



# California Interagency Council on Homelessness

## HHAP Round 5 Application

### Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

#### **Please select the Continuum of Care region**

Bakersfield/Kern County CoC

#### *Application Participation Guidance:*

*Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.*

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
  - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

**Contracting Guidance:**

*Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.*

*The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.*

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

## **Bakersfield/Kern County CoC Region**

### **Bakersfield/Kern County CoC**

**CA-604 Participation**

Is participating in this single collaborative application with the regional partner(s) listed.

**CA-604 Contracting**

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

**Contact Title**

Program Administrator

**Name**

Destiny Reveles

**Email**

**Phone**

destiny.reveles@bkrhc.org

(661) 526-0111

## City of Bakersfield

### **Bakersfield Participation**

Is participating in this single collaborative application with the regional partner(s) listed.

### **Bakersfield Contracting**

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

### **Contact Title**

HHAP Grant Administrator

### **Name**

Jessica Golden

### **Email**

jgolden@bakersfieldcity.us

### **Phone**

(661) 852-7029

## Kern County

### **Kern County Participation**

Is participating in this single collaborative application with the regional partner(s) listed.

### **Kern County Contracting**

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

### **Contact Title**

County Administrative Office Manager

### **Name**

Amanda Ruiz

### **Email**

ruizam@kerncounty.com

### **Phone**

(661) 868-3171

### **Number of Contracts**

3

## Part 2. Regionally Coordinated Homelessness Action Plan

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### Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
  - Outreach and site coordination;
  - Siting and use of available land;
  - Development of interim and permanent housing options; and
  - Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

*Guidance:*

*Each Eligible Applicant must identify and describe their role in the region for **each** table.*

*To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.*

## Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
CoC – Bakersfield-Kern	The CoC continues to fund the site coordination for the Coordinated Entry System (CES). Gaps were identified in the CES system in the rural and Black, Indigenous, and Persons Of Color (BIPOC) communities in Kern County. The CoC has increased funds to expand services in the rural areas and hire staff that are bilingual, have lived experience, and who identify as a person from the BIPOC community to address the identified gaps.
City of Bakersfield	Outreach: Fund portions of and collaborate with outreach service programs within the respective jurisdiction. Coordinate with City programs such as Code Enforcement, Bakersfield Police Department and Park Rangers. Be involved and committed to outcomes within the Regional Action Plan surrounding outreach. Site Coordination: The City will work with outreach providers and with service providers that work within the Coordinated Entry System for site coordination. The City has funded Coordinated Entry in previous years to help meet gaps in coordination.
County of Kern	The County provides outreach services to all rural and unincorporated Kern County with Flood Ministries Inc. Flood works cohesively with County Code Enforcement, Behavioral Health Teams, and Kern County Sheriff's Office. We are actively looking at how to improve outreach data quality and response time for those in further regions of our large county. Site Coordination is done with either Flood Ministries, Behavioral

Health, or Code working collaboratively with our shelters or other providers. County agencies work with the County navigation center, M Street Navigation, and its safe camping program to assist with outreach and encampments.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

### **Regional Coordination Narrative - Outreach & Site Coordination**

The CoC, County and City have always worked closely together on Outreach and Site Coordination. Together we identify gaps and needs in the area of outreach and site coordination to determine who is providing funding each year through HHAP and other funds. The City and County Safety Teams work closely with outreach service providers in the region on site coordination and ensuring outreach providers are there to support the work at each step. The CoC, County and City also review outcome measures together through the Regional Action Plan to determine if coordination adjustments are needed to build upon outreach and site coordination outcomes.

## **Land Use & Development**

<b>Participating Jurisdictions</b>	<b>Roles &amp; Responsibilities</b>
CoC – Bakersfield-Kern	The CoC assists service providers in advocacy for land use and development of housing projects. BKRHC communicates closely with the City and County as they plan their affordable housing and new construction projects . BKRHC hosts roundtables for homeless service providers to gather feedback, data, information about homelessness and housing elements for the City and County’s project developments.
City of Bakersfield	The City of Bakersfield Planning Department has oversight over Land Use within the City of Bakersfield. These policies and regulations are determined by the City’s General Plan and Building and Code regulations. City departments keep in close contact with homeless service providers and affordable housing developers, funding new projects and helping guide developers through City processes. Homeless Service staff provides overviews of current topics regarding homeless housing and shelter development to City leadership. City staff is also fully involved in the CoC Governing Board and committees and works as a liaison from the collaborative to City leadership to ensure open communication on projects.
County of Kern	The Kern County Planning & Natural Resource Department provides land use oversight for all unincorporated areas located within Kern County. Oversight includes management and interpretation of the County’s adopted General Plans (which includes the Housing Element), Zoning Ordinance and other land use implementation related documents. The department further serves as the lead for the County on all matters related to the California Environmental Quality Act (CEQA). Regarding homelessness, the department provides guidance and collaborates with various County departments and community organizations that implement programs to assist overall

homelessness in Kern County. The department would process all land use authorization applications and environmental review for programs that require physical development.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

### **Regional Coordination Narrative - Land Use & Development**

The CoC, County and City have always worked closely together on land use and development for the betterment of those who are homeless and/or at-risk of becoming homeless. The City and County will both provide guidance on their respective jurisdiction's land use and development policies. Staff will also work as liaisons between the homeless collaborative and City and County leadership to make sure leadership is informed with current information to make decisions on homeless serving development projects. The CoC provides data and background information to City and County leadership to make sure everyone has the information needed to make decisions on development projects.

## **Development of Interim and Permanent Housing Options**

<b>Participating Jurisdictions</b>	<b>Roles &amp; Responsibilities</b>
CoC – Bakersfield-Kern	The CoC continues to fund the scattered site low barrier non-congregate emergency shelter for youth. This program has reached 100 youth through street outreach, 40 youth through case management services and occupies 30 beds daily for those enrolled in the emergency shelter. This program has a high-performance rate for linking youth to employment and permanent housing resources.
City of Bakersfield	Within the past 3 years, the City has helped to add approximately 360 additional shelter beds (196 of these shelter beds were funded by HHAP 1-4) to the region through the expansion of existing homeless shelters and the development of a whole new navigation center which includes wrap-around supportive services, health care and respite care beds. The City also assists with operational costs at these facilities. The City has also contributed to the development of 400 new affordable housing beds within the past couple of years and coming to completion within the next 2 years. 40 of these new affordable housing beds were constructed using by HHAP3 funding to assist with ongoing encampment resolution efforts. Additionally, the City has funded youth-specific non-congregate emergency shelter (HHAP-2), rental assistance (HHAP-1,3,4), case management (HHAP-1,2,3,4), and landlord incentive programs (HHAP-2) to ensure that interim and permanent housing options are available to homeless, foster, and at-risk youth within the City of Bakersfield.
County of Kern	Within the past 3 years, the County has opened over 200 emergency shelter options through a navigation center, safe camping projects, and safe parking program. A tiny home village will open soon in March 2024. The County through HOME funds

and ESG funds contributes to creating affordable housing beds.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

### **Regional Coordination Narrative - Shelter, Interim, and PH Options**

The City, County and CoC have always worked together to determine needs around interim housing and permanent housing options in their respective regions. The City and County have funded projects that are developed through members of the CoC such as the Housing Authority of the County of Kern. The overall expansion of interim beds within the region when adding City and County beds is over 500 new beds within the last 3 years. The City, County and CoC have worked collaboratively on a Regional Homeless Action Plan set to be completed in 2024 in which coordinated efforts around affordable housing and interim housing have been included as part of the plan.

## **Coordination of & Connection to Service Delivery**

<b>Participating Jurisdictions</b>	<b>Roles &amp; Responsibilities</b>
CoC – Bakersfield-Kern	Bakersfield-Kern Regional Homeless Collaborative oversees the Continuum of Care and actively collaborates with the City and County to determine needs and strategically plans how Kern County will end homelessness. BKRHC annually funds various service providers within the homeless systems of care each year by tracking outcomes and service deliveries data in the Coordinated Entry System (CES) and the Homeless Management Information System (HMIS).
City of Bakersfield	The City of Bakersfield funds various service providers within the Homeless System of Care each year through the HHAP grant as well as other grants. The City works with the Bakersfield-Kern Regional Homeless Collaborative and the County of Kern to determine regional needs. The City ensures that all projects work through the Coordinated Entry System (CES) as needed, and that funded providers enter all work into the Homeless Management Information System (HMIS) to ensure outcomes are collected and service delivery is tracked. As a result of these coordination efforts, the City has ensured the availability of a housing needs continuum to help transition individuals and families from street homelessness and emergency shelters into permanent supportive housing placements with connections to wrap-around services including case management, housing navigation, legal assistance and access to mental health services.
County of Kern	The County works to utilize HHAP funds to expand service delivery to remote areas of the County where services are not regularly provided. HHAP has assisted the County in creating drop in centers or bringing other providers into these areas on a regular basis. Outreach is now able to point clients to a place where various types of services are provided

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions

are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

### **Regional Coordination Narrative - Coordination & Connection to Service Delivery**

The City, County and CoC have always worked together to coordinate and connect people to homeless services. Funded projects through HHAP are determined through collective needs analysis between the three jurisdictions. All funded programs use the Coordinated Entry System and the Homeless Management Information System to track outcomes and service delivery. We review outcomes collaboratively through HMIS and other data systems to identify overall trends in service delivery and determine process improvements.

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## **System Performance Measures & Improvement Plan**

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

*Guidance:*

*Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.*

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

*For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.*

*To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.*

*Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.



- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

## SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a  
9,226

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Maintaining Street and Encampment Outreach programs which connect individuals experiencing unsheltered homelessness with emergency shelters and other services including rapid rehousing, financial barrier assistance, and case management.	HHAP 3,4,5	State	City of Bakersfield	Flood Ministries, Bakersfield Police Department, Bakersfield Code Enforcement, Bakersfield Park Rangers, City Manager's Office	12/31/2024	People Served, People Connected to Services
Maintaining Emergency	HHAP 1,2,3,4,5	State	City of	The Mission at	1/10/2026	People Served

Shelter programs for individuals experiencing unsheltered homelessness including youth and families. Emergency shelters also provide wrap-around services such as housing navigation, rapid rehousing, and case management.

Bakersfield Kern County, The Open Door Network, Mercy House and California Veterans Assistance Foundation

Maintaining ES Case Management services to assist Emergency Shelter clients (including youth) with reducing barriers to housing stability by creating housing plans, obtaining vital documents, applying for social security and other disability benefits, etc.	HHAP 1,2,3,4	State	City of Bakersfield	The Open Door Network, Kern County Network for Children, and Kern County Superintendent of Schools	6/30/2026	People Connected to Services
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Maintaining the Shelter-Based Mental Health Services program, which reduces barriers to accessing mental health services for homeless individuals with high-acuity mental health	HHAP 3,4,5	State	City of Bakersfield	Kern Medical, The Open Door Network, The Mission at Kern County, Mercy House, Community Action	6/30/2026	People Served
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needs at four emergency shelter locations within the City of Bakersfield by providing one full-time therapist and one part-time psychiatrist at each emergency shelter.

