



# California Interagency Council on Homelessness

## HHAP Round 5 Application

### Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

#### **Please select the Continuum of Care region**

Fresno City & County/Madera County CoC

#### *Application Participation Guidance:*

*Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.*

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
  - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

**Contracting Guidance:**

*Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.*

*The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.*

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

## **Fresno City & County/Madera County CoC Region**

### **Fresno City & County/Madera County CoC**

**CA-514 Participation**

Is participating in this application as an eligible applicant.

**CA-514 Contracting**

Identify another participating eligible applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation

**CA-514 Designated Administrative Entity**

Fresno County

**Contact Title**

Division Chief, Fresno County Department of Social Services

**Name**

Laura Moreno

**Email**  
lhaga@fresnocountyca.gov

**Phone**  
(559) 600-2335

## City of Fresno

### **Fresno Participation**

Is participating in this application.

### **Fresno Contracting**

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

### **Contact Title**

City Manager

### **Name**

Georgeanne White

**Email**  
georgeanne.white@fresno.gov

**Phone**  
(559) 621-7795

## Fresno County

### **Fresno County Participation**

Is participating in this application.

### **Fresno County Contracting**

Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region

### **Contact Title**

Division Chief, Fresno County Department of Social Services

### **Name**

Laura Moreno

**Email**  
lhaga@fresnocountyca.gov

**Phone**  
(559) 600-2335

## Madera County

### **Madera County Participation**

Is participating in this application.

### **Madera County Contracting**

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

### **Contact Title**

Assistant County Administrative Officer

**Name**  
Joel Bugay

**Email**  
joel.bugay@maderacounty.com

**Phone**  
(559) 675-7703

**Number of Contracts**  
3

## Part 2. Regionally Coordinated Homelessness Action Plan

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### Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
  - o Outreach and site coordination;
  - o Siting and use of available land;
  - o Development of interim and permanent housing options; and
  - o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

*Guidance:*

*Each Eligible Applicant must identify and describe their role in the region for **each** table.*

*To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.*

### Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
City of Fresno	The City of Fresno utilizes local, state and federal funding to support street outreach and encampment resolution services within metro Fresno. The City's HHAP funding allocation supports the Homeless Outreach Progressive Engagement Team (HOPE Team). The HOPE team works with the City's Homeless Assistance Response Team (HART), code enforcement, Public Works/Solid Waste department, Police Department, the CoC's Coordinated Entry System (CES), and homeless service providers to effectively engage, serve, and

stabilize the most vulnerable and at-risk individuals experiencing unsheltered homelessness and to resolve encampments within Fresno city limits.

The City's Homeless Assistance Response Team (HART) is comprised of four components:

- 1) Outreach (HOPE)
- 2) Police Response (HART PD)
- 3) Code Enforcement (HART CODE)
- 4) Sanitation (HART Sanitation)

Each section of HART is responsible for a different aspect of encampment resolution. The Homeless Outreach Progressive Engagement (HOPE) team provides street outreach throughout the City of Fresno. The City currently contracts with a local non-profit, the Poverello House to provide street outreach services. HART PD provides law enforcement services at locations where temporary encampments have been constructed by individuals that are not legally permitted to occupy the property. HART PD will respond to such encampments in accordance with local ordinances. HART CODE provides code enforcement services to encampment locations where conditions of the encampment require additional notification or case management services. This consists primarily of notification to responsible parties and encampment occupants. HART Sanitation provides trash and or debris removal services including collection and storage of any unattended personal property of value at encampment locations. Depending on the nature of the service request, team sections can act independently or collectively to address encampment locations.

The HOPE Team connects individuals and families experiencing homelessness with services that may include screening, assessment, crisis intervention, community referrals and linkages to interim shelter, and short-term case management. The HOPE team dispatcher receives referrals from the City of Fresno and assign HOPE Team members to the identified encampment locations to provide outreach services. The HOPE Team collaborates with other jurisdictions in addressing such as Fresno Irrigation District, Caltrans, the County of Fresno, the Downtown Association, and other jurisdictions to provide outreach to people experiencing homelessness.

Additionally, the City's Encampment Resolution Fund project supports robust outreach services to the Downtown Encampment area in metro Fresno, engaging with unsheltered individuals to administer an initial screening to identify immediate emergency needs, provide linkages to shelter and housing resources through the CES. Encampment residents that are awaiting or are otherwise ineligible for shelter receive "street navigation" to develop a housing plan with street navigation outreach staff to expedite the process of connecting with permanent housing.

Fresno County

The County of Fresno's homeless encampment resolution process includes coordination with other jurisdictions and agencies. When an encampment is reported to the County of Fresno through its Homeless Response website, a report with a

risk number is generated and then reviewed by County staff. Once reviewed the report is triaged to the appropriate agencies. Often these agencies are outside of the County of Fresno's jurisdiction. The County of Fresno has coordinated and communicated with its cities, other jurisdictions like the railroad companies, CalTrans, irrigation districts and the neighboring County of Madera to establish a triaging process of homeless encampment reports that fall within those jurisdictions. The County of Fresno homeless encampment resolution process also includes the component of noticing and outreach services. If a homeless encampment falls within the unincorporated jurisdiction of the County of Fresno, the agencies involved in the encampment resolution response effort include, but are not limited to, the County Administrative Office, the Sheriff's Office, the Environmental Health Division, Code Enforcement, the Outreach team, and County Counsel. These County agencies meet regularly to coordinate and prioritize homeless encampment response. Once an encampment has been formally noticed by the Sheriff's Office an outreach team is sent out to offer services including transportation and linkage to the Coordinated Entry System locations. In addition to these linkages, the outreach team can also do mental health screenings, provide food, water and hygiene products as well as offer other service to lower barriers to housing including ID vouchers. Additionally, the Department of Behavioral Health utilizes HHAP and ARPA funding to provide outreach, engagement, and linkage services to individuals experiencing homelessness in the rural and unincorporated areas of Fresno County through the Projects for Assistance in Transition from Homelessness (PATH) program. This program is currently operated by Kings View, Corporation, a local provider and is targeted to adults experiencing serious mental illness and/or co-occurring substance use disorders who are homeless or at imminent risk of becoming homeless.

#### Madera County

The County of Madera recently published a homelessness website within the main county website. Through this website, the public can identify encampments for outreach services, and submit referral forms to CAMPC's H.E.L.P Center. The County of Madera Sheriff's Office, Social Services Department, Behavioral Health, and Public Health coordinate with CAPMC and other local agencies when an encampment has been identified. A combination of supportive services are provided as needed.

#### Fresno Madera Continuum of Care (FMCoC)

Through the HUD CoC Grant, the FMCoC funds the Coordinated Entry Management Entity. This entity, through Poverello House, employs the housing matcher and community coordinator positions for the Coordinated Entry System, and works actively in the community to connect clients with navigators and complete match requests as well as oversee the training for homeless services providers across the continuum. Most recently, the entity has worked to create referrals for homeless services staff to connect clients with navigators funded through the Housing

and Homelessness Incentive Program (HHIP), to ensure that these services are accessible to clients when no placements are available in community shelters. Additionally, the Coordinated Entry Subcommittee meets bi-monthly to evaluate community performance and address bottlenecks in the system, making recommendations to the FMCoC Board of Directors as appropriate. The FMCoC will also support outreach services through the CAPMC H.E.L.P. Center.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

**Regional Coordination Narrative - Outreach & Site Coordination**

The regional jurisdictions are committed to providing comprehensive outreach services and site coordination to individuals experiencing and at-risk of homelessness throughout the region. The regional jurisdictions will coordinate encampment resolution efforts where jurisdictional boundaries intersect and will collaborate with the Coordinated Entry System to connect those engaged with supportive services and housing resources.

**Land Use & Development**

Participating Jurisdictions	Roles & Responsibilities
City of Fresno	<p>The City of Fresno's Planning and Development Department carries out its land use functions through its Development Services Section, which is responsible for formulation and updates of the General Plan (including the Housing Element), Specific Plans and Community Plans that guide the City's growth and change in both development and undeveloped areas. These plans are utilized by the public, other City departments, the Planning Commission and the City Council to plan and build public improvements that will guide private investment, and to improve the quality of life for community residents. In addition, entitlement applications are reviewed and conditioned to ensure consistency with applicable plans and the Development Code, and construction plans are reviewed to ensure compliance with fire, life, health, safety, accessibility and occupancy requirements. The Department also includes Community Development, Housing Production and Finance, and Homeless Services that provide funding for the production of affordable housing and related community infrastructure and shelter and support for individuals experiencing homelessness.</p> <p>City of Fresno staff actively pursue various funding opportunities that align with community needs and facilitate affordable housing development. Recent examples of funding sources include Local Housing Trust Fund match dollars, Project Homekey, and the Encampment Resolution Fund program. Regarding identification of surplus land, City of Fresno staff currently maintain a list of all City owned parcels, which vary in current uses and planned uses from parks, pump stations, vacant land, etc. From this list, staff perform due diligence on select parcels that are best suited for affordable housing development. For parcels determined to be</p>

suitable for affordable housing development, staff explore disposition pursuant to the California Surplus Land Act.

Fresno County

The County of Fresno, through its Department of Public Works and Planning, reviews building permits and discretionary land use and subdivision map applications, makes recommendations to the County's Planning Commission and Board of Supervisors regarding land use, building, subdivision, and zoning matters, and administers the County's General Plan (which includes a Housing Element) and Community Plans for unincorporated areas of the County. The County coordinates with other jurisdictions on regional land use and resource management items and certain discretionary land use applications which fall within a city's sphere of influence. When Federal/State funds are available, the County also provides loans to support the construction and rehabilitation of affordable housing.

Madera County

The County of Madera's Community & Economic Development (CED) Department consists of the following divisions: Environmental Health, Planning, and Building. Through its Environmental Health Division, the County provides programs for land use and development. The Planning Division administers County Affordable Housing and Economic Development Programs including CDBG and NSP, as Federal and State funding is made available and/or awarded to the County. Planning is also responsible for preparing and updating the County's General Plan for the land use and physical development of the County and for executing this Plan. The Building Division reviews construction permits, plans for new development, and conducts building inspections. These three divisions work together to make recommendations to the County's Planning Commission and the Board of Supervisors.

FMCoC

The FMCoC serves a critical role in informing the community of the needs for households experiencing homelessness. From coordinating the Point-in-Time Count, to improving and analyzing HMIS data, the various subcommittees and Board of Directors of the CoC work to inform the City and Counties of Fresno and Madera of the housing needs in the community. Once projects are developed and funded, the FMCoC CES Management Entity ensures that households are connected to services and matched to appropriate housing interventions, resulting in prioritized referrals to projects as they come online.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

**Regional Coordination Narrative - Land Use & Development**

The regional jurisdictions will use and develop available land in alignment with their General Plans (including the Housing Element) and other applicable ordinances to address and end homelessness in the



region. The regional jurisdictions will explore further opportunities to collaborate on use of available land to address homelessness and continue to seek input from community stakeholders on housing needs for those experiencing homelessness.

## Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
City of Fresno	<p>Recognizing the ongoing need to address unsheltered homelessness and create pathways to housing for people experiencing homelessness, the City of Fresno has committed significant resources to develop and maintain interim shelter and permanent housing capacity in the community and will continue to pursue funding opportunities to address these needs.</p> <p>The City's Homekey Round 2 award is currently supporting 295 interim housing beds and supportive services. Additionally, the City has committed a substantial percentage of its HHAP allocations to establish and maintain support for interim shelter capacity in the community. The City's HHAP funding provides 380 emergency shelter beds annually and the City's Encampment Resolution Fund (ERF) awards and American Rescue Plan Act (ARPA) funding have been leveraged to secure an additional 155 interim shelter beds for encampment residents in the Downtown Encampment Area. All City-funded shelter and interim housing programs are designed to provide housing focused wraparound services intended to quickly connect households experiencing homelessness with permanent housing and link them to all available resources to ensure they are able to maintain their housing once exiting the shelters.</p> <p>In addition to ongoing support for shelter capacity, the City plans to invest in Rapid Rehousing subsidies including vouchers for Room and Board housing placements through its HHAP Round 5 allocation. The City will also apply for the Encampment Resolution Fund Round 3 grant to provide Rapid Rehousing subsidies and supportive services for those experiencing unsheltered homelessness in encampments. Increased investment in Rapid Rehousing services will supplement the existing pathways to permanent housing.</p> <p>City of Fresno staff actively pursue various funding opportunities that align with community needs and facilitate affordable housing development. Recent examples of funding sources include Local Housing Trust Fund match dollars, Project Homekey, American Rescue Plan, Permanent Local Housing Allocation Program, and the Encampment Resolution Fund (ERF) program. The City's Homekey Round 3 award will support the development of a modular multifamily new construction project that will create 95 permanent housing units, along with one manager unit. 35 units in this project will serve people experiencing homelessness, and 60 units will serve homeless youth and youth at risk of homelessness. The City's ERF Round 1 and 2 allocations include funding for the development of permanent affordable housing units for formerly homeless individuals including 52 tiny home units and the conversion of a motel into 33 affordable</p>

housing units.

Fresno County

The Fresno County Department of Behavioral Health (DBH) partnered with the Fresno Housing Authority and Upholdings, LLC for the development of The Arthur at Blackstone, Avalon Commons, Crossroads Village and Libre Commons developments. DBH applied to Housing and Community Development and received No Place Like Home (NPLH) awards in the amount of \$3,499,685 for The Arthur at Blackstone, \$2,183,000 for Avalon Commons, \$20,000,000 for Crossroads Village and \$11,922,685 for Libre Commons that were allocated toward the construction of these developments. Additionally, DBH has a 20-year commitment to provide Specialty Mental Health Services and Housing Supportive Services for all tenants living at these sites. Through HHAP funding, the County, in partnership with the FMCoC, is currently funding 121 shelter beds: 12 interim shelter beds for youth; 12 triage emergency shelter beds in Madera County; 64 triage emergency shelter beds in Fresno County; 20 family emergency shelter rooms; and 33 interim shelter (bridge) beds; along with 66 project-based rapid rehousing units and a rural, tenant-based rapid rehousing project with a capacity of 15 households. Services at a similar level are being procured, and will continue, effective July 1, 2024, when existing contracts expire in June of 2024. The Department of Social Services (DSS) is also using HHAP4 funding to extend CalWORKs Homeless Assistance stays beyond 16 days. These extended stays are coupled with CalAIM services to help ensure that households are connected to permanent housing or another appropriate housing interventions prior to exiting shelter. Each of the ESG, HDAP, CalWORKs HSP, Home Safe, and BFH funding serve as additional resources in the community for housing, employment, training, advocacy, and financial assistance. These allocations work alongside and in coordination with the CES to ensure DSS families and individuals are connected to all available resources and the most appropriate housing interventions. Additionally, the County participation in the FMCoC ensures a pathway to public assistance administered by the County, for households in need.

Madera County

The County of Madera was approved for the CDBG-CV3 grant in the amount of \$843,595. The funding is being utilized for the Madera Rescue Mission (MRM) Triage Center project. The Triage Center will consist of prefabricated units, six single bedroom units and one two bedroom manufactured unit. The units will be placed in the residentially zoned land owned by and adjacent to MRM.

FMCoC

Through the HUD CoC Grant, the FMCoC requested \$7,982,048 for Rapid Rehousing and Permanent Supportive Housing programs. Through HHAP funding, the County, in partnership with the FMCoC, is currently funding 121 shelter beds: 12 interim shelter beds for youth; 12 triage emergency shelter beds in Madera County; 64 triage emergency shelter beds in Fresno

County; 20 family emergency shelter rooms; and 33 interim shelter (bridge) beds; along with 66 project-based rapid rehousing units and a rural, tenant-based rapid rehousing project with a capacity of 15 households. Services at a similar level are being procured, and will continue, effective July 1, 2024, when existing contracts expire in June of 2024. The FMCoC CES provides training, referrals, and match to all participating projects in the continuum. Additionally, the FMCoC will utilize HHAP-5 funding to support tenant-based Rapid Rehousing for 42 households in Madera County.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

**Regional Coordination Narrative - Shelter, Interim, and PH Options**

The regional jurisdictions have committed significant resources to develop and maintain adequate interim housing capacity and permanent housing options to address and end homelessness in the region. The jurisdictional partners will continue to pursue funding opportunities and other available resources to meet the housing needs of those experiencing homelessness in the community.

**Coordination of & Connection to Service Delivery**

Participating Jurisdictions	Roles & Responsibilities
City of Fresno	<p>The City of Fresno requires all services providers funded with State and Federal homeless services dollars to provide wraparound services to those who present at triage centers/emergency shelters for homeless services or contacted during street outreach. The City is also working to expand opportunities for engagement with unhoused individuals through its mobile shower and street medicine partnerships. The City regularly engages with the community’s lived experience advisory board, using insights from their expertise to improve connection to services for unsheltered individuals. The established relationships the service providers have with social services, justice entities, and other services have contributed to the long-term success of many placements out of homelessness. City administered projects are required to participate in the local CoC and accept referrals through the community’s Coordinated Entry System (CES), ensuring that those experiencing homelessness are linked to the appropriate interventions to meet their housing crisis needs. Additionally, the City’s Encampment Resolution Fund (ERF) projects support robust outreach services to the Downtown Encampment area in metro Fresno, engaging with unsheltered individuals to administer an initial screening to identify immediate emergency needs, provide linkages to shelter and housing resources through the CES. Encampment residents that are awaiting or are otherwise ineligible for shelter receive “street navigation” to develop a housing plan with street navigation outreach staff to expedite the process of connecting with permanent housing. The City’s ERF Round 2 project also funds a licensed clinician to provide mental health services to unsheltered individuals and facilitate linkages to other mental</p>

health services and resources. The City for Fresno continues to collaborate on the use of funding for homeless services through the cross-jurisdictional planning team consisting of representatives from the City of Fresno, County of Fresno, County of Madera, and the Fresno Madera Continuum of Care previously established to coordinate HEAP services and subsequent Cal ICH funding. The City is working with its jurisdictional partners to continue to apply for and use grants and other available sources of funding to: 1) coordinate support for ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation; 2) improve representation of underserved populations within all systems in an effort to improve access, delivery, and participation in service programs; 3) increase housing navigation and access to other housing resources to increase shelter outflow and inflow; 4) expand landlord engagement services to increase housing units available to homeless population; and 5) explore shared housing options to increase affordability for households moving to permanent housing.

#### Fresno County

The County of Fresno requires all HHAP-funded emergency shelters to provide wraparound services to all guests as well as serve as Coordinated Entry access sites. Access sites are an essential component of the CES wherein clients are triaged for acuity and immediate interventions available and referred to other necessary interventions, including diversion (also HHAP-funded). Additionally, the Department of Social Services Homeless Assistance Unit (HAU) assists CalWORKs clients in crisis, with CalWORKs Homeless Assistance, evaluates for assistance programs for which households may be eligible, but not receiving, and refers to access sites for further assessment and referral, as needed. Through HHAP funding, in 2024, the DSS HAU will become an initial screening and diversion site to offer access to services (including CalAIM resources) and diversion services on-site.

#### Madera County

CAMPC's H.E.L.P. Center connects those experiencing homelessness with services. The County of Madera Sheriff's Office, Social Services Department, Behavioral Health, and Public Health coordinate with CAPMC and other local agencies to deliver a combination of supportive services as needed.

#### FMCoC

The FMCoC funds the CES Management Entity, through its HUD CoC Grant. This entity, which employs the housing matcher and community coordinator, co-chairs the CES subcommittee and takes the lead on identifying gaps in the system. The CES housing matcher and community coordinator, refer clients to navigators and complete match requests to connect clients to the appropriate housing interventions through referrals from participating FMCoC providers across all jurisdictions. The HMIS lead provides support to evaluate information in addressing data quality and system performance toward ending homelessness. Representatives from all jurisdictions participate in both the HMIS

and CES subcommittees as well as on the FMCoC Board of Directors, to work together to coordinate service delivery across the continuum. Additionally, the FMCoC holds a weekly case conferencing meeting with housing providers wherein staff are provided with community resource information for referrals and upcoming housing opportunities for clients.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

### **Regional Coordination Narrative - Coordination & Connection to Service Delivery**

The regional partners are coordinating the use of available funding and homelessness interventions to provide the full array of services, including interim and permanent housing solutions to people experiencing and at-risk of homelessness in the region. Services and housing resources are prioritized through the community's Coordinated Entry System to ensure that those experiencing homelessness are linked to appropriate services.

