.
4. Identify the funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for the beds in the region for the grant term.

To complete 4.c. Sustainability of the Region's Permanent Housing Portfolio:

Required if any regional partner is proposing to spend HHAP 6 funding on New Interim Housing solutions (aside from those designated for the Youth Set Aside) and/or Non-Housing Solutions.

For the region's existing, at-risk, and proposed permanent affordable housing identify all the following:

1. The total (existing, at-risk, and proposed) permanent affordable housing developments and units (developments) in the region. Data for existing and at-risk developments can be provided by HCD upon request.

Note: Developments proposed includes those currently seeking permanent housing funding or operations support in the region which still have a financing or supportive services and operations funding gap.

2. The total estimated capital and operating costs for (existing, at-risk, and proposed) developments during the grant term.
3. The funding sources (including amounts) that will realize and sustain the estimated capital and operating costs for (existing, at-risk, and proposed) developments in the region for the grant term.

To complete 4.d. Documentation of Youth Set Aside Requirement:

1. Certify that the region has budgeted at least 10 percent of each HHAP 6 allocation to be spent on services for homeless youth (as defined in HSC 50216(l)).

4.b. Sustainability of the Region's Interim Housing Portfolio

Region's Interim Housing Portfolio

Number of Existing Interim Beds (beds) within the Region
382

(If Applicable) Number of Interim Beds Proposed to be added within the grant term (FY24/25-28/29)
0

Total Estimated Capital and Operating Cost for the Existing and Proposed Beds during the grant term
\$21,243,026.00

Funding Sources Realizing and Sustaining the Estimated Capital and Operating Costs for Beds in the Region within the Grant Term (FY24/25-FY28/29)

Funding Source	Amount Dedicated
CalWORKs - Yuba	\$1,336,095.00
HDAP - Yuba	\$4,000.00
Homesafe - Yuba	\$25,872.00
HSP - Yuba	\$37,832.00
HHAP Rds 3-7	\$3,692,370.00
HSP - Sutter	\$1,666,425.00
ESG	\$300,000.00
CalOES	\$4,350,000.00
PATH Cited	\$100,000.00
IPP	\$100,000.00
CSBG	\$116,000.00
Sutter County General Fund	\$5,824,500.00
Private Donations/Fundraisers	\$1,250,130.00
EFSP	\$150,000.00
PLHA	\$558,895.00
LICN - Sutter	\$1,730,907.00

Total Amount Dedicated Interim
\$21,243,026.00

Optional: Narrative Response of the Region's Plan to Sustain Interim Housing

4.d. Documentation of Youth Set Aside Requirement

By checking the box below, I certify that at least 10 percent of each HHAP 6 allocation is set-aside for youth (defined in HSC 50216(l)), as required by HSC 50241(e).

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Yes

Section 5. Regional Memorandum of Understanding (MOU) and Application Certification

5. MOU and Certification

Steps to complete this section:

1. **Upload** the Memorandum of Understanding (MOU) as specified below.
2. **Complete** the certification to indicate all information included in this regional application is true and accurate.

Memorandum of Understanding (MOU)

Memorandum of Understanding (MOU)

0 - MOU - SYHC - HHAP Round 6-v3-2025-07-03 (clean w Completed Action Plan)mClean2-EXECUTED.pdf

Supporting Documentation (Optional)

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant

Yuba County

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

Alex Rodriguez

Phone

(530) 749-6386

Email

arodriguez@yuba.gov

Participating Eligible Applicant 2

Participating Eligible Applicant

Yuba City & County/Sutter County CoC

Certification [ParticipatingEligibleApplicant]

On behalf of the above participating Eligible Applicant, I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

Johnny Burke

Phone

(530) 632-5761

Email

director@syhomelessconsortium.org