Partnership of Kern

Maintaining the Homeless Management Information System (HMIS) to collect and track client-level data on the provision of housing and services to individuals.	HHAP 2,3,4,5	State	City of Bakersfield	Kern Health Systems, City of Bakersfield, County of Kern, Bakersfield-Kern Regional Homeless Collaborative	6/30/2026	People served, assessing the data, identifying gaps and disparities and implementing process improvements.
Funding the Coordinated Entry System (CES) which provides a single point of intake for individuals accessing homeless services, and helps streamline the delivery of services and resources to homeless individuals and those at-risk of homelessness within the City of Bakersfield.	HHAP 1	State	City of Bakersfield	Community Action Partnership of Kern	9/30/2022	People connected to services, administering surveys to clients and assessing feedback to improve the homeless response system.
Maintaining the HMIS system to track data for	HHAP 2,3,4,5	State	BKRHC	Kern Behavioral Health and	6/30/2026	People served, assessing the data, identifying

those entering and receiving services from the homeless response system.				Recovery Services and Kern Health Systems		gaps and disparities and implementing process improvements.
Maintaining the Coordinated Entry System and increasing access for every part of the region in Kern County.	HHAP 1,2,3,4,5	State	BKRHC	Community Action Partnership of Kern	6/30/2026	People connected to services, administering surveys to clients and assessing feedback to improve the homeless response system.
Increasing access to services for homeless in Delano as part of rural Kern County	HHAP 1, 3,	State	Kern County	Flood Ministries	6/30/2024	People connected to services
Increasing access to services for homeless in Mojave as part of rural Kern County	HHAP 3	State	Kern County	Community Action Partnership of Kern	8/1/2023	People connected to services, administering surveys to clients and assessing feedback to improve the homeless response system.
Reduce wait time of 211/CES connection and response time of housing assistance	HHAP 3	State	Kern County	Community Action Partnership of Kern	11/30/2025	Addition of separate CES Phone line under 211 and addition of call in housing navigators.

**SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.**

**Racial/Ethnic Group** **Measure**

Black of African American AND Non-Hispanic/Non-Latino 2,177

White AND Hispanic/Latino 3,476

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Expanded the Coordinated Entry System to create an encampment quality by name list to identify and match residents to permanent housing units.	ERF-2-R	State	BKRHC	Community Action Partnership of Kern	12/31/2026	People connected to services, evaluate the length of time homelessness and evaluate the progress of their case plan, services received and success transition to permanent housing.
Increased the capacity of the Coordinated Entry System to respond in a culturally responsive way through expanding accessibility points in rural areas and hiring a diverse and multilingual workforce with lived experience of homelessness.	HHAP 1,2,3,4	State	BKRHC County of Kern City of Bakersfield	Community Action Partnership of Kern	12/31/2026	People connected to services, assess geographic data and demographics of those accessing services.
The City, County and CoC have consistently funded HMIS to	HHAP 1,2,3,4,5	State	BKRHC County of Kern City of	Kern Behavioral Health and Recovery Services	12/31/2026	People served, assessing the data, identifying gaps and disparities and

ensure that there is the staff needed to capture, analyze and report on trends including racial and ethnic disparities.

Bakersfield Kern Health Systems

implementing process improvements.

## SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b  
728

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Maintaining Street and Encampment Outreach programs which connect individuals experiencing unsheltered homelessness with emergency shelters and other housing services including rapid rehousing and permanent supportive housing.	Public Safety Vital Service – General Fund	Local	City of Bakersfield	Flood Ministries, Bakersfield Police Department, Bakersfield Code Enforcement, Bakersfield Park Rangers, City Manager's Office	6/30/2024	People Connected to Services
Maintaining Emergency Shelter programs for individuals experiencing unsheltered homelessness	Emergency Solutions Grant	Federal	City of Bakersfield	The Mission at Kern County, The Open Door Network, Mercy	1/1/2024	People Served

including youth and families. Emergency shelters also provide housing navigators and case managers which help homeless individuals transfer into repaid rehousing and permanent supportive housing programs.

House, and California Veterans Assistance Foundation

Maintaining the Shelter-Based Mental Health Services program, which reduces barriers to housing for homeless individuals with high-acuity mental health needs at four emergency shelter locations within the City of Bakersfield by providing one full-time therapist and one part-time psychiatrist at each emergency shelter.	HHAP 3,4,5	State	City of Bakersfield	Kern Medical, The Open Door Network, The Mission at Kern County, Mercy House, Community Action Partnership of Kern	6/30/2026	People Served
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Maintaining Homeless Prevention and Diversion programs, which divert individuals and families from emergency shelter by	Emergency Solutions Grant	Federal	City of Bakersfield	Open Door Network	6/1/2024	People Served
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offering flexible financial assistance including landlord incentives, rental assistance, utility arrears, etc. to low-income individuals and families who are at-risk of losing their housing within the City of Bakersfield.

Maintaining Rapid Rehousing and Rental Assistance programs to quickly move homeless youth and other individuals out of an emergency shelter setting and into other short, medium, and long-term (PSH) housing programs.	Emergency Solutions Grant	Federal	City of Bakersfield	The Open Door Network and Housing Authority of the County of Kern	6/30/2024	People Served
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Construction of new Permanent Supportive Housing which adds additional low-income and affordable housing units to the City of Bakersfield's housing inventory, and provides long-term wrap-around supportive	HHAP 3,4,5	State	City of Bakersfield	Housing Authority of the County of Kern	6/30/2026	People Served
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services to help keep residents housed.

Maintaining youth non-congregate shelter operations. Provide onsite housing navigators and case managers which help homeless youth transfer into rapid rehousing and permanent supportive housing programs.	HHAP 1,2,3,4,5	State	BKRHC	CA Veterans Assistance Foundation	6/30/2026	People served and people placed into housing.
Two permanent housing projects were constructed for the unsheltered homeless.	ERF-2-R	State	BKRHC	Housing Authority of the County of Kern	6/30/2026	Number of people connected to services and people placed in housing.
Expanded outreach services to provide coverage at 3 separate encampment sites to connect unsheltered homeless to permanent housing.	ERF-2-R	State	BKRHC	Flood Ministries	6/30/2026	Number of people enrolled into the ERF-2-R project, Assess the types of services they received, length of time homeless and the number of people placed into permanent housing.
Creating outreach opportunities in rural Kern County	MHSA	State	Kern Behavioral Health and Recovery Services	Flood Ministries	12/31/2026	People served
Providing youth outreach options	HHAP1 & HHAP2	State	Kern County	Kern County Superinten	6/30/2026	No. of clients served and no.of referrals

## SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
Black or African American	119

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Funded more permanent housing options for those who are unsheltered.	ERF-2-R	State	BKRHC	Flood Ministries	6/30/2026	People placed into housing
Created a quality encampment by name list and expanded the Coordinated Entry System.	ERF-2-R	State	BKRHC	Community Action Partnership of Kern	6/30/2026	People connected and people served.
Increased the capacity of the Coordinated Entry System to respond in a culturally responsive way through expanding accessibility points in rural areas and hiring a diverse and multilingual workforce with lived experience of homelessness.	HHAP 1,2,3,4,5	State	BKRHC County of Kern City of Bakersfield	Community Action Partnership of Kern	6/30/2026	People connected to services Assess geographic data and demographics of those accessing services

<p>The City, County and CoC have consistently funded HMIS to ensure that there is the staff needed to capture, analyze and report on trends including racial and ethnic disparities.</p>	<p>HHAP 1,2,3,4,5</p>	<p>State</p>	<p>BKRHC County of Kern City of Bakersfield</p>	<p>Kern Behavioral Health and Recovery Services Kern Health Systems</p>	<p>6/30/2026</p>	<p>People served, assessing the data, identifying gaps and disparities and implementing process improvements.</p>
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**SPM 2: Number of people accessing services who are experiencing homelessness for the first time.**

**SPM 2**  
5,348

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Maintaining the Homeless Management Information System (HMIS) to collect and track client-level data on the provision of housing and services to individuals.	HHAP 2,3,4,5	State	City of Bakersfield	Kern Health Systems, City of Bakersfield, County of Kern, Bakersfield-Kern Regional Homeless Collaborative	6/30/2026	People served, assessing the data, identifying gaps and disparities and implementing process improvements.
Funding the Coordinated Entry System (CES) which provides a single point of intake for individuals accessing	HHAP 1	State	City of Bakersfield	Community Action Partnership	9/30/2022	People connected to services, administering surveys to clients and assessing feedback to improve the

homeless services, and helps streamline the delivery of services and resources to homeless individuals and those at-risk of homelessness within the City of Bakersfield.

homeless response system.

Maintaining Street and Encampment Outreach programs which connect individuals experiencing unsheltered homelessness with emergency shelters and other services including rapid rehousing, financial barrier assistance, and case management.	Emergency Solutions Grant	Federal	City of Bakersfield	Flood Ministries, Bakersfield Police Department, Bakersfield Code Enforcement, Bakersfield Park Rangers, City Manager's Office	6/30/2025	People Served, People Connected to Services
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Maintaining Emergency Shelter programs for individuals experiencing unsheltered homelessness including youth and families. Emergency shelters also provide wrap-around services such as housing navigation, rapid rehousing, and case management.	HHAP 1,2,3,4,5	State	City of Bakersfield	The Mission at Kern County, The Open Door Network, Mercy House and California Veterans Assistance Foundation	6/30/2026	People Served
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Maintaining Rapid Rehousing and Rental Assistance programs to quickly move homeless youth and other individuals out of an emergency shelter setting and into other short, medium, and long-term (PSH) housing programs.	HHAP 1,2,3,4,5	State	City of Bakersfield	The Open Door Network and Housing Authority of the County of Kern	6/30/2026	People Served
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Maintaining Homeless Prevention and Diversion programs, which divert individuals and families from emergency shelter by offering flexible financial assistance including landlord incentives, rental assistance, utility arrears, etc. to low-income individuals and families who are at-risk of losing their housing within the City of Bakersfield.	HHAP 3,4	State	City of Bakersfield	Open Door Network	6/30/2026	People Served
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Maintaining the HMIS system to collect and track client-level data on the provision of housing and	HHAP 2,3,4,5	State	BKRHC	Kern Behavioral Health and Recovery Services	6/30/2026	People served, assess the services, length of homelessness and how many
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services to individuals entering into the homeless response system.				Kern Health Systems		people access housing
Maintaining a diversion program that provides flexible funding and resources that prevents families and individuals from entering into the homeless systems or making homelessness brief and non-existent.	HHAP 2,3,4,5	State	BKRHC	Open Door Network	6/30/2026	People served, assessing the inflow of homelessness, track, types of services received and assess the number of people who were diverted from homelessness
Reduce wait time of 211/CES connection and response time of housing assistance	HHAP 3	State	Kern County	Community Action Partnership of Kern	11/30/2025	Addition of separate CES Phone line under 211 and addition of call in housing navigators.

**SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time**

Racial/Ethnic Group	Measure
Black of African American AND Non-Hispanic/Non-Latino	1,233
White AND Hispanic/Latino	2,132

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increasing user license and	HHAP 2,3,4,5	State	BKRHC	Kern Behavioral	6/30/2026	People served, people

maintaining HMIS system to capture inflow data				Health and Recovery Services Kern Health Systems		connected to services, length of homelessness and number of people placed into housing.
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Increase capacity of the Coordinated Entry System to hire diverse, lived experience and multilingual staff.	HHAP 1,2,3,4,5	State	BKRHC	Community Action Partnership of Kern	6/30/2026	People served and length of time to get connected to services
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Establishment of an additional quality By Name List and case conferencing to identify every individual and demographics to ensure there is equity for every person who is experiencing homelessness.	ERF-2-R	State	BKRHC	CAPK (CES lead agency) Kern Health Systems (HMIS lead agency)	6/30/2026	People served and length of time to get connected to services
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Funding for increased Case Management services at emergency shelters, permanent housing, and aftercare points within the regional housing continuum, with a focus on hiring Case Managers to create a diverse workforce and provide multilingual	HHAP 1,2,3,4	State	City of Bakersfield	The Mission at Kern County The Open Door Network Kern County Superintendent of Schools Kern County Network for Children	6/30/2026	People served and length of time to get connected to services
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language services, with cultural familiarities and lived experience similar to that of the communities being served.