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## **System Performance Measures & Improvement Plan**

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

*Guidance:*

*Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.*

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

*For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.*

*To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.*

*Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.*

**Definitions:**

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

## SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a  
8,029

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The City of Fresno is providing expanded outreach services, including mobile shower services, mobile health clinic services, and mental health services provided by a licensed	HHAP-3, ARPA, CDBG, ERF-2	State, Federal	City of Fresno	CES, County of Fresno, UCSF	9/30/2026	Success will be measured through number of successful placements from the mobile shower street outreach project and unique engagements at mobile shower sites as measured in HMIS.

clinician for unhoused individuals throughout metro Fresno, creating opportunities to increase engagement with people experiencing homelessness and facilitate connections to housing services. Additionally, the mobile shower services are co-located with the UCSF mobile health clinic, providing street medicine services, and creating linkages to other health resources.

The County of Madera is utilizing CDBG - CV 2/3 grant to build tiny homes which will consist of 6 single-bedroom and 1 two-bedroom units.	CDBG – CV 2/3	State	Madera County	CAPMC, MRM	5/30/2024	The goal is to increase successful exits from homelessness by 11%, measured by data from HMIS and State HDIS.
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The County of Fresno will leverage the existing DSS Homeless Assistance Unit (HAU) to expand on services for those presenting in housing crisis.	HHAP-4, CalAIM, CalWORKs HSP, HDAP, Home Safe	State, Federal	County of Fresno	FMCoC	12/31/2024	The goal to increase the number of people accessing services who are experiencing homelessness by 25% will be measured by data from
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This will include making the HAU a CES initial screening site wherein clients can be assessed, connected with diversion services, and entered into the CES/HMIS. This will provide a more ready connection to services, particularly CalAIM services, and the CES. It will also decrease wait times by offsetting the number of households referred to other access sites, sharing the load in the community.

HMIS, the State HDIS, and the Coordinated Entry System By-Name List.

The Fresno Madera Continuum of Care (FMCoC) Management Entity and CES sub-committee will continue to evaluate the effectiveness of the CES in connecting individuals and families on the street with CalAIM and other navigation services, to ensure that unsheltered households are also able to

HUD CoC, CalAIM, HHIP

State, Federal

FMCoC

County of Fresno, City of Fresno, County of Madera, Managed Care Plans and providers, FMCoC CES Subcommittee and CES Management Entity

6/30/2024

HMIS data on the number of households receiving services, including those connected to and receiving navigation



receive services.

## SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
People who are Black or African American	1,624
People who are American Indian or Alaska Native	365

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The FMCoC will partner with Fresno State to implement a new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	Testing of new tool and comparing vulnerability scores and housing matches to previous data as related to marginalized populations.

## SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b  
2,338

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The City has committed	Homekey, HHAP	State	City of Fresno	CES	12/31/2025	Success will be measured

significant resources to develop and maintain interim shelter capacity for those experiencing unsheltered homelessness through its Homekey Round 2 and HHAP grant allocations; the City will continue to support existing interim shelter with HHAP Round 5 funds through 2025.

through the regular unsheltered PIT Count conducted on at least a biennial basis. Additionally, success will be measured through regular tracking of shelter occupancy rates, both based on informal daily counts and the monthly PIT count as measured in HMIS. Continuing shelter services will support the jurisdictional goal of increasing the successful placements from street outreach by reducing unsheltered homelessness by 8%.

With the HHAP funding awarded by the FMCoC, the County of Madera is funding two two-bedroom apartments at MRM for emergency shelter to serve those experiencing unsheltered homelessness.

FMCoC HHAP 2&3

State

Madera County

FMCoC, CAPMC, MRM

12/31/2026

Success will be measured through the County's PIT count conducted annually

<p>The County of Fresno will use HHAP funding to extend shelter nights beyond the 16 days provided through CalWORKs Homeless Assistance, while connecting households to CalAIM supports to ensure that families accessing CalWORKs Homeless Assistance are connected with resources for permanent housing before exiting.</p>	<p>HHAP, CalAIM, HHIP CalWORKs HSP, HDAP, Home Safe</p>	<p>State, Federal</p>	<p>County of Fresno</p>	<p>FMCoC and contract service providers</p>	<p>12/31/2024</p>	<p>Unsheltered PIT Count data; HMIS data on the number of households accessing services; the number who exited to permanent housing and the number who retained permanent housing.</p>
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<p>The FMCoC will continue to fund triage emergency shelter services, leveraging CalAIM funding to increase connections with street navigation and increasing the number of shelter beds able to be funded.</p>	<p>HHAP, CalAIM, HHIP</p>	<p>State, Federal</p>	<p>FMCoC</p>	<p>County of Fresno, City of Fresno</p>	<p>6/30/2024</p>	<p>Unsheltered PIT Count data; HMIS data on the number of available shelter beds, the number served in emergency shelter, and the number exiting to permanent housing from street navigation.</p>
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<p>In collaboration with the FMCoC, the County of Fresno will continue to maintain the existing 68 bed</p>	<p>HHAP-5</p>	<p>State</p>	<p>County of Fresno</p>	<p>FMCoC</p>	<p>6/30/2026</p>	<p>The goal to reduce unsheltered homelessness by 8% will be measured via the unsheltered PIT count and</p>
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capacity of interim housing for those experiencing unsheltered homelessness including a portion to be available for youth.

the Coordinated Entry System By-Name List.

## SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
People who are Black or African American	273
People who are American Indian or Alaska Native	233

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The FMCoC will partner with Fresno State to implement a new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	Testing of new tool and comparing vulnerability scores and housing matches to previous data as it relates to marginalized populations.
The FMCoC will utilize the LEAB and the new assessment tool to identify barriers to accessing services for members of	HHAP	State	FMCoC	County of Fresno, County of Madera, City of Fresno	12/31/2024	HMIS data regarding marginalized populations accessing services

marginalized populations and work to make changes in the system or service delivery to improve upon access for these populations.

The FMCoC will participate in technical assistance provided by HCD to develop a plan to engage the local tribes in the jurisdiction, to ensure equitable access to services to members of local tribes.	HCD ESG-CV	State, Federal	FMCoC	County of Fresno, County of Madera, City of Fresno	6/30/2024	HMIS data regarding the number accessing shelter and diversion services among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color
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## SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2  
4,481

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The City of Fresno will invest supplemental HHAP-5 funds in prevention and diversion services to reduce the number of	HHAP-5, HUD ESG	State, Federal	City of Fresno	CES	6/30/2024	Success will be measured through regular updates from Cal ICH on baseline data related to the number of people accessing

people falling into homelessness. Planned HHAP-5 funded prevention services will complement the City's HUD ESG-funded prevention services to help those at risk of homelessness maintain their housing.

services and the number of people experiencing homelessness for the first time.

The County of Madera, with HHAP-3 and HHAP-4 allocations, is funding prevention and diversion programs to help individuals and families experiencing homelessness for the first time, including but not limited to incentives to landlords - security deposits and holding fees.

HHAP-3 & HHAP-4

State

Madera County

CAPMC

6/30/2027

Success will be measured by data collected in HMIS and State HDIS with the goal to increase successful exits from homelessness by 10%.

The County of Fresno will leverage the existing DSS Homeless Assistance Unit (HAU) to expand on services for those presenting in housing crisis. This will include diversion

HHAP, ERA, CalWORKs, WTW, CFET, CalAIM, Home Safe

State, Federal

County of Fresno

FMCoC

12/31/2023

HMIS data regarding households exiting from Diversion and referrals to other resources.

services in-house, and connections to financial, medical, or other services needed to help prevent households from becoming homeless.

The FMCoC, in partnership with the County of Fresno, will continue to provide HHAP-funded diversion services, co-located at the triage emergency shelters, to ensure households have support to explore all options for housing prior to entering homelessness. Additionally, the diversion program will work with CalAIM providers to ensure that the resources available to households in crisis are accessed through CalAIM programs as well.

HHAP, ERA, CalAIM, HHIP

State, Federal

FMCoC

County of Fresno, Managed Care Plans, CES Subcommittee

6/30/2024

HMIS data regarding households exiting from diversion and referrals to CalAIM and other navigation

The FMCoC and County of Fresno will continue to

HHAP-5

State

County of Fresno

FMCoC

6/30/2026

The goal to decrease the number of people

support prevention and diversion services to help families and individual experiencing homelessness for the first time with short term case management, problem solving, conflict resolution, connections to community resources, and other services as needed.

accessing services who are experiencing homelessness for the first time by 10% will be measured by data from HMIS and the State HDIS.

## SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
People who are Black or African American	912

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The FMCoC will engage the newly formed Lived Experience Advisory Board in its continued work to develop a review panel to provide meaningful feedback to identify and address barriers to equitable	HHAP	State	FMCoC	County of Fresno, County of Madera, City of Fresno	6/30/2024	HMIS data regarding the number accessing shelter and diversion services among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color



access to services; including services to prevent homelessness, for marginalized populations.

## SPM 3: Number of people exiting homelessness into permanent housing.

**SPM 3**  
1,590

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The City of Fresno will invest supplemental #2 HHAP-5 funds in Rapid Rehousing subsidies to supplement the existing pathway to permanent housing. Additionally, the City will apply for the Encampment Resolution Fund Round 3 grant to provide Rapid Rehousing subsidies and supportive services for those experiencing unsheltered homelessness	HHAP-5, ERF-3	State	City of Fresno	CES, ILA, FMCoC member agencies, LEAB	6/30/2027	Success will be measured through systemwide exits from Rapid Rehousing to permanent housing as reflected in HMIS, as well as exits to permanent housing reflected in the regular baseline data updates from Cal ICH.

within the identified encampment area.

The County of Madera will utilize HHAP-5 allocation for rapid rehousing programs such as case management, time limited financial assistance, and targeted supportive services, with the goal of increasing the number of individuals exiting homelessness.	HHAP-5	State	Madera County	CAPMC	6/30/2027	Success will be measured through CAPMC by data collected and entered into HMIS on number of individuals in need of services with the goal of assisting 11 individuals/families and 2 youth exit homelessness.
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The County of Fresno will leverage the existing DSS Homeless Assistance Unit (HAU) to expand services for those presenting in housing crisis. This will include making HAU an initial screening site wherein clients can be assessed, connected with diversion including navigation services, and entered into the CES/HMIS. This will provide a more ready connection to	HHAP-4, CalAIM, CalWORKs HSP, HDAP, Home Safe	State, Federal	County of Fresno	FMCoC	12/31/2024	HMIS data on the number of households exiting to permanent housing by project.
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services, particularly CalAIM services, and the exits to permanent housing.

The FMCoC and County of Fresno will continue to support project and tenant-based rapid rehousing case management and financial assistance to help households transition to permanent housing. The FMCoC will provide funding to support rapid rehousing services in Madera County as well.

HHAP-3,  
HHAP-4,  
HHAP-5

State,  
Federal

County of  
Fresno

FMCoC

6/30/2027

Success will be measured through systemwide exits from Rapid Rehousing to permanent housing as reflected in HMIS, as well as exits to permanent housing reflected in the regular baseline data updates from Cal ICH.

The FMCoC and County of Fresno will continue to support landlord engagement and mitigation services to expand the housing inventory for households being served through the CES. This will include training to providers on how to sell the benefits of renting to FMCoC clients.

HHAP, CalAIM,  
HHIP

State,  
Federal

FMCoC

County of  
Fresno,  
City of  
Fresno

6/30/2024

HMIS data on the number of available units available and the number of exits to permanent housing by project.

<p>The City, with Homekey-3 and HHAP-5 youth-set aside, will support the operations of a 60-unit permanent supportive housing program dedicated to youth experiencing homelessness and at-risk of homelessness. Services will include; case management, peer support, mental health services (MOU with DBH), substance use counseling, physical health activities, housing retention skills, medical health education, legal assistance, family unification, documentation collection, and transportation services.</p>	<p>Homekey, HHAP-5</p>	<p>State</p>	<p>City</p>	<p>FMCoC member agencies, Fresno County Department of Social Services and Department of Behavior Health</p>	<p>12/31/2026</p>	<p>Success will be measured by increasing the number of permanent housing units dedicated to youth by 60 which will support the jurisdictional goal to increase permanent housing placements by 15% as measured in HMIS and HDIS.</p>
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<p>The FMCoC and County of Fresno will provide 24 months of Rapid Rehousing project and tenant-based services (60 households served annually); 24</p>	<p>HHAP-5</p>	<p>State</p>	<p>County of Fresno</p>	<p>FMCoC</p>	<p>6/30/2026</p>	<p>The goal to increase successful exits to permanent housing by 15%, will be measured by data from HMIS and the State HDIS.</p>
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months of Youth Rapid Rehousing (12 clients served annually); 12 months of Rapid Rehousing in Madera County, utilizing FMCoC funding (42 clients served annually). Successful clients will exit the program to permanent housing.

### SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
People who are American Indian or Alaska Native	49

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The FMCoC will partner with Fresno State to implement a new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	HMIS data regarding exits to permanent housing related specifically to marginalized populations.

### SPM 4: Average length of time that people experienced homelessness while accessing services

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The City is coordinating with HHAP-funded interim shelter providers with the goal of improving services to expedite connections to permanent housing. Services will focus intensively on developing housing plans and securing matches to housing for shelter residents within 3 months of program entry.	HHAP	State	City of Fresno	CES, FMCoC member agencies	6/30/2024	Success will be measured through average length of stay in shelter programs as reflected in HMIS, as well as average length of time people experience homelessness while accessing services as reflected in the regular baseline data updates from Cal ICH.
The County of Madera, with HHAP-5 funding, will continue the investment into rapid rehousing with the goal of scaling up the available services.	HHAP-5	State	Madera County	CAPMC	6/30/2028	Success will be measured through data from HMIS and the State HDIS with the goal of decreasing the length of time people experienced homelessness while accessing services by 10%.

<p>The County of Fresno and FMCoC will work with homeless services providers and the Built for Zero project through Community Solutions to improve service delivery through connections to other resources to exit households to permanent housing more rapidly. This will include setting ambitious time-limited challenges and participating in training on other community supports for clients.</p>	<p>HHAP, HHIP, CalWORKs WTW, CFET</p>	<p>State, Federal</p>	<p>County of Fresno</p>	<p>FMCoC and City of Fresno</p>	<p>6/30/2026</p>	<p>The goal to decrease the length of time that people experienced homelessness while accessing services by 10% will be measured through data from HMIS and the State HDIS.</p>
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<p>The FMCoC will utilize the newly developed Bridge Training Platform funded through HHIP, to ensure that all providers are appropriately trained on homelessness regulations and best practices. This will result in improved proficiency in providers and the continuum at large, which will help to reduce to length</p>	<p>HHIP</p>	<p>State</p>	<p>FMCoC</p>	<p>County of Fresno, City of Fresno, County of Madera, Managed Care plans, CES Management Entity</p>	<p>12/31/2024</p>	<p>HMIS data regarding length of time homeless and training platform participation feedback and data</p>
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of time that shelter participants experience homelessness.

## SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
People who are American Indian or Alaska Native	137
People who are Asian	148
People who are Native Hawaiian or Other Pacific Islander	152

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The FMCoC will partner with Fresno State to implement a new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	HMIS data regarding exits to permanent housing related specifically to marginalized populations.
The FMCoC will engage the newly formed Lived Experience Advisory Board in its continued work to develop a review panel to provide meaningful	HHAP	State	FMCoC	County of Fresno, County of Madera, City of Fresno	9/30/2024	HMIS data regarding the length of time homeless and number of exits to permanent housing among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander,



feedback to identify services to increase exits to permanent housing more quickly and address barriers to equitable exits to permanent housing.

and other People of Color

## SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5  
10.00%

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Through its supplemental HHAP-5 allocation, the City of Fresno will invest in Rapid Rehousing services including housing stability case management to ensure that households can maintain their housing once the rental subsidy ends. Additionally, the City will apply for the Encampment Resolution	HHAP-5	State	City of Fresno	CES, ILA, FMCoC member agencies, LEAB	6/30/2027	Success will be measured through exits from HHAP-5 and ERF-funded housing stability case management projects and systemwide returns to homelessness as measured in HMIS, as well as rate of return to homelessness as reflected in the regular baseline data updates from Cal ICH

Fund Round 3 grant to provide Rapid Rehousing subsidies and supportive services for those experiencing unsheltered homelessness in encampments.

<p>The County of Madera, with HHAP-5 funding, will continue the investment into rapid rehousing with the goal of helping households transition to permanent housing which would include wraparound services with case management, and landlord incentives.</p>	<p>HHAP-5</p>	<p>State</p>	<p>Madera County</p>	<p>CAPMC</p>	<p>6/30/2028</p>	<p>Success will be measured through data collected and entered into HMIS on number of individuals in need of services with the goal of assisting 11 individuals/families and 2 youth exit homelessness.</p>
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<p>The County of Fresno will provide ongoing training to FMCoC providers to ensure case managers are aware of assistance programs such as CalWORKs WTW and CFET, including benefits to client participation. This will help strengthen</p>	<p>CalWORKs WTW, CFET, HHAP</p>	<p>State, Federal</p>	<p>County of Fresno</p>	<p>FMCoC</p>	<p>6/30/2026</p>	<p>The goal of reducing the number of returns to homelessness within 6 months of exiting to permanent housing by 12.5% will be measured by data from HMIS and the State HDIS.</p>
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opportunities for increased income and supports for households to retain housing over time. The County will also work with contracted providers to ensure case management includes follow-up for households exited to permanent housing and referrals to resources for housing retention.

The FMCoC will work with rapid rehousing vendors to ensure more robust tracking and follow-ups for households exiting to permanent housing to connect households with community resources to retain housing including CalAIM tenancy supports.	HHAP, CalWORKs WTW, HDAP, CoC Allocation, CalAIM	State, Federal	FMCoC	County of Fresno	12/31/2024	HMIS data on households housing retention and referrals to other community resources
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**SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.**

Racial/Ethnic Group	Measure
People who are American Indian or Alaska Native	12.50%

People who are Black or African American 13.16%

People who are Asian 19.36%

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The County and FMCoC will work with rapid rehousing vendors to ensure more robust tracking and follow-ups for marginalized households exiting to permanent housing to connect households with community resources to retain housing. This will include careful attention to vulnerability factors related to losing housing, for marginalized populations.	HHAP, CalWORKS WTW, HDAP, CoC Allocation	State, Federal	County of Fresno	FMCoC, City of Fresno	12/31/2024	HMIS data on households housing retention and referrals to other community resources
The FMCoC will utilize the new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	HMIS data regarding exits to permanent housing related specifically to marginalized populations.

# SPM 6: Number of people with successful placements from street outreach projects.

SPM 6  
385

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The City's Encampment Resolution Fund Round 2 allocation is supporting expanded Street Outreach services, which incorporates survey feedback from shelter staff and participants in ERF programs to address the priorities identified by those with lived experience of homelessness. Services include street housing navigation to expedite connection to housing and mental health services to reduce barriers to housing and foster linkages to additional health services.	ERF-1, 2, & 3 (tentative)	State	City of Fresno	FMCoC member agencies, CES, DBH	6/30/2026	Success will be measured through exits from ERF-funded outreach programs as reflected in HMIS, as well as successful placements as reflected in the regular baseline data updates from Cal ICH.
HHAP-3 and	HHAP 3, HHAP	State	Madera	CAPMC	6/30/2027	Success will be

HHAP-4 are being utilized in Madera County to fund the navigation center at CAMPC H.E.L.P. Center to assist individuals and families experiencing homelessness connect to housing and other available services including but not limited to mental health, childcare, APS, CPS, IHSS. These services will continue to be funded with HHAP-5 funding

4, and HHAP 5

County

measured through data collected and entered into HMIS with the goal of increasing services by a minimum of 10% each year. The data will be available to be included in the FMCoC's APR.

The County of Fresno DSS will provide training to FMCoC providers to ensure they are informed regarding how to connect households to assistance programs regardless of housing status including programs employment services programs. Additionally, the Homeless Assistance Unit will make referrals to CalAIM street navigation when

HHAP, CalWORKs, WTW, CFET, HDAP, Home Safe, CalAIM, HHIP

State, Federal

County of Fresno

FMCoC, City of Fresno, contracted vendors

12/31/2024

HMIS data on referrals to community services and exits to permanent housing from street navigation.

appropriate.

The FMCoC will continue to work with the CES to improve referrals to CalAIM navigation and tenancy supports for unsheltered households.	HHIP	State	FMCoC	County of Fresno, City of Fresno, Managed Care Plans	4/30/2024	HMIS data on referrals to navigation and exits to permanent housing from street outreach.
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The County of Fresno will fund the County of Madera utilizing FMCoC dollars to provide street outreach in Madera County connecting unsheltered individuals and families with housing and resources.	HHAP-5	State	County of Fresno	FmCoC	6/30/2026	The goal to increase successful exits from street outreach projects by 7% will be measured by data from HMIS and the State HDIS.
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## SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	167
People who are Black or African American	75

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
The FMCoC will partner with Fresno State to implement a new assessment tool	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno,	12/31/2024	HMIS data regarding exits to permanent housing related specifically to marginalized

to help ensure more accurate vulnerability ratings and more appropriate matches to housing for households on the street.

Managed Care Plans

populations.

The FMCoC will engage the newly formed Lived Experience Advisory Board in its continued work to develop a review panel to provide meaningful feedback to identify services to increase exits to permanent housing more quickly and address barriers to equitable exits to permanent housing for households on the street.

HHAP

State

FMCoC

County of Fresno, County of Madera, City of Fresno

9/30/2024

HMIS data regarding the length of time homeless and number of exits to permanent housing among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color

The FMCoC will utilize the LEAB and the new assessment tool to identify barriers to accessing outreach services for members of marginalized populations and work to make changes in the system or service delivery to improve upon

HHAP

State

FMCoC

County of Fresno, County of Madera, City of Fresno

12/31/2024

HMIS data regarding marginalized populations accessing services



access for  
these  
populations.

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## Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:
  - Service delivery;
  - Housing placements;
  - Housing retention; and
  - Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

*Guidance:*

*Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
The County of Fresno will require all funded homeless services providers to submit a racial and gender equity plan to include language access. Through careful review of these plans, the County will identify best practices as well as areas in need of improvement to share with the community.	County of Fresno	County of Fresno, City of Fresno, County of Madera
The FMCoC will implement a new assessment tool to ensure vulnerability ratings are appropriate for all races and genders. This update will assist service providers to identify relevant barriers to housing and ensure that housing matches are prioritized and appropriate according to client vulnerability and that services address the individual needs of clients according to their races and gender identities.	Fresno Madera Continuum of Care	County of Fresno, City of Fresno, County of Madera

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Through implementation of the new assessment tool, the CES housing matcher and community coordinators will be able to ensure appropriate prioritization and match referrals. This new tool will also assist with identifying barriers to remaining housed which can be addressed with clients during placement, to ensure successful placements.	Fresno Madera Continuum of Care	County of Fresno, City of Fresno, County of Madera
The FMCoC CES Subcommittee will work with the HMIS Subcommittee to continually evaluate housing placement data to explore and address racial and gender inequities at a system-level.	Fresno Madera Continuum of Care	County of Fresno, City of Fresno, County of Madera

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Through implementation of the new assessment tool, the CES housing matcher and community coordinators will be able to	Fresno Madera Continuum of Care	County of Fresno, City of Fresno, County of Madera

ensure appropriate prioritization and match referrals. This new tool will also assist with identifying barriers to remaining housed which can be addressed with clients during follow-ups following placement, to ensure housing retention.

The FMCoC CES Subcommittee will continually evaluate housing retention data to explore and address racial and gender inequities at a system-level.

Fresno Madera Continuum of Care

County of Fresno, City of Fresno, County of Madera

## Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
The County of Fresno will require all funding proposals to include strategies for ensuring racial equity and inclusion in program design and service delivery. Proposals must also include efforts toward achieving racial equity and inclusion within the structure of the organization itself.	County of Fresno	FMCoC, City of Fresno, County of Madera
The County of Fresno will require services in a linguistically inclusive manner, including the use of bilingual staff, when appropriate.	County of Fresno	FMCoC, City of Fresno, County of Madera
The County of Fresno will seek to make funding opportunities available to smaller organizations with limited experience through encouraging partnerships with larger, more experienced organizations and funding award thresholds proportionate to organization budgets.	County of Fresno	FMCoC, City of Fresno, County of Madera
The FMCoC will conduct outreach and provide learning sessions for potential and new members to recruit and support providers from marginalized communities.	FMCoC	County of Fresno, City of Fresno, County of Madera

**Is place-based encampment resolution occurring within the region?**

Yes

**The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.**

### **Narrative for place-based encampment resolution**

The Fresno Madera Continuum of Care's Coordinated Entry System process prioritizes connection to permanent housing interventions, including supportive housing, for those that are experiencing chronic homelessness, have experienced long periods of homelessness, have a disability, and have severe service needs. While many encampment residents may meet these criteria, there is not a current process to prioritize individuals living in encampment areas. The Fresno Madera Continuum of Care is currently in the process of creating a new prioritization assessment tool. The assessment is being created with a concerted effort to achieve equity in connection to services and examining for factors including literal homelessness and time spent homeless. The new tool will help ensure more equitable prioritization for individuals who are experiencing literal homelessness such as residing in encampments.

The County of Fresno's encampment resolution process includes the component of noticing and outreach services. Once an encampment has been formally noticed by the Sheriff's Office an outreach team is sent out to offer services including transportation and linkage to the Coordinated Entry System locations. In addition to these linkages, the outreach team can also conduct mental health screenings, provide food, water and hygiene products as well as offer other services to lower barriers to housing including ID vouchers. The County of Fresno works with the various cities throughout the county to provide support and guidance in their encampment resolution process including but not limited to the utilization of the County's outreach team if needed.

The County of Madera currently does not have a formal encampment resolution process in place. However, Madera County recognizes the importance of establishing a humane, multi-sector encampment resolution program. Establishing such a program is prioritized in the Madera County Homelessness Strategic Plan – Taking Action: Steps to Prevent & Reduce Homelessness in Madera County (Adopted May 2023). The goal is to establish a program by June 30, 2024 that assists individuals to access permanent solutions to their homelessness before enforcement and/or movement away from public space, which may cause displacement and/or removal of their belongings. The program will strive to engage a combination of outreach supportive services, shelter, and housing; pursue encampment resolution funding; and collaborate with neighboring jurisdictions.

The City of Fresno works with all appropriate jurisdictions within the City and County. The City has worked diligently to develop relationships and communicate with responsible parties when dealing with encampments located within the authority of outside jurisdictions. The City of Fresno primarily works with jurisdictions to notify of the existence of encampments but also provides outreach to the unhoused through the HOPE team. The City will support encampment resolutions by other jurisdictions via police service coordination and/or code enforcement service coordination. The City has conducted operations where encampments on public property not owned by the City of Fresno were prioritized for resolution and housing through CES. Prioritization was based primarily on risks to the health and safety of encampment residents or the public. The City also strives to implement cooperative plans for encampment site maintenance.

### **Optional Upload: Evidence of Collaboration and/or Prioritization**

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## **Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting**

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:

- Jails
- Prisons
- Hospitals:
- Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

*Guidance:*

*At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*If an institution is not present in a jurisdiction, type N/A.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
The County of Fresno, through its Probation Department currently operates, through a contracted provider, a homeless transitional housing program known as the Belgravia Center. This program is specifically for individuals being released from custody (jail or prison) who report to be transient or homeless. These specific individuals are provided the opportunity to live at the Belgravia Center (up to 120 days). At Belgravia Center there is a curfew, drug/alcohol testing, person(s) can leave throughout the day to look for employment, attend rehabilitation	County of Fresno	Fresno Madera Continuum of Care

programs, programming, etc. If employed, a portion of their check is managed by the Belgravia Center in an account to help pay for first and last month's rent once permanent housing is located. If a person chooses not to stay at the Belgravia Center a list of homeless community resources is provided.

Individuals being released from jail experiencing homelessness are referred to the Madera Rescue Mission. CAPMC's H.E.L.P. Center provides case management to try to find housing.

CAPMC

MRM

The FMCoC will utilize the CES Access sites in the community to provide referrals to shelter and CalAIM navigation for persons exiting institutional settings to ensure they are connected with resources for housing and other public assistance upon exit.

FMCoC

County of Fresno, Managed Care Plans

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Through HHAP4 funding awarded to the County and the FMCoC, rapid rehousing services will be provided for formerly incarcerated and former foster youth with coordination of services and the expansion of family unification vouchers.	County of Fresno	FMCoC, service providers
The County of Fresno, through its Probation Department currently operates, through a contracted provider, a homeless transitional housing program known as the Belgravia Center. This program is specifically for individuals being released from custody (jail or prison) who report to be transient or homeless. These specific individuals are provided the opportunity to live at the Belgravia Center (up to 120 days). At Belgravia Center there is a curfew, drug/alcohol testing, person(s) can leave throughout the day to look for	County of Fresno	Fresno Madera Continuum of Care

employment, attend rehabilitation programs, programming, etc. If employed, a portion of their check is managed by the Belgravia Center in an account to help pay for first and last month's rent once permanent housing is located. If a person chooses not to stay at the Belgravia Center, a list of homeless community resources is provided.

Individuals being released from prison experiencing homelessness are referred to the Madera Rescue Mission. CAPMC's H.E.L.P. Center provides case management to try to find housing.

CAPMC

Madera Rescue Mission (MRM)

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
The County of Fresno, through its Department of Behavioral Health, currently operates a program called SOS which provides supervised overnight stay services, linkages and targeted case management for individuals exiting a hospital who are experiencing homelessness and have a serious mental illness.	County of Fresno	FMCoC, Service providers
Through CalAIM and HHIP funded services, hospitals can make referrals to navigation and tenancy supports prior to exiting, to help prevent and reduce exits to homelessness from the hospital.	FMCoC	County of Fresno, Managed Care Plans

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Foster care, juvenile detention	HHAP-4 funding will be used for rapid rehousing services for formerly incarcerated and former foster youth with	County of Fresno	Fresno Madera Continuum of Care

facilities	coordination of services and the expansion of family unification vouchers.		
Behavioral health facilities	Individuals who are discharged from psychiatric facilities and are conserved receive housing, usually at board and care facilities. Individuals who previously connected to a Behavioral Health program prior to institutionalization (psychiatric facility or jail), if connected to a full-service partnership agency, are also still eligible for housing after exiting the institutional setting.	County of Fresno	County of Fresno Department of Behavioral Health

## Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
  - The Homekey Program,
  - The No Place Like Home Program
  - The Multifamily Housing Program
  - The Housing for a Healthy California Program
  - The Homeless Housing, Assistance, and Prevention Program
  - Building Homes and Jobs Act
  - The California Emergency Solutions Grants Program
  - The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
  - HOME Investment Partnerships Act
  - Parolee or probation programs that are intended to prevent homelessness upon release.

*Guidance:*



**All of the above programs must be included and fully explained in the table.** Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

**Definitions:**

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

## Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The No Place Like Home Program	State	County of Fresno - Department of Behavioral Health	These funds are NPLH awards for Permanent Supportive Housing sites in development stage.	\$37,605,525.00	\$37,605,525.00	2023-25
The Homeless Housing, Assistance, and Prevention Program	State	County of Fresno - Department	Supports 64 triage emergency shelter beds in Fresno County and 12 triage emergency shelter beds in Madera County,	\$18,868,424.00	\$8,157,333.00	FY 23/24-25/26

ment of 12 youth interim shelter  
 Social beds, 33 interim shelter  
 Service (bridge) beds, 20 family  
 s emergency shelter  
 rooms, 66 project based  
 rapid rehousing units, 15  
 rapid rehousing slots in  
 rural Fresno County,  
 Outreach to 350  
 individuals in Fresno  
 County, shelter diversion  
 to 300 individuals,  
 landlord engagement  
 and mitigation services,  
 rural rapid rehousing  
 master lease, expansion  
 of FUP vouchers,  
 prevention and diversion  
 for families, navigation  
 and case management  
 for families with  
 emergency housing  
 vouchers and those in  
 family shelters, HMIS  
 licenses and training.

Building Homes and Jobs Act	Federal	County of Fresno - Public Works and Planning	Funds are used to support outreach and create architectural design plans for both accessory dwelling units and a 4-plex housing unit. The plans are available for free.	\$310,000.00	\$0.00	1/2/20 - 9/30/23
Home - American Rescue Plan (HOME-ARP) - via HUD	Federal	County of Fresno - Public Works and Planning	These funds will support all 4 Qualifying Populations under HOME-ARP requirements (which includes homeless households and those at-risk of homelessness, but also includes two other populations). The current allocation plan identifies funds for development of affordable rental housing, supportive services, administration, nonprofit capacity building, and nonprofit	\$4,953,304.00	\$2,950,000.00	Through September 30, 2030

operating assistance.  
 These funds are also  
 targeted to the same  
 geographic areas as  
 County's HOME funds.

HOME Investment Partnerships Act	Federal	County of Fresno - Public Works and Planning	These funds are for use in the unincorporated areas of the County and the 7 cities participating in the County's JPA for CDBG, HOME, and ESG (Fowler, Kerman, Kingsburg, Mendota, Reedley, Sanger, Selma). Orange Cove will be joining in FY 24-25. Supported households must be at 80% AMI or below. Annual entitlement grant amount fluctuates based on HUD formula. Anticipated funding for permanent housing solutions is approximately \$1 million annually from FY23-24 through FY27-28.	\$1,926,657.00	\$770,691.00	Through September 30, 2032
HUD Emergency Solutions Grant	Federal	County of Fresno - Department of Social Services	Provides 42 households with rapid rehousing case management services.	\$563,169.00	\$563,169.00	FY 23-24 to FY 24-25
Housing and Disability Advocacy Program	State	County of Fresno - Department of Social Services	Provides housing and disability advocacy services to persons that are experiencing or at risk of homelessness, who are likely eligible for disability benefits.	\$5,039,846.00	\$4,888,650.62	FY23-24 to FY24-25
CalWORKs Housing Support Program	State	County of Fresno	Funds utilized for 28 master leased units, financial assistance,	\$12,849,695.00	\$11,487,921.00	FY23-24 to FY27-28

- case management, and  
 Department of education/workshops to  
 Social encourage building  
 Services community connections  
 to eligible households  
 experiencing  
 homelessness.

Home Safe	State	County of Fresno - Department of Social Services	Supports intensive housing case management, housing stabilization, and housing navigation to 100 individuals aged 60+ that are homeless or at-risk of homelessness.	\$1,514,515.00	\$1,079,014.00	FY23-24 to FY24-25
Bringing Families Home	State	County of Fresno - Department of Social Services	Supports Rapid rehousing services to 91 families.	\$1,649,394.00	\$1,649,394.00	FY23-24 to FY24-25
Housing Navigators and Maintenance Program (HMNP)	State	County of Fresno - Department of Social Services	Transitional housing and case management for former foster youth ages 18-24 including job readiness, assistance in obtaining educational goals and referrals to community resources.	\$537,848.00	\$537,848.00	Through December 31, 2023
Transitional Housing Program (THP)	State	County of Fresno - Department of Social Services	Transitional housing and case management for former foster youth ages 18-24 including job readiness, assistance in obtaining educational goals and referrals to community resources.	\$750,313.00	\$750,313.00	Through December 31, 2023
Emergency Rental Assistance Program (ERAP)	Federal	County of Fresno - Department of Social Services	Funding to provide emergency rental and utility assistance for those experiencing homelessness.	\$5,873,474.00	\$587,347.40	Through September 30, 2025

		ment of Social Services				
HUD CoC Grant	Federal	Fresno Housing Authority, as Collaborative Entity for the FMCoC	Supports permanent housing (with supportive services), Coordinated Entry, HMIS, and CoC Planning Grant Funds.	\$24,414,524.00	\$15,500,010.00	FY 23/24 and 24/25
The Homekey Program	State	City of Fresno	The Homekey Round 2 award is currently supporting 295 interim housing beds and supportive services. The Homekey Round 3 award will support development of a modular multifamily new construction project that will create 95 permanent housing units, along with one manager unit. 35 units in this project will serve people experiencing homelessness, and 60 units will serve homeless youth and youth at risk of homelessness.	\$76,383,607.00	\$21,983,607.00	2021 - 2025
The Homeless Housing, Assistance, and Prevention Program	State	City of Fresno	Funds 380 emergency shelter beds annually, 1200 homeless individuals served annually via street outreach, serve 40 adults and children who are victims of domestic violence, HMIS support, other shelter operations. Services will create a pathway to permanent housing through housing navigation services.	\$27,859,099.43	\$0.00	2020 - 2027

Building Homes and Jobs Act	Federal	City of Fresno	The City of Fresno received an award totaling \$615,000 to support permanent housing solutions from 2020 - 2022, which is outside of the HHAP-5 grant timeframe.	\$0.00	\$0.00	2020 - 2022
HOME Investment Partnerships Act	Federal	City of Fresno	Provides Tenant Based Rental Assistance	\$706,152.10	\$706,152.10	07/01/23-06/30/2024
Home - American Rescue Plan (HOME-ARP) - via HUD	Federal	City of Fresno	Provides Supportive Services to the qualifying populations which include individuals who are homeless, at risk of homelessness, fleeing or attempting to flee DV, and other populations as defined in HUD Notice CPD-21-10.	\$445,000.00	\$0.00	1/1/2024-12/31/2024
American Rescue Plan Act	Federal	City of Fresno	These funds were used to purchase two mobile shower units, 76 modular homes, one 115-unit hotel to convert to interim shelter, and 4 hotels with approximately 73 units for permanent housing. Funding will also support the conversion of two Homekey projects, 106 units, to permanent housing units, and the development of land trusts to build capacity to create permanent affordable community-controlled housing. Funds were also allocated for a voucher incentive program to assist up to 500 out of the average 1,000 existing low-income Housing Choice Voucher (HCV)	\$55,265,000.00	\$40,415,000.00	2023 - 2026
Community Development Block	Federal	City of Fresno	Provides Shelter and Supportive Services for individual impacted by	\$105,708.00	\$0.00	PY 2023 - 2024

Grant (CDBG)			domestic violence who are homeless or at risk of homelessness.			
Community Development Block Grant CARES Act (CDBG-CV)	Federal	City of Fresno	Supports 150 emergency shelter beds, provides mobile medical clinic services to homeless individuals, provides tenant/landlord counseling to prevent evictions.	\$3,465,866.79	\$0.00	7/1/2022-3/31/2024
Housing Opportunities for Persons with AIDS (HOPWA)	Federal	City of Fresno	Provides STRMU to 40 households, TBRA to 20 households, 6 short-term transitional housing units, Housing Information Referral Services and Supportive Services.	\$960,487.00	\$0.00	PY 2023-2024
Permanent Local Housing Allocation Program (PLHA)	State	City of Fresno	PLHA funds are being used for development of affordable rental housing for low-income households, development of single-family homes for low-income households, owner-occupied rehabilitation program for low-income households, and down payment assistance for low- and moderate-income households.	\$14,532,674.00	\$8,283,624.00	FY22/23 - FY25/26
The Homeless Housing, Assistance, and Prevention Program Round 2	State	County of Madera	Funding is used for emergency shelters, navigation centers, supportive housing units, hotel assistance, and rapid rehousing	\$71,124.33	\$19,871.40	12/1/21 - 6/30/24
The Homeless Housing, Assistance, and Prevention Program Round 3	State	County of Madera	Funding is used for emergency shelters, navigation centers, supportive housing units, hotel assistance, and rapid rehousing	\$415,834.80	\$125,771.35	7/1/23 - 6/30/26
Homeless Housing,	State	County	Funding will be utilized	\$346,709.1	\$83,210.19	1/1/24 -