Brundage Lane Navigation Center  
  
California Veterans Assistance Foundation

Street Outreach programs are funded to expand outreach services and assess the geographic locations and outreach needs of BIPOC communities. There is a focus on hiring outreach providers to create a diverse workforce and provide multilingual language services, with cultural familiarities and lived experience similar to that of the communities being served.	HHAP 3,4,5	State	City of Bakersfield	Flood Ministries	12/31/2024	People Served, People Connected to Services
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### SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3  
2,195

#### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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**action**

Maintaining the Shelter-Based Mental Health Services program, which reduces barriers to permanent housing for homeless individuals with high-acuity mental health needs at four emergency shelter locations within the City of Bakersfield by providing one full-time therapist and one part-time psychiatrist at each emergency shelter.	HHAP 3,4,5	State	City of Bakersfield	Kern Medical, The Open Door Network, The Mission at Kern County, Mercy House, Community Action Partnership of Kern	6/30/2026	People Served
Maintaining Homeless Prevention and Diversion programs, which divert individuals and families from homelessness and emergency shelters by offering flexible financial assistance including landlord incentives, rental assistance, utility arrears, etc. to divert low-income individuals and families who are at-risk of losing their housing	HHAP 3,4	State	City of Bakersfield	Open Door Network	6/30/2026	People Served

away from entering an emergency shelter and keep them in permanent housing.

Construction of new Permanent Supportive Housing which adds additional low-income and affordable housing units to the City of Bakersfield's housing inventory, and provides long-term wrap-around supportive services to help keep residents housed.	HHAP 3,4,5	State	City of Bakersfield	Housing Authority of the County of Kern	6/30/2026	People Served
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Funding Youth Landlord Incentives which help homeless youth exit sheltered and unsheltered homelessness into long-term permanent housing by providing sign-on bonuses and damage mitigation to encourage landlords to rent their available units to youth rental assistance voucher holders.	HHAP 2	State	City of Bakersfield	Kern County Network for Children	8/1/2025	People Served
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Funding	HHAP 2	State	City of	BKRHC	12/31/2023	People Served
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Financial Barrier Assistance to help homeless individuals reduce barriers to long-term housing including move-in kits and monthly bus passes.			Bakersfield	The Independent Living Center		
Landlord incentives funds long-term permanent housing by providing sign-on bonuses and damage mitigation to encourage landlords to rent their available units	HHAP 3	State	BKRHC	Housing Authority of the County of Kern (HACK)	6/30/2026	Households served and tracking landlords that collaborated with HACK
Established permanent housing units	ERF-2-R	State	BKRHC	Housing Authority of the County of Kern (HACK)	12/31/2026	People served, identify housing barriers and people placed in housing
Move in Cost Assistance (i.e. furnishings, deposits, etc.)	HHAP 2	State	County of Kern	BKRHC	12/31/2025	People served
PSH Vouchers	HHAP 2	State	County of Kern	CA Veterans Asst. Foundation	12/31/2024	No. of Vouchers; People Served
PSH Development in Rural Kern County	HHAP 4	State	County of Kern	Housing Authority of the County of Kern (HACK)	12/31/2024	No. of units created

**SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.**

Racial/Ethnic Group	Measure
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Black of African American AND Non-Hispanic/Non-Latino	488
White AND Hispanic/Latino	789
White AND Non-Hispanic/Non-Latino	758

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Established permanent housing units	ERF-2-R	State	BKRHC	Housing Authority of the County of Kern	12/31/2026	length of homelessness, assess and evaluate barriers to accessing housing, people placed in housing
Landlord incentives funds long-term permanent housing by providing sign-on bonuses and damage mitigation to encourage landlords to rent their available units	HHAP 3	State	BKRHC	Housing Authority of the County of Kern	6/30/2026	Households served, number of people placed into permanent housing and assess client demographics who were served.
Move in Kits and Removing Barriers Flexible funding to address barriers to accessing permanent housing. Increase exits to permanent housing.	HHAP 2	State	BKRHC	Open Door Network Flood Ministries Dream Center Independent Living Center Community Action Partnership of Kern	6/30/2025	Number of people placed into permanent housing, identify demographics of people served and length of time homeless.

The City, County and CoC have consistently funded HMIS to ensure that there is the staff needed to capture, analyze and report on trends including racial and ethnic disparities.	HHAP 1,2,3,4,5	State	BKRHC County of Kern City of Bakersfield	Kern Behavioral Health and Recovery Services Kern Health Systems	6/30/2026	People served, assessing the data, identifying gaps and disparities and implementing process improvements.
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Funding for increased Case Management services at emergency shelters, permanent housing, and aftercare points within the regional housing continuum, with a focus on hiring Case Managers to create a diverse workforce and provide multilingual language services, with cultural familiarities and lived experience similar to that of the communities being served.	HHAP 1,2,3,4	State	City of Bakersfield	The Mission at Kern County  The Open Door Network  Kern County Superintendent of Schools  Kern County Network for Children  Brundage Lane Navigation Center  California Veterans Assistance Foundation	6/30/2026	People served and length of time to get connected to services
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**SPM 4: Average length of time that people experienced homelessness while accessing services**

SPM 4  
108

**Key Actions PM 1**

<b>Key Action</b>	<b>Funding Source(s) the region intends to use to achieve the action</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entity/ies</b>	<b>Target Date for Completion</b>	<b>Success Measurement Method</b>
Maintaining Emergency Shelter programs for individuals experiencing unsheltered homelessness including youth and families. Emergency shelters also provide wrap-around services such as housing navigation, rapid rehousing, and case management.	HHAP 1,2,3,4,5	State	City of Bakersfield	The Mission at Kern County, The Open Door Network, Mercy House and California Veterans Assistance Foundation	6/30/2026	People served
Maintaining Rapid Rehousing and Rental Assistance programs to quickly move homeless youth and other individuals out of an emergency shelter setting and into other short, medium, and long-term (PSH) housing programs.	HHAP 1,2,3,4,5	State	City of Bakersfield	The Open Door Network and Housing Authority of the County of Kern	6/30/2026	People served
Construction of new Permanent Supportive Housing which adds additional low-income and affordable	HHAP 3,4,5	State	City of Bakersfield	Housing Authority of the County of Kern	6/30/2026	People served

housing units to the City of Bakersfield's housing inventory, and provides long-term wrap-around supportive services to help keep residents housed.

Maintaining Homeless Prevention and Diversion programs, which offer flexible financial assistance including landlord incentives, rental assistance, utility arrears, etc. to divert low-income individuals and families who are at-risk of losing their housing away from entering an emergency shelter and keep them in permanent housing.	HHAP 3,4	State	City of Bakersfield	Open Door Network	6/30/2026	People served
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Funding a Youth Landlord Incentive program which helps homeless youth exit sheltered and unsheltered homelessness into long-term permanent housing by	HHAP 2	State	City of Bakersfield	Kern County Network for Children	8/1/2025	People served
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providing sign-on bonuses and damage mitigation to encourage landlords to rent their available units to youth rental assistance voucher holders.

Maintaining the Shelter-Based Mental Health Services program, which reduces barriers to housing for homeless individuals with high-acuity mental health needs residing at four emergency shelter locations within the City of Bakersfield by providing one full-time therapist and one part-time psychiatrist at each emergency shelter.

HHAP 3,4,5

State

City of Bakersfield

Kern Medical, The Open Door Network, The Mission at Kern County, Mercy House, Community Action Partnership of Kern

6/30/2026

People served

Landlord incentives funds long-term permanent housing by providing sign-on bonuses and damage mitigation to encourage landlords to rent their available units

HHAP 3

State

BKRHC

Housing Authority of the County of Kern

6/30/2026

People served, number of people who obtained housing, assess demographics of people served.



Move in Kits and Removing Barriers Flexible funding to address barriers to accessing permanent housing. Increase exits to permanent housing.	HHAP 2,4	State	BKRHC	Open Door Network Flood Ministries Dream Center Independent Living Center Community Action Partnership of Kern	6/30/2025	Number of people placed into permanent housing, assess the services and assess client demographics for those who received services.
Child Care Transportation for DV Clients	HHAP 3	State	County of Kern	Open Door Network	6/30/2026	Number of People served
Funding for increased Case Management services at emergency shelters, permanent housing, and aftercare points within the regional housing continuum, with a focus on hiring Case Managers to create a diverse workforce and provide multilingual language services, with cultural familiarities and lived experience similar to that of the communities being served.	HHAP 1,2,3,4	State	City of Bakersfield	The Mission at Kern County  The Open Door Network  Kern County Superintendent of Schools  Kern County Network for Children  Brundage Lane Navigation Center  California Veterans Assistance Foundation	6/30/2026	People served and length of time to get connected to services

**SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.**

<b>Racial/Ethnic Group</b>	<b>Measure</b>
American Indian or Alaska Native AND Hispanic/Latino	120
American Indian or Alaska Native AND Non-Hispanic/Non-Latino	134
Native Hawaiian or Other Pacific Islander AND Non-Hispanic/Non-Latino	171
Multiple Races AND Hispanic/Latino	121

## Key Actions PM 1

<b>Key Action</b>	<b>Funding Source(s) the region intends to use to achieve the action</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entity/ies</b>	<b>Target Date for Completion</b>	<b>Success Measurement Method</b>
Expanded the CES to rural communities, hired BIPOC, lived experience and bilingual staff	HHAP 1,2,3,4	State	BKRHC	Community Action Partnership of Kern	6/30/2026	People connected to services/ People served and assess the demographics of people served.
Maintaining the HMIS system to track the data for people accessing services	HHAP 2,3,4	State	BKRHC	Kern Behavioral Health and Recovery Services Kern Health Systems	6/30/2026	People connected to services and length of time homeless.
Established an encampment by name list and case conference weekly basis for the encampment residents experiencing homelessness	ERF-2-R	State	BKRHC	Community Action Partnership of Kern	12/31/2026	People connected to services/ People served.
Maintaining a non-congregate shelter for youth	HHAP 2,3,4	State	BKRHC	California Veterans Assistance	6/30/2026	Number of people served, number of

experiencing homelessness

Foundation

people placed into housing, number of people who obtained income and employment, assess demographics and assess the causes of homelessness.

Funding for increased Case Management services at emergency shelters, permanent housing, and aftercare points within the regional housing continuum, with a focus on hiring Case Managers to create a diverse workforce and provide multilingual language services, with cultural familiarities and lived experience similar to that of the communities being served.

HHAP 1,2,3,4

State

City of Bakersfield

The Mission at Kern County

The Open Door Network

Kern County Network for Children

Brundage Lane Navigation Center

California Veterans Assistance Foundation

6/30/2026

People served and length of time to get connected to services

## SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5  
14.00%

### Key Actions PM 1

<b>Key Action</b>	<b>Funding Source(s) the region intends to use to achieve the action</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entity/ies</b>	<b>Target Date for Completion</b>	<b>Success Measurement Method</b>
Construction of new Permanent Supportive Housing which adds additional low-income and affordable housing units to the City of Bakersfield's housing inventory, and provides long-term wrap-around supportive services to help keep residents housed.	HHAP 3,4,5	State	City of Bakersfield	Housing Authority of the County of Kern	6/30/2026	People Placed in Housing
Maintaining PSH Case Management services to assist Permanent Supportive Housing clients (including youth) with reducing barriers to housing stability by creating housing plans, obtaining vital documents, applying for social security and other disability benefits, etc.	HHAP 1,2,3,4	State	City of Bakersfield	The Open Door Network, Kern County Network for Children, and Kern County Superintendent of Schools	6/30/2026	People Connected to Services
Funding a Youth Landlord Incentive	HHAP 2	State	City of Bakersfield	Kern County Network for	8/1/2025	People Served

program which helps homeless youth remain in long-term permanent housing by providing sign-on bonuses and damage mitigation to encourage landlords to rent their available units to youth rental assistance voucher holders.