Assistance, and Prevention (HHAP) Program Round 4		of Madera	for rapid rehousing, emergency shelters, navigation centers.	2		12/31/27
Homeless Housing, Assistance, and Prevention (HHAP) Program FMCoC	State	County of Madera	Funding is used for emergency shelters (specifically triage emergency shelter services), navigation centers, for new and existing supportive housing units	\$600,000.00	\$200,000.00	9/1/23 - 1/31/26
CalOES Shelter Based Domestic Violence	State	CAPM C, on behalf of County of Madera	Funds utilized to serve all people experiencing homelessness with emergency shelter.	\$537,587.00	\$0.00	10/1/23-9/30/24
CalOES Transitional Housing	State	CAPM C, on behalf of County of Madera	Funds utilized to serve people experiencing homelessness that are also victims of domestic abuse.	\$126,807.00	\$0.00	01/01/23 - 12/31/23
HUD - PSH - Shunammite Place	Federal	CAPM C, on behalf of County of Madera	Funding utilized to serve the chronically homeless with permanent supportive housing	\$604,468.00	\$604,468.00	11/1/23-10/31/24
CDBG	Federal	CAPM C, on behalf of County of Madera	Funding to serve on the FMCoC Board and support PIT.	\$20,000.00	\$0.00	07/01/23 - 06/30/24
CalWORKs HSP	State	County of Madera -	Funds are utilized for rapid re-housing and serve all people experiencing	\$1,367,302.00	\$1,367,302.00	7/1/23-6/30/24



	DSS	homelessness.				
Madera County ARPA	Federal	County of Madera	Funds utilized to fund MRM Respite Center and to develop homelessness strategic plan	\$842,473.92	\$0.00	7/1/23-6/30/2026
Bridge Housing	State	County of Madera - BHS	Funding for persons with mental health issues.	\$2,996,547.00	\$0.00	FY22-23 thru FY26-27
PATH - Project for assistance in transition from homelessness	State	County of Madera - BHS	Funding is used for street outreach, to assist those at risk of homelessness with utilities/rent	\$40,469.00	\$0.00	FY23-24
California Emergency Solutions and Housing	State	County of Fresno DSS, as Administrative Entity for the FMCo C	Supports 33 Bed Bridge Housing, Diversion services for 300 individuals annually, 24 rental units, Landlord Risk Mitigation Fund, HMIS, Homeless Planning, Administration	\$144,150.00	\$90,375.00	FY23/24-24/25

<b>Total \$ Available to prevent and end homelessness:</b>	<b>Total Prioritized for Permanent Housing Solutions:</b>
<b>\$304,693,754.49</b>	<b>\$160,406,597.06</b>

## Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and

homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:

- CalWORKs
- CalFresh
- Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
- In-home supportive services;
- Adult protective services;
- Child welfare;
- Child care; and
- Medi-Cal benefits through Managed Care Plans

*Guidance:*

**All of the above benefit programs *must* be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.**

*To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.*

*Definitions:*

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs. This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action *supports client access and/or enrollment in the eligible benefit program.***
- **Lead Entity should include the name of the regional Eligible Applicant responsible for managing the benefit program.**
- **Collaborating Entity may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.**

## Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	The CAPMC's H.E.L.P. Center outreach team assesses individuals for CalWORKs upon encounter. If not recipients already,	County of Madera	CAPMC, FMCoC

	outreach will transport at that moment or assist with scheduling an appointment.		
CalFresh	Madera County Outreach assesses for CalFresh eligibility, if not recipients, outreach will transport or schedule an appointment. A H.E.L.P. Center caseworker is assigned and guides the individual through process including transportation to DSS.	County of Madera	CAPMC, FMCoC
Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	CAPMC Outreach team will assess and make referrals for benefits to County of Madera DSS and the County's Veteran's Services Office. The Outreach Caseworker will guide individual through process, schedule appointments, and provide transportation as needed.	County of Madera	CAPMC, FMCoC
In-home supportive services	The outreach team assesses and makes referrals to DSS, as applicable, to connect individuals with IHSS services. Appointments are coordinated and transportation is provided, as needed.	County of Madera	CAPMC, FMCoC
Adult protective services	The outreach team assesses and makes reports immediately if necessary. They will then send a referral to the DSS Housing Unit to connect individuals with APS services.	County of Madera	CAPMC, FMCoC,
Child welfare	The outreach team assesses and makes reports immediately if	County of Madera	CAPMC, FMCoC

necessary. They will then send referral to the County of Madera DSS Housing Unit to connect individuals with CPS services

Child care	The outreach team assesses and will make referrals to County of Madera DSS and CAPMC for child care programs based on need.	County of Madera	CAPMC, FMCoC, local child care providers
Medi-Cal benefits through Managed Care Plans	Outreach assesses, if not recipients, outreach will transport or schedule an appointment with eligibility worker. H.E.L.P. Center caseworker is assigned and guides individual through process including transportation to DSS.	County of Madera	CAPMC, FMCoC
CalWORKs	County of Fresno DSS outreach staff participate in Coordinated Entry case conferencing meetings and other trainings with local homeless service providers, to share benefit programs and processes for referrals to DSS assistance programs for initial applications and ongoing eligibility. All homeless services providers in the FMCoC are informed regarding CalWORKs WTW opportunities such as subsidized employment and training to assist clients with increasing household income as an essential component to housing security. Additionally, Neighborhood Resource	County of Fresno	FMCoC

Centers (NRCs) throughout the County make connections to benefit programs as appropriate to those in need of services.

CalFresh	<p>County of Fresno DSS staff participate in Coordinated Entry case conferencing meetings and other trainings with local homeless services providers to share benefit programs and processes for referrals to DSS assistance programs for initial application and ongoing eligibility. All homeless services providers in the FMCoC are informed regarding CalFresh Employment Training Program wherein clients may receive employment training and placement toward increased income and housing stability. Additionally, NRCs throughout the County make connections to benefit programs as appropriate to those in need of services.</p>	County of Fresno	FMCoC, CFET provider(s)
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<p>Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy</p>	<p>The County of Fresno Housing and Disability Advocacy Program (HDAP) is integrated with the FMCoC CES; referrals for benefits advocacy are made through CES.</p>	County of Fresno	FMCoC, HDAP provider(s) (currently WestCare California)
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<p>In-home supportive services</p>	<p>County of Fresno, DSS HDAP providers make referrals as needed to IHSS for clients who require assistance in their permanent housing situation. DSS will provide training to</p>	County of Fresno	FMCoC
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homeless services providers through the CES, to ensure that they are aware of the process for making referrals to IHSS for clients once permanently housed.

Adult protective services	County of Fresno Adult Protective Services (APS) Home Safe accepts referrals from FMCoC providers. Clients are then connected with homeless prevention and other rapid solutions to end homelessness, as well as referrals to APS services as needed.	County of Fresno	FMCoC, Home Safe Provider (currently WestCare California)
Child welfare	County of Fresno DSS will provide training to FMCoC providers and housing matcher to ensure they are aware of how to make referrals for Child Welfare services including the Neighborhood Resource Centers (NRCs), CalWORKs Home Visiting Program (HVP), and additional Family Unification Program vouchers, once they are made available to access through the FMCoC.	County of Fresno	FMCoC, NRCs, HVP providers, Fresno Housing Authority
Child care	County of Fresno DSS will provide training in 2024 to FMCoC providers (including outreach providers) to ensure they are informed of child care benefits available to DSS clients and how to refer them for benefits. DSS refers clients to local providers for connection to child care services.	County of Fresno	CAPMC, FMCoC, local child care providers

Medi-Cal benefits through Managed Care Plans

County of Fresno DSS outreach staff participate in Coordinated Entry case conferencing meetings and other trainings with local homeless services providers to share benefits processes for referrals to DSS assistance programs for initial applications and ongoing eligibility. The FMCoC CES Subcommittee is working with CalAIM providers and the CES Management Entity to implement a process for referrals to navigation. Additionally, FMCoC providers are being encouraged to leverage CalAIM services as part of their service delivery models through procurement to ensure the most efficient use of all available funding.

County of Fresno

FMCoC, service providers, CalAIM providers

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## Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

### Memorandum of Understanding (MOU)

HHAP5 MOU FINAL- Executed.pdf

### Supporting Documentation (Optional)

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## Application Process Certification:

**By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:**

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

## Meeting Dates

### Meeting Dates

10/30/2023

11/7/2023

11/9/2023

11/13/2023

11/15/2023

11/30/2023

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

## Stakeholder engagement

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
People with lived experience of homelessness	Members of the Fresno Madera Continuum of Care (FMCoC) Lived Experience Advisory Board (LEAB) participated in the development and design of meeting structure and materials. Service providers were encouraged to post and distribute flyers and invite all participants to attend the meetings and meeting flyers were posted on the FMCoC, County of Fresno, and County of Madera websites.
Youth with lived experience of homelessness	Youth were invited to attend the meetings through the jurisdiction's connection with providers serving this special population.
Persons of populations overrepresented in homelessness	Invitations were distributed through social media posts on all jurisdictional partners medial platforms, including Facebook, Instagram, Twitter, and other



media outlets. Service providers were encouraged to post and distribute flyers and invite participants to attend the meetings. Social Service organizations posted materials at rural offices. The rural cities where the meetings were held also posted materials at their respective city halls. The City of Fresno posted flyers in libraries, community centers, and on bus lines.

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

Partners were invited through announcements at FMCoC general membership meetings, internal Social Services leadership meetings, the County of Fresno website, and City of Fresno distribution list. The County of Madera invited Social Services, Public Health, and Behavioral Health leadership via email with reminders as the date approached; Other local leaders were invited through announcements at leadership meetings. Announcements were also posted on the County of Madera website.

Homeless service and housing providers operating within the region

Service providers received invites during regular Coordinated Entry Committee meetings, monthly FMCoC leadership meeting and general membership meetings. The FMCoC hosted a hybrid community meeting during a general membership meeting connecting with multiple service, housing providers, and other stakeholders. The County of Madera invited homeless service providers through announcements at the County's monthly Housing our Homeless Committee meetings.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

Managed Care Plans were invited through existing relationships within the jurisdictions, and announcements at the FMCoC general membership meetings.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

Partners providing street medicine were invited through announcements at FMCoC general membership meetings, and the County of Fresno, County of Madera and City of Fresno websites, and City of Fresno distribution list.

**I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.**

Open

### Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100

percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.

3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
  - sustain existing investments towards long-term housing stability and supportive services and
  - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
  - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

*Guidance:*

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

***The youth set-aside must total at least 10% of all monies received.***

*Administrative costs **may not exceed 7%** of all monies received.*

***Up to 1%*** of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

*To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.*

# Funding Plans from Administrative Entity/ies in Fresno City & County/Madera County CoC Participating in this Application

## Administrative Entity 1

Which Administrative Entity is submitting the below budget?

City of Fresno

## Funding Plan - City of Fresno

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing				
Prevention and Shelter Diversion				
Delivery of Permanent Housing and Innovative Housing Solutions				
Operating Subsidies- Permanent Housing	\$783,180.97	\$783,180.97	6 months of permanent youth housing services (60 bed capacity)	Funding supports ongoing operations of permanent supportive youth housing. Youth referred to the program will include homeless youth and youth at risk of homelessness, this includes foster youth, former foster youth, and youth that have gone through the foster care system and are at risk of homelessness – who qualify under the AB12 program and

			have been referred directly from the Fresno County Department of Social Services Child Welfare Division.
Operating Subsidies-Interim Sheltering	\$11,311,595.46	\$526,486.22	12 months of Triage Center/Emergency Shelter services at 12 shelters (749 beds), 1 Mental Health facility (50 beds), 2 Youth Bridge Housing programs for a total of 10 beds, 24-hour Onsite Security at 3 Emergency Shelter sites
			Funding supports ongoing operations for interim housing to provide a safe, reliable location for households while receiving wrap-around services and connections to community supports. Services include robust case management toward permanent housing interventions. Shelter staff work closely with permanent housing providers to ensure that households are quickly placed into housing and connected to resources to enable them to achieve long-term housing stability.
Interim Sheltering		\$0.00	
Improvements to Existing Emergency Shelter			

Street Outreach

Services  
Coordination

Systems Support

HMIS \$85,128.37

System support for  
HMIS; licensing,  
reporting, and  
training for providers

Funding  
supports HMIS  
services to  
providers and  
for funding and  
system  
performance  
measure  
evaluation to  
inform progress  
and areas for  
improvement  
across the  
continuum.

Administrative  
Costs \$916,767.02

Grant administration  
and oversight of  
subrecipient service  
agreements

Funding  
supports grant  
oversight,  
administration,  
and  
jurisdictional  
coordination to  
end  
homelessness  
in the City of  
Fresno and  
surrounding  
jurisdictions.

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<b>Total HHAP-5 Dollars Budgeted: \$13,096,671.82</b>	<b>Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$1,309,667.19</b>
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**Youth Set-Aside Minimum**  
\$1,309,667.18

**HMIS Maximum**  
\$130,966.72

**Administrative Maximum**  
\$916,767.03

**Does this budget propose to support any new interim housing solutions outside of the youth set-aside?**

No

**Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?**

No

## Administrative Entity 2

**Which Administrative Entity is submitting the below budget?**

Fresno County

## Funding Plan - Fresno County

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$3,196,406.00	\$937,601.00	24 months of Rapid Rehousing project and tenant-based services (60 households served annually); 24 months of Youth Rapid Rehousing services (12 clients served annually); 12 months of RRH services in Madera County utilizing FMCOC portion of funds (42 clients served annually)	Funding supports tenant-based, time limited, permanent housing including wrap-around services with robust case management toward housing placement and retention; landlord incentives and mitigation. Project-based units support establishing rental history and improving credit toward permanent housing upon program exit.
Prevention and Shelter Diversion	\$1,172,002.00		24 months of Diversion services including short term case management, problem solving, connections to community resources, and additional services	Funding supports case management, rental assistance, and other direct financial assistance for homelessness

as needed (300 individual served annually)

prevention and rapid interventions for households newly experiencing homelessness.

Delivery of Permanent Housing and Innovative Housing Solutions

Operating Subsidies-Permanent Housing

Operating Subsidies-Interim Sheltering

\$5,977,209.00 \$937,601.00

30 months of Triage Center emergency shelter services (125 bed capacity); 24 months of Youth interim shelter (12 bed capacity)

Funding supports ongoing operations for interim housing to provide a safe, reliable location for households while receiving wrap-around services and connections to community supports. Services include robust case management toward permanent housing interventions.

Interim Sheltering

Improvements to Existing Emergency Shelter

Street Outreach

\$436,800.00

Street outreach services to engage and provide services to 80 unsheltered individuals and

Funding supports street outreach services intended to connect people

families in Madera County. experiencing unsheltered homelessness with housing navigation and system supports that will put them on the path toward permanent housing.

Services  
Coordination

Systems Support

HMIS	\$117,200.00	System support for HMIS; licensing, reporting, and training for providers	Funding supports HMIS services to providers and for funding and system performance measure evaluation to inform progress and areas for improvement across the continuum.
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Administrative Costs	\$820,401.17	Grant administration and oversight of subrecipient service agreements	Funding supports funding oversight and administration for both the County of Fresno and FMCOC awards as entities partner to end homelessness in the continuum.
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<b>Total HHAP-5 Dollars Budgeted: \$11,720,018.17</b>	<b>Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$1,875,202.00</b>
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**Youth Set-Aside Minimum**



\$1,172,001.82

**HMIS Maximum**

\$117,200.18

**Administrative Maximum**

\$820,401.27

**Does this budget propose to support any new interim housing solutions outside of the youth set-aside?**

No

**Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?**

No

**Administrative Entity 3**

**Which Administrative Entity is submitting the below budget?**

Madera County

**Funding Plan - Madera County**

<b>Eligible Use Category</b>	<b>HHAP-5 Dollars Budgeted</b>	<b>If applicable, Dollars budgeted for the Youth Set-Aside</b>	<b>Activities These Funds will Support</b>	<b>How are these Activities Aligned with the State's Priorities?</b>
Rapid Rehousing	\$225,485.79	\$28,185.72	Rapid rehousing funding will be used to help connect families and individuals to permanent housing through a tailored package of time-limited financial assistance and targeted supportive services that include rent and move-in assistance. One-on-one case management will be provided to further understand needs and determine needs that can be addressed such as funding security deposits, move-in assistance expenses, and	Funding these activities will help support existing housing services available and prioritizes permanent housing solutions

Prevention and Shelter Diversion	\$112,742.90	needed repairs. (11 individuals/families and 2 youth to be served annually).	Prevention and shelter diversion funding will be used to help families and individuals with rental assistance and other rapid rehousing services	Funding these activities will help support existing housing services available in Madera including but not limited to the Madera Rescue Mission. Applications will be screened and prioritization will be provided to households below 30% of area median income, who pay more than 50% of their income housing costs.
Delivery of Permanent Housing and Innovative Housing Solutions				
Operating Subsidies- Permanent Housing				
Operating Subsidies-Interim Sheltering	\$225,485.79 \$28,185.72		Operating subsidies for interim housing funding will be used to support ongoing operations and ensure its availability to individuals and families experiencing homelessness	Funding these activities will help support existing housing services available

Interim Sheltering

Improvements to Existing Emergency Shelter

Street Outreach                      \$310,042.97    \$37,580.98

Street outreach funding will be used to fund a Housing Navigator and Case Worker by CAPMC who will be stationed at the Homeless Engagement for Living (HELP) Center in Madera. These positions will help provide case management services and direct outreach to homeless individuals across Madera County

Activity aims at sustaining existing investments towards long-term sustainability of housing and supportive services. Case workers will be stationed at the HELP Center, however, they will be going out to the various jurisdictions within the County. Case workers will be deployed to encampments in Eastern Madera County, Fairmead, Chowchilla, etc.

Services Coordination

Systems Support

HMIS

Administrative Costs                      \$65,766.69

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<b>Total HHAP-5 Dollars Budgeted:</b>	<b>Total HHAP-5 Youth Set-Aside Dollars Budgeted:</b>
<b>\$939,524.14</b>	<b>\$93,952.42</b>

**Youth Set-Aside Minimum**  
\$93,952.41

**HMIS Maximum**

\$9,395.24

**Administrative Maximum**

\$65,766.69

**Does this budget propose to support any new interim housing solutions outside of the youth set-aside?**

No

**Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?**

No

## Certification

### Participating Eligible Applicant 1

**Participating Eligible Applicant**

Fresno County

**Certification Fresno County**

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

**Name**

Laura Moreno

**Phone**

(559) 600-2335

**Email**

lhaga@fresnocountyca.gov

### Participating Eligible Applicant 2

**Participating Eligible Applicant**

City of Fresno

**Certification City of Fresno**

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

**Name**

Jillian Gaytan

**Phone**

(559) 621-8359

**Email**

jillian.gaytan@fresno.gov

### Participating Eligible Applicant 3

**Participating Eligible Applicant**

Madera County

**Certification Madera County**

On behalf of the above entered participating eligible applicant, I certify that all information included in this

Application is true and accurate to the best of my knowledge.

**Name**

Joel Bugay

**Phone**

(559) 675-7703

**Email**

Joel.Bugay@maderacounty.com

**Participating Eligible Applicant 4**

**Participating Eligible Applicant**

Fresno Madera Continuum of Care

**Certification Fresno Madera Continuum of Care**

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

**Name**

Laura Moreno

**Phone**

(559) 600-2335

**Email**

lhaga@fresnocountyca.gov

**MEMORANDUM OF UNDERSTANDING**

1  
2 This Memorandum of Understanding ("MOU" or "Agreement") is dated  
3 March 19, 2024 and is among the County of Madera, a political subdivision of the State  
4 of California ("Madera County"), the City of Fresno, a municipal corporation of the State of  
5 California ("City"), and the County of Fresno, a political subdivision of the State of California  
6 ("Fresno County"). Madera County, City, and Fresno County shall also be referred to herein  
7 singularly as a "Party" and collectively as "Parties," in collaboration with Fresno Madera  
8 Continuum of Care, an unincorporated association ("FMCoC").

9 **Recitals**

10 A. The California Interagency Council on Homelessness (Cal ICH) established the HHAP  
11 Program, which provides local jurisdictions with funds to support regional coordination and  
12 expand or develop local capacity to address immediate homelessness challenges.

13 B. Cal ICH has provided four rounds of grant funding through the Homeless Housing,  
14 Assistance and Prevention (HHAP) Grant Program with HHAP Round 1 grant funds being  
15 awarded to applicants in 2020.

16 C. The parties previously received HHAP grant funding in HHAP Rounds 1 through 4 and are  
17 seeking HHAP grant funding in HHAP Round 5 which will include flexible funding to continue  
18 efforts to improve regional and systems coordination to prevent and end homelessness in local  
19 communities.