Children

Funding Financial Barrier Assistance to help homeless individuals reduce barriers to long-term housing including move-in kits and monthly bus passes.

HHAP 2

State

City of Bakersfield

Bakersfield-Kern Regional Homeless Collaborative, The Independent Living Center

12/31/2023

People Served

Maintaining Case Management services to assist clients (including youth) with reducing barriers to long-term housing stability by creating housing plans, connecting clients to mental health and substance abuse resources, and applying for

HHAP 1,2,3,4

State

City of Bakersfield

The Open Door Network, Kern County Network for Children, and Kern County Superintendent of Schools

6/30/2026

People Connected to Services

social security and other disability benefits, etc.

Maintaining the Homeless Management Information System (HMIS) to collect and track client-level data on the provision of housing and services to individuals, as well as exits from permanent housing back into unsheltered homelessness.	HHAP 2,3,4,5	State	City of Bakersfield	Kern Health Systems, City of Bakersfield, County of Kern, Bakersfield-Kern Regional Homeless Collaborative	6/30/2026	Returns to homelessness
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**SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.**

Racial/Ethnic Group	Measure
American Indian or Alaska Native AND Hispanic/Latino	17.00%
White AND Hispanic/Latino	17.00%

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Case management onsite at permanent housing units	ERF-2-R	State	BKRHC	Housing Authority of the County of Kern	12/31/2026	People placed in housing, number of people served, and assess demographics of people enrolled in the project

Increased the capacity of the Coordinated Entry System to respond in a culturally responsive way through expanding accessibility points in rural areas and hiring a diverse and multilingual workforce with lived experience of homelessness.	HHAP 1,2,3,4	State	BKRHC County of Kern City of Bakersfield	Community Action Partnership of Kern	6/30/2026	People connected to services Assess geographic data and demographics of those accessing services
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The City, County and CoC have consistently funded HMIS to ensure that there is the staff needed to capture, analyze and report on trends including racial and ethnic disparities.	HHAP 1,2,3,4,5	State	BKRHC County of Kern City of Bakersfield	Kern Behavioral Health and Recovery Services Kern Health Systems	6/30/2026	People served, assessing the demographics of people enrolled in HMIS, identify geographic areas and trends, identifying gaps and disparities and implementing process improvements.
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Funding for increased Case Management services at emergency shelters, permanent housing, and aftercare points within the regional housing continuum, with a focus on hiring Case Managers to create a diverse workforce and	HHAP 1,2,3,4	State	City of Bakersfield	The Mission at Kern County  The Open Door Network  Kern County Superintendent of Schools  Kern County Network for	6/30/2026	People served and length of time to get connected to services
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provide multilingual language services, with cultural familiarities and lived experience similar to that of the communities being served.

Children  
 Brundage Lane Navigation Center  
 California Veterans Assistance Foundation

## SPM 6: Number of people with successful placements from street outreach projects.

SPM 6  
 60

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Maintaining Street and Encampment Outreach programs which connect individuals experiencing unsheltered homelessness with emergency shelters and other services including rapid rehousing, financial barrier assistance, and case management.	HHAP 3,4,5	State	City of Bakersfield	Flood Ministries, Bakersfield Police Department, Bakersfield Code Enforcement, Bakersfield Park Rangers, City Manager's Office	12/31/2024	People Connected to Service
Maintaining the Shelter-Based Mental Health Services program, which reduces barriers	HHAP 3,4,5	State	City of Bakersfield	Kern Medical, The Open Door Network, The	6/30/2026	People Served



to accessing mental health services for homeless individuals with high-acuity mental health needs at four emergency shelter locations within the City of Bakersfield by providing one full-time therapist and one part-time psychiatrist at each emergency shelter.

Mission at Kern County, Mercy House, Community Action Partnership of Kern

Maintaining the Homeless Management Information System (HMIS) to collect and track client-level data on the provision of housing and services to individuals.	HHAP 2,3,4,5	State	City of Bakersfield	Kern Health Systems, City of Bakersfield, County of Kern, Bakersfield-Kern Regional Homeless Collaborative	6/30/2026	People served, assessing the data, identifying gaps and disparities and implementing process improvements.
Funding the Coordinated Entry System (CES) which provides a single point of intake for individuals accessing homeless services, and helps streamline the delivery of services and resources to homeless individuals and those at-risk of	HHAP 1	State	City of Bakersfield	Community Action Partnership	9/30/2022	People connected to services, administering surveys to clients and assessing feedback to improve the homeless response system.

homelessness within the City of Bakersfield.

Street outreach team designated to encampment sites	ERF-2-R	State	BKRHC	Flood Ministries	12/31/2026	Number of people connected to services, number of people served, and number of people placed into housing.
Street Psychiatry	MHSA Innovation	State	Kern County Behavioral Health and Recovery Services	Kern Medical Bakersfield Police Department	12/31/2026	No. of People Served; No. of Successful Referrals
Safe Camping Program	ARPA	Federal	County of Kern	Community Action Partnership of Kern	12/31/2026	No. of Clients Served; No. of Clients into Permanent Housing; No. of Clients transition to other shelter
Creating outreach opportunities in rural Kern County	MHSA	State	Kern Behavioral Health and Recovery Services	Flood Ministries	12/31/2026	People served

### SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
White AND Hispanic/Latino	16

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Multi-	ERF-2-R	State	BKRHC	Flood	12/31/2026	People

disciplinary street outreach team to assist with healthcare and behavioral health at the encampment sites.				Ministries  Clinica Sierra Vista		connected to services, people served, length of homeless and number of people placed into housing
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Identified 3 high priority encampments sites and designated a Street Outreach Team to provide services and connect them to permanent housing.	ERF-2-R	State	BKRHC	Flood Ministries	12/31/2026	People connected to services, length of time homeless, people placed in housing, assess client demographics and assess number of people who transitioned to interim housing.
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Street Outreach programs are funded to expand outreach services and assess the geographic locations and outreach needs of BIPOC communities. There is a focus on hiring outreach providers to create a diverse workforce and provide multilingual language services, with cultural familiarities and lived experience similar to that of the communities being served.	Public Safety Vital Service – General Fund	Local	City of Bakersfield	Flood Ministries	6/30/2024	People Served, People Connected to Services
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## Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

*Guidance:*

*Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
<p>Demographic surveys were administered during the application process of the ERF Proposal to identify the demographics of the population that will be served at the encampment sites. As a result, of the survey findings. Diverse outreach staff were hired to provide service delivery to encampment residents. Service providers are ensuring there are equitable improvements from the feedback received by hiring bilingual, BIPOC community members and lived experience staff.</p>	<p>Bakersfield Kern Regional Homeless Collaborative</p>	<p>Community Action Partnership of Kern  Flood Ministries  City of Bakersfield  County of Kern</p>
<p>Unsheltered homeless persons living in the encampment sites are given low barrier interim shelters options while they are waiting to be matched to permanent housing. As an equitable option of meeting people where they are, 3 local shelters designated a 25-bed set aside to give the unsheltered homeless persons an option of where they can be temporarily housed and receive the same services and resources for housing.</p>	<p>Bakersfield Kern Regional Homeless Collaborative</p>	<p>M Street Navigation  Brundage Lane Navigation Center  The Mission at Kern County  City of Bakersfield  County of Kern</p>
<p>Service providers engage every individual with dignity and respect. All staff are currently being trained on Diversity, Equity and Inclusion and to use a human centered approach through trauma informed care, racial and gender equity, cultural and gender biases tools through the CoC University.</p>	<p>Bakersfield Kern Regional Homeless Collaborative</p>	<p>Housing Authority of the County of Kern  Community Action Partnership of Kern  Flood Ministries  City of Bakersfield  County of Kern</p>
<p>A racial equity working group within the CoC was established to analyze client data and determine where inequities lie. The working group uses the National Alliance to End Homelessness Racial Equality Network Action Steps to assess and improve its racial equitability. The City, County and CoC are active members of the working group which regularly reports to the CoC Governing Board. The Racial Equity Working Group invites attendees of various backgrounds to participate including persons with lived experience of homelessness.</p>	<p>Bakersfield Kern Regional Homeless Collaborative</p>	<p>The Mission at Kern County  California Veterans Assistance Foundation  Community Action Partnership of Kern  City of Bakersfield  County of Kern</p>

## Key Actions the Region Will Take to Ensure Racial and Gender

## Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Bakersfield Kern Regional Homeless Collaborative (BKRHC) is establishing additional quality by name list and case conferencing to identify every individual and demographics to ensure there is equity for every person who is experiencing homelessness.	Bakersfield Kern Regional Homeless Collaborative	Community Action Partnership of Kern (CES lead agency)  Kern Health Systems (HMIS lead agency)  City of Bakersfield  County of Kern
BKRHC is working in collaboration with Kern County, the City of Bakersfield, and Community Action Partnership of Kern (CAPK) who manages the Coordinated Entry System to ensure all demographics are identified to capture racial and gender disparities in the homeless system.	Bakersfield Kern Regional Homeless Collaborative	Community Action Partnership of Kern  City of Bakersfield  County of Kern
BKRHC is working in collaboration with Kern County, the City of Bakersfield, and the Housing Authority County of Kern (HACK) to ensure everyone has permanent housing placement. HACK abides by the fair housing act to provide an equitable housing opportunity to any applicant.	Bakersfield Kern Regional Homeless Collaborative	Housing Authority of the County of Kern  City of Bakersfield  County of Kern

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Service providers will input data in HMIS for all participants who are being served in the various projects. Data will be evaluated quarterly to monitor trends to identify any racial and gender disparities.	Bakersfield Kern Regional Homeless Collaborative	Community Action Partnership of Kern  Kern Health Systems  Flood Ministries  The City of Bakersfield  County of Kern
Based upon the DEI, demographic surveys, communication access and lived experience feedback, project policies and procedures were implemented to be human centered and staff hired for the projects will be culturally sensitive, relate culturally, have lived experience and/or	Bakersfield Kern Regional Homeless Collaborative	Community Action Partnership of Kern  Flood Ministries  The City of Bakersfield

bilingual to avoid any language barriers.

County of Kern

Individuals and families experiencing homelessness receive a variety of housing resources. Housing resources vary between diversion, homeless prevention funds, housing vouchers, rapid-re housing and CalWorks Housing Support Program

Bakersfield Kern Regional Homeless Collaborative

Housing Authority of the County of Kern

Open Door Network

The City of Bakersfield

County of Kern

## Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
Ensure that House Rules do not cause a disparate impact on who receives lease violations and/or evictions	Bakersfield Kern Regional Homeless Collaborative	Housing Authority of the County of Kern City of Bakersfield County of Kern
Monitor referrals from CES for disparate impact on admissions to the property and advocate for policy change if inequities are identified.	Bakersfield Kern Regional Homeless Collaborative	Community Action Partnership of Kern City of Bakersfield County of Kern

**Is place-based encampment resolution occurring within the region?**

Yes

**The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.**

### Narrative for place-based encampment resolution

The CoC is working in collaboration with the City of Bakersfield, Flood Ministries, Community Action Partnership of Kern (CAPK) and the Housing Authority of the County of Kern (HACK) to prioritize the encampment resolution project (ERF-2-R). HACK has designated 70 units at 2 different housing sites for encampment residents to ensure they are prioritized and placed into permanent housing. CAPK is the organization that manages the Coordinated Entry System and they will be working in collaboration with Flood Ministries to create an encampment by name list and host a prioritized match call for the encampment residents to be matched to the designated permanent housing sites and leveraged housing vouchers.

Optional Upload: Evidence of Collaboration and/or Prioritization

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## Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
  - o Jails
  - o Prisons
  - o Hospitals:
  - o Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

*Guidance:*

*At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*If an institution is not present in a jurisdiction, type N/A.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
The BKRHC Discharge Planning	BKRHC	Kern County Department



Committee hosts monthly meetings with CoC homeless service providers, the Kern County Department of Corrections, and the Kern County Probation Department to provide homeless intervention resources for inmates transitioning from the institutions back into the community.

of Corrections  
 Kern County Probation Department  
 Kern County Jail  
 M Street Navigation Center  
 Brundage Lane Navigation Center  
 The Mission at Kern County  
 Community Action Partnership of Kern

The BKRHC, Kern County and the City of Bakersfield collaborate to provide low-barrier emergency shelters and navigation centers that accept people transitioning out of jails with a criminal history.

BKRHC  
 County of Kern  
 City of Bakersfield

M Street Navigation Center  
 Brundage Lane Navigation Center  
 The Mission at Kern County  
 Community Action Partnership of Kern

Facilitate a more organized system of communication and collaboration between jail exits and emergency shelters, navigation centers, and other housing and supportive service resources.

BKRHC

M Street Navigation Center  
 Brundage Lane Navigation Center  
 The Mission at Kern County  
 Community Action Partnership of Kern

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
The BKRHC Discharge Planning Committee collaborates with the Kern County Department of Corrections to provide probation officers and correctional staff homeless resources	BKRHC	Kern County Department of Corrections Kern County Probation Department

to assist inmates with accessing shelter beds before discharging from the institutions.

M Street Navigation Center

Brundage Lane Navigation Center

The Mission at Kern County

Community Action Partnership of Kern

The BKRHC, Kern County and the City of Bakersfield collaborate to provide low-barrier emergency shelters and navigation centers that accept people transitioning out of prisons with a criminal history.

BKRHC

M Street Navigation Center

Brundage Lane Navigation Center

The Mission at Kern County

Community Action Partnership of Kern

County of Kern

City of Bakersfield

Facilitate a more organized system of communication and collaboration between prison exits and emergency shelters, navigation centers, and other housing and supportive service resources.

BKRHC

M Street Navigation Center

Brundage Lane Navigation Center

The Mission at Kern County

Community Action Partnership of Kern

Build a stronger relationship with Community Interventions to help people with felonies discharging the prison system get into the housing continuum.

BKRHC

M Street Navigation Center

Brundage Lane Navigation Center

The Mission at Kern County

Community Action Partnership of Kern

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
The CoC hired a Homeless Health Care Coordinator (HHC) to collaborate with the hospitals to reduce the number of people experiencing homelessness upon exiting the hospitals. The HHC is an access point for the hospitals to refer people experiencing homelessness into the Coordinated Entry System to access shelter beds, resources, and permanent housing.	BKRHC	Dignity Health Adventist Health Kern Medical Kaiser Permanente Clinica Sierra Vista City of Bakersfield County of Kern
The Homeless and Healthcare Coordinator has created a singles by name list to track the housing status of single adults who are currently in the homeless system. This singles by name list is updated monthly to ensure there is progression towards each individual obtaining housing.	BKRHC	Dignity Health Adventist Health Kern Medical Kaiser Permanente City of Bakersfield County of Kern
The Healthcare and Homeless Coordinator collaborates with the local navigation centers and hospitals to reduce the number of unsheltered homeless individuals by linking them to medical respite beds at the Brundage Lane Navigation Center. This strategy places an unsheltered homeless person into a respite center after exiting the hospital, instead of referring them to a shelter bed or becoming unsheltered upon exit.	BKRHC	Open Door Network Kern County Network for Children Flood Ministries Housing Authority of the County of Kern City of Bakersfield County of Kern
The Healthcare and Homeless Coordinator manages a singles by name list and attends case conferencing meetings with other service providers to link individuals who exited from the hospitals to	BKRHC	M Street Navigation Center The Mission at Kern County

programs in the homeless response system. Programs that people are referred to are diversion, homeless prevention services, Cal Aim, shelter beds and/or permanent housing resources.

Brundage Lane  
Navigation Center

The Open Door Network

Community Action  
Partnership of Kern

Dignity Health

Adventist Health

Kern Medical

Kaiser Permanente

Clinica Sierra Vista

City of Bakersfield

County of Kern

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Kern Behavioral Health & Recovery Services (KBHRS)	Individuals who are unhoused and experiencing a mental health crisis are linked to Flood Ministries for housing resources and homeless support services.	BKRHC	Flood Ministries  Kern Behavioral Health Recovery Services
Kern County Superintendent of Schools (KCSOS) Kern County Network for Children (KCNC)	The Dream Center is an organization under KCSOS and KCNC that provides youth case management and connections to wrap-around supportive services as well as a day center for homeless, foster, and at-risk youth to access permanent housing resources, emergency shelter resources, life skills, food and clothing.	BKRHC	Dream Center  Kern County Superintendent Of Schools  Kern County Network for Children  City of Bakersfield
California Veterans	CVAF manages a non-congregate, scattered-site	BKRHC	Dream Center

Assistance Foundation (CVAF)	youth emergency shelter for homeless and foster youth to temporarily stay until they are matched to permanent housing.		California Veterans Assistance Foundation
Housing Authority of the County of Kern	The Housing Authority of the County of Kern manages a youth rental assistance program which provides short- to medium-term rental assistance and utility arrears for homeless and foster youth within the City of Bakersfield.	City of Bakersfield	Dream Center Housing Authority of the County of Kern
California Veterans Assistance Foundation (CVAF)	CVAF manages a permanent supportive housing case management program for veterans and families of veterans who are experiencing homelessness.	City of Bakersfield	California Veterans Assistance Foundation

## Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
  - o The Homekey Program,
  - o The No Place Like Home Program
  - o The Multifamily Housing Program
  - o The Housing for a Healthy California Program
  - o The Homeless Housing, Assistance, and Prevention Program
  - o Building Homes and Jobs Act
  - o The California Emergency Solutions Grants Program
  - o The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
  - o HOME Investment Partnerships Act

- Parolee or probation programs that are intended to prevent homelessness upon release.

**Guidance:**

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.*

*If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.*

*In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.*

*To add additional funding programs, click "Add Funding Program" at the bottom of the table.*

**Definitions:**

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

## Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	Housing Authority of the County of Kern	New Construction of PSH to be paired with ERF funds to provide 30 housing units for people enrolled in the ERF-2-R project.	\$8,376,946.00	\$8,376,946.00	2023-2026
The No Place Like Home Program	State	Housing	Permanent financing for construction of 84 units	\$5,550,000.00	\$5,550,000.00	2024-2025

Authority of the County of Kern of PSH – Pioneer Drive Apartments

The Multifamily Housing Program	N/A	N/A	N/A			N/A
The Housing for a Healthy California Program	N/A	N/A	N/A			N/A
The Homeless Housing, Assistance, and Prevention Program	State	BKRH C City of Bakersfield County of Kern	SB2 PLHA funds are used to operate Kern County's M Street Navigation Center, which is a 150 low barrier shelter. Over 300 clients have been housed since May 2020.	\$16,161,380.08	\$4,706,721.29	2023-2028
Building Homes and Jobs Act	State	City of Bakersfield	All funds are used to increase affordable housing in the City of Bakersfield. Access and availability of affordable housing is essential to ending homelessness.	\$5,046,260.00	\$4,421,260.00	2021-2025
The California Emergency Solutions Grants Program	State	County of Kern	Street Outreach, Emergency Shelter, and Rapid Re-Housing	\$291,056.00	\$114,000.00	2023-2025
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	N/A	N/A	N/A			N/A
HOME Investment Partnerships Act	Federal	County of Kern	Construct low-income rental apartments.	\$2,166,644.00	\$1,949,980.00	2023-2025
Parolee or probation programs that are intended to prevent homelessness upon release	State	County of Kern	Through AB109, probation funds sober living environments (SLEs) for those leaving incarceration without a place to live then assist with further access to permanent housing	\$8,400,000.00	\$8,000,004.00	2023-2025

Building Homes and Jobs Act	State	County of Kern	SB2 PLHA funds are used to operate Kern County's M Street Navigation Center, which is a 150 low barrier shelter. Over 300 clients have been housed since May 2020.	\$5,518,189.00	\$0.00	2021-2030
The California Emergency Solutions Grants Program	State	City of Bakersfield	Street Outreach, Emergency Shelter, Rapid Rehousing, Homeless Prevention. Funding from California ESG program helps provide additional street outreach and emergency shelter services to assist individuals and families experiencing street homelessness within the City of Bakersfield.	\$343,919.00	\$109,409.90	2022-2024
HOME Investment Partnerships Act	Federal	City of Bakersfield	All funds are used to increase affordable housing in the City of Bakersfield. Access and availability of affordable housing is essential to ending homelessness.	\$8,606,365.00	\$7,745,727.00	2023-2028
CARES Act Funding	Federal	City of Bakersfield	Homeless Prevention services funded by the CARES Act help prevent individuals and families from entering into homelessness by providing financial barrier assistance, landlord conflict mediation, workforce development, emergency food assistance and other services which help people retain their housing.	\$700,000.00	\$700,000.00	2022-2024
HOME-ARP	Federal	City of Bakersfield	HOME-ARP funding has been utilized for additional affordable housing construction, including wrap-around supportive services for	\$5,458,039.00	\$4,639,333.16	2021 - 2030



at-risk populations including seniors and veterans.

<b>Total \$ Available to prevent and end homelessness:</b>	<b>Total Prioritized for Permanent Housing Solutions:</b>
\$66,618,798.08	\$46,313,381.35

## Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
  - o CalWORKs
  - o CalFresh
  - o Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
  - o In-home supportive services;
  - o Adult protective services;
  - o Child welfare;
  - o Child care; and
  - o Medi-Cal benefits through Managed Care Plans

*Guidance:*

**All of the above benefit programs *must* be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.**

*To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.*

*Definitions:*

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs.** This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program.**
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

## Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	The Department of Human Service (DHS) is an active member of the CoC. All clients who are enrolled in the homeless system are assessed at the point of entry and linked to DHS if eligible for CalWORKs benefits. A DHS representative attends the monthly meeting and they are available via email or by phone to assist with troubleshooting or checking the status of clients application as long as there is a signed interagency consent.	BKRHC	Department of Human Services
CalFresh	The Department of Human Service (DHS) is an active member of the CoC. All clients are assessed at the point of entry and linked to DHS at the time of the intake if eligible for CalFresh benefits. A DHS representative attends the CoC Standing Committee Meetings where they connect with service providers to assist in troubleshooting	BKRHC	Department of Human Services

any issues, extra assistance is available with eligibility workers at DHS as long as a signed consent is completed.