20 D. The parties desire to submit an application for HHAP Round 5 funding in collaboration with  
21 FMCoC. The County of Fresno is the administrative entity to apply for, collect, receive, and  
22 distribute all grant funding that is allocated to the FMCoC, including HHAP grant funds. As such,  
23 Fresno County is signing this MOU on behalf of the FMCoC for the purposes of complying with  
24 Cal ICH requirements to apply for, collect, receive, and distribute HHAP 5 grant funding.

25 E. HHAP Round 5 requires regionally coordinated action plans to be reflected in an MOU.  
26 The purpose of this MOU is to commit each Party to participate in, and to comply with the  
27 regionally coordinated homeless action plan, in collaboration with FMCoC.  
28

1 F. Now, therefore, in consideration of the mutual covenants and conditions herein set forth,  
2 Madera County, the City, and Fresno County agree as follows:

3 **Article 1**

4 **Responsibilities**

5 1.1 This MOU commits all Parties, in collaboration with FMCoC, to uphold, participate in,  
6 and comply with the actions, roles, and responsibilities of each eligible applicant in the region as  
7 described in the HHAP-5 Regionally Coordinated Homelessness Action Plan summarized in  
8 Exhibit A to this MOU titled "Action Plan".

9 1.2 This MOU commits all Parties to the roles and responsibilities of each eligible applicant  
10 within the region, in collaboration with FMCoC, as they pertain to outreach and site coordination,  
11 siting and use of available public land, the development of interim and permanent housing options,  
12 and coordinating, connecting, and delivering services to individuals experiencing homelessness  
13 or at risk of experiencing homelessness, within the region. This MOU commits all Parties to key  
14 actions each eligible applicant will take to improve the system performance measures described  
15 in Exhibit A.

16 1.3 This MOU commits all Parties, in collaboration with FMCoC, to key actions each  
17 eligible applicant will take to ensure racial and gender equity in service delivery, housing  
18 placements, housing retention, and any other means to affirm equitable access to housing and  
19 services for racial and ethnic groups overrepresented among residents experiencing  
20 homelessness.

21 1.4 This MOU commits all Parties, in collaboration with FMCoC, to actions each eligible  
22 applicant will take to reduce homelessness among individuals exiting institutional settings,  
23 including but not limited to jails, prisons, hospitals, and any other institutions such as foster care,  
24 behavioral health facilities, etc. as applicable in the region.

25 1.5 This MOU commits all Parties, in collaboration with FMCoC, to roles of each eligible  
26 applicant in the utilization of local, state, and federal funding programs to end homelessness.

27

28

1 1.6 This MOU commits all Parties, in collaboration with FMCoC, to the roles and  
2 responsibilities of each eligible applicant to connect individuals to wrap-around services from all  
3 eligible federal, state, and local benefit programs.

4 1.7 **Madera County's Responsibilities.** Madera County shall perform all of the services  
5 of Madera County provided in Exhibit A to this MOU, titled "Action Plan".

6 1.8 **The City's Responsibilities.** The City shall perform all of the services of the City as  
7 provided in Exhibit A to this MOU.

8 1.9 **Fresno County's Responsibilities.** Fresno County shall perform all of the services  
9 of Fresno County provided in Exhibit A to this MOU.

10 1.10 **Representation.** Each Party represents that it is qualified, ready, willing, and able to  
11 perform all of its respective services provided in this Agreement.

12 1.11 **Compliance with Laws.** The Parties shall each, at their own cost, comply with all  
13 applicable federal, state, and local laws and regulations in the performance of its respective  
14 obligations under this Agreement, including but not limited to workers compensation, labor, and  
15 confidentiality laws and regulations.

## 16 **Article 2**

### 17 **No Monetary Consideration**

18 2.1 There is no monetary consideration for this Agreement. The Parties agree that the  
19 mutual promises hereunder shall suffice as consideration.

## 20 **Article 3**

### 21 **Term of Agreement**

22 3.1 **Term.** This Agreement is effective on the date the Parties sign this Agreement  
23 ("Effective Date") and terminates on June 30, 2028, except as provided in section 3.2, "Extension,"  
24 or Article 5, "Termination and Suspension," below.

25 3.2 **Extension.** The term of this Agreement may be extended for no more than two, one-  
26 year periods only upon written approval of all Parties at least 30 days before the first day of the  
27 next one-year extension period. The Fresno County CAO or his or her designee is authorized to  
28 sign the written approval on behalf of Fresno County. The Madera County CAO or his or her



1 designee is authorized to sign the written approval on behalf of Madera County. The City Manager  
2 of his or her designee is authorized to sign the written approval on behalf of the City.

3 **Article 4**

4 **Notices**

5 4.1 **Contact Information.** The persons and their addresses having authority to give and  
6 receive notices provided for or permitted under this Agreement include the following:

7 **For Fresno County:**

8 Attn: Amina Flores-Becker, Deputy CAO  
9 2281 Tulare Street, Room 304  
Fresno, CA 93721

10 **For Madera County:**

11 Attn: Jessica Leon, Principal Administrative Analyst  
12 200 W. 4th Street  
Madera, CA 93637

13 **For the City:**

14 Attn: Georgeanne A. White, City Manager  
2600 Fresno Street, Room 2064  
Fresno, CA 93721

15 4.2 **Change of Contact Information.** Any Party may change the information in section  
16 4.1 by giving notice as provided in section 4.3.

17 4.3 **Method of Delivery.** Each notice between or among the Parties provided for or  
18 permitted under this Agreement must be in writing, state that it is a notice provided under this  
19 Agreement, and be delivered either by personal service, by first-class United States mail, by an  
20 overnight commercial courier service, or by Portable Document Format (PDF) document attached  
21 to an email.

22 (A) A notice delivered by personal service is effective upon service to the recipient.

23 (B) A notice delivered by first-class United States mail is effective three County  
24 business days after deposit in the United States mail, postage prepaid, addressed to the  
25 recipient.

26 (C) A notice delivered by an overnight commercial courier service is effective one  
27 County business day after deposit with the overnight commercial courier service, delivery  
28

1 fees prepaid, with delivery instructions given for next day delivery, addressed to the  
2 recipient.

3 (D) A notice delivered by telephonic facsimile transmission or by PDF document  
4 attached to an email is effective when transmission to the recipient is completed (but, if  
5 such transmission is completed outside of County business hours, then such delivery is  
6 deemed to be effective at the next beginning of a County business day), provided that the  
7 sender maintains a machine record of the completed transmission.

8 **4.4 Claims Presentation.** For all claims arising from or related to this Agreement, nothing  
9 in this Agreement establishes, waives, or modifies any claims presentation requirements or  
10 procedures provided by law, including the Government Claims Act (Division 3.6 of Title 1 of the  
11 Government Code, beginning with section 810).

## 12 **Article 5**

### 13 **Termination and Suspension**

#### 14 **5.1 Termination for Breach.**

15 (A) Upon determining that a breach (as defined in paragraph (C) below) has occurred,  
16 the non-breaching Parties may give written notice of the breach to the breaching Party.  
17 The written notice must provide at least 30 days for the breaching Party to cure the breach.

18 (B) If the breaching Party fails to cure its breach to the non-breaching Parties'  
19 satisfaction within the time stated in the written notice, the non-breaching Parties may  
20 terminate this Agreement immediately with that respective Party.

21 (C) For purposes of this section, a breach occurs when, in the determination of the  
22 non-breaching Parties, the breaching Party, has:

- 23 (1) Failed to comply with any part of this Agreement;
- 24 (2) Submitted a substantially incorrect or incomplete report; or
- 25 (3) Improperly performed any of its obligations under this Agreement.

26 **5.2 Termination without Cause.** In circumstances other than those set forth above, any  
27 Party may terminate this Agreement by giving at least 60 days advance written notice to the other  
28 Parties.

1 **Article 6**

2 **Independent Contractor**

3 6.1 **Status.** In performing under this Agreement, each Party, including its officers, agents,  
4 employees, and volunteers, is at all times acting and performing as an independent contractor, in  
5 an independent capacity, and not as an officer, agent, servant, employee, joint venturer, partner,  
6 or associate of another Party.

7 6.2 **Verifying Performance.** The Parties have no right to control, supervise, or direct the  
8 manner or method of the other Parties' performance under this Agreement, but the Parties may  
9 verify that the other Parties are performing according to the terms of this Agreement.

10 6.3 **Benefits.** Because of their status as an independent contractor, the Parties have no  
11 right to employment rights or benefits available to employees of the other Parties. Each Party is  
12 solely responsible for providing to their own employees all employee benefits required by law.  
13 Each Party shall save the other Parties harmless from all matters relating to the payment of the  
14 other Parties' employees.

15 6.4 **Services to Others.** The Parties acknowledge that, during the term of this Agreement,  
16 the Parties may provide services to others unrelated to the other Parties.

17 **Article 7**

18 **Indemnity and Defense**

19 7.1 **Indemnity.** Each Party shall indemnify and hold harmless and defend the other Parties  
20 (including their respective officers, agents, employees, and volunteers) against all claims,  
21 demands, injuries, damages, costs, expenses (including attorney fees and costs), fines, penalties,  
22 and liabilities of any kind to the other Parties, or any third party that arise from or relate to the  
23 performance or failure to perform by the other Parties (or any of its officers, agents, subcontractors  
24 or employees) under this Agreement. The Parties may conduct or participate in their own defense  
25 without affecting the other Parties' obligation to indemnify and hold harmless or defend  
26 themselves.

27 Parties agree that nothing herein shall constitute a waiver by any Party of  
28 governmental immunities including California Government Code section 810 et seq (if applicable)

1 and this Agreement shall in no way act to abrogate or waive any immunities available to any Party  
2 under the Tort Claims Act of the State of California.

3 7.2 **Survival.** This Article 7 survives the termination of this Agreement.

#### 4 **Article 8**

##### 5 **Insurance**

6 8.1 Without limiting the indemnification of each party as stated herein, it is understood and  
7 agreed that all Parties shall maintain, at their sole expense, insurance policies or self-insurance  
8 programs including, but not limited to, an insurance pooling arrangement and/or Joint Powers  
9 Agreement to fund their respective liabilities including general liability, automotive liability, workers'  
10 compensation and employers liability.

#### 11 **Article 9**

##### 12 **General Terms**

13 9.1 **Modification.** Except as provided in Article 5, "Termination and Suspension," this  
14 Agreement may not be modified, and no waiver is effective, except by written agreement signed  
15 by all Parties. The Parties acknowledge that the Parties' employees have no authority to modify  
16 this Agreement except as expressly provided in this Agreement.

17 9.2 **Non-Assignment.** No Party may assign its rights or delegate its obligations under this  
18 Agreement without the prior written consent of the other Parties.

19 9.3 **Governing Law.** The laws of the State of California govern all matters arising from or  
20 related to this Agreement.

21 9.4 **Jurisdiction and Venue.** This Agreement is signed and performed in Fresno and  
22 Madera Counties in California. The Parties consent to California jurisdiction for actions arising  
23 from or related to this Agreement, and, subject to the Government Claims Act, all such actions  
24 must be brought and maintained in Fresno County or Madera County.

25 9.5 **Construction.** The final form of this Agreement is the result of the Parties' combined  
26 efforts. If anything in this Agreement is found by a court of competent jurisdiction to be ambiguous,  
27 that ambiguity shall not be resolved by construing the terms of this Agreement against any Party.

28 9.6 **Days.** Unless otherwise specified, "days" means calendar days.

1       9.7     **Headings.** The headings and section titles in this Agreement are for convenience only  
2 and are not part of this Agreement.

3       9.8     **Severability.** If anything in this Agreement is found by a court of competent jurisdiction  
4 to be unlawful or otherwise unenforceable, the balance of this Agreement remains in effect, and  
5 the Parties shall make best efforts to replace the unlawful or unenforceable part of this Agreement  
6 with lawful and enforceable terms intended to accomplish the Parties' original intent.

7       9.9     **Nondiscrimination.** During the performance of this Agreement, the Parties shall not  
8 unlawfully discriminate against any employee or applicant for employment, or recipient of services,  
9 because of race, religious creed, color, national origin, ancestry, physical disability, mental  
10 disability, medical condition, genetic information, marital status, sex, gender, gender identity,  
11 gender expression, age, sexual orientation, military status or veteran status pursuant to all  
12 applicable State of California and federal statutes and regulation.

13       9.10    **No Waiver.** Payment, waiver, or discharge by a Party of any liability or obligation of  
14 another Party under this Agreement on any one or more occasions is not a waiver of performance  
15 of any continuing or other obligation of the other Party and does not prohibit enforcement by a  
16 Party of any obligation on any other occasion.

17       9.11    **Entire Agreement.** This Agreement, including its exhibits, is the entire agreement  
18 between the Parties with respect to the subject matter of this Agreement, and it supersedes all  
19 previous negotiations, proposals, commitments, writings, advertisements, publications, and  
20 understandings of any nature unless those things are expressly included in this Agreement. If  
21 there is any inconsistency between the terms of this Agreement without its exhibits and the terms  
22 of the exhibits, then the inconsistency will be resolved by giving precedence first to the terms of  
23 this Agreement without its exhibits, and then to the terms of the exhibits.

24       9.12    **No Third-Party Beneficiaries.** This Agreement does not and is not intended to create  
25 any rights or obligations for any person or entity except for the Parties.

26       9.13    **Authorized Signature.** The Parties, each, represent and warrant that:

27             (A) The Parties are duly authorized and empowered to sign and perform its obligations  
28             under this Agreement.

1 (B) The individual signing this Agreement on behalf of Madera County is duly  
2 authorized to do so and his or her signature on this Agreement legally binds Madera  
3 County to the terms of this Agreement.

4 (C) The individual signing this Agreement on behalf of the City is duly authorized to do  
5 so and his or her signature on this Agreement legally binds the City to the terms of this  
6 Agreement.

7 (D) The individual signing this Agreement on behalf of Fresno County is duly  
8 authorized to do so and his or her signature on this Agreement legally binds Fresno County  
9 to the terms of this Agreement.

10 (E) The individual signing this Agreement on behalf of the FMCoC is duly authorized  
11 to do so pursuant to the FMCoC Governance Charter.

12 9.14 **Counterparts.** This Agreement may be signed in counterparts, each of which is an  
13 original, and all of which together constitute this Agreement.

14 [SIGNATURE PAGE FOLLOWS]  
15  
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28

1 The Parties are signing this Agreement on the date stated in the introductory clause.

2 COUNTY OF MADERA

COUNTY OF FRESNO

3  
4   
Chairman of the Board of Supervisors

  
Nathan Magsig, Chairman of the Board of  
Supervisors of the County of Fresno

6 ATTEST:

The County of Fresno is also signing as the  
administrative entity on behalf of the Fresno  
Madera Continuum of Care

7   
8 Clerk, Board of Supervisors


**Attest:**  
Bernice E. Seidel  
Clerk of the Board of Supervisors  
County of Fresno, State of California

9 Approved as to Legal Form:  
10 COUNTY COUNSEL

11 Crystal Pizano,  
By: Esq. Digitally signed by: Crystal Pizano, Esq.  
DN: CN = Crystal Pizano, Esq. email =  
cpizano@lazanosmith.com C = AD O =  
County of Madera  
Date: 2024.02.12 12:46:31 -0800

By:   
Deputy


14 CITY OF FRESNO,  
15 A California municipal corporation

16 By:   
17 Georgeanne A. White  
City Manager

18 APPROVED AS TO FORM:  
19 ANDREW JANZ  
City Attorney

20 By:  3/7/24  
21 Angela M. Karst Date  
22 Senior Deputy City Attorney

23 ATTEST:  
24 TODD STERMER, CMC  
City Clerk

25 By:  3/8/2024  
26 Deputy Mary Quinn Date

## Exhibit A

# HHAP-5 – Regionally Coordinated Action Plan

## 2.1 Participating Jurisdictions' Roles and Responsibilities

### Outreach and Site Coordination

#### City of Fresno

The City of Fresno utilizes local, state, and federal funding to support street outreach and encampment resolution services within metro Fresno. The City's HHAP funding allocation supports the Homeless Outreach Progressive Engagement Team (HOPE Team). The HOPE team works with the City's Homeless Assistance Response Team (HART), code enforcement, Public Works/Solid Waste department, Police Department, the CoC's Coordinated Entry System (CES), and homeless service providers to effectively engage, serve, and stabilize the most vulnerable and at-risk individuals experiencing unsheltered homelessness and to resolve encampments within Fresno city limits.

The City's Homeless Assistance Response Team (HART) is comprised of four components:

- 1) Outreach (HOPE)
- 2) Police Response (HART PD)
- 3) Code Enforcement (HART CODE)
- 4) Sanitation (HART Sanitation)

Each section of HART is responsible for a different aspect of encampment resolution. The Homeless Outreach Progressive Engagement (HOPE) team provides street outreach throughout the City of Fresno. The City currently contracts with a local non-profit, the Poverello House, to provide street outreach services. HART PD provides law enforcement services at locations where temporary encampments have been constructed by individuals that are not legally permitted to occupy the property. HART PD will respond to such encampments in accordance with local ordinances. HART CODE provides code enforcement services to encampment locations where conditions of the encampment require additional notification or case management services. This consists primarily of notification to



responsible parties and encampment occupants. HART Sanitation provides trash and or debris removal services including collection and storage of any unattended personal property of value at encampment locations. Depending on the nature of the service request, team sections can act independently or collectively to address encampment locations. The HOPE Team connects individuals and families experiencing homelessness with services that may include screening, assessment, crisis intervention, community referrals and linkages to interim shelter, and short-term case management. The HOPE team dispatcher receives referrals from the City of Fresno and assign HOPE Team members to the identified encampment locations to provide outreach services. The HOPE Team collaborates with other jurisdictions such as Fresno Irrigation District, Caltrans, the County of Fresno, the Downtown Association, and other regional agencies to provide outreach to people experiencing homelessness.

Additionally, the City's Encampment Resolution Fund project supports robust outreach services to the Downtown Encampment area in metro Fresno, engaging with unsheltered individuals to administer an initial screening to identify immediate emergency needs, provide linkages to shelter and housing resources through the CES. Encampment residents that are awaiting or are otherwise ineligible for shelter receive "street navigation" to develop a housing plan with street navigation outreach staff to expedite the process of connecting with permanent housing.

### **County of Fresno**

The County of Fresno's homeless encampment resolution process includes coordination with other jurisdictions and agencies. When an encampment is reported to the County of Fresno through its Homeless Response website, a report with a risk number is generated and then reviewed by County staff. Once reviewed the report is triaged to the appropriate agencies. Often these agencies are outside of the County of Fresno's jurisdiction. The County of Fresno has coordinated and communicated with its cities and other jurisdictions like the railroad companies, Caltrans, irrigation districts and the neighboring County of Madera to establish a triaging process of homeless encampment reports that fall within those jurisdictions. The County of Fresno homeless encampment resolution process also includes the component of noticing and outreach services. If a homeless encampment falls within the unincorporated jurisdiction of the County of Fresno, the agencies involved in the encampment resolution response effort include, but are not limited to, the County Administrative Office, the Sheriff's Office, the Environmental Health Division, Code Enforcement, the Outreach team, and County Counsel. These County agencies meet regularly to coordinate and prioritize homeless encampment response. Once an encampment has been formally noticed by the Sheriff's Office an outreach team is sent out to offer services including transportation and linkage to the Coordinated Entry System locations. In addition to these linkages, the outreach team can also do mental health screenings, provide food, water and hygiene products as well as offer other service to lower barriers to housing including ID vouchers. The Department of Behavioral Health utilizes HHAP and ARPA funding to provide outreach, engagement, and linkage services to individuals experiencing homelessness in the rural and unincorporated

areas of Fresno County through the Projects for Assistance in Transition from Homelessness (PATH) program. This program is currently operated by Kings View, Corporation, a local provider and is targeted to adults experiencing serious mental illness and/or co-occurring substance use disorders who are homeless or at imminent risk of becoming homeless.

### **County of Madera**

The County of Madera recently published a homelessness website within the main county website. Through this website, the public can identify encampments for outreach services, and submit referral forms to CAMPC's H.E.L.P Center. The County of Madera Sheriff's Office, Social Services Department, Behavioral Health, and Public Health coordinate with CAPMC and other local agencies when an encampment has been identified. A combination of supportive services are provided as needed.