<p>Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy</p>	<p>Service providers in the CoC assist individuals who are disabled and qualify for social security benefits with the enrollment process. If individuals are denied, they are referred to file an appeal and assist with obtaining benefits. Greater Bakersfield Legal Assistance assists case managers and their clients with filing the appeal. GBLA provides SSI/SSDI Outreach Access and Recovery (SOAR) training to all CoC members to assist them with learning how to apply for social security benefits for their clients who are homeless and disabled. GBLA and Flood Ministries collaborate in linking the homeless population to the Housing and Disability Act Program to assist unsheltered homeless individuals with a disability in obtaining housing, case management and social security benefits.</p>	<p>BKRHC</p>	<p>Greater Bakersfield Legal Assistance (GBLA) Flood Ministries</p>
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In-home supportive services

A representative from Aging and Adult Services actively attends the CoC Standing Committee Meetings. Homeless Service providers refer elderly people or people with identified disabilities needing extra support to Aging and Adult Services for supportive services

BKRHC

Adult and Aging Services

and linkage to begin the In-home Supportive Services.

Adult protective services	All service providers are mandated reporters and are required to report any suspected abuse or neglect to Aging and Adult Services. Reports are administered to the Adult Protective Services department via email, by phone or fax. A representative from Adult and Aging Services attends the CoC Standing Committees monthly to assist any service provider seeking further assistance.	BKRHC	Aging and Adult Service
Child welfare	The Department of Human Services is an active member of the CoC and they provide free mandated reporting training, updates of any guidance and programs that affect or benefit the children in the child welfare system. Child Protective Services (CPS) is ran by the DHS and they provide training to the CoC members annually through the CoC University.	BKRHC	Department of Human Services (DHS)
Child care	Community Action Partnership of Kern (CAPK) provides childcare services for homeless and low-income families in Kern County through their Head start programs. Those seeking childcare outside of the Head Start program, are referred to KCSOS Community Connection for Child Care, will pay for	BKRHC	Community Action Partnership of Kern (CAPK) Kern County Superintendent Of School (KCSOS) Community Connection for Child Care (CCCC)

childcare services for a daycare or family member to provide care for low to moderate income families whose parents are employed, enrolled in CalWorks or attending an adult education program. CAPK and KCSOS are active members of the CoC and assist service providers with linking qualifying families in the community and homeless system to the childcare programs.

Medi-Cal benefits through Managed Care Plans

Homeless service providers are collaborating with healthcare providing organizations to link indigent persons and families to healthcare insurance. Individuals and families that receive Medi-cal who are at risk of homelessness or have a homeless status are provided with case management, linkage to resources and housing assistance through the CalAIM Programs. BKRHC employs a Homeless Healthcare Coordinator who collaborates with the hospitals and clinics to link participants into the homeless system and referrals to healthcare providers for those who are homeless, indigent and seeking housing assistance.

BKRHC

Kern Health Systems (KHS) Health Net  
Kern Medical

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**Memorandum of Understanding (MOU)**

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

**Memorandum of Understanding (MOU)**

HHAP 5 Mou Fully Executed - City of Bakersfield, County of Kern, BKRHC.pdf

**Supporting Documentation (Optional)**

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**Application Process Certification:**

**By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:**

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

**Meeting Dates**

**Meeting Dates**

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12/11/2023

12/13/2023

12/18/2023

1/17/2024

1/22/2024

2/14/2024

2/27/2024

3/14/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

**Stakeholder engagement**

## Stakeholders

## Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process

People with lived experience of homelessness	The Lived Experience Advisory Board (LEAB) were emailed through BKRHC's distribution list and LEAB representative were informed at the Governing Board Meeting about the 3 scheduled stakeholder's meetings. Stakeholder's were directly contacted by phone about the stakeholders meetings as well.
Youth with lived experience of homelessness	The Youth Action Board (YAB) were emailed through BKRHC'S distribution list and YAB representatives were informed at the Governing Board Meeting about the 3 scheduled stakeholder's meetings. Stakeholder's were directly contacted by phone about the stakeholders meetings.
Persons of populations overrepresented in homelessness	The DEI Committee and service providers who service the overrepresented populations were informed via email and at the Governing Board Meeting about the 3 scheduled stakeholder's meetings. Stakeholder's were directly contacted by phone about the stakeholders meetings.
Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders	The CoC email distribution list with CoC and Non-CoC members were informed about the 3 scheduled stakeholder's meetings. All standing committees were informed and it was announced at the Governing Board Meeting. Stakeholder's were directly contacted by phone about the stakeholders meeting.
Homeless service and housing providers operating within the region	All homeless and housing service providers in the region were emailed and informed at all CoC standing committee meetings about the 3 scheduled stakeholder's meetings. Stakeholder's were directly contacted by phone about the stakeholders meetings as well.
Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region	The Medi-cal Managed Care Providers were emailed through the distribution list, CoC standing committees and Governing Board Meeting about the 3 scheduled stakeholder's meetings. Stakeholder's were directly contacted by phone about the stakeholders meetings as well.
Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness	Clinica Sierra Vista's street medicine service providers were emailed through BKRHC's distribution list and informed at the Governing Board Meeting about the 3 scheduled stakeholder's meetings. Stakeholder's were directly contacted by

phone about the stakeholders meeting.

**I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.**

Open

## Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
  - sustain existing investments towards long-term housing stability and supportive services and
  - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
  - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

*Guidance:*

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

***The youth set-aside must total at least 10% of all monies received.***



Administrative costs **may not exceed 7%** of all monies received.

**Up to 1%** of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

## Funding Plans from Administrative Entity/ies in Bakersfield/Kern County CoC Participating in this Application

### Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Bakersfield-Kern Regional Homeless Collaborative

### Funding Plan - Bakersfield-Kern Regional Homeless Collaborative

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing				
Prevention and Shelter Diversion	\$420,180.76		Shelter Diversion	The diversion funds have prevented an inflow of community members from entering the homeless system. Clients receive case management and one-time funding for financial diversion. The clients are assessed to prioritize and to ensure they

Delivery of  
Permanent Housing  
and Innovative  
Housing Solutions

\$1,400,602.54

Rental Assistance,  
Move In Kits,  
Removing Barriers

meet the  
qualifications  
for the program.  
Historical data  
show we were  
able to serve 80  
households.

HSC § 50236  
(1)(f)  
Problem-  
solving and  
diversion  
support  
programs that  
prevent people  
at risk of or  
recently  
experiencing  
homelessness  
from entering  
unsheltered or  
sheltered  
homelessness.

P&D: SPM(s)  
Impacted by the  
Funding  
Activity: 1A, 2,  
4, 5, 6

Rental  
assistance:  
Rapidly secure  
housing  
placements and  
increase exits  
to permanent  
housing. Clients  
are match using  
Vulnerability  
Index Service  
Prioritization  
Decision  
Assistance Tool  
(Vi-SPDAT)  
which will  
prioritize most  
the vulnerable  
population.

Move in Kits/Removing Barriers: Removes barriers that prevent homeless people from obtaining permanent housing to also include equity-based accessibility activities. Historical usage for permanent housing is 50%. Move in Kits assist with financial barriers that will prevent client from getting housed. (i.e. Security deposit, application fees, utility deposit, appliances and furniture).

Removing Barriers: The purpose of this assistance is to help homeless individuals overcome financial barriers that would prevent the individual from accessing homeless services and qualifying for housing and/or programs. (i.e. Vital documents, animal or pet

cost,  
Transportaion  
cost, and credit  
repair).

HSC §  
50236(1)(a)(b)(  
c):

The intent of  
round 5 is to  
sustain existing  
federal, state,  
and local  
investments  
towards  
long-term  
sustainability of  
housing and  
supportive  
services.

Applicants shall  
develop data-  
driven plans  
which fund the  
state's  
priorities.

Provided that  
before

proposing to  
use round 5  
resources to  
fund new  
interim housing  
solutions, the  
applicant first  
demonstrates  
that the region  
has dedicated  
sufficient  
resources from  
other sources  
to long-term  
permanent  
housing  
solutions,  
including capital  
and operating  
costs, allowable  
uses of round 5

<p>Operating Subsidies- Permanent Housing</p>	<p>\$252,108.46</p>	<p>Operations for PSH programs that support individuals with specialized needs</p>	<p>base program allocation funds.</p> <p>RRH: SPM(s) Impacted by the Funding Activity: 1B, 2, 4, 6</p> <p>RRH: Success Measurement Method(s): Number of People Placed into Housing, Evaluation of Length of Time Homeless.</p> <p>Provides operating funds to support permanent housing for individuals needing intensive care and specialized needs.</p> <p>HHAP-5 PSH Operating Subsidies will go to support permitting and constructions costs for the delivery of new permanent supportive housing units.</p> <p>Additionally, PSH Operating Subsidies will be used toward providing supportive wrap-around case management and</p>
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connections to resources for PSH clients.

HSC § 50236 (1)(d)(g): Operating subsidies in new and existing affordable or supportive housing units serving people experiencing homelessness, including programs such as Homekey, new or existing residential care facilities, funded by the Behavioral Health Continuum Infrastructure Program or the Community Care Expansion Program. Operating subsidies may include operating reserves. Services for people in permanent housing, so long as the services are trauma informed and practice harm reduction, to include intensive case management services, assertive community treatment

<p>Operating Subsidies-Interim Sheltering</p>	<p>\$280,120.51 \$280,120.51</p>	<p>Scattered site non- congregate low barrier emergency shelter for youth.</p>	<p>services, critical time intervention services, other tenancy support services, evidence-based employment services, coordinating mental health, substance use, and primary care treatment, or other evidence-based supportive services to increase housing retention.</p>	<p>PSH: SPM(s) Impacted by the Funding Activity: 1B, 3, 4, 5</p>	<p>PSH: Success Measurement Method(s): Number of Units Created, Number of People Diverted from Homelessness, Number of People Placed into Housing.</p>	<p>Provides scattered site emergency shelter for homeless youth with a linkage to permanent housing solution.</p>
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HHAP-5 funding will be applied toward operating expenses for veteran and youth-specific scattered site emergency shelters within the City of Bakersfield. Each of these emergency shelter sites offer intensive case management and wrap-around supportive services including on-site housing navigation and enrollment in welfare programs to help people transition out of street homelessness and emergency shelters into short, medium or long-term housing solutions.

HSC § 50236 (2)(c)(h)(e): Operating expenses in new or existing non congregate shelter sites and transitional housing for youth. Youth-focused services in transitional housing.



Services provided to people in interim housing, to include trauma-informed and evidence-based intensive case management services, housing navigation, connecting people to substance use or mental health treatment, public benefits advocacy, and other supportive services to promote stability and referral into permanent housing.

SPM(s)  
Impacted by the Funding Activity: 1A, 1B, 2, 4

Success Measurement Method(s):  
Number of People Served,  
Number of People Connected to Services,  
Evaluation of Length of Time Homeless,  
Evaluation of Length of Time to Be Connected to Services,

			Number of People Diverted from Homelessness, Number of People Placed into Housing.
Interim Sheltering			
Improvements to Existing Emergency Shelter			
Street Outreach			
Services Coordination			
Systems Support	\$224,096.40	Helps support and expand HMIS System	The funds support homeless service providers to capture data of those entering and exiting the homeless system.
		Support the expansion of the Coordinated Entry System	Providing support to expand the CES system to the metro and rural Kern.
			HSC § 50236 (3)(c) Systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system, particularly for vulnerable

HMIS	\$28,012.05	Helps support and expand HMIS System	<p>populations, including families and homeless youth.</p> <p>SPM(s) Impacted by the Funding Activity: 1A, 2, 4, 5, 6</p> <p>The funds support homeless service providers to capture data of those entering and exiting the homeless system.</p>
Administrative Costs	\$196,084.36	Address the needs to resolve	<p>HSC § 50236 (3)(C): Systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system, particularly for vulnerable populations, including families and homeless youth.</p> <p>HMIS SPM(s) Impacted by the Funding Activity: 1A, 2, 4, 5, 6</p> <p>The funds support the</p>

homelessness

staff, research and activities to address the needs and gaps identified in the system that causes homelessness.

HSC § 50236(e)  
An applicant shall not use more than 7 percent of a round 5 program allocation for administrative costs incurred by the city, county, continuum of care, or tribe to administer its program allocation. For purposes of this subdivision, "administrative costs" does not include staff or other costs directly related to implementing activities funded by the program allocation.

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**Total HHAP-5  
Dollars Budgeted:  
\$2,801,205.08**

**Total HHAP-5  
Youth Set-Aside  
Dollars Budgeted:  
\$280,120.51**

**Youth Set-Aside Minimum  
\$280,120.51**

**HMIS Maximum  
\$28,012.05**

**Administrative Maximum  
\$196,084.36**

**Does this budget propose to support any new interim housing solutions outside of the youth set-aside?**

No

**Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?**

No

## **Administrative Entity 2**

**Which Administrative Entity is submitting the below budget?**

City of Bakersfield

## **Funding Plan - City of Bakersfield**

<b>Eligible Use Category</b>	<b>HHAP-5 Dollars Budgeted</b>	<b>If applicable, Dollars budgeted for the Youth Set-Aside</b>	<b>Activities These Funds will Support</b>	<b>How are these Activities Aligned with the State's Priorities?</b>
Rapid Rehousing	\$567,823.66	\$567,823.66	Youth Rapid Rehousing	The HHAP-funded youth rapid rehousing program will continue to provide security deposits, rental assistance, utility arrears, and wrap-around supportive case management for approximately 80 homeless and at-risk transitional-age youth within the City of Bakersfield. Youth participating in this program will be prioritized for services using the Service Prioritization Decision Assistance Tool (VI-SPDAT).

			<p>HHAP-funded youth rapid rehousing programs help prevent and divert homeless youth from emergency shelter settings by providing case management combined with permanent supportive housing solutions.</p> <p>SPM(s) Impacted by the Funding Activity: 1B, 2, 4, 6</p> <p>HSC § 50236(c)(1)(E): Homelessness prevention through rental assistance, rapid rehousing, and other programs.</p> <p>Success Measurement Method(s): Number of People Placed into Housing, Evaluation of Length of Time Homeless.</p>
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Prevention and Shelter Diversion

<p>Delivery of Permanent Housing and Innovative Housing Solutions</p>	<p>\$2,342,589.25</p>	<p>New Permanent Supportive Housing Construction</p>	<p>HHAP-5 funding will directly support the development of new permanent</p>
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supportive housing construction, adding additional units to the City of Bakersfield's low-income and affordable housing inventory. These HHAP-funded permanent supportive housing units are a critical step of the housing needs continuum to divert and prevent individuals and families from emergency shelter environments. May of the City's HHAP-funded permanent supportive housing projects coordinate with other supportive services programs including case management, enrollment in welfare programs and mental health care resources.

SPM(s)  
Impacted by the Funding  
Activity: 1B, 3, 4, 5

			<p>HSC § 50236(c)(1)(H): Capital for permanent housing that serves people experiencing homelessness, including conversion of underutilized buildings or existing interim or transitional housing into permanent housing.</p> <p>Success Measurement Method(s): Number of Units Created, Number of People Diverted from Homelessness, Number of People Placed into Housing.</p>
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Operating Subsidies-Permanent Housing

<p>Operating Subsidies-Interim Sheltering</p>	<p>\$700,000.00</p>	<p>Shelter Operations</p>	<p>HHAP-1 funding was utilized to expand two emergency shelters within the City of Bakersfield with 40 beds each. for a total of 80 new shelter beds). HHAP-3 funding is being utilized to provide 100 additional beds at a local Family</p>
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Congregate Shelter. HHAP-5 funding will be applied toward continued operating expenses for these 40-bed expansions at the two existing congregate shelter sites. Each of these emergency shelter sites offer intensive case management and wrap-around supportive services including on-site mental health services, housing navigation and enrollment in welfare programs to help people transition out of street homelessness and emergency shelters into short, medium or long-term housing solutions. HHAP-5 Interim Shelter Operating Subsidies will be utilized to expand these two City emergency shelters and provide continued supportive

services and case management for emergency shelter clients occupying the 80 HHAP-funded shelter beds (2 shelters at 40 beds each).

SPM(s)  
Impacted by the Funding  
Activity: 1A, 1B, 2, 4

HSC §  
50236(c)(2)(B):  
Operating expenses in existing congregate shelter sites.

Success Measurement Method(s):  
Number of People Served,  
Number of People Connected to Services,  
Evaluation of Length of Time Homeless,  
Evaluation of Length of Time to Be Connected to Services,  
Number of People Diverted from Homelessness,  
Number of People Placed into Housing.

Interim Sheltering

Improvements to Existing Emergency Shelter

Street Outreach

\$300,000.00

Street Outreach

Street outreach teams deliver assistance and facilitate connections to emergency shelters, housing vouchers, homeless services, and other community resources for citizens experiencing homelessness within the City of Bakersfield. HHAP-5 will provide continued funding for two street outreach teams (with approximately 2-4 outreach workers on each street outreach team) that play a critical role in helping people transition out of street homelessness and into emergency shelters and permanent housing solutions. The City's HHAP-funded street outreach teams are a necessary component to building trust with service-

resistance  
individuals, and  
referring clients  
to the two local  
City emergency  
shelters.

HHAP-funded  
street outreach  
teams also play  
a major role in  
connecting  
street-homeless  
individuals to  
services that  
support their  
transition into  
permanent  
housing,  
including  
obtaining vital  
documents, and  
enrollment in  
Medi-Cal, WIC,  
and other  
supportive  
social services.  
Additionally,  
HHAP-funded  
street outreach  
teams are  
proactive in  
organizing and  
facilitating  
street medicine  
events for  
individuals  
living in the  
streets and  
encampments.

SPM(s)  
Impacted by the  
Funding  
Activity: 1A, 1B,  
2, 3, 6

HSC §  
50236(c)(3)(A):  
Services for  
people  
experiencing  
unsheltered  
homelessness,

including street outreach... This includes evidence-based engagement services, intensive case management services, assertive community treatment, housing navigation, harm reduction services, coordination with street-based health care services, and hygiene services for people living in encampments and unsheltered individuals.

Success Measurement Method(s): Number of People Served, Number of People Connected to Services, Evaluation of Length of Time Homeless, Evaluation of Length of Time to Be Connected to Services, Number of People Diverted from Homelessness, Number of People Placed into Housing.

Services  
Coordination

\$1,200,000.00

Mental  
Health/Therapists in  
Interim Shelters

The shelter-based mental health services program places licensed therapists within four local emergency congregate shelters who will each provide direct mental health services to individuals with acute mental illness who are experiencing homelessness within these shelters. This shelter-based mental health program is a critical resource for transferring high-acuity individuals in need of wrap-around supportive services out of emergency shelters and into permanent housing solutions.

SPM(s)  
Impacted by the  
Funding  
Activity: 1A, 1B,  
4, 5, 6

HSC §  
50236(c)(3)(B):  
Services  
coordination,  
which may  
include access  
to workforce,  
education, and  
training

			<p>programs, or other services needed to promote housing stability in supportive housing.</p> <p>Success Measurement Method(s): Number of People Served, Number of People Connected to Services.</p>
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Systems Support

\$170,347.10

HMIS

HHAP-5 systems support funding will go toward Homeless Management Information System (HMIS) lead agency administrative staff as well as HMIS training and licenses for homeless service providers within the City of Bakersfield. The HMIS lead agency will provide technical assistance and monitor both data quality and data entry within HMIS to ensure that all State-funded service providers are entering specific data elements related to

individuals and families into HMIS pursuant to AB 977 (2021).

SPM(s)  
Impacted by the Funding  
Activity: 1A, 2, 4, 5, 6

HSC § 50236(c)(3)(C):  
Systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system, particularly for vulnerable populations, including families and homeless youth.

Success Measurement Method(s):  
Number of People Served,  
Number of People Connected to Services,  
Evaluation of Length of Time Homeless,  
Evaluation of Length of Time to Be Connected to Services,  
Number of People Diverted



from Homelessness, Number of People Placed into Housing.

HMIS

Administrative Costs

\$397,476.55

HHAP Program Admin.

HSC § 50236(e): An applicant shall not use more than 7 percent of a round 5 program allocation for administrative costs incurred by the city, county, continuum of care, or tribe to administer its program allocation. For purposes of this subdivision, "administrative costs" does not include staff or other costs directly related to implementing activities funded by the program allocation.

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**Total HHAP-5 Dollars Budgeted: \$5,678,236.56**

**Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$567,823.66**

**Youth Set-Aside Minimum**  
\$567,823.66

**HMIS Maximum**  
\$56,782.37

**Administrative Maximum**  
\$397,476.56

**Does this budget propose to support any new interim housing solutions outside of the youth set-aside?**

No

**Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?**

No

### **Administrative Entity 3**

**Which Administrative Entity is submitting the below budget?**

County of Kern

### **Funding Plan - County of Kern**

<b>Eligible Use Category</b>	<b>HHAP-5 Dollars Budgeted</b>	<b>If applicable, Dollars budgeted for the Youth Set-Aside</b>	<b>Activities These Funds will Support</b>	<b>How are these Activities Aligned with the State's Priorities?</b>
Rapid Rehousing	\$837,508.13	\$268,750.81	Youth Rapid Rehousing/ Rapid Rehousing	The HHAP-funded youth rapid rehousing program will continue to provide security deposits, rental assistance, utility arrears, and wrap-around supportive case management for approximately 20 homeless and at-risk transitional-age youth within the County of Kern. Youth participating in this program will be prioritized for services using the Service Prioritization Decision Assistance Tool (VI-SPDAT). HHAP-funded youth rapid rehousing programs help

prevent and divert homeless youth from emergency shelter settings by providing case management combined with permanent supportive housing solutions.

Other RRH funds will be utilized to focus specifically on clients at M Street Navigation Center and Hope on Hart Tiny Homes Village focusing on those working toward exiting emergency shelter to permanent shelter.

SPM(s)  
Impacted by the Funding Activity: 1B, 2, 3, 4, 6

HSC § 50236(c)(1)(E): Homelessness prevention through rental assistance, rapid rehousing, and other programs.

Success Measurement Method(s):  
Number of

Prevention and Shelter Diversion	\$500,000.00	PSH Acquisition	People Placed into Housing, Evaluation of Length of Time Homeless.
Delivery of Permanent Housing and Innovative Housing Solutions	\$500,000.00	PSH Acquisition	New permanent supportive housing construction will add additional units to the County of Kern's low-income and affordable housing inventory. These funds will be in addition to Permanent Housing funds allocated under HHAP4.
			SPM(s) Impacted by the Funding Activity: 1B, 3, 4, 5
			HSC § 50236(c)(1)(H): Capital for permanent housing that serves people experiencing homelessness, including conversion of underutilized buildings or existing interim or transitional housing into permanent housing.
Operating	\$500,000.00	PSH Operating	These funds

Subsidies-  
Permanent Housing

Subsidies

will support new capital permanent supportive housing project by providing operating subsidies. This may be for capital project funding under HHAP4 and/or through BCHIP collaboration. County is working with Behavioral Health to determine the funding level.