### **Fresno Madera Continuum of Care**

Through the HUD CoC Grant, the FMCoC funds the Coordinated Entry Management Entity. This entity, through Poverello House, employs the housing matcher and community coordinator positions for the Coordinated Entry System, and works actively in the community to connect clients with navigators and complete match requests as well as oversee the training for homeless services providers across the continuum. Most recently, the entity has worked to create referrals for homeless services staff to connect clients with navigators funded through the Housing and Homelessness Incentive Program (HHIP), to ensure that these services are accessible to clients when no placements are available in community shelters. Additionally, the Coordinated Entry Subcommittee meets bi-monthly to evaluate community performance and address bottlenecks in the system, making recommendations to the FMCoC Board of Directors as appropriate. The FMCoC will also support outreach services through the CAPMC H.E.L.P. Center.

### **Regional Coordination - Outreach and Site Coordination**

The regional jurisdictions are committed to providing comprehensive outreach services and site coordination to individuals experiencing and at-risk of homelessness throughout the region. The regional jurisdictions will coordinate encampment resolution efforts where jurisdictional boundaries intersect and will collaborate with the Coordinated Entry System to connect those engaged with supportive services and housing resources.

## **Land Use and Development**

## **City of Fresno**

The City of Fresno's Planning and Development Department carries out its land use functions through its Development Services Section, which is responsible for formulation and updates of the General Plan (including the Housing Element), Specific Plans and Community Plans that guide the City's growth and change in both developed and undeveloped areas. These plans are utilized by the public, other City departments, the Planning Commission and the City Council to plan and build public improvements that will guide private investment, and to improve the quality of life for community residents. In addition, entitlement applications are reviewed and conditioned to ensure consistency with applicable plans and the Development Code, and construction plans are reviewed to ensure compliance with fire, life, health, safety, accessibility and occupancy requirements. The Department also includes Community Development, Housing Production and Finance, and Homeless Services that provide funding for the production of affordable housing and related community infrastructure and shelter and support for individuals experiencing homelessness.

City of Fresno staff actively pursue various funding opportunities that align with community needs and facilitate affordable housing development. Recent examples of funding sources include Local Housing Trust Fund match dollars, Project Homekey, and the Encampment Resolution Fund program. Regarding identification of surplus land, City of Fresno staff currently maintain a list of all City owned parcels, which vary in current uses and planned uses from parks, pump stations, vacant land, etc. From this list, staff perform due diligence on select parcels that are best suited for affordable housing development. For parcels determined to be suitable for affordable housing development, staff explore disposition pursuant to the California Surplus Land Act.

## **County of Fresno**

The County of Fresno, through its Department of Public Works and Planning, reviews building permits and discretionary land use and subdivision map applications, makes recommendations to the County's Planning Commission and Board of Supervisors regarding land use, building, subdivision, and zoning matters, and administers the County's General Plan (which includes the Housing Element) and Community Plans for unincorporated areas of the County. The County coordinates with other jurisdictions on regional land use and resource management items and certain discretionary land use applications which fall within a city's sphere of influence. When Federal/State funds are available, the County also provides loans to support the construction and rehabilitation of affordable housing.

## **County of Madera**

The County of Madera's Community & Economic Development (CED) Department consists of the following divisions: Environmental Health, Planning, and Building. Through its Environmental Health Division, the County provides programs for land use and development. The Planning Division administers County Affordable Housing and Economic Development Programs including CDBG and NSP, as Federal and State funding is made available and/or awarded to the County. Planning is also responsible for preparing and updating the County's General Plan for the land use and physical development of the County and for executing this Plan. The Building Division reviews construction permits, plans for new development, and conducts building inspections. These three divisions work together to make recommendations to the County's Planning Commission and the Board of Supervisors.

## **FMCoC**

The FMCoC serves a critical role in informing the community of the needs for households experiencing homelessness. From coordinating the Point-in-Time Count, to improving and analyzing HMIS data, the various subcommittees and Board of Directors of the CoC work to inform the City of Fresno and Counties of Fresno and Madera of the housing needs in the community. Once housing projects are developed and funded, the FMCoC CES Management Entity ensures that households are connected to services and matched to appropriate housing interventions, resulting in prioritized referrals to projects as they come online.

## **Regional Coordination – Land Use and Development**

The regional jurisdictions will use and develop available land in alignment with their General Plans (including the Housing Element) and other applicable ordinances to address and end homelessness in the region. The regional jurisdictions will explore further opportunities to collaborate on use of available land to address homelessness and continue to seek input from community stakeholders on housing needs for those experiencing homelessness.

## **Devel. Of Shelter, Interim, and Permanent Housing Options**

### **City of Fresno**

Recognizing the ongoing need to address unsheltered homelessness and create pathways to housing for people experiencing homelessness, the City of Fresno has committed significant resources to develop and maintain interim shelter and permanent housing capacity in the community and will continue to pursue funding opportunities to address these needs.

The City's Homekey Round 2 award is currently supporting 295 interim housing beds and supportive services. Additionally, the City has committed a substantial percentage of its HHAP allocations to establish and maintain support for interim shelter capacity in the community. The City's HHAP funding provides 380 emergency shelter beds annually and the City's Encampment Resolution Fund (ERF) awards and American Rescue Plan Act (ARPA) funding have been leveraged to secure an additional 155 interim shelter beds for encampment residents in the Downtown Encampment Area. All City-funded shelter and interim housing programs are designed to provide housing focused wraparound services intended to quickly connect households experiencing homelessness with permanent housing and link them to all available resources to ensure they are able to maintain their housing once exiting the shelters.

In addition to ongoing support for shelter capacity, the City plans to invest in Rapid Rehousing subsidies including vouchers for Room and Board housing placements through its HHAP Round 5 allocation. The City will also apply for the Encampment Resolution Fund Round 3 grant to provide Rapid Rehousing subsidies and supportive services for those experiencing unsheltered homelessness in encampments. Increased investment in Rapid Rehousing services will supplement the existing pathways to permanent housing.

City of Fresno staff actively pursue various funding opportunities that align with community needs and facilitate affordable housing development. Recent examples of funding sources include Local Housing Trust Fund match dollars, Project Homekey, American Rescue Plan, Permanent Local Housing Allocation Program, and the Encampment Resolution Fund (ERF) program. The City's Homekey Round 3 award will support the development of a modular multifamily new construction project that will create 95 permanent housing units, along with one manager unit. 35 units in this project will serve people experiencing homelessness, and 60 units will serve homeless youth and youth at risk of homelessness. The City's ERF Round 1 and 2 allocations include funding for the development of permanent affordable housing units for formerly homeless individuals including 52 tiny home units and the conversion of a motel into 33 affordable housing units.

### **County of Fresno**

The Fresno County Department of Behavioral Health (DBH) partnered with the Fresno Housing Authority and Upholdings, LLC for the development of The Arthur at Blackstone, Avalon Commons, Crossroads Village and Libre Commons developments. DBH applied to Housing and Community Development and received No Place Like Home (NPLH) awards in the amount of \$3,499,685 for The Arthur at Blackstone, \$2,183,000 for Avalon Commons, \$20,000,000 for Crossroads Village and \$11,922,685 for Libre Commons that were allocated toward the construction of these developments. Additionally, DBH has a 20-year commitment to provide Specialty Mental Health Services and Housing Supportive Services for all tenants living at these sites. Through HHAP funding, the County, in partnership with the FMCoC, is currently funding 121 shelter beds: 12 interim shelter beds for youth; 12 triage emergency shelter beds in Madera County; 64 triage emergency shelter beds in Fresno County; 20 family emergency shelter rooms; and 33 interim shelter (bridge) beds; along with 66 project-based rapid rehousing units and a rural, tenant-based rapid rehousing project with a capacity of 15 households. Services at a similar level are being procured, and will continue, effective July 1, 2024, when existing contracts expire in June of 2024. The Department of Social Services (DSS) is also using HHAP4 funding to extend CalWORKs Homeless Assistance stays beyond 16 days. These extended stays are coupled with CalAIM services to help ensure that households are connected to permanent housing or another appropriate housing interventions prior to exiting shelter. Each of the ESG, HDAP, CalWORKs HSP, Home Safe, and BFH funding serve as additional resources in the community for housing, employment, training, advocacy, and financial assistance. These allocations work alongside and in coordination with the CES to ensure DSS families and individuals are connected to all available resources and the most appropriate housing interventions. Additionally, the County participation in the FMCoC ensures a pathway to public assistance administered by the County, for households in need.

### **County of Madera**

The County of Madera was approved for the CDBG-CV3 grant in the amount of \$843,595. The funding is being utilized for the Madera Rescue Mission (MRM) Triage Center project. The Triage Center will consist of prefabricated units, six single bedroom units and one two bedroom manufactured unit. The units will be placed in the residentially zoned land owned by and adjacent to MRM.

### **FMCoC**

Through the HUD CoC Grant, the FMCoC requested \$7,982,048 for Rapid Rehousing and Permanent Supportive Housing programs. Through HHAP funding, the County, in partnership with the FMCoC, is currently funding 121 shelter

beds: 12 interim shelter beds for youth; 12 triage emergency shelter beds in Madera County; 64 triage emergency shelter beds in Fresno County; 20 family emergency shelter rooms; and 33 interim shelter (bridge) beds; along with 66 project-based rapid rehousing units and a rural, tenant-based rapid rehousing project with a capacity of 15 households. Services at a similar level are being procured, and will continue, effective July 1, 2024, when existing contracts expire in June of 2024. The FMCoC CES provides training, referrals, and match to all participating projects in the continuum. Additionally, the FMCoC will utilize HHAP-5 funding to support tenant-based Rapid Rehousing for 42 households in Madera County.

### **Regional Coordination - Devel. Of Shelter, Interim, and Permanent Housing Options**

The regional jurisdictions have committed significant resources to develop and maintain adequate interim housing capacity and permanent housing options to address and end homelessness in the region. The jurisdictional partners will continue to pursue funding opportunities and other available resources to meet the housing needs of those experiencing homelessness in the community.

## **Coordination of & Connection to Service Delivery**

### **City of Fresno**

The City of Fresno requires all services providers funded with State and Federal homeless services dollars to provide wraparound services to those who present at triage centers/emergency shelters for homeless services or contacted during street outreach. The City is also working to expand opportunities for engagement with unhoused individuals through its mobile shower and street medicine partnerships. The City regularly engages with the community's lived experience advisory board, using insights from their expertise to improve connection to services for unsheltered individuals. The established relationships the service providers have with social services, justice entities, and other services have contributed to the long-term success of many placements out of homelessness. City administered projects are required to participate in the local CoC and accept referrals through the community's Coordinated Entry System (CES), ensuring that those experiencing homelessness are linked to the appropriate interventions to meet their housing crisis needs.

Additionally, the City's Encampment Resolution Fund (ERF) projects support robust outreach services to the Downtown Encampment area in metro Fresno, engaging with unsheltered individuals to administer an initial screening to identify

immediate emergency needs, provide linkages to shelter and housing resources through the CES. Encampment residents that are awaiting or are otherwise ineligible for shelter receive “street navigation” to develop a housing plan with street navigation outreach staff to expedite the process of connecting with permanent housing. The City’s ERF Round 2 project also funds a licensed clinician to provide mental health services to unsheltered individuals and facilitate linkages to other mental health services and resources.

The City for Fresno continues to collaborate on the use of funding for homeless services through the cross-jurisdictional planning team consisting of representatives from the City of Fresno, County of Fresno, County of Madera, and the Fresno Madera Continuum of Care previously established to coordinate HEAP services and subsequent Cal ICH funding. The City is working with its jurisdictional partners to continue to apply for and use grants and other available sources of funding to: 1) coordinate support for ongoing operations and services at emergency shelters, transitional housing, Triage Centers, street outreach and navigation; 2) improve representation of underserved populations within all systems in an effort to improve access, delivery, and participation in service programs; 3) increase housing navigation and access to other housing resources to increase shelter outflow and inflow; 4) expand landlord engagement services to increase housing units available to homeless population; and 5) explore shared housing options to increase affordability for households moving to permanent housing.

### **County of Fresno**

The County of Fresno requires all HHAP-funded emergency shelters to provide wraparound services to all guests as well as serve as Coordinated Entry access sites. Access sites are an essential component of the CES wherein clients are triaged for acuity and immediate interventions available and referred to other necessary interventions, including diversion (also HHAP-funded). Additionally, the Department of Social Services Homeless Assistance Unit (HAU) assists CalWORKs clients in crisis, with CalWORKs Homeless Assistance, evaluates for assistance programs for which households may be eligible, but not receiving, and refers to access sites for further assessment and referral, as needed. Through HHAP funding, in 2024, the DSS HAU will become an initial screening and diversion site to offer access to services (including CalAIM resources) and diversion services on-site.

### **County of Madera**

CAMPC’s H.E.L.P. Center connects those experiencing homelessness with services. The County of Madera Sheriff’s Office, Social Services Department, Behavioral Health, and Public Health coordinate with CAPMC and other local agencies to deliver a combination of supportive services as needed.



## **FMCoC**

The FMCoC funds the CES Management Entity, through its HUD CoC Grant. This entity, which employs the housing matcher and community coordinator, co-chairs the CES subcommittee and takes the lead on identifying gaps in the system. The CES housing matcher and community coordinator, refer clients to navigators and complete match requests to connect clients to the appropriate housing interventions through referrals from participating FMCoC providers across all jurisdictions. The HMIS lead provides support to evaluate information in addressing data quality and system performance toward ending homelessness. Representatives from all jurisdictions participate in both the HMIS and CES subcommittees as well as on the FMCoC Board of Directors, to work together to coordinate service delivery across the continuum. Additionally, the FMCoC holds a weekly case conferencing meeting with housing providers wherein staff are provided with community resource information for referrals and upcoming housing opportunities for clients.

## **Regional Coordination - Coordination of & Connection to Service Delivery**

The regional partners are coordinating the use of available funding and homelessness interventions to provide the full array of services, including interim and permanent housing solutions to people experiencing and at-risk of homelessness in the region. Services and housing resources are prioritized through the community's Coordinated Entry System to ensure that those experiencing homelessness are linked to appropriate services.

## **2.2 System Performance Measures and Improvement Plan**

**System Performance Measure 1a - Number of People accessing services who are experiencing homelessness: 8029**

**Key Actions to Improve Performance Measure 1a:**

<b>Key Action</b>	<b>Funding Source(s) the region intends to use to achieve the action</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entities</b>	<b>Target Date for Completion</b>	<b>Method(s) of Measuring success of the Action</b>
The City of Fresno is providing expanded outreach services, including mobile shower services, mobile health clinic services, and mental health services provided by a licensed clinician for unhoused individuals throughout metro Fresno, creating opportunities to increase engagement with people experiencing homelessness and facilitate connections to housing services. Additionally, the mobile shower services are co-located with the UCSF mobile health clinic, providing street medicine services, and creating linkages to other health resources.	HHAP-3, ARPA, CDBG, ERF-2	State and Federal	City of Fresno	CES, County of Fresno, UCSF	9/30/2026	Success will be measured through number of successful placements from the mobile shower street outreach project and unique engagements at mobile shower sites as measured in HMIS.
The County of Madera is utilizing CDBG - CV 2/3 grant to build tiny homes which will consist of 6 single-bedroom and 1 two-bedroom units	CDBG - CV 2/3	State	Madera County	CAPMC, MRM	5/30/2024	Success will be measured through CAPMC by data collected on number of individuals in need of services
The County of Fresno will leverage the existing DSS Homeless Assistance Unit (HAU) to expand on services for those presenting in housing crisis. This will include making the HAU a CES initial screening site wherein clients can be assessed, connected with	HHAP-4, CalAIM, CalWORKs HSP, HDAP, Home Safe	State, Federal	County of Fresno	FMCoC	12/31/2024	HMIS data on the number of households accessing services; the number diverted from services; and the number entered into the CES.

diversion services, and entered into the CES/HMIS. This will provide a more ready connection to services, particularly CalAIM services, and the CES. It will also decrease wait times by offsetting the number of households referred to other access sites, sharing the load in the community.						
The Fresno Madera Continuum of Care (FMCoC) Management Entity and CES sub-committee will continue to evaluate the effectiveness of the CES in connecting individuals and families on the street with CalAIM and other navigation services, to ensure that unsheltered households are also able to receive services.	HUD CoC, CalAIM, HHIP	State, Federal	FMCoC	County of Fresno, City of Fresno, County of Madera, Managed Care Plans and providers, FMCoC CES Subcommittee and CES Management Entity	6/30/2024	HMIS data on the number of households receiving services, including those connected to and receiving navigation

**System Performance Measure 7.1a - Racial and ethnic disparities among those accessing services who are experiencing homelessness: People who are Black or African American – 1624; People who are American Indian or Alaska Native – 365**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entities	Target Date for Completion	Method(s) of Measuring success of the Action
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The FMCoC will partner with Fresno State to implement a new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	Testing of new tool and comparing vulnerability scores and housing matches to previous data as related to marginalized populations.
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**System Performance Measure 1b - Number of people experiencing unsheltered homelessness on a single night: 2338**

<b>Key Action</b>	<b>Funding Source(s) the region intends to use to achieve the action</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entities</b>	<b>Target Date for Completion</b>	<b>Method(s) of Measuring success of the Action</b>
The City has committed significant resources to develop and maintain interim shelter capacity for those experiencing unsheltered homelessness through its Homekey Round 2 and HHAP grant allocations; the City will continue to support existing interim shelter with HHAP Round 5 funds through 2025.	Homekey, HHAP	State	City	CES	12/31/2025	Success will be measured through the regular unsheltered PIT Count conducted on at least a biennial basis. Additionally, success will be measured through regular tracking of shelter occupancy rates, both based on informal daily counts and the monthly PIT count as measured in HMIS.
With the HHAP funding awarded by the FMCoC, the County of Madera is funding two two-bedroom apartments at MRM for emergency	FMCoC HHAP 2&3	State	Madera County	FMCoC, CAPMC, MRM	12/30/2026	Success will be measured through the County's PIT count conducted annually

shelter to serve those experiencing unsheltered homelessness.						
The County of Fresno will use HHAP funding to extend shelter nights beyond the 16 days provided through CalWORKs Homeless Assistance, while connecting households to CalAIM supports to ensure that families accessing CalWORKs Homeless Assistance are connected with resources for permanent housing before exiting.	HHAP, CalAIM, HHIP CalWORKs HSP, HDAP, Home Safe	State, Federal	County of Fresno	FMCoC and contract service providers	12/31/2024	Unsheltered PIT Count data; HMIS data on the number of households accessing services; the number who exited to permanent housing and the number who retained permanent housing.
The FMCoC will continue to fund triage emergency shelter services, leveraging CalAIM funding to increase connections with street navigation and increasing the number of shelter beds able to be funded.	HHAP, CalAIM, HHIP	State, Federal	FMCoC	County of Fresno, City of Fresno	6/30/2024	Unsheltered PIT Count data; HMIS data on the number of available shelter beds, the number served in emergency shelter, and the number exiting to permanent housing from street navigation.

**System Performance Measure 7.1b - Racial and ethnic disparities among those accessing services who are experiencing homelessness: People who are Black or African American – 273; People who are American Indian or Alaska Native – 233**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entities	Target Date for Completion	Method(s) of Measuring success of the Action
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The FMCoC will partner with Fresno State to implement a new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	Testing of new tool and comparing vulnerability scores and housing matches to previous data as it relates to marginalized populations.
The FMCoC will utilize the LEAB and the new assessment tool to identify barriers to accessing services for members of marginalized populations and work to make changes in the system or service delivery to improve upon access for these populations.	HHAP	State	FMCoC	County of Fresno, County of Madera, City of Fresno	12/31/2024	HMIS data regarding marginalized populations accessing services
The FMCoC will participate in technical assistance provided by HCD to develop a plan to engage the local tribes in the jurisdiction, to ensure equitable access to services to members of local tribes.	HCD ESG-CV	State/Federal	FMCoC	County of Fresno, County of Madera, City of Fresno	6/30/24	HMIS data regarding the number accessing shelter and diversion services among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color

**System Performance Measure 2 - Number of people accessing services who are experiencing homelessness for the first time: 4481**

Key Action	Funding Source(s) the region	Funding Type	Lead Entity	Collaborating Entities	Target Date for Completion	Method(s) of Measuring success of the Action
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	<b>intends to use to achieve the action</b>					
The City of Fresno will invest supplemental HHAP-5 funds in prevention and diversion services to reduce the number of people falling into homelessness. Planned HHAP-5 funded prevention services will complement the City's HUD ESG-funded prevention services to help those at risk of homelessness maintain their housing.	HHAP-5, HUD ESG	State and Federal	City of Fresno	CES	6/30/2027	Success will be measured through regular updates from Cal ICH on baseline data related to the number of people accessing services and the number of people experiencing homelessness for the first time.
The County of Madera, with HHAP-3 and HHAP-4 allocations, is funding prevention and diversion programs to help individuals and families experiencing homelessness for the first time, including but not limited to incentives to landlords - security deposits and holding fees.	HHAP-3 & HHAP-4	State	Madera County	CAPMC	6/30/2027	Success will be measured through CAPMC by data collected on number of individuals in need of services
The County of Fresno will leverage the existing DSS Homeless Assistance Unit (HAU) to expand on services for those presenting in housing crisis. This will include diversion services in-house, and connections to financial, medical, or other services needed to help prevent households from becoming homeless.	HHAP, ERA, CalWORKs WTW, CFET, CalAIM, Home Safe	State, Federal	County of Fresno	FMCoC	12/31/2023	HMIS data regarding households exiting from Diversion and referrals to other resources.