SPM(s)  
Impacted by the Funding Activity: 3, 4, 5, 6

HSC § 50236(c)(1)(D): Operating subsidies in new and existing affordable or supportive housing units serving people experiencing homelessness, including programs such as Homekey, new or existing residential care facilities, funded by the Behavioral Health Continuum Infrastructure Program or the Community Care Expansion

Operating Subsidies-Interim Sheltering	\$750,000.00	Targeted Rural Outreach Pilot	Program. Operating subsidies may include operating reserves.
Interim Sheltering			
Improvements to Existing Emergency Shelter			
Street Outreach	\$750,000.00	Targeted Rural Outreach Pilot	Street outreach teams deliver targeted, speedy, and direct assistance and facilitate connections to emergency shelters, housing vouchers, homeless services, and other community resources for citizens experiencing homelessness within the County of Kern. Using PIT Count map data to focus on rural places in the County where assistance is needed most.
			SPM(s) Impacted by the Funding Activity: 1A, 1B, 2, 3, 6

HSC § 50236(c)(3)(A): Services for people experiencing unsheltered homelessness, including street outreach... This includes evidence-based engagement services, intensive case management services, assertive community treatment, housing navigation, harm reduction services, coordination with street-based health care services, and hygiene services for people living in encampments and unsheltered individuals.

Services  
Coordination

Systems Support

\$100,000.00

HMIS

HHAP-5 systems support funding will go toward Homeless Management Information System (HMIS) lead agency administrative staff as well as HMIS training and licenses for homeless service

providers within the County of Kern. The HMIS lead agency will provide technical assistance and monitor both data quality and data entry within HMIS to ensure that all State-funded service providers are entering specific data elements related to individuals and families into HMIS pursuant to AB 977 (2021).

SPM(s)  
Impacted by the Funding Activity: 1A, 2, 4, 5, 6

HSC § 50236(c)(3)(C):  
Systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system, particularly for vulnerable populations, including families and homeless youth.



HMIS

Administrative  
Costs

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<b>Total HHAP-5 Dollars Budgeted: \$2,687,508.13</b>	<b>Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$268,750.81</b>
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**Youth Set-Aside Minimum**  
\$268,750.81

**HMIS Maximum**  
\$26,875.08

**Administrative Maximum**  
\$188,125.57

**Does this budget propose to support any new interim housing solutions outside of the youth set-aside?**  
No

**Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?**  
No

## Certification

### Participating Eligible Applicant 1

**Participating Eligible Applicant**  
Bakersfield-Kern Regional Homeless Collaborative

**Certification Bakersfield-Kern Regional Homeless Collaborative**  
On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

**Name**  
Destiny Reveles

**Phone**  
(661) 526-0111

**Email**  
destiny.reveles@bkrhc.org

### Participating Eligible Applicant 2

**Participating Eligible Applicant**  
City of Bakersfield

**Certification City of Bakersfield**  
On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

**Name**

Jessica Golden

**Phone**

(661) 852-7029

**Email**

jgolden@bakersfieldcity.us

**Participating Eligible Applicant 3****Participating Eligible Applicant**

County of Kern

**Certification County of Kern**

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

**Name**

Amanda Ruiz

**Phone**

(661) 868-3171

**Email**

ruizam@kerncounty.com

AGREEMENT NO. 2024-036

**MEMORANDUM OF UNDERSTANDING  
FOR THE HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM  
ROUND 5 (HHAP-5) REGIONALLY COORDINATED ACTION PLAN**

This **MEMORANDUM OF UNDERSTANDING** ("MOU") is made and entered into on FEB 14 2024 by and between the **CITY OF BAKERSFIELD**, a municipal corporation, ("CITY" herein), **COUNTY OF KERN** ("COUNTY" herein), and the **BAKERSFIELD KERN REGIONAL HOMELESS COLLABORATIVE** ("BKRHC" herein) each a "Party" and collectively referred to herein as the "Parties."

**WHEREAS**, the Regionally Coordinated Homeless Housing, Assistance and Prevention (HHAP) Program Round 5 (HHAP-5) was signed into law by Governor Gavin Newsom on July 10, 2023; and

**WHEREAS**, HHAP-5 is a \$1 billion grant program authorized by Section 17 of AB 129 (Chapter 40, Statutes of 2023; Health & Safety Code (HSC) § 50230, et seq.) where \$760 million of the \$1 billion appropriated was made available to eligible cities, counties, and continuums of care (CoCs) as the HHAP-5 base allocations; and

**WHEREAS**, HHAP-5 is established for the purpose of organizing and deploying the full array of homelessness programs and resources comprehensively and effectively, and to sustain existing federal, state, and local investments towards long-term sustainability of housing and supportive services; and

**WHEREAS**, the State of California's California Interagency Council on Homelessness (Cal ICH) issued a Notice of Funding Availability (**Exhibit "A"**) for the HHAP-5 Grant on September 29, 2023; and

**WHEREAS**, Per HSC sections 50233(a) and 50235(c)(1), eligible applicants must apply as part of a region and be a signatory to a Regionally Coordinated Homelessness Action Plan to be approved by Cal ICH; and

**WHEREAS**, eligible applicants include eligible cities, counties, and CoCs in California; and

**WHEREAS**, BKRHC is designated as the regional CoC for Kern County; and

**WHEREAS**, the Regionally Coordinated Homelessness Action Plan shall lay out a strategic approach to address homelessness within the region emphasizing collaborative efforts among participating applicants, and shall include the key elements and follow the specified process outlined in HSC section 50233(c); and

**WHEREAS**, a Memorandum of Understanding (MOU) must be submitted along with the application and be signed by each participating applicant committing to participate in and comply with the Regionally Coordinated Homelessness Action Plan; and

**WHEREAS**, the County, City, and BKRHC desire to submit a joint application to Cal ICH on or before March 27, 2024, for HHAP-5 to support regional coordination and expand or develop local capacity to address immediate homelessness challenges.

**NOW, THEREFORE**, the undersigned Parties agree as follows:

1. **PURPOSE.** The purpose of this MOU is to establish the framework through which the Parties will collaborate on the Regionally Coordinated Homeless Housing, Assistance and Prevention Round 5 (HHAP-5) Program and to articulate the specific objectives of the partnership, as well as the roles and responsibilities of each Party to accomplish those objectives.
2. **OBJECTIVES.** The objectives of this MOU are as follows:
  - 2.1. To allow the Parties to engage in discussion, collaborate and identify activities of mutual interest on the HHAP-5 Program and Regionally Coordinated Homelessness Action Plan.
  - 2.2. Where appropriate and as mutually agreed upon by City, County and the BKRHC, to jointly apply for the HHAP-5 Program through Cal ICH.
3. **ROLES AND RESPONSIBILITIES OF THE PARTIES.**
  - 3.1. This MOU commits each Party to uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
  - 3.2. BKRHC will act as the administrative entity and facilitate the joint application for the HHAP-5 Program, though it is understood that the application is a collaborative effort and for the mutual benefit of the region. As the administrative entity, BKRHC will ensure that all

application objectives are met and within the scope of any state and regional requirements.

**3.3.** Each Party will be responsible for their own awarded funding amounts.

**3.4.** The CITY, COUNTY and BKRHC commit to the following:

**3.4.1.** Parties will work collaboratively on strategies to address outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness within the region.

**3.4.2.** Parties will participate in the evaluation and improvement for the homeless system of care regional system performance measures to determine program effectiveness and future funding priorities. This will be done through coordination with the Homeless Management Information System lead, homeless service providers, BKRHC committees and/or the BKRHC Executive and Governing Boards.

**3.4.3.** Parties will collaborate on the evaluation of racial and gender equity data within the regional homeless system to review and affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness. Outcomes will be reported to the BKRHC committees and/or the BKRHC Executive and Governing Boards and to Cal ICH through annual HHAP reporting.

**3.4.4.** Parties will collaborate with community partners to reduce homelessness among individuals exiting institutional settings, including but not limited to jails, prisons, hospitals, foster care, behavioral health facilities, and any other institutions as applicable in the region. This will be done through BKRHC committees and/or the BKRHC Executive and Governing Boards

**3.4.5.** Parties will work together through regular meetings to evaluate program funding needs and strategic utilization of local, state, and federal funding programs to end homelessness through a regional approach.

**3.4.6.** Parties will work collaboratively to ensure service providers are connecting individuals to wrap-around services from all eligible federal, state and local benefit programs.

**4. ASSURANCES.**

**4.1.** Each Party hereby assures and represents that it:

**4.1.1.** Has all requisite power and authority to execute this MOU;

**4.1.2.** Is committed to working collaboratively to meet the responsibilities specified in this MOU in order to improve the likelihood of the regional HHAP-5 program's success;

**4.1.3.** Will comply with all the terms of the HHAP-5 program and all applicable federal and state laws and regulations.

**5. SEPARATE AGREEMENT WITH THE STATE.** Each party will enter under a separate agreement with the State of California's Cal ICH Council for their respective HHAP-5 grants and be responsible for administering all funds under their grant agreement with the state.

**6. FUNDING.** This MOU does not anticipate any present exchange of monies between the Parties or guarantee any funding.

**7. TERM.** The term of the MOU shall commence on March 27, 2024, and end October 1, 2028, unless terminated earlier by the mutual consent of the Parties upon 60 days written notice. Notwithstanding any other provision of this MOU, if the Parties do not receive sufficient funds to fund this MOU or if funds are not appropriated, the Parties may immediately terminate the MOU upon written notice.

**8. AMENDING THE MOU.** This MOU and any exhibits hereto may only be amended by a subsequent writing, approved and signed by all Parties.

**9. HOLD HARMLESS.** Each Party agrees that it will be responsible for its own acts and the results thereof and shall not be responsible for the acts of the other Parties and results thereof. Each Party therefore agrees that it will assume all risk and liability to itself, its agents or employees for any injury to persons or property resulting in any manner from the conduct of its own operations and the operations of its agents or employees, under this MOU, and for any loss, cost or damage caused thereby during the performance of this MOU. Each Party shall be self-insured or maintain a policy or policies of insurance sufficient in an amount to cover any and all claims arising out of or resulting

from its acts of its agents and employees in performance of this MOU.

**IN WITNESS WHEREOF**, the parties hereto have caused this MOU to be executed as of the date first written above.

APPROVED AS TO CONTENT:  
**CITY OF BAKERSFIELD**

By:   
**KAREN GOH**  
Mayor

APPROVED AS TO CONTENT:  
**COUNTY OF KERN**

By:  FEB 27 2024  
**DAVID COUCH**  
Chairman, Board of Supervisors


**CITY MANAGER'S OFFICE**

By:   
**CHRISTIAN CLEGG**  
City Manager

**COUNTY ADMINISTRATIVE OFFICE**

By:   
**JAMES L. ZERVIS**  
Chief Administrative Officer

APPROVED AS TO FORM:  
**VIRGINIA GENNARO**  
City Attorney

By:   
**JOSHUA H. RUDNICK**  
Deputy City Attorney

APPROVED AS TO FORM:  
**OFFICE OF COUNTY COUNSEL**

By:   
Deputy County Counsel

COUNTERSIGNED:

By:   
**RANDY MCKEEGAN**  
City Finance Director

APPROVED AS TO CONTENT:  
**BAKERSFIELD-KERN REGIONAL  
HOMELESS COLLABORATIVE**

By:   
**RICK RAMOS**  
Executive Director

Attachment:  
Exhibit "A" – HHAP-5 Notice of Funding Availability