<p>The FMCoC, in partnership with the County of Fresno, will continue to provide HHAP-funded diversion services, co-located at the triage emergency shelters, to ensure households have support to explore all options for housing prior to entering homelessness. Additionally, the diversion program will work with CalAIM providers to ensure that the resources available to households in crisis are accessed through CalAIM programs as well.</p>	<p>HHAP, ERA, CalAIM, HHIP</p>	<p>State, Federal</p>	<p>FMCoC</p>	<p>County of Fresno, Managed Care Plans, CES Sub-committee</p>	<p>6/30/2024</p>	<p>HMIS data regarding households exiting from diversion and referrals to CalAIM and other navigation</p>
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**System Performance Measure 7.2 - Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time: People who are Black or African American: 912**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entities	Target Date for Completion	Method(s) of Measuring success of the Action
<p>The FMCoC will engage the newly formed Lived Experience Advisory Board in its continued work to develop a review panel to provide meaningful feedback to identify and address barriers to equitable access to services; including services to prevent homelessness, for marginalized populations.</p>	<p>HHAP</p>	<p>State</p>	<p>FMCoC</p>	<p>County of Fresno, County of Madera, City of Fresno</p>	<p>6/30/2024</p>	<p>HMIS data regarding the number accessing shelter and diversion services among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color</p>



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**System Performance Measure 3 - Number of people exiting homelessness into permanent housing: 1590**

<b>Key Action</b>	<b>Funding Source(s) the region intends to use to achieve the action</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entities</b>	<b>Target Date for Completion</b>	<b>Method(s) of Measuring success of the Action</b>
The City of Fresno will invest supplemental #2 HHAP-5 funds in Rapid Rehousing subsidies to supplement the existing pathway to permanent housing. Additionally, the City will apply for the Encampment Resolution Fund Round 3 grant to provide Rapid Rehousing subsidies and supportive services for those experiencing unsheltered homelessness within the identified encampment area.	HHAP-5, ERF-3	State	City	CES, ILA, FMCoC member agencies, LEAB	6/30/2027	Success will be measured through systemwide exits from Rapid Rehousing to permanent housing as reflected in HMIS, as well as exits to permanent housing reflected in the regular baseline data updates from Cal ICH.

<p>The County of Madera will utilize HHAP-5 allocation for rapid rehousing programs such as rental hotel assistance, with the goal of increasing the number of individuals exiting homelessness.</p>	HHAP-5	State	Madera County	CAPMC	6/30/2027	Success will be measured through CAPMC by data collected on number of individuals in need of services
<p>The County of Fresno will leverage the existing DSS Homeless Assistance Unit (HAU) to expand on services for those presenting in housing crisis. This will include making HAU an initial screening site wherein clients can be assessed, connected with diversion including navigation services, and entered into the CES/HMIS. This will provide a more ready connection to services, particularly CalAIM services, and the exits to permanent housing.</p>	HHAP-4, CalAIM, CalWORKs HSP, HDAP, Home Safe	State, Federal	County of Fresno	FMCoC	12/31/2024	HMIS data on the number of households exiting to permanent housing by project.
<p>The FMCoC and County of Fresno will continue to support project and tenant-based rapid rehousing case management and financial assistance to help households transition to permanent housing. The FMCoC will provide funding to support rapid rehousing services in Madera County as well.</p>	HHAP-3, HHAP-4, HHAP-5	State, Federal	County of Fresno	FMCoC	6/30/27	Success will be measured through systemwide exits from Rapid Rehousing to permanent housing as reflected in HMIS, as well as exits to permanent housing reflected in the regular baseline data updates from Cal ICH.
<p>The FMCoC and County of Fresno will continue to support landlord engagement and mitigation services to expand the housing inventory for households being served through the CES. This will include training to</p>	HHAP, CalAIM, HHIP	State, Federal	FMCoC	County of Fresno, City of Fresno	6/30/2024	HMIS data on the number of available units available and the number of exits to permanent housing by project.

providers on how to sell the benefits of renting to FMCoC clients.						
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**System Performance Measure 7.3 - Racial and ethnic disparities in the number of people exiting homelessness into permanent housing: People who are American Indian or Alaska Native: 49**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entities	Target Date for Completion	Method(s) of Measuring success of the Action
The FMCoC will partner with Fresno State to implement a new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	HMIS data regarding exits to permanent housing related specifically to marginalized populations.

**System Performance Measure 4 - Average length of time that people experienced homelessness while accessing services: 121 days**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entities	Target Date for Completion	Method(s) of Measuring success of the Action

<p>The City is coordinating with HHAP-funded interim shelter providers with the goal of improving services to expedite connections to permanent housing. Services will focus intensively on developing housing plans and securing matches to housing for shelter residents within 3 months of program entry.</p>	HHAP	State	City	CES, FMCoC member agencies	6/30/2024	<p>Success will be measured through average length of stay in shelter programs as reflected in HMIS, as well as average length of time people experience homelessness while accessing services as reflected in the regular baseline data updates from Cal ICH.</p>
<p>The County of Madera, with HHAP-5 funding, will continue the investment into rapid rehousing with the goal of scaling up the available services. Rapid rehousing will include rental hotel assistance</p>	HHAP-5	State	Madera County	CAPMC	6/30/2028	<p>Success will be measured with CAPMC's assistance through data collected on number of individuals in need of services</p>
<p>The County of Fresno and FMCoC will work with homeless services providers and the Built for Zero project through Community Solutions to improve service delivery through connections to other resources to exit households to permanent housing more rapidly. This will include setting ambitious time-limited challenges and participating in training on other community supports for clients.</p>	HHAP, HHIP, CalWORKs, WTW, CFET	State, federal	County of Fresno	FMCoC and City of Fresno	12/31/2024	<p>HMIS data regarding length of time homeless.</p>
<p>The FMCoC will utilize the newly developed Bridge Training Platform funded through HHIP, to ensure that all providers are appropriately trained on homelessness regulations and best practices. This will result in improved proficiency in providers and the continuum at</p>	HHIP	State	FMCoC	County of Fresno, City of Fresno, County of Madera, Managed Care plans, CES	12/31/2024	<p>HMIS data regarding length of time homeless and training platform participation feedback and data</p>

large, which will help to reduce to length of time that shelter participants experience homelessness.				Management Entity		
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**System Performance Measure 7.4 - Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services: People who are American Indian or Alaska Native: 137 days; People who are Asian: 148 days; People who are Native Hawaiian or Other Pacific Islander: 152 days**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entities	Target Date for Completion	Method(s) of Measuring success of the Action
The FMCoC will partner with Fresno State to implement a new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	HMIS data regarding exits to permanent housing related specifically to marginalized populations.
The FMCoC will engage the newly formed Lived Experience Advisory Board in its continued work to develop a review panel to provide meaningful feedback to identify services to increase exits to permanent housing more quickly and address barriers to equitable exits to permanent housing.	HHAP	State	FMCoC	County of Fresno, County of Madera, City of Fresno	9/30/2024	HMIS data regarding the length of time homeless and number of exits to permanent housing among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color

**System Performance Measure 5 - Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing: 10%**

<b>Key Action</b>	<b>Funding Source(s) the region intends to use to achieve the action</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entities</b>	<b>Target Date for Completion</b>	<b>Method(s) of Measuring success of the Action</b>
Through its supplemental HHAP-5 allocation, the City of Fresno will invest in Rapid Rehousing services including housing stability case management to ensure that households can maintain their housing once the rental subsidy ends. Additionally, the City will apply for the Encampment Resolution Fund Round 3 grant to provide Rapid Rehousing subsidies and supportive services for those experiencing unsheltered homelessness in encampments.	HHAP-5	State	City	CES, ILA, FMCoC member agencies, LEAB	6/30/2027	Success will be measured through exits from HHAP-5 and ERF-funded housing stability case management projects and systemwide returns to homelessness as measured in HMIS, as well as rate of return to homelessness as reflected in the regular baseline data updates from Cal ICH
The County of Madera, with HHAP-5 funding, will continue the investment into rapid rehousing with the goal of scaling up the available services. Rapid rehousing will include rental hotel assistance	HHAP-5	State	Madera County	CAPMC	6/30/2028	Success will be measured with CAPMC's assistance through data collected on number of individuals in need of services
The County of Fresno will provide ongoing training to FMCoC providers to ensure case managers are aware of assistance programs such as CalWORKs WTW and	CalWORKs WTW, CFET, HHAP	State, federal	County of Fresno	FMCoC	12/31/2024	HMIS and CalSAWS data on households who participate in DSS programs; HMIS data on increased income for

CFET, including benefits to client participation. This will help strengthen opportunities for increased income and supports for households to retain housing over time. The County will also work with contracted providers to ensure case management includes follow-up for households exited to permanent housing and referrals to resources for housing retention.						households; and housing retention.
The FMCoC will work with rapid rehousing vendors to ensure more robust tracking and follow-ups for households exiting to permanent housing to connect households with community resources to retain housing including CalAIM tenancy supports.	HHAP, CalWORKs, WTW, HDAP, CoC Allocation, CalAIM	State, Federal	FMCoC	County of Fresno	12/31/2024	HMIS data on households housing retention and referrals to other community resources

**System Performance Measure 7.5 - Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing: People who are American Indian or Alaska Native:12.50%; People who are Black or African American: 13.16%; People who are Asian: 19.36%**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entities	Target Date for Completion	Method(s) of Measuring success of the Action
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The County and FMCoC will work with rapid rehousing vendors to ensure more robust tracking and follow-ups for marginalized households exiting to permanent housing to connect households with community resources to retain housing. This will include careful attention to vulnerability factors related to losing housing, for marginalized populations.	HHAP, CalWORKS WTW, HDAP, CoC Allocation	State, federal	County of Fresno	FMCoC, City of Fresno	12/31/2024	HMIS data on households housing retention and referrals to other community resources
The FMCoC will utilize the new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	HMIS data regarding exits to permanent housing related specifically to marginalized populations.

**System Performance Measure 6 - Number of people with successful placements from street outreach projects: 385**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entities	Target Date for Completion	Method(s) of Measuring success of the Action
The City's Encampment Resolution Fund Round 2 allocation is supporting expanded Street Outreach services, which incorporates survey feedback from	ERF-1,2, & 3 (tentative)	State	City	FMCoC member agencies, CES, DBH	6/30/2026	Success will be measured through exits from ERF-funded outreach programs as reflected in HMIS, as well as successful placements as



shelter staff and participants in ERF programs to address the priorities identified by those with lived experience of homelessness. Services include street housing navigation to expedite connection to housing and mental health services to reduce barriers to housing and foster linkages to additional health services.						reflected in the regular baseline data updates from Cal ICH.
HHAP-3 and HHAP-4 are being utilized in Madera County to fund the navigation center at CAMPC H.E.L.P. Center to assist individuals and families experiencing homelessness connect to housing and other available services such as mental health, child care, APS, CPS, IHSS. These services will continue to be funded with HHAP-5 funding	HHAP 3, HHAP 4, and HHAP 5	State	Madera County	CAPMC	6/30/2027	Success will be measured with CAPMC's assistance through data collected on number of individuals in need of services
The County of Fresno DSS will provide training to FMCoC providers to ensure they are informed regarding how to connect households to assistance programs regardless of housing status including programs employment services programs. Additionally, the Homeless Assistance Unit will make referrals to CalAIM street navigation when appropriate.	HHAP, CalWORKs, WTW, CFET, HDAP, Home Safe, CalAIM, HHIP	State, Federal	County of Fresno	FMCoC, City of Fresno, contracted vendors	12/31/2024	HMIS data on referrals to community services and exits to permanent housing from street navigation.
The FMCoC will continue to work with the CES to improve referrals to CalAIM navigation and tenancy	HHIP	State	FMCoC	County of Fresno, City of Fresno,	4/30/2023	HMIS data on referrals to navigation and exits to permanent housing from street outreach.

supports for unsheltered households.				Managed Care Plans		
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**System Performance Measure 7.5 - Racial and ethnic disparities in the number of people with successful placements from street outreach projects: People who are Hispanic/Latino: 167; People who are Black or African American: 75**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entities	Target Date for Completion	Method(s) of Measuring success of the Action
The FMCoC will partner with Fresno State to implement a new assessment tool to help ensure more accurate vulnerability ratings and more appropriate matches to housing for households on the street.	HHIP	State	FMCoC	County of Fresno, County of Madera, City of Fresno, Managed Care Plans	12/31/2024	HMIS data regarding exits to permanent housing related specifically to marginalized populations.
The FMCoC will engage the newly formed Lived Experience Advisory Board in its continued work to develop a review panel to provide meaningful feedback to identify services to increase exits to permanent housing more quickly and address barriers to equitable exits to permanent housing for households on the street.	HHAP	State	FMCoC	County of Fresno, County of Madera, City of Fresno	9/30/2024	HMIS data regarding the length of time homeless and number of exits to permanent housing among Black, Native, and Indigenous, Latinx, Asian, Pacific Islander, and other People of Color

The FMCoC will utilize the LEAB and the new assessment tool to identify barriers to accessing outreach services for members of marginalized populations and work to make changes in the system or service delivery to improve upon access for these populations.	HHAP	State	FMCoC	County of Fresno, County of Madera, City of Fresno	12/31/2024	HMIS data regarding marginalized populations accessing services
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## **2.3 Equity Improvement Plan**

### **Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery**

#### **County of Fresno**

- The County of Fresno will require all funded homeless services providers to submit a racial and gender equity plan to include language access. Through careful review of these plans, the County will identify best practices as well as areas in need of improvement to share with the community.

#### **Fresno Madera Continuum of Care**

- The FMCoC will implement a new assessment tool to ensure vulnerability ratings are appropriate for all races and genders. This update will assist service providers to identify relevant barriers to housing and ensure that housing matches are prioritized and appropriate according to client vulnerability and that services address the individual needs of clients according to their races and gender identities.

### **Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements**

#### **Fresno Madera Continuum of Care**

- Through implementation of the new assessment tool, the CES housing matcher and community coordinators will be able to ensure appropriate prioritization and match referrals. This new tool will also assist with identifying barriers to remaining housed which can be addressed with clients during placement, to ensure successful placements.
- The FMCoC CES Subcommittee will work with the HMIS Subcommittee to continually evaluate housing placement data to explore and address racial and gender inequities at a system-level.

## **Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention**

### **Fresno Madera Continuum of Care**

- Through implementation of the new assessment tool, the CES housing matcher and community coordinator will be able to ensure appropriate prioritization and match referrals. This new tool will also assist with identifying barriers to remaining housed which can be addressed with clients during follow-ups following placement, to ensure housing retention.
- The FMCoC CES Subcommittee will work with the HMIS Subcommittee to continually evaluate housing retention data to explore and address racial and gender inequities at a system-level.

## **Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region**

### **County of Fresno**

- The County of Fresno will require all funding proposals to include strategies for ensuring racial equity and inclusion in program design and service delivery. Proposals must also include efforts toward achieving racial equity and inclusion within the structure of the organization itself.
- The County of Fresno will require services to be provided in a linguistically inclusive manner, including the use of bilingual staff, when appropriate.

- The County of Fresno will seek to make funding opportunities available to smaller organizations with limited experience through encouraging partnerships with larger, more experienced organizations and funding award thresholds proportionate to organization budgets.

### **Fresno Madera Continuum of Care**

- The FMCoC will conduct outreach and provide learning sessions for potential and new members to recruit and support providers from marginalized communities.

### **Coordinated Entry Prioritization for Place-Based Encampment Resolution**

The Fresno Madera Continuum of Care's Coordinated Entry System process prioritizes connection to permanent housing interventions, including supportive housing, for those that are experiencing chronic homelessness, have experienced long periods of homelessness, have a disability, and have severe service needs. While many encampment residents may meet these criteria, there is not a current process to prioritize individuals living in encampment areas. The Fresno Madera Continuum of Care is currently in the process of creating a new prioritization assessment tool. The assessment is being created with a concerted effort to achieve equity in connection to services and examining for factors including literal homelessness and time spent homeless. The new tool will help ensure more equitable prioritization for individuals who are experiencing literal homelessness such as residing in encampments.

The County of Fresno's encampment resolution process includes the component of noticing and outreach services. Once an encampment has been formally noticed by the Sheriff's Office an outreach team is sent out to offer services including transportation and linkage to the Coordinated Entry System locations. In addition to these linkages, the outreach team can also conduct mental health screenings, provide food, water and hygiene products as well as offer other services to lower barriers to housing including ID vouchers. The County of Fresno works with the various cities throughout the county to provide support and guidance in their encampment resolution process including but not limited to the utilization of the County's outreach team if needed.

The County of Madera currently does not have a formal encampment resolution process in place. However, Madera County recognizes the importance of establishing a humane, multi-sector encampment resolution program. Establishing such a program is prioritized in the Madera County Homelessness Strategic Plan – Taking Action: Steps to Prevent & Reduce Homelessness in Madera County (Adopted May 2023). The goal is to establish a program by June 30, 2024 that

assists individuals to access permanent solutions to their homelessness before enforcement and/or movement away from public space, which may cause displacement and/or removal of their belongings. The program will strive to engage a combination of outreach supportive services, shelter, and housing; pursue encampment resolution funding; and collaborate with neighboring jurisdictions.

The City of Fresno works with all appropriate jurisdictions within the City and County. The City has worked diligently to develop relationships and communicate with responsible parties when dealing with encampments located within the authority of outside jurisdictions. The City of Fresno primarily works with jurisdictions to notify of the existence of encampments but also provides outreach to the unhoused through the HOPE team. The City will support encampment resolutions by other jurisdictions via police service coordination and/or code enforcement service coordination. The City has conducted operations where encampments on public property not owned by the City of Fresno were prioritized for resolution and housing through CES. Prioritization was based primarily on risks to the health and safety of encampment residents or the public. The City also strives to implement cooperative plans for encampment site maintenance.

## **2.4 Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting**

### **Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail**

#### **County of Fresno**

- The County of Fresno, through its Probation Department currently operates, through a contracted provider, a homeless transitional housing program known as the Belgravia Center. This program is specifically for individuals being released from custody (jail or prison) who report to be transient or homeless. These specific individuals are provided the opportunity to live at the Belgravia Center (up to 120 days). At Belgravia Center there is a curfew, drug/alcohol testing, person(s) can leave throughout the day to look for employment, attend rehabilitation programs, programming, etc. If employed, a portion of their check is managed by the Belgravia Center in an account to help pay for first and last month's rent once permanent housing is located. If a person chooses not to stay at the Belgravia Center a list of homeless community resources is provided.

## **County of Madera**

- Individuals being released from jail experiencing homelessness are referred to the Madera Rescue Mission. CAPMC's H.E.L.P. Center provides case management to try to find housing.

## **Fresno Madera Continuum of Care**

- The FMCoC will utilize the CES Access sites in the community to provide referrals to shelter and CalAIM navigation for persons exiting institutional settings to ensure they are connected with resources for housing and other public assistance upon exit.

## **Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison**

### **County of Fresno**

- Through HHAP4 funding awarded to the County and the FMCoC, rapid rehousing services will be provided for formerly incarcerated and former foster youth with coordination of services and the expansion of family unification vouchers.
- The County of Fresno, through its Probation Department currently operates, through a contracted provider, a homeless transitional housing program known as the Belgravia Center. This program is specifically for individuals being released from custody (jail or prison) who report to be transient or homeless. These specific individuals are provided the opportunity to live at the Belgravia Center (up to 120 days). At Belgravia Center there is a curfew, drug/alcohol testing, person(s) can leave throughout the day to look for employment, attend rehabilitation programs, programming, etc. If employed, a portion of their check is managed by the Belgravia Center in an account to help pay for first and last month's rent once permanent housing is located. If a person chooses not to stay at the Belgravia Center, a list of homeless community resources is provided.

### **County of Madera**

- Individuals being released from prison experiencing homelessness are referred to the Madera Rescue Mission. CAPMC's H.E.L.P. Center provides case management to try to find housing.

## **Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital**

### **County of Fresno**

- The County of Fresno, through its Department of Behavioral Health, currently operates a program called SOS which provides supervised overnight stay services, linkages and targeted case management for individuals exiting a hospital who are experiencing homelessness and have a serious mental illness.

### **Fresno Madera Continuum of Care**

- Through CalAIM and HHIP funded services, hospitals can make referrals to navigation and tenancy supports prior to exiting, to help prevent and reduce exits to homelessness from the hospital.

## **Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)**

### **County of Fresno**

- HHAP-4 funding will be used for rapid rehousing services for formerly incarcerated and former foster youth with coordination of services and the expansion of family unification vouchers.
- Individuals who are discharged from psychiatric facilities and are conserved receive housing, usually at board and care facilities. Individuals who previously connected to a Behavioral Health program prior to institutionalization (psychiatric facility or jail), if connected to a full-service partnership agency, are also still eligible for housing after exiting the institutional setting.

## **2.5 Plan to Utilize Local, State, and Federal Funds to End Homelessness**



Funding Program	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for Permanent Housing Solutions	Timeframe of Use
No Place Like Home	County of Fresno - Department of Behavioral Health	These funds are for Permanent Supportive Housing sites in development stage.	\$37,605,525	\$37,605,525	2023-25
Homeless Housing, Assistance, and Prevention (HHAP) Program	County of Fresno - Department of Social Services	Supports 64 triage emergency shelter beds in Fresno County and 12 triage emergency shelter beds in Madera County, 12 youth interim shelter beds, 33 interim shelter (bridge) beds, 20 family emergency shelter rooms, 66 project based rapid rehousing units, 15 rapid rehousing slots in rural Fresno County, Outreach to 350 individuals in Fresno County, shelter diversion to 300 individuals, landlord engagement and mitigation services, rural rapid rehousing	\$18,868,424	\$8,157,333	FY 23/24-25/26

		master lease, expansion of FUP vouchers, prevention and diversion for families, navigation and case management for families with emergency housing vouchers and those in family shelters, HMIS licenses and training			
Building Homes and Jobs Act	County of Fresno - Public Works and Planning	Funds are used to support outreach and create architectural design plans for both accessory dwelling units and a 4-plex housing unit. The plans are available for free.	\$310,000	\$-	1/2/20 - 9/30/23
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	County of Fresno - Public Works and Planning	These funds will support all 4 Qualifying Populations under HOME-ARP requirements (which includes homeless households and those at-risk of homelessness, but also includes two other populations). The current	\$4,953,304	\$2,950,000.00	Through September 30, 2030

		allocation plan identifies funds for development of affordable rental housing, supportive services, administration, nonprofit capacity building, and nonprofit operating assistance. These funds are also targeted to the same geographic areas as County's HOME funds.			
HOME Investment Partnerships Program - via HUD	County of Fresno - Public Works and Planning	These funds are for use in the unincorporated areas of the County and the 7 cities participating in the County's JPA for CDBG, HOME, and ESG (Fowler, Kerman, Kingsburg, Mendota, Reedley, Sanger, Selma). Orange Cove will be joining in FY 24-25. Supported households must be at 80% AMI or below. Annual entitlement grant amount fluctuates based on	\$1,926,657	\$770,691	Through September 30, 2032

		HUD formula. Anticipated funding for permanent housing solutions is approximately \$1 million annually from FY23-24 through FY27-28			
HUD Emergency Solutions Grants	County of Fresno - Department of Social Services	Provides 42 households with rapid rehousing case management services	\$563,169	\$563,169.00	FY 23-24 to FY 24-25
Housing and Disability Advocacy Program	County of Fresno - Department of Social Services	Provides housing and disability advocacy services to persons that are experiencing or at risk of homelessness, who are likely eligible for disability benefits	\$5,039,846	\$4,888,650.62	FY23-24 to FY24-25
CalWORKs Housing Support Program	County of Fresno - Department of Social Services	Funds utilized for 28 master leased units, financial assistance, case management, and education/workshops to encourage building community connections to eligible households experiencing homelessness	\$12,849,695	\$11,487,921.00	FY23-24 to FY27-28
Home Safe	County of Fresno -	Supports intensive housing case	\$1,514,515	\$1,079,014.00	FY23-24 to FY24-25

	Department of Social Services	management, housing stabilization, and housing navigation to 100 individuals aged 60+ that are homeless or at-risk of homelessness			
Bringing Families Home	County of Fresno - Department of Social Services	Supports Rapid rehousing services to 91 families	\$1,649,394.00	\$1,649,394.00	FY23-24 to FY24-25
Housing Navigators and Maintenance Program (HMNP)	County of Fresno – Department of Social Services	Transitional housing and case management for former foster youth ages 18-24 including job readiness, assistance in obtaining educational goals and referrals to community resources.	\$537,848.00	\$537,848	Through December 31, 2023
Transitional Housing Program (THP)	County of Fresno – Department of Social Services	Transitional housing and case management for former foster youth ages 18-24 including job readiness, assistance in obtaining educational goals and referrals to community resources.	\$750,313.00	\$750,313	Through December 31, 2023

Emergency Rental Assistance Program (ERAP)	County of Fresno – Department of Social Services	Funding to provide emergency rental and utility assistance for those experiencing homelessness.	\$5,873,474	\$587,347.40	Through September 30, 2025
HUD FMCoC Grant	Fresno Housing Authority, as Collaborative Entity for the FMCoC	Supports permanent housing (with supportive services), Coordinated Entry, HMIS, and CoC Planning Grant Funds.	\$24,414,524.00	\$15,500,010.00	FY 23/24 and 24/25
California Emergency Solutions and Housing	County of Fresno DSS, as Administrative Entity for the FMCoC	Supports 33 Bed Bridge Housing, Diversion services for 300 individuals annually, 24 rental units, Landlord Risk Mitigation Fund, HMIS, Homeless Planning, Administration	\$144,150.00	\$90,375.00	FY23/24-24/25
The Homekey Program	City of Fresno	The Homekey Round 2 award is currently supporting 295 interim housing beds and supportive services. The Homekey Round 3 award will support development of a modular multifamily new construction project that will create 95 permanent	\$76,383,607.00	\$21,983,607.00	2021 - 2025

		housing units, along with one manager unit. 35 units in this project will serve people experiencing homelessness, and 60 units will serve homeless youth and youth at risk of homelessness.			
Homeless Housing, Assistance, and Prevention (HHAP) Program	City of Fresno	Funds 380 emergency shelter beds annually, 1200 homeless individuals served annually via street outreach, serve 40 adults and children who are victims of domestic violence, HMIS support, other shelter operations. Services will create a pathway to permanent housing through housing navigation services.	\$27,859,099.43	\$-	2020 - 2027
Building Homes and Jobs Act	City of Fresno	The City of Fresno received an award totaling \$615,000 to support permanent housing solutions from 2020 - 2022, which is outside of the HHAP-5 grant timeframe.	\$-	\$-	2020 - 2022

HOME Investment Partnership Act	City of Fresno	Provides Tenant Based Rental Assistance	\$706,152.10	\$706,152.10	07/01/23-06/30/2024
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	City of Fresno	Provides Supportive Services to the qualifying populations which include individuals who are homeless, at risk of homelessness, fleeing or attempting to flee DV, and other populations as defined in HUD Notice CPD-21-10.	\$445,000.00	\$-	1/1/2024-12/31/2024
American Rescue Plan Act	City of Fresno	These funds were used to purchase two mobile shower units, 76 modular homes, one 115-unit hotel to convert to interim shelter, and 4 hotels with approximately 73 units for permanent housing. Funding will also support the conversion of two Homekey projects, 106 units, to permanent housing units, and the development of land trusts to build capacity to create	\$55,265,000.00	\$40,415,000.00	2023 – 2026



		<p>permanent affordable community-controlled housing. Funds were also allocated for a voucher incentive program to assist up to 500 out of the average 1,000 existing low-income Housing Choice Voucher (HCV) holders who are currently unable to lease-up and leverage exiting vouchers during the housing crisis.</p>			
Community Development Block Grant (CDBG)	City of Fresno	<p>Provides Shelter and Supportive Services for individual impacted by domestic violence who are homeless or at risk of homelessness.</p>	\$105,708.00	\$-	PY 2023-2024
Community Development Block Grant CARES Act (CDBG-CV)	City of Fresno	<p>Supports 150 emergency shelter beds, provides mobile medical clinic services to homeless individuals, provides tenant/landlord counseling to prevent evictions</p>	\$3,465,866.79	\$-	7/1/2022-3/31/2024

Housing Opportunities for Persons with AIDS (HOPWA)	City of Fresno	Provides STRMU to 40 households, TBRA to 20 households, 6 short-term transitional housing units, Housing Information Referral Services and Supportive Services	\$960,487.00	\$-	PY 2023-2024
Permanent Local Housing Allocation Program (PLHA)	City of Fresno	PLHA funds are being used for development of affordable rental housing for low-income households, development of single-family homes for low-income households, owner-occupied rehabilitation program for low-income households, and down payment assistance for low- and moderate-income households	\$14,532,674	\$8,283,624.00	FY22/23 - FY25/26
Homeless Housing, Assistance, and Prevention (HHAP) Program 2	County of Madera	Funding is used for emergency shelters, navigation centers, supportive housing units, hotel assistance, and rapid rehousing	\$71,124.33	\$19,871.40	12/1/21 - 6/30/24

Homeless Housing, Assistance, and Prevention (HHAP) Program 3	County of Madera	Funding is used for emergency shelters, navigation centers, supportive housing units, hotel assistance, and rapid rehousing	\$415,834.80	\$125,771.35	7/1/23 - 6/30/26
Homeless Housing, Assistance, and Prevention (HHAP) Program 4	County of Madera	Funding will be utilized for rapid rehousing, emergency shelters, navigation centers	\$346,709.12	\$83,210.19	1/1/24 - 12/31/27
Homeless Housing, Assistance, and Prevention (HHAP) Program FMCoC	County of Madera	Funding is used for emergency shelters (specifically triage emergency shelter services), navigation centers, for new and existing supportive housing units	\$600,000.00	\$200,000.00	9/1/23 - 1/31/26
CalOES Shelter Based Domestic Violence	CAPMC, on behalf of County of Madera	Funds utilized to serve all people experiencing homelessness with emergency shelter	\$537,587.00	\$ -	10/1/23- 9/30/24
CalOES Transitional Housing	CAPMC, on behalf of County of Madera	Funds utilized to serve people experiencing homelessness that are also victims of domestic abuse	\$126,807.00	\$ -	01/1/23- 12/31/23
HUD - PSH - Shunammite Place	CAPMC, on behalf of County of Madera	Funding utilized to serve the chronically homeless with permanent supportive housing	\$604,468.00	\$604,468.00	11/1/23- 10/31/24

CDBG	CAPMC, on behalf of County of Madera	Funding to serve on the FMCoC Board and support PIT	\$20,000.00	\$ -	07/1/23 - 6/30/24
County, CalWORKS HSP	County of Madera - DSS	Funds are utilized for rapid re-housing and serve all people experiencing homelessness	\$1,367,302.00	\$1,367,302.00	7/1/23-6/30/24
Madera County ARPA	County of Madera	Funds utilized to fund MRM Respite Center and to develop homelessness strategic plan	\$842,473.92	\$ -	7/1/23-6/30/2026
Bridge Housing	County of Madera - BHS	Funding for persons with mental health issues	\$2,996,547.00	\$ -	FY22-23 thru FY26-27
PATH - Project for assistance in transition from homelessness	County of Madera - BHS	Funding is used for street outreach, to assist those at risk of homelessness with utilities/rent	\$40,469.00	\$ -	FY23-24
<b>Totals:</b>			<b>\$304,693,754.49</b>	<b>\$160,406,597.06</b>	

## 2.6 Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
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CalWORKs	The CAPMC's H.E.L.P. Center outreach team assesses individuals for CalWORKs upon encounter. If not recipients already, outreach will transport at that moment or assist with scheduling an appointment.	County of Madera	CAPMC, FMCoC
CalWORKs	County of Fresno DSS outreach staff participate in Coordinated Entry case conferencing meetings and other trainings with local homeless service providers, to share benefit programs and processes for referrals to DSS assistance programs for initial applications and ongoing eligibility. All homeless services providers in the FMCoC are informed regarding CalWORKs WTW opportunities such as subsidized employment and training to assist clients with increasing household income as an essential component to housing security. Additionally, Neighborhood Resource Centers (NRCs) throughout the County make connections to benefit programs as appropriate to those in need of services.	County of Fresno	FMCoC
CalFresh	Madera County Outreach assesses for CalFresh eligibility, if not recipients, outreach will transport or schedule an appointment. A H.E.L.P. Center caseworker is assigned and guides the individual through process including transportation to DSS.	County of Madera	CAPMC, FMCoC
CalFresh	County of Fresno DSS staff participate in Coordinated Entry case conferencing meetings and other trainings with local homeless services providers to share benefit programs and processes for referrals to DSS assistance programs for initial application and ongoing eligibility. All homeless services providers in the FMCoC are informed regarding CalFresh Employment Training Program wherein clients may receive employment training and placement toward increased income and housing stability. Additionally, NRCs throughout the County make connections to benefit programs as appropriate to those in need of services.	County of Fresno	FMCoC, CFET provider(s)
Supplemental Security Income/State Supplemental	CAPMC Outreach team will assess and make referrals for benefits to County of Madera DSS and the County's Veteran's Services Office. The Outreach Caseworker will guide individual	County of Madera	CAPMC, FMCoC

Program (SSI/SSP) and disability benefits advocacy	through process, schedule appointments, and provide transportation as needed.		
Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	The County of Fresno Housing and Disability Advocacy Program (HDAP) is integrated with the FMCoC CES; referrals for benefits advocacy are made through CES.	County of Fresno	FMCoC, HDAP provider(s) (currently WestCare California)
In-home supportive services	The outreach team assesses and makes referrals to DSS, as applicable, to connect individuals with IHSS services. Appointments are coordinated and transportation is provided, as needed.	County of Madera	CAPMC, FMCoC
In-home supportive services	County of Fresno, DSS HDAP providers make referrals as needed to IHSS for clients who require assistance in their permanent housing situation. DSS will provide training to homeless services providers through the CES, to ensure that they are aware of the process for making referrals to IHSS for clients once permanently housed.	County of Fresno	FMCoC
Adult Protective Services	The outreach team assesses and makes reports immediately if necessary. They will then send a referral to the DSS Housing Unit to connect individuals with APS services.	County of Madera	CAPMC, FMCoC,
Adult Protective Services	County of Fresno Adult Protective Services (APS) Home Safe accepts referrals from FMCoC providers. Clients are then connected with homeless prevention and other rapid solutions to end homelessness, as well as referrals to APS services as needed.	County of Fresno	FMCoC, Home Safe Provider (currently WestCare California)
Child Welfare	The outreach team assesses and makes reports immediately if necessary. They will then send referral to the County of Madera DSS Housing Unit to connect individuals with CPS services	County of Madera	CAPMC, FMCoC
Child Welfare	County of Fresno DSS will provide training to FMCoC providers and housing matcher to ensure they are aware of how to make referrals for Child Welfare services including the Neighborhood Resource Centers (NRCs), CalWORKs Home Visiting Program	County of Fresno	FMCoC, NRCs, HVP providers, Fresno Housing Authority

	(HVP), and additional Family Unification Program vouchers, once they are made available to access through the FMCoC.		
Child Care	The outreach team assesses and will make referrals to County of Madera DSS and CAPMC for child care programs based on need.	County of Madera	CAPMC, FMCoC, local child care providers
Child Care	County of Fresno DSS will provide training in 2024 to FMCoC providers (including outreach providers) to ensure they are informed of child care benefits available to DSS clients and how to refer them for benefits. DSS refers clients to local providers for connection to child care services.	County of Fresno	CAPMC, FMCoC, local child care providers
Medi-Cal benefits through Managed Care Plans	Outreach assesses, if not recipients, outreach will transport or schedule an appointment with eligibility worker. H.E.L.P. Center caseworker is assigned and guides individual through process including transportation to DSS.	County of Madera	CAPMC, FMCoC
Medi-Cal benefits through Managed Care Plans	County of Fresno DSS outreach staff participate in Coordinated Entry case conferencing meetings and other trainings with local homeless services providers to share benefits processes for referrals to DSS assistance programs for initial applications and ongoing eligibility. The FMCoC CES Subcommittee is working with CalAIM providers and the CES Management Entity to implement a process for referrals to navigation. Additionally, FMCoC providers are being encouraged to leverage CalAIM services as part of their service delivery models through procurement to ensure the most efficient use of all available funding.	County of Fresno	FMCoC, service providers, CalAIM providers

## 2.7 Memorandum of Understanding

The MOU reflects the actions in the Regionally Coordinated Homelessness Action Plan submitted under this application, be signed by each participating eligible applicant, and commit each signatory to participate in and comply with the Regionally Coordinated Homelessness Action Plan.

## 2.8 Application Development Process Certification

Public meetings were conducted with stakeholders before the Regionally Coordinated Homelessness Action Plan was completed:

Meeting Date	Meeting Location
October 30, 2023	County of Madera
November 7, 2023	City of Fresno
November 9, 2023	Fresno Madera Continuum of Care
November 13, 2023	County of Fresno
November 15, 2023	County of Fresno
November 30, 2023	Cross-jurisdictional virtual meeting

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
People with lived experience of homelessness	Members of the Fresno Madera Continuum of Care (FMCoC) Lived Experience Advisory Board (LEAB) participated in the development and design of meeting structure and materials. Service providers were encouraged to post and distribute flyers and invite all participants to attend the meetings and meeting flyers were posted on the FMCoC, County of Fresno, and County of Madera websites.
Youth with lived experience of homelessness	Youth were invited to attend the meetings through the jurisdiction's connection with providers serving this special population.
Persons of populations overrepresented in homelessness	Invitations were distributed through social media posts on all jurisdictional partners medial platforms, including Facebook, Instagram, Twitter, and other media outlets. Service providers were encouraged to post and distribute flyers and invite participants to attend the meetings. Social Service organizations posted materials at rural offices. The rural cities where the meetings were held also posted materials at their respective city halls. The City of Fresno posted flyers in libraries, community centers, and on bus lines



<p>Local department leaders and staff of qualifying small jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders</p>	<p>Partners were invited through announcements at FMCoC general membership meetings, internal Social Services leadership meetings, the County of Fresno website, and City of Fresno distribution list. The County of Madera invited Social Services, Public Health, and Behavioral Health leadership via email with reminders as the date approached; Other local leaders were invited through announcements at leadership meetings. Announcements were also posted on the County of Madera website.</p>
<p>Homeless service and housing providers working in that region</p>	<p>Service providers received invites during regular Coordinated Entry Committee meetings, monthly FMCoC leadership meeting and general membership meetings. The FMCoC hosted a hybrid community meeting during a general membership meeting connecting with multiple service, housing providers, and other stakeholders. The County of Madera invited homeless service providers through announcements at the County's monthly Housing our Homeless Committee meetings.</p>
<p>Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region</p>	<p>Managed Care Plans were invited through existing relationships within the jurisdictions, and announcements at the FMCoC general membership meetings.</p>
<p>Street medicine providers and other providers directly serving people experiencing homelessness or at risk of homelessness</p>	<p>Partners providing street medicine were invited through announcements at FMCoC general membership meetings, and the County of Fresno, County of Madera and City of Fresno websites, and City of Fresno distribution list.</p>

The regional jurisdictions certify under penalty of perjury that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan.