



# California Interagency Council on Homelessness

## HHAP Round 5 Application

### Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

#### **Please select the Continuum of Care region**

San Bernardino City & County CoC

#### *Application Participation Guidance:*

*Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.*

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
  - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

**Contracting Guidance:**

*Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.*

*The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.*

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

## **San Bernardino City & County CoC Region**

### **San Bernardino City & County CoC**

**CA-609 Participation**

Is participating in this single collaborative application with the regional partner(s) listed.

**CA-609 Contracting**

Identify another participating eligible applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation

**CA-609 Designated Administrative Entity**

San Bernardino County

**Contact Title**

Chief of Homeless Services

**Name**

Marcus Dillard

**Email**  
Marcus.Dillard@hss.sbcounty.gov

**Phone**  
(909) 501-0610

## San Bernardino County

### San Bernardino County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

### San Bernardino County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region

### Contact Title

Director of Community Housing and Development Department

### Name

Carrie Harmon

### Email

Carrie.Harmon@cdh.sbcounty.gov

### Phone

(909) 382-3983

### Number of Contracts

1

## Part 2. Regionally Coordinated Homelessness Action Plan

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### Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
  - o Outreach and site coordination;
  - o Siting and use of available land;
  - o Development of interim and permanent housing options; and
  - o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

Each Eligible Applicant must identify and describe their role in the region for **each** table.

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

## Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
Continuum of Care (CoC)	<p>Several CoC homeless provider agencies have also engaged regularly in street outreach activities. Providers conduct routine mobile outreach and client service engagement for homeless individuals and families who are unsheltered. These teams focus on targeted homeless populations, but also provide services to the hardest to reach or service resistant individuals, commonly those with severe service needs. The CoC seeks to:</p> <ul style="list-style-type: none"><li>• Develop workshop that trains agencies and providers on how to request and utilize funding, provide services, and ensure accurate data entry.</li><li>• Provide resource info, cards, and other marketing materials while doing outreach.</li><li>• Follow up with CBOs to ensure they provided care/services.</li></ul>
San Bernardino County	<p>The County employs several outreach approaches. The County's Sheriff's Department has implemented the Homeless Outreach Proactive Enforcement (HOPE) Team. The HOPE Team is the County's main pro-active approach intended to ultimately reduce calls for service and other resources currently required to deal with the homeless population. A community, client-based philosophy will be used to link the homeless population with resources and service providers throughout the county. The objective is to stop the revolving door of arrest, incarceration, and then release regarding homeless related crimes to stabilize individuals with severe service needs. The County also has the Mental Health Services Act (MHSA) Innovative Remote Onsite Assistance Delivery (InnROADs) program which provides a multi-disciplinary approach to homeless outreach. In addition, the County provides funding for the Social Work Action Group to provide outreach services in the county district with the largest homeless population according to the Point-In-Time County. Aside from these teams, the County seeks to explore:</p> <ul style="list-style-type: none"><li>• Developing a county directory/guide specific for homeless services to assist with linking client to correct providers for services sort of "Homeless Services Yellow Pages."</li><li>• Developing policy that guides departments and agencies to walk clients through processes instead of just providing referrals.</li><li>• Developing Information Center for obtaining and retaining services.</li></ul>

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

**Regional Coordination Narrative - Outreach & Site Coordination**

The CoC and the County are committed to systematically addressing homelessness and access to services sought out by individuals with severe service needs who are homeless due to their mental illness, substance use disorder, disability, and other critical barriers.

The Collaborative Applicant of the CoC, the Office of Homeless (OHS) has launched projects to improve, expand, enhance, and augment the local homeless response system with the goal of maximizing and expediting the number of unsheltered individuals assisted out of homelessness. OHS is in the process of developing a Coordinated Outreach Resources and Engagement (CORE) Program consisting of street outreach and engagement teams that would meet frequently to ensure street outreach and engagement is nimble enough to regularly engage homeless individuals in a timely manner by appropriate street outreach teams. The following actions will be implemented through this approach:

- SBC/OHS collaborates with other agencies (i.e., The HOPE Team) to develop/update a resource guide.
- OHS will start the CoC meetings in March (Two mtgs per yr) to streamline communication between County and CoC, discussing:
  - o Funding available from the Inland Empire Health Plan (IEHP), but no projects or needs mentioned to utilize funding.
  - o Community based organizations (CBOs) have been attempting to share their needs and funding needed.
- Walking through services/warm hand-offs.
- Restructure CoCs and market services, resources, and options, educate and provide awareness of the agencies (i.e., the San Bernardino County Interagency Council on Homelessness (ICH), CoC, the Homeless Provider Network (HPN), etc.) involved.
- Mixed use of housing, low income, and high-income housing.
- Bring education and awareness to County structure, support outreach teams with additional development countywide, have universal case management.

**Land Use & Development**

Participating Jurisdictions	Roles & Responsibilities
CoC	Non-Profit Developers, Faith Based Organizations, Cities-fr zoning, Social Services Depts., and cities, provide training to the providers at their locations, identify available land and viability of the property, gather CBO information, support social aspect of people management providing SBC with information needed to work with cities and assist with development of policy, collaborate with other agencies to provide a “graduate type” of program.
San Bernardino County	Fire Department, Public Works, Sheriff, Community Development and Housing (CDH), the Office of Homeless Services (OHS), the County Administrative Office (CAO), the Board of Supervisors (BOS), Real Estate Services, Workforce Department streamline building processes, identify developers of the land, work with clients and cities to establish multiple ways to house clients, collaborate with cities to determine which cities should participate in developing permanent supportive housing (PSH), have

masterclasses.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

### **Regional Coordination Narrative - Land Use & Development**

For effective land use planning and affordable housing development, the essential ingredient is collaboration between intrinsic jurisdictions, in this case the County and the CoC. Land use development varies based on the scope of the project. The region understands land use planning is a vital part of the development process, where jurisdictions can jointly develop realistic plans to assist in appropriate land use development. These actions will incorporate coordination between contractors, regulatory agencies, utilities, and other entities. Some of the efforts, aside from zoning laws will include:

- Streamline process for land use.
- Training for churches.
- Hotel/motel conversion.
- Wellness Center by jail.
- Cities and Counties invest in properties to run programs such as Mary's House.
- Housing with programs for permanent housing, graduation programs, steps to independence.
- Collaboration for transportation, job training, re-integrate people at a slower level.
- Have Social Services departments provide "step-down" programs (graduation to independence).
- OHS work with cities to collaborate in establishing long term housing.
- Hire consultants with real estate backgrounds to identify potential land space.
- Consider alternative housing plans (subsidized) with steppingstones such as:
  1. Living in dorms on campus
  2. Independent apartments on campus
  3. Independent housing
- Create campuses-work/living spaces and offer training on the campuses.
- Work with each city in the county to develop a housing agency for the city.
- Have clients housed in commercial areas close to areas where work is plentiful such as around areas with Amazon warehouses.
- Get feedback from the participants on what type of housing they need/want for long term solutions.
- CoCs will provide training to service providers at the location to teach them how to turn liabilities into assets.
- Develop a plan to get from start to finish within 18 months (due to new law effective 1/1/24).
- Utilize CoC meetings to communicate with agencies, these meetings will start in March to obtain information from CBOs.
- Market to and survey clients.
- Explore universal/countywide CoC principles.
- Support existing successful outreach teams and provide them with a platform to collaborate.
- Host more CoC meetings, provide guidance for how to apply for funding, give a "Call to Action" for housing.
- Challenge the thought process, streamline city processes, get an ordinance.

## **Development of Interim and Permanent Housing Options**

<b>Participating Jurisdictions</b>	<b>Roles &amp; Responsibilities</b>
CoC	Various agencies assess every program available; cities should have their own housing department/authority based on the needs of their population, Masterclass in how to develop and run a

Wellness Center (Victorville), Utilize every program/apply for all funding/voucher programs available, identify areas with high homeless population/concentration and filter information for who would be most benefits by services, good candidates for additional options.

San Bernardino County

Increase Housing Authority branches programs based on the Point in Time (PIT) Count and have each branch responsible for their own population/region. Get vouchers for the regions/cities based on the PIT for each branch to service their communities, have Housing Authority branches determine the fair market rate for vouchers based on their region/jurisdiction and allocate voucher use to areas where housing is available (this would require partnership with other cities/regions).

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

**Regional Coordination Narrative - Shelter, Interim, and PH Options**

Both the CoC and County will work local municipalities for a regionwide analysis of all resources available to local governments, non-profits, and faith-based organizations using an asset mapping approach. This will involve various for profit, non-profit developers, and the local Housing Authority of the County of San Bernardino. The key will be to focus on smaller solutions, such as unaccompanied women, veterans, or youth to make headway into solving homelessness. Identifying all funding and housing options available to cities with high homeless and at-risk populations will be crucial for understanding the amount of housing options available in each community.

**Coordination of & Connection to Service Delivery**

Participating Jurisdictions	Roles & Responsibilities
CoC	IEHP and Inland SoCal United Way 211 update to their services from just information to include case managers and follow-up with the clients after referrals/information is provided, have a team process at 211, provide more resources for the operators to offer more than referrals, Superintendent of Schools, Molina, Kaiser, cities, various agencies participate in the discussions and planning, re-develop process from referrals only to referrals and follow-up, some case managing, have basic knowledge to provide to Housing Authority to properly guide people that contacts the CoC.
San Bernardino County	Public Health and the Housing Authority use flow chart to connect clients to programs, OHS, Animal Control, the Department of Behavioral Health (DBH), the Transitional Assistance Department (TAD), Sheriff participates on the Board and implements policy, suggests collaborative efforts.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

**Regional Coordination Narrative - Coordination & Connection to Service Delivery**

San Bernardino County and the CoC have been coordinating services and service delivery connections jointly for over a decade. The partnership has assisted in placing hundreds of individuals in housing, primarily through connections to mainstream services. The local Homeless Veterans Community Planning Group has assisted almost 2,000 individuals into housing since 2015, a partnership between the CoC and County. Some of the coordination activities provided through the local public sessions include:

- Who is doing what info needed to be able to know who is responsible for what.
  - Transparency should be reflected through all connections and processes.
  - Have the Housing Authority develop and implement a flow chart indicating where to direct clients to connect to programs.
  - Have 211 update their services from just information to include case managers and follow-up with the clients after referrals/information is provided, have a team process at 211, provide more resources for the operators to offer more than referrals.
  - Develop brochure with flow chart to market referrals/resources/services/programs, provide the brochure to departments that engage with the homeless and at-risk of homelessness populations.
  - Have a staff person at school who can assist with identifying and assisting with students/families experiencing homelessness and at risk of homelessness-update the services provided by the Education liaisons.
  - Collaborate with the service providers and agencies to create opportunities to graduate into voucher.
  - Collaborate with cities to determine which ones can participate in developing PSH.
  - Incentivize cities to develop properties for PSH.
  - Have various CoCs occupy the properties developed to provide services.
  - Collaborate with the Sheriff Department to develop plan/program.
  - Develop a Board of the participating agencies to determine the roles/responsibility of each and develop/implement policy based on what the Board determines and agrees on.
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## System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

*Guidance:*

*Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.*

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

*For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding*



source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

## SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a  
10,351

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Focus on Homelessness Prevention (i.e., rental assistance,	<ul style="list-style-type: none"> <li>• HHAP-5</li> <li>• ESG</li> </ul>	<ul style="list-style-type: none"> <li>• e</li> <li>• eral</li> </ul>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• Co</li> <li>• C</li> <li>• SB</li> </ul>	6/30/2025	Quarterly reductions with an overall 10 percent reduction in

arrears, utility assistance)	e	Stat	C	number of people accessing services.
Developing a youth re-entry protocol and flow chart to distribute through all access points	<ul style="list-style-type: none"> <li>• THP</li> <li>• HNMP</li> <li>• Bridge</li> <li>• YHSI</li> <li>• HHAP 5</li> </ul>	State	<ul style="list-style-type: none"> <li>• San Bernardino County - OHS</li> <li>• DB</li> <li>• H - TAY</li> <li>• 211</li> <li>• SB</li> <li>• C</li> <li>• Citi</li> <li>• CF</li> <li>• S</li> <li>• Co</li> <li>• C</li> <li>• NP</li> <li>• O</li> </ul>	<ul style="list-style-type: none"> <li>• 6/30/2025</li> <li>• Quarterly track reports</li> <li>• Decrease in number of foster youth who experience housing insecurity</li> </ul>
Strengthening networking and capacity for administrators	<ul style="list-style-type: none"> <li>• HHAP</li> <li>• HHIP</li> </ul>	State	<ul style="list-style-type: none"> <li>• San Bernardino County - OHS</li> <li>• Co</li> <li>• 211</li> <li>• NP</li> <li>• O</li> </ul>	Track number of sessions and attendance
Sharing an additional resource with individuals, such as: <ul style="list-style-type: none"> <li>• findhelp.org</li> <li>• connectlE.org</li> </ul>	<ul style="list-style-type: none"> <li>• HHAP 5</li> <li>• OHS</li> </ul>	<ul style="list-style-type: none"> <li>• State</li> <li>• County</li> </ul>	<ul style="list-style-type: none"> <li>• San Bernardino County - OHS</li> <li>• Co</li> <li>• SB</li> <li>• Citi</li> <li>• es</li> </ul>	<ul style="list-style-type: none"> <li>• 6/30/2027</li> <li>• Active resource guide and development of partnerships to advance capability of sharing resources</li> </ul>
Improving socioeconomic and workforce opportunities,	<ul style="list-style-type: none"> <li>• Workforce Innovation and Opportunity</li> </ul>	<ul style="list-style-type: none"> <li>• State</li> <li>• County</li> </ul>	<ul style="list-style-type: none"> <li>• San Bernardino County - OHS</li> <li>• Workforce Developme</li> </ul>	<ul style="list-style-type: none"> <li>• 6/30/2027</li> <li>• Number of clients exiting HMIS with workforce</li> </ul>

including targeting agencies that can help our communities	Act (WIOA) • TAD • Cal Fresh • WTW • Dept. of Rehabilitation (DoR)	nty • eral	Fed	nt (WDD) • TA D • Do R		connection, increase income
Implement new Homeless Intake/Resource Hotline	• HHAP-5	• e • eral	Stat Fed	San Bernardino County - OHS	• DB H • CF S • 211 • TA D	1/31/2025 Universal assessment is utilized by all homeless providers
Explore development of application that notifies individuals experiencing homelessness about additional resources	• HHAP-5 • HHIP	• e • nty • eral	Stat Cou Fed	San Bernardino County - OHS	• Co C • CFs • 211 • IEH P	6/30/2027 In phases: • Gather SMEs that will advance creation of the application. • Designating the proper location and devices to communicate resources. • Go live with application

### SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
Black/African American	3,991
Hispanic/Latino (of any race)	3,965
White	5,478
American Indian or Alaskan Native	277
Asian	54
Native Hawaiian/Pacific Islander	77

Multiple Races 285

Unknown 189

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Outreach to organizations and communities to enhance awareness of racial disparities	HHAP-5	State	San Bernardino County - OHS	CoC Members; Contracted partners; Cities	6/30/2027	Reduction in level of disparity in access to services between baseline and outcome analysis.
Provide training in analysis of racial, ethnic, and gender disparity	HHAP-5 Local Funding	State and Local	San Bernardino County - OHS	Contracted partners: CoC Service Providers	6/30/2026	A minimum of 1 training course per sub-region.  Training posttest or feedback survey.
Establish an Equity Advisory Board (EAB) including representatives from BIPOC & gender diverse communities	HHAP – 5 CoC Public Housing	State and Local	San Bernardino County - OHS	Organizations, representatives, and advocates for BIPOC and LGBTQ communities	7/31/2025	Roster of EAB Board members published.  Mission and goals drafted include promoting equity in access to services.
OHS, as the responsible party, has issued a request for proposals to engage a contractor to conduct an equity analysis of the entire	HHAP CoC Programs PHA programs	State and Federal	San Bernardino County - OHS	CoC, San Bernardino County departments, Cities, Homeless Service Providers, and the Housing Authority of	6/30/2027	Through HMIS and the selected contractor conducting the equity analysis, OHS will monitor ethnic disparities to ensure the region sees an

region including each of the five regions in the CoC (Central Valley, Desert, East Valley, Mountains, and West Valley). Through these contractual services, OHS seeks to improve and strengthen program design and delivery of system-level policies, procedures, and practices to advance racial, ethnic, and gender equity, reduce disparate experiences, and increase equitable outcomes for all populations experiencing homelessness in San Bernardino County.

SPM 7.1a – Accessing Services - Key Actions – Outreach and Development Actions include: 1) conduct an equity analysis in the largest SBC community in each subregion; 2) provide training to building awareness and develop

the County of San Bernardino (HACSB), contracted services

overall decrease in the level of disparity in access to services by June 2027. The OHS will review Homeless Management Information System (HMIS) data and U.S. Census data in the American Community Survey to Conduct analysis and establish baseline during year 1, repeat analysis in final year that evidences a reduction in disparity by June 2027.

community response; 3) establish an equity advisory board including representatives from BIPOC and LGBTQ communities.

Outcomes: inform the overall community to better understand the existence of racial disparities in relation to access of services within the region for the BIPOC affected groups.

## SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b  
2,389

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase the number and volume of housing specifically for the homeless	<ul style="list-style-type: none"> <li>PLHA Activity 6</li> <li>HOME Investment Partnership</li> </ul>	<ul style="list-style-type: none"> <li>State</li> <li>Federal</li> </ul>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>Housing Developers</li> <li>County</li> <li>Cities</li> <li>CD</li> </ul>	6/30/2025	Annual reduction in number of people experiencing unsheltered homelessness by 5% per annum.

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Increase the # of shelter beds throughout the county	<ul style="list-style-type: none"> <li>Housing Development Fund</li> </ul>	State	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>Housing Developers</li> <li>County</li> <li>Cities</li> <li>CD</li> </ul>	6/30/2025	Annual reduction in number of people experiencing unsheltered homelessness by 5% per annum.	
Increase # of recuperative care beds	<ul style="list-style-type: none"> <li>Housing Development Fund</li> </ul>	State	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>Housing Developers</li> <li>County</li> <li>Cities</li> <li>CD</li> </ul>	6/30/2025	Annual reduction in number of people recovering from injury or illness experiencing unsheltered homelessness by 6% per annum.	
Create a pathway to shelter individuals released from an institution	<ul style="list-style-type: none"> <li>HHAP-5 ILP (Independent Living Program)</li> </ul>	State	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>Probation</li> <li>CF S (ILP)</li> <li>241 .1 Committee</li> <li>County</li> <li>Cities</li> </ul>	6/30/2029	Annual reduction in number of people being released from institution experiencing unsheltered homelessness by 4% per annum.	

## SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group

Measure

Black/African American	438
Hispanic/Latino (of any race)	882
White	1,452
American Indian or Alaskan Native	84
Asian	34
Native Hawaiian / Pacific Islander	18
Multiple Races	363

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase the number of housing units specifically for persons experiencing homelessness.	PLHA Activity HOME Investment	Federal and State	San Bernardino County - OHS	CDH, selected Housing Developers, CoC housing partners, cities	7/31/2026	Increase in the number of units dedicated to homelessness.
Engage Racial-Ethnic Diversity in Housing providers	PLHA Activity	State	San Bernardino County - OHS	CDH, Equity Advisory Board (to be established)	6/30/2027	Reduction of 3% in the variance between the number of BIPOC experiencing homelessness at PITC and housing units.
According to the data, BIPOC communities are overrepresented in the point-in-time homeless count conducted yearly in San	HHAP-5	State	San Bernardino County - OHS	CoC, San Bernardino County, and Homeless Service Providers	6/30/2027	The OHS will ensure the crisis response system reflects the needs of the BIPOC community utilizing data, made available to the public on



Bernardino County. The data show that Black/African American groups are overrepresented in the unsheltered homeless count. Actions to reduce unsheltered homelessness include:

- The OHS will work to increase the number of units specifically for people living in homelessness with a focus on building equity in available resources.

- The OHS will identify the crisis response resources and the disparities within the full BIPOC group.

- The OHS will implement ESRI surveys to determine what barriers exist that deter entry to the resources /services and how the region can improve targeted resources for the BIPOC community.

- The OHS will publish the data available on the

a website dashboard, to make informed decisions to transform how disparaged communities can better access available equitable resources in the community. OHS and the CoC will monitor racial and ethnic disparities to formulate strategies to improve homeless BIPOC access to services.

website to educate providers on the needs of the unsheltered BIPOC community and generate remedies.

## SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2  
7,130

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Focus on faster access to support systems.	HAP, HSP, HDAP, APS, HHAP, ARPA	Federal and State	San Bernardino County - OHS	County DBH, Core Outreach, SBCSS, TAD, DAAS, APS	7/1/2027	Outreach, Intake, and referral data will show the response time for referrals decrease from 2024 to 2027 by 10%.
Identify areas and subpopulations with high incidence of first-time homelessness, share data for focused response in outreach and service efforts.	HHAP, ARPA, CoC	Federal and State	San Bernardino County - OHS	County DBH, CORE Outreach, SBCSS, CES Lead Agency, CES contracted agencies	6/30/2026	Identify high incidence through HMIS and CES data, Annual analysis and report will show decrease in proportion of first time homeless.
The Key Action to reduce the number of people experiencing	HHAP, ARPA	Federal and State	San Bernardino County - OHS	CoC, San Bernardino County, Cities, and Homeless	6/30/2027	The OHS will analyze HMIS and CES data to determine areas with high

first-time homelessness will focus on quicker connections to the public support systems, such as transitional assistance for needy families, social security enrollment, veterans' benefits, workforce development, and employment services. Services to be enhanced include homeless prevention activities (rental assistance, utility assistance), diversion (family reunification, outreach focused on diversion activities), strengthening capacity of the network of homeless services providers (establishing flexible funding resource), and expansion of shelter related services (invest in innovative and additional shelter beds). Clients will receive referrals to mainstream

Service Providers

rates of first-time homelessness. Data will be shared regularly with the CoC and with outreach teams participating as part of the CORE project. HMIS data will be used to measure progress of the decrease in the number of people accessing services who experience homelessness for the first time.

resources within one-week of entry into programs providing preventative services, shelter, or temporary housing. Areas and subgroups with high incidence of first-time homelessness will be identified for focused response by outreach and service teams to connect to resources and avoid homelessness.

## **SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time**

<b>Racial/Ethnic Group</b>	<b>Measure</b>
Black/African American	2,770
Hispanic/Latino (of any race)	2,748
White	3,701
American Indian or Alaskan Native	199
Asian	41
Native Hawaiian / Pacific Islander	59
Multiple Races	182
Unknown	178

## **Key Actions PM 1**

<b>Key Action</b>	<b>Funding Source(s) the region intends</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entity/ies</b>	<b>Target Date for Completion</b>	<b>Success Measurement Method</b>
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	<b>to use to achieve the action</b>				<b>n</b>		
Explore opportunities to place Kiosk in accessible location – i.e. Libraries	HHAP	State	San Bernardino County - OHS	• • C Providers	Cou Co	6/30/2025	Decrease the length of time it takes to initially receive services
Increase number of shelter beds	Housing Development Fund	State	San Bernardino County - OHS	• • es	Hou sing Developers Cou nty - CDH Citi	6/30/2025	Annual reduction in number of people experiencing unsheltered homelessness by 5% per annum.

### SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3  
3,285

#### Key Actions PM 1

<b>Key Action</b>	<b>Funding Source(s) the region intends to use to achieve the action</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entity/ies</b>	<b>Target Date for Completion</b>	<b>Success Measurement Method</b>
Create Permanent housing units/inventory, Maximize use of HUD VASH, Housing Choice Vouchers, and HOPWA	HHAP, HOME Investment Partnership Program, PLHA, ARPA, ERF, HCV, HUD-VASH, and HOPWA	Federal and State	San Bernardino County - OHS	San Bernardino County, Veterans Affairs, Inland Housing Solutions, HACSB, Foothill AIDS Project, and contracted provider organization	6/30/2027	Increased number of housing units available to homeless persons by 20% as measured in the local housing inventory data between 2024 and 2027.

				ns, housing developers.		
Housing identification and placement	CoC HHAP, PLHA, ARPA, ERF, HCV, HUD-VASH, and HOPWA	Federal and State	San Bernardino County - OHS	CoC, San Bernardino County, Veterans Affairs, Inland Housing Solutions, HACSB, Foothill AIDS Project, and contracted provider organizations.	6/30/2027	Increase number of clients connected to services
Enhance programs to connect with landlords with providers working with people who have housing vouchers	CoC, HHAP, PLHA, ARPA, ERF, HCV, HUD-VASH, and HOPWA	Federal and State	San Bernardino County - OHS	CoC Member organizations, Equity Advisory Board, SBC Housing Authority, Cities	2/28/2027	Increase the number of landlords by 10% that accept housing vouchers
The OHS, CoC, and the County of San Bernardino will work to develop permanent housing units and to seek short-, medium-, and long-term housing solutions to homelessness in the region. Housing availability and an inventory of units are crucial to successfully moving individuals and	HHAP, HOME Investment Partnership Program, PLHA, ARPA, ERF, HCV, HUD-VASH, CoC, and HOPWA	Federal and State	San Bernardino County - OHS	San Bernardino County, Veterans Affairs, Inland Housing Solutions, HACSB, Foothill AIDS Project, and contracted provider organizations.	6/30/2027	The OHS will encourage investment of available resources to increase housing units by 20% over the next 3 years. OHS will seek to increase funding for longer rental assistance support programs and landlord engagement. OHS will monitor and track exits from

families to housing permanency. The region will maximize its existing projects, work with the HACSB to prioritize more housing choice vouchers for the homeless, and pursue U.S. Department of Housing and Urban Development (HUD) – Veterans Affairs Supportive Housing (HUD-VASH) vouchers and HHAP funding to support housing opportunities and acquisition of property to provide longer-term housing assistance as well as coordination with Housing Opportunities for Persons with AIDS (HOPWA) recipients. CoC funding for housing identification and placement services through Inland Housing Solutions creates a link between landlords with vacant units. Special

homelessness into permanent housing or other longer-term housing through the HMIS.

attention will be given to the needs of overrepresented BIPOC and gender diverse households and their preferred housing locations.

### SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
Black/African American	1,462
White	1,632
American Indian or Alaskan Native	63
Asian	14
Native Hawaiian / Pacific Islander	31

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Enhance program connections with Landlords and housing resources in communities preferred by BIPOC or gender-diverse households	CoC, HHAP, PLHA, ARPA, ERF, HCV, HUD-VASH, and HOPWA	Federal and State	San Bernardino County - OHS	CoC Member organizations, Tribal Leaders, Equity Advisory Board, SBC Housing Authority, and Cities.	2/28/2027	HMIS, HIC, and CES data tracking of resources and preferences of BIPOC will show a 5% increase in housing options matching the preferences. Staff will document the number of landlords contacted/engaged in the system.



Establish a program that leads to homeownership by 10 community members	CoC, HHAP	Federal and State	San Bernardino County - OHS	CoC, San Bernardino County, Veterans Affairs, Inland Housing Solutions, HACSB, Foothill AIDS Project, and contracted providers organizations.	6/30/2027	Current PH placement rates for Black/AA exceeds rates of other groups, however BIPOC continue to be overrepresented. HMIS, HIC, and CES data tracking of housing placements will show a reduction in racial/ethnic overrepresentation, and a 3% increase in exits to permanent housing for other overrepresented groups.
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The data noted shows Black Individuals and Families are exiting homeless to permanent housing options at a higher rate in comparison to other ethnic groups, however the population is also overrepresented in individuals and families accessing services. As mentioned in key action for 7.1b and SPM 3, OHS will monitor system data and identify barriers	HHAP and CoC Planning Funds	Federal and State	San Bernardino County - OHS	CoC, San Bernardino County, Equity	6/30/2027	OHS will monitor monthly the racial and equity disparity of BIPOC communities accessing permanent housing through the HMIS platform, HIC and CES data, and provide reports to the public.
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that deter BIPOC from accessing housing and services. An Equity Advisory Committee and an Equity Consultant will work to develop a guidance document which helps influence regional policy development, identifies local strategies such as targeted landlord recruitment to address disparities in accessing permanent housing for BIPOC and gender-diverse households.

## SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4  
119

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Strengthen collaboration of partners to assist with assessment and rapid response to available	HHAP CoC ESG HDAP	Federal and State	San Bernardino County - OHS	CES Lead; HMIS Lead; CoC Homeless Service Providers; and CES contracted	6/30/2027	CES Contracts document expansion of access centers to each subregion.  HMIS, CES records show

services.				access centers.		50% reduction in response time compared with 2022 report.
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Implement CES revisions, including multiple access points, system automation.	HHAP CoC SBC HMIS	Federal and State	San Bernardino County - OHS	CES Lead – UW; Contracted Assessment Centers; and CoC	6/30/2027	CES centers operating in each subregion; CES Module for HMIS is designed, contracted, and piloted By June 2025.
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OHS understands the importance of minimizing the average length of time that people experience homelessness. In 2019, a Community Development and Housing Agency contract with the Technical Assistance Collaborative evaluating of the coordinated entry system (CES) noted 21% of inbound calls to the CES were abandoned by consumers and the average call back response time exceeded 5 weeks. In 2022, OHS and the CoC began redesigning the CES system to ensure rapid	HHAP, CoC, HDAP, and ESG	Federal and State	San Bernardino County - OHS	CES Lead, HMIS Lead, CoC homeless services providers, contracted services, and San Bernardino County.	6/30/2027	HMIS, CES, and contracted agency data will be tracked by OHS to determine the average LOTH spent in homelessness annually. Success measures are: 1) A 50% reduction in the response time measured in 2022; 2) a reduction of 10% in CES homeless request calls abandoned by the caller; 3) comparison of the length of time in homelessness for subgroups where 2022 data shows the LOTH exceeds the overall average (See table 7.4 for Racial and Ethnic
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Disparities).

response and improved system access. The revised CES system creates a network of assessment and intake points, lessens the burden on the 211 CES phone bank, and offers face-to-face engagement throughout the CoC. A key piece of expanding the assessment capacity is to ensure that access points and assessors are trained properly and employ a standard process across the system while using a culturally competent approach that honors the engagement styles of various subgroups such as BIPOC, LGBTQ, Survivors, and youth. The CoC decided to add a comprehensive CES module to HMIS, intended to reduce the time between assessment and placement by more than

50%. These actions plus expansion of housing units will reduce LOTH.

## SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
Black/African American	122
Hispanic/Latino (of any race)	105
White	121
American Indian or Alaskan Native	102
Asian	109
Native Hawaiian / Pacific Islander	78
Multiple Races	121
Unknown	42

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Assess data regarding differences between subgroups (BIPOC and Gender) And adjust assessment and placement responses as needed.	HHAP CoC SBC HMIS	Federal and State	San Bernardino County - OHS	HMIS Lead; CES LEAD; Contracted assessment and placement services.	6/30/2027	Annual evaluation of LOTH by subgroup using HMIS, CES data.  Compare BIPOC & Gender Diverse HH LOTH; if LOTH exceeds average by more the 5% and convene

						Equity Advisory Group to recommend adjustments.
Utilize a culturally competent engagement style and Wellness Centers access to services.	HHAP THP HNMP	State	San Bernardino County - OHS	CES and CoC Providers; Contracted services.	6/30/2027	Wellness Centers;  Training in Cultural Competence offered Annually for entire region. With 80% pass rate on quiz for comprehension.

## SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5  
10.00%

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Establish a support system to contact households who exit to permanent housing and provide stabilization resources as needed.	HHAP-5	State	San Bernardino County - OHS	CoC Agencies, Contracted organizations	6/30/2027	HMIS and CES records will reflect a reduction in returns to homelessness within 6 month from 10% to 8%.
Enhanced Care Management (ECM)	IEHP Molina Health Care	Federal and State	San Bernardino County - OHS	IEHP, Molina Health Care, CoC Service Providers	6/30/2027	HMIS and agency records reflect housing retention of 90% for ECM recipients.

Community Health Worker Certification	Medi-Cal	State	San Bernardino County - OHS	Community Based organizations and Public Health	6/30/2027	Roster of Certified Health Workers. Record of services to PH residents in CoC region.
OHS will seek to decrease the number of individuals and families returning to homelessness, promoting housing retention through a support system of follow-ups with households to ensure retention of residency. These efforts include: 1) extended rental assistance, as needed; 2) coordination of access to mainstream services and supports such as CalAIM enhanced care management (ECM) after care support, SSI/SSDI Outreach, Access, and Recovery (SOAR) services, connections to TANF housing support services and the Housing Support Program	HHAP, CoC, CalAIM ECM, TANF, and CalWORKS	Federal and State	San Bernardino County - OHS	CoC agencies, Transitional Assistance Department (TAD), Department of Behavioral Health (DBH), homeless services and SOAR providers, and San Bernardino County	6/30/2027	Individuals and families who exit to permanent housing and then return to homelessness will decrease from 10% to 8% over the entire grant period; documented availability of Certified Community Health Workers regionwide.

through CalWORKs eligibility; 3) access to certified community health workers; and 4) advocacy with landlords to allow for leniency for corrective action in tenancy issues.

### **SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.**

<b>Racial/Ethnic Group</b>	<b>Measure</b>
Black/African American	9.00%
Hispanic/Latino (of any race)	11.00%
White	11.00%
American Indian or Alaskan Native	5.00%
Asian	0.00%
Native Hawaiian / Pacific Islander	26.00%
Multiple Races	6.00%
Unknown	0.00%

### **Key Actions PM 1**

<b>Key Action</b>	<b>Funding Source(s) the region intends to use to achieve the action</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entity/ies</b>	<b>Target Date for Completion</b>	<b>Success Measurement Method</b>
Ensure the extended care support system engages cultural competence	HHAP-5	State	San Bernardino County - OHS	CoC Agencies, Equity Advisory group, and Contracted	6/30/2027	Examine data to assess factors contributing to housing loss among BIPOC.



staff to contacting households who exit to permanent housing to provide stabilization resources as needed.				organizatio ns		HMIS and CES records will reflect a below average rate of return to homelessness after 6 months of 2%.
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Enhanced Care Management	IEHP Molina Health Care	Federal and State	San Bernardino County - OHS	IEHP, Molina Health Care, and CoC Service Providers	6/30/2027	HMIS and agency records reflect housing retention of 90% for BIPOC, and gender diverse ECM recipients.
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Community Health Worker Certification	Medi-Cal	State	San Bernardino County - OHS	Community Based organizations and Public Health	6/30/2027	Roster of Certified Health Workers. Record of services to BIPOC and gender-diverse PH residents.
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Four areas of key action are identified for reducing overall returns to homelessness during the initial 6 months after housing. These actions will be tailored to effectively impact BIPOC and gender diverse clients in permanent housing. To reduce racial and ethnic disparities among groups who return to homelessness within 6 months	HHAP, CoC, CalAIM ECM, TANF, and CalWORKs	Federal and State	San Bernardino County - OHS	CoC, Transitional Assistance Department (TAD), Department of Behavioral Health (DBH), homeless services and SOAR providers, and San Bernardino County	6/30/2027	OHS will monitor racial and ethnic disparities within its homeless response system to decrease the percentage of BIPOC populations who return to homelessness within 6 months of exiting the homeless response system to permanent housing by 2% during the overall grant period.
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of exiting the homeless response system to permanent housing, efforts to promote housing retention will include culturally competent staff to engage BIPOC and gender diverse clients as part of the aftercare system. Current data shows higher returns to homelessness among Indigenous people and Pacific islanders. OHS engages a diverse group to review the data and inform strategies to address underlying causes of the disparities and improve the retention rate of BIPOC communities.

**SPM 6: Number of people with successful placements from street outreach projects.**

SPM 6  
297

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completio	Success Measurement Method
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	achieve the action				n	
Enhance Coordinated Resources and Engagement (CORE) program to ensure services to areas with concentration of unsheltered homelessness.	HHAP, ESG	Federal and State	San Bernardino County - OHS	San Bernardino County Community Revitalization, CORE, Sheriff, and regional outreach	6/30/2027	Quarterly HMIS/CES/CORE team updates will report a 3% increase in housing placements from targeted areas.
Increase transportation options to support clients contacted by street outreach to access housing and services.	IEHP, DOT, and Omnitrans	Federal, State and Local	San Bernardino County - OHS	Cities, Transportation Organizations (UBER, LYFT, public transit), and San Bernardino County Community Revitalization.	6/30/2027	Increase in number of clients served with transportation resources; housing placement rates at 25% for those referred to housing.
OHS will improve successful placements from street outreach by implementing an integrated information approach that weaves together all outreach and engagement activities and data to identify places of incidence of unsheltered persons and to locate available services. Key actions include: 1) Integration of	HHAP, ARPA, ESG	Federal and State	San Bernardino County - OHS	CoC, Sheriff, Social Work Action Group, DBH InnROADs program, homeless services providers, and San Bernardino County	6/30/2027	OHS will improve services to unsheltered population by decreasing the length of time by 20% of individuals and families from entry into CES to appropriate service connections, and appropriate temporary and/or permanent housing options.

outreach and services data in ESRI's ArcGIS (Geographic Information Systems) software.

2) Use ESRI software and data to map and visualize areas with concentrations of unsheltered homelessness and location of available services.

3) Provide data to the Coordinated Outreach Resources and Engagement (CORE) program to help engage unsheltered homeless individuals and families and assist them in locating and obtaining suitable housing.

4) Enhance CORE program resources where needed to respond to unmet needs.

5) Increase transportation options to enable access services in locations outside the areas of concentration when warranted.

## SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
Black/African American	94
Hispanic/Latino (of any race)	140
White	179
Native Hawaiian / Pacific Islander	0
Multiple Races	13
Unknown	0

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Identify areas with concentrations of unsheltered BIPOC and gender-diverse persons.	HHAP ESG CoC HMIS	Federal and State	San Bernardino County - OHS	HMIS Lead, CES Lead, CORE Team, and ESRI	2/28/2027	ESRI maps identify areas of BIPOC concentration. Placement of BIPOC groups with below average placement rates. Improve rates to meet or exceed overall average.
Utilize an Equity Advisory group to help inform factors contributing to lower placement rates among BIPOC as warranted (ie especially Indigenous persons).	HHAP ESG CoC	Federal and State	San Bernardino County - OHS	Equity Advisory group, Tribal Leaders, CES Lead, and HMIS Lead	6/30/2027	Document recommendations to improve placement rates for BIPOC to meet or exceed annual average placement rate (HMIS and CES data).

Analyze data to determine patterns of housing placement/retention among BIPOC and gender-diverse households.	HHAP ESG CoC	Federal and State	San Bernardino County - OHS	ESRI, HMIS Lead, and CES Lead	6/30/2027	Report patterns identified by analysis and recommended system/policy changes to achieve placement rates at or above average.
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In addition to OHS' use of the key actions identified in SPM5 to improve overall placement rates for unsheltered homeless persons, additional actions will support BIPOC and gender diverse persons in achieving and maintaining housing. Current data show positive housing placement rates from street outreach for Black and Pacific Islanders but less success for Indigenous persons and those of multiple races. However, housing retention among Black and Indigenous people (SPM7.5) reveal above average returns to homelessness	HHAP, ARPA, ESG	Federal and State	San Bernardino County - OHS	CoC, Sheriff, Social Work Action Group, DBH InnROADs program, homeless services providers, and San Bernardino County	6/30/2027	OHS will improve services to unsheltered population for BIPOC communities by decreasing the length of time by 20% of individuals and families from entry into CES to appropriate service connections, and appropriate temporary and/or permanent housing options.
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for Pacific Islanders and Latina(a)x. In addition to the general actions in SPM5, actions to overcome racial disparity, include:

1) ESRI data will help identify areas of concentrated unsheltered homelessness among BIPOC and gender-diverse persons and services available.

2) A diverse Equity Advisory group will help inform factors contributing to lower placement rates among Indigenous persons.

3) HMIS and CES data will be analyzed to determine any patterns of housing placement/retention among BIPOC and gender-diverse households.

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## Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

**Guidance:**

*Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

**Definitions:**

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
<ul style="list-style-type: none"> <li>• Enhanced Care Management-Justice Involved, must meet 1 of the criteria for Pre-release screening for admission to transitional housing for people pending release from institutions</li> <li>• Visuals in offices to demonstrate</li> </ul>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• Sheriff's Dept.</li> <li>• Probation Dept.</li> <li>• DBH</li> <li>• All Service Providers/Every Organization</li> </ul>



representation and a welcoming comfortable environment

- Increase of marketing and public relations
- Representation of those who disseminate resources
- Baseline training in what is gender and racial equity
- Understanding the racial make-up of your area
- Improve prescreening to be more specific
- Policy holds every accountable

- Use prioritization for the most impacted populations for prescreening when released from hospitals, must meet 1 of the criteria
- Ongoing dialogue and training of DEI, phases of the topics/matter
- CBO-CoC understand their areas
- ESRI demographics
- Standardize the definition of equity

San Bernardino County - OHS

- ARMC
- Dept. of Healthcare Services
- All Service Providers/Every Organization
- IEHP
- Public Health
- DBH
- TAD-Medi-Cal
- Health Care in Action

- Transitional Housing that offers job training, life skills, transportation services and case management prioritized for the populations most impacted
- Looking at where has been invested
- Data sharing between organizations countywide
- Detox Centers for intermediate cases
- Staff training for fair and equitable treatment

San Bernardino County - OHS

- Real Estates Services
- Land Use Depts
- ESRI
- Cities
- All Service Providers/Every Organization
- CBOs

- Use PITC data to prioritize the disproportionate populations
- Develop an Infant Mortality service delivery program for expecting mothers for all hospitals to have as a policy
- Review approaches to include DEI- contracts, proposals, etc., include DEI language in proposals
- Innovative programs to reach the specific populations
- Share data with all entities

San Bernardino County - OHS

- Children's Network
- ESRI
- HMIS
- CoC
- WIC
- All Service Providers/Every Organization

- Use the Racial Equity Analysis Tool – REAT – to examine data
- Examine patterns of request for

San Bernardino County - OHS

- CBOs
- Sheriff's Dept.
- ESRI

- services and placement outcomes
- Request CES report to examine data – re: barriers to Fair Housing (complaints, request for assistance)
    - o Advise all housing applicants of Fair Housing rights
    - o Establish referral protocol for resolving Fair Housing issues
    - o Partners: Inland Fair Housing & Median Board; Inland Legal Services
    - o Equity Element Group
  - Examine agency/project policies and public facing documents for inclusive language, photos, etc.
  - Review decision-making boards/committees composition to ensure they are representative
    - o Establish processes, review using matrix comparing client population to board membership
    - o Provide education to committees and communities on how to watch for and correct disparities (of various kinds)

- HMIS

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Analyze system data to identify disparities in housing placement for BIPOC and gender-diverse households, HMIS, CES, HIC	San Bernardino County - OHS	HMIS Lead and CES Lead
Build awareness of policies and resources to address racial and gender disparities by providing training and data analysis.	San Bernardino County - OHS	DBH Office of Cultural Competency and Equitable Solutions (OCESS); HACSB, CoC service providers, landlord and property managers; contracted organizations.
Develop brochure to inform agencies of the available resources for the targeted population, leverage existing contracts to connect with potential providers	San Bernardino County - OHS	TAD and WIC
Ensure policies and information employed by contracted service organizations are inclusive and culturally appropriate of gender-diverse households.	San Bernardino County - OHS	Planned Parenthood TAD WIC Public Health

Gather insight and recommendations for policies and system design from a diverse group of equity advisors.

San Bernardino County - OHS

EAB

OHS will consider options for the development of flexible funding to support BIPOC experiencing homelessness. OHS will partner with culturally competent organizations to support efforts to educate landlords to support the expansion of available housing, while advocating to the community and providers the importance of equal access to rental subsidies and housing placements in the region. In addition to the actions identified in SPM 7.3, the Equity Improvement actions will include: 1) annual training will build awareness of policies and resources to promote equity in housing assistance; 2) review of policies, forms, and public-facing information to ensure inclusion of BIPOC and gender-diverse persons; and 3) gather insight and recommendations from a diverse group of Equity Advisors.

San Bernardino County - OHS

CoC, County, homeless services providers, DBH Office of Cultural Competency and Equitable Solutions (OCCES), Landlords, property managers, and HACSB

OHS will consider options for the development of flexible funding to support gender-diverse households, particularly seniors and LGBTQ+ youth experiencing homelessness. OHS will partner with culturally competent organizations to support efforts to educate landlords to support the expansion of available housing, while advocating to the community and providers the importance of equal access to rental subsidies and housing placements in the region. In addition to the actions identified in SPM 7.3, the Equity Improvement actions will include: 1) annual training will build awareness of policies and resources to promote equity in housing assistance; 2) review of policies, forms, and public-facing information to ensure inclusion of BIPOC and gender-diverse persons; and 3) gather insight and recommendations from a diverse group of Equity Advisors.

San Bernardino County - OHS

CoC, County, homeless services providers, DBH Office of Cultural Competency and Equitable Solutions (OCCES), Landlords, property managers, and HACSB

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
<ul style="list-style-type: none"> <li>Offer incentives to landlords/property owners specifically servicing the targeted populations and those with vouchers</li> </ul>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>Real Estate Services</li> <li>Housing</li> </ul>

<p>connected to specific programs that target the most impacted</p> <ul style="list-style-type: none"> <li>• Encourage training/guidance on homeownership</li> <li>• Follow-up with CMS</li> <li>• Understand stats and data</li> </ul>		<p>Authority</p> <ul style="list-style-type: none"> <li>• CoC</li> <li>• Developers</li> </ul>
<ul style="list-style-type: none"> <li>• Develop a transition team to address issues after the client receives housing or housing services such as deposits and pre-paid rent, consider clients who were previously homeless or at risk of homelessness, at-risk for a year after receiving housing, provide case management to all at-risk clients</li> <li>• Create a flexible resiliency fund to assist with housing deposits</li> <li>• Data of number of men housed/women housed</li> <li>• Share housing plans/Cultural Competency</li> </ul>	<p>San Bernardino County - OHS</p>	<ul style="list-style-type: none"> <li>• DBH</li> <li>• TAD-CalWORKs</li> <li>• InnROADs</li> <li>• Regional Engagement Teams</li> <li>• DAAS</li> <li>• Rapid Response Teams</li> <li>• Peer and Family Liaisons</li> <li>• Service Providers</li> <li>• CoC</li> </ul>
<ul style="list-style-type: none"> <li>• Connect clients with Re-Unification Team that helps re-engage them to the community</li> <li>• Build pathway to encourage saving money to use towards housing deposits</li> <li>• Lived Experience/Peer sponsors-P2P (Peer to Peer Support)</li> <li>• Community/Culture Support</li> </ul>	<p>San Bernardino County - OHS</p>	<ul style="list-style-type: none"> <li>• Faith Based Organizations</li> <li>• Collaborative partners</li> <li>• CoC</li> </ul>
<ul style="list-style-type: none"> <li>• Life Skills Training referrals prioritized for the targeted populations, can be received from service providers to TAD</li> </ul>	<p>San Bernardino County - OHS</p>	<ul style="list-style-type: none"> <li>• DBH</li> <li>• ARMC</li> <li>• Health Care in Action</li> <li>• DAAS</li> </ul>
<p>OHS will employ strategies from CoC Multijurisdictional Housing Plan and the County's Homeless Strategic Action Plan to improve, prevent, and reduce homelessness by strengthening housing retention services and tenancy support programs for BIPOC communities. OHS will seek racial equity in housing retention using the key actions in SPM7.5 and expand these actions as identified in the Table (below): 1) Landlord incentives; 2) create transition team for post placement support; 3) develop flexible fund for retention/resiliency; and 4) connect clients to reunification team.</p>	<p>San Bernardino County - OHS</p>	<p>CoC, County of San Bernardino, HACSB, homeless services providers, DBH-OCES, landlords, property managers, Veteran service providers, and LGBTQ+ services providers</p>
<p>OHS will employ strategies from CoC Multijurisdictional Housing Plan and the</p>	<p>San Bernardino County - OHS</p>	<p>CoC, County of San Bernardino, HACSB,</p>

County's Homeless Strategic Action Plan to improve, prevent, and reduce homelessness by strengthening housing retention services and tenancy support programs for gender diverse communities in the region. High levels of housing insecurity among women, especially female heads of household and the LGBTQ+ community, are often overlooked when it comes to housing retention activities. OHS will seek gender equity in housing retention using the key actions in SPM7.5 and expand these actions as identified in the Table (below): 1) Landlord incentives; 2) create transition team for post placement support; 3) develop flexible fund for retention/resiliency; and 4) connect clients to reunification team.

homeless services providers, DBH-OCCES, landlords, property managers, Veteran service providers, and LGBTQ+ services providers

## Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
<ul style="list-style-type: none"> <li>Contract service providers with programs specifically targeted to those overrepresented and in areas of the overrepresented populations</li> <li>Include language/requirements in proposals</li> <li>Design services based on community need</li> </ul>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>CoC</li> <li>Faith Based Organizations</li> </ul>
<ul style="list-style-type: none"> <li>Incentivize improvements towards servicing the overrepresented population for contracted service providers such as bonuses of funding/provide value-based payments</li> <li>Comprehensive needs assessment</li> <li>Look for providers that provide these specific services</li> </ul>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>CoC</li> <li>HMIS</li> </ul>

**Is place-based encampment resolution occurring within the region?**

Yes

**The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.**

### Narrative for place-based encampment resolution

The regional coordinated entry system provider, Inland SoCal United Way 211+, prioritizes unsheltered

homeless, particularly chronically homeless for permanent housing connections within the region. Individuals and families living in encampments are considered unsheltered homeless, as such they receive the highest level of prioritization when it comes to warm handoffs and referrals for permanent housing.

OHS currently partners with almost all 24 incorporated cities within the region, other County departments to seek solutions for the many identified encampment residents living in various encampment corridors in several of our major cities. The cities of San Bernardino and Redlands have also been awarded encampment resolution funding grants to provide resolution services within their cities, which complement and leverage the encampment services provided through the County as part of OHS. The County has partnered with the cities of Colton, Redlands, San Bernardino, and Victorville to address joint homeless encampment efforts for ERF-1 and coordinates with other affected municipalities or advisory communities to address encampment residents through a multi-disciplined targeted approach.

### Optional Upload: Evidence of Collaboration and/or Prioritization

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## Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
  - o Jails
  - o Prisons
  - o Hospitals:
  - o Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

*Guidance:*

*At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*If an institution is not present in a jurisdiction, type N/A.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing

the key action.

- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
<ul style="list-style-type: none"> <li>• Develop a transition team for prescreening of clients prior to release and follow through with the progress for eligibility confirmation and data tracking, develop a vanpool available 24 hrs a day/7 day a wk for all released from jail to be managed by the transition team, complete assessments prior to site release</li> <li>• Provide transportation</li> <li>• Ongoing case management</li> <li>• Identify locations to shelter</li> <li>• Start with a Sheriff Transition Team and Re-Entry Transition Team:               <ol style="list-style-type: none"> <li>1. Transportation to housing-check-in,</li> <li>2. Birth Certificates and Identification</li> <li>3. DBH meds/housing</li> <li>4. TAD</li> <li>5. Probation DRC housing, clothing closet, hygiene kits</li> <li>6. TAD-Bus pass, food, Walmart cards for work items ex. Boots</li> <li>7. Family Reunification</li> <li>8. Drug Treatment</li> </ol> </li> <li>• Counseling and Medical</li> </ul>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• Jails</li> <li>• CoC</li> <li>• LYFT</li> <li>• DBH</li> <li>• Probation</li> <li>• Sheriff's Dept.</li> <li>• UBER</li> <li>• TAD</li> <li>• Faith Based Organizations</li> <li>• Non-Profit agencies</li> </ul>

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
<ul style="list-style-type: none"> <li>• Develop a transition team for prescreening of clients prior to release and follow through with the progress for eligibility confirmation and data tracking, , develop a vanpool available 24 hrs a day/7 day a wk for all</li> </ul>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• Prisons</li> <li>• CoC</li> <li>• UBER</li> <li>• DBH</li> <li>• LYFT</li> </ul>

released from jail to be managed by the transition team, complete assessments prior to site release

- Release those with serve mental health EOP/COMs released on Mon.-Thurs., not on a weekend
- Violent releases transported due to issues cannot take public transit

- TAD

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
<ul style="list-style-type: none"> <li>• Establishing after hours resource hubs near jails and prisons for when people are released</li> </ul>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• County</li> <li>• CoC Providers</li> <li>• Sheriff's Dept</li> <li>HOPE Team</li> </ul>
<ul style="list-style-type: none"> <li>• Develop a transition team for prescreening of clients prior to release and follow through with the progress for eligibility confirmation and data tracking, develop a vanpool available 24 hrs a day/7 day a wk for all released from jail to be managed by the transition team, complete assessments prior to site release</li> <li>• Provide transportation</li> <li>• Ongoing case management</li> <li>• Identify locations to shelter</li> <li>• Start with a Sheriff Transition Team and Re-Entry Transition Team:               <ol style="list-style-type: none"> <li>1. Transportation to housing-check-in,</li> <li>2. Birth Certificates and Identification</li> <li>3. DBH meds/housing</li> <li>4. TAD</li> <li>5. Probation DRC housing, clothing closet, hygiene kits</li> <li>6. TAD-Bus pass, food, Walmart cards for work items ex. Boots</li> <li>7. Family Reunification</li> <li>8. Drug Treatment</li> <li>9. Counseling and Medical</li> </ol> </li> </ul>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• Sheriff's Dept</li> <li>HOPE Team</li> <li>• CoC</li> <li>• LYFT</li> <li>• DBH</li> <li>• Probation</li> <li>• Sheriff's Dept.</li> <li>• UBER</li> <li>• TAD</li> <li>• Faith Based Organizations</li> <li>• Non-Profit agencies</li> </ul>

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as



## foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Foster Care	Wraparound services connecting to all parties	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• County</li> <li>• CoC</li> <li>• Providers</li> <li>• TAD Foster Care</li> <li>• CFS</li> <li>• DBH-TAY</li> </ul>

## Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
  - The Homekey Program,
  - The No Place Like Home Program
  - The Multifamily Housing Program
  - The Housing for a Healthy California Program
  - The Homeless Housing, Assistance, and Prevention Program
  - Building Homes and Jobs Act
  - The California Emergency Solutions Grants Program
  - The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
  - HOME Investment Partnerships Act
  - Parolee or probation programs that are intended to prevent homelessness upon release.

*Guidance:*

**All of the above programs *must* be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding**

Program, then select the program from the drop down list.

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

**Definitions:**

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

## Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	1.	Homekey funds are one-time funds provided by the State for acquisition and rehabilitation of facilities for interim housing (IH), IH to permanent supportive housing (PSH), and PSH. The units serve tenants who qualify with incomes below 30% of Average Median Income for the Riverside-San Bernardino Metropolitan Area.	\$77,214,533.00	\$46,156,080.00	1. Aw ard date Dec. 2020
		2.				2. Aw ard date Dec. 2020
		3.				3. Aw ard date Dec. 2020
		4.				4. Aw ard date Jun. 2022
		5.				5. Aw ard date

		County of San Bernardino 4.	PSH – ten-year conversion, but the developer requested to convert earlier. 2. Pacific Village San Bernardino Project –				Dec. 2021 6. Award date Mar. 2022
		City of Fontana 5.	23-unit of IH with conversion to PSH within 10 years of start of occupancy. 3. Georgia Street Cabins Big Bear Lake –				
		City of Victorville 6.	8-units of PSH 4. City of Fontana Homekey2 Fontana –				
		City of Redlands 5.	14-units of IH 5. City of Victorville Wellness Center – 110-units of IH				
			6. City of Redlands Good Nite Inn – 98-units of PSH (99 total units)				
The No Place Like Home Program	State	San Bernardino County (Sponsor: AMCAL Multi-Housing, Inc.)	Las Terrazas Apartments is a multi-family affordable apartment complex developed in the City of Colton. The community consists of 112 apartments as part of five residential buildings, one community building, and one childcare building. Twelve of the units were supported using No Place Like Home noncompetitive funding to serve severely mentally ill (SMI) homeless residents with ongoing case management support.	\$2,591,000.00	\$2,591,000.00		Award date June 2020 Opening late 2022
The Multifamily Housing Program	State	N/A					
The Housing for a Healthy California Program	State	N/A					
The Homeless Housing,	State	1.	1. The Coronavirus Relief Funds (CRF) were	\$25,776,293.51	\$1,167,816.00	1.	Aw

Assistance, and  
Prevention Program

HHAP CRF CoC 2.	used to respond to the Governor of California's direction to obtain immediate shelter resources for the	ard date Mar. 2020 2. Aw
HHAP CRF County 3.	countywide homeless population because of the COVID-19 epidemic. 2. The CRF funds were used to respond to the Governor of	ard date Mar. 2020 3. Aw
HHAP- 1 CoC 4.	California's direction to obtain immediate shelter resources for the	ard date May 2020- 25 4. Aw
HHAP- 1 County 5.	countywide homeless population because of the COVID-19 epidemic. HHAP resources were used to provide a variety	ard date May 2020- 25 5. Aw
HHAP- 2 CoC 6.	of eligible uses such as rental assistance and rapid rehousing,	ard date Jun. 2021- 26 6. Aw
HHAP- 2 County 7.	operating subsidies including reserves, landlord incentives, homeless outreach and coordination, job	ard date Jun. 2021- 26 7. Aw
HHAP- 3 CoC 8.	programs, housing stability, homeless systems support, innovative housing	ard date Mar. 2022- 27 8. Aw
HHAP- 3 County 9.	solutions, prevention and shelter diversion, navigation centers, and emergency shelters where the need was justified.	ard date Mar. 2022- 27 9. Aw
HHAP- 4 CoC 10.	3. HHAP-1 CoC was directed to fund 13 homeless service provider agencies:	ard date May 2023- 28 10. Aw
HHAP- 4 County	a. City of Victorville - \$300,000 b. Family Assistance Program - \$254,684.77 (Youth Set-aside) c. Inland SoCal United Way 211+ - \$113,910.83 d. Water of Life Community Church - \$127,690.50	ard date May 2023- 28

- e. Morongo Basin  
ARCH - \$265,497
- f. Mountain  
Homeless Coalition -  
\$236,860
- g. New Hope  
Village, Inc. -  
\$100,328.59
- h. City of Montclair -  
\$115,254
- i. Mercy House -  
\$230,862
- j. City of Colton-  
\$400,000
- k. Knowledge and  
Education for Your  
Success - \$166,319
- l. Lutheran Social  
Services of Southern  
California - \$127,690.50
- m. Operation Grace  
- \$350,000
- n. Administrative  
Costs: \$214,974.18
- 4. HHAP-1 County  
was directed to:
  - a. Systems Support  
to Create Regional  
Partnerships:  
\$200,000.00 - Contract  
with Southern California  
Association of Nonprofit  
Housing (SCANPH)
  - b. Youth Set-aside:  
\$227,609.36 -  
Memorandum of  
Understanding with the  
Department of  
Behavioral Health,  
Children and Family  
Services, and Probation
  - c. Operating  
Subsidies:  
\$2,367,659.75 - All-Star  
Lodge Homekey project
  - d. Administrative  
Costs: \$49,847.93 -  
Office of Homeless  
Services
- 5. HHAP round two  
CoC was directed to:
  - a. Family  
Assistance Program -

\$116,249 (Youth Set-aside)

b. Victor Valley Family Resource Center - \$222,524

c. Water of Life Community Church - \$250,000

d. Morongo Basin ARCH - \$131,094

e. Mountain Homeless Coalition - \$89,535

f. The Blessing Center - \$96,559

g. City of Montclair - \$41,085

h. Mercy House - \$123,256

i. Step Up on Second, Inc. - \$208,438

j. Administrative Costs: \$101,718

6. HHAP round two County was directed to:

a. Youth Set-aside: \$104,050 - Developing memorandum of understanding with the Department of Behavioral Health, Children and Family Services, and Probation to continue services.

b. Operating Subsidies: \$1,105,531- All-Star Lodge Homekey project

c. Administrative Costs: \$91,044 - Office of Homeless Services

7. HHAP round three CoC will be directed to (Initial Disbursement of Funds) (20%):

a. Family Assistance Program - \$78,037.50 (Youth Set-aside)

b. Capacity Building and Workforce Development - \$300,000

Request for Applications to be released.

c. Equity Services - \$147,711 Request for Qualifications (RFQ) to be released.

d. CoC Systems Support Services - \$200,000 RFQ to be released.

8. HHAP round three County will be directed to:

a. Youth Set-aside: \$364,174.98 - Developing memorandum of understanding with the Department of Behavioral Health, Children and Family Services, and Probation to continue services.

b. Kern Project - \$2,500,000 - Helping Hearts through the Department of Behavioral Health

c. Project Roomkey - \$600,000 - Office of Homeless Services to support ongoing services.

d. Administrative Costs: \$254,923 - Office of Homeless Services

9. HHAP round four CoC will be used to support regional coordination and expand or develop local capacity to address immediate homelessness challenges.

10. HHAP round four County will be used to support regional coordination and expand or develop local capacity to address immediate homelessness challenges.

Building Homes and Jobs Act	State	PLHA Round 1	One-time general fund for local jurisdictions, Senate Bill 2 (SB 2) (Chapter 364, Statutes of 2017) established the	\$30,882,03 0.00	\$30,882,03 0.00	Round 1 Awards as of 2/3/2021
		San Bernardino County (Activities: 1,5,8, &10)	Building Homes and Jobs Trust Fund and authorizes the State of California Department of Housing and Community Development to allocate 70 percent of moneys collected and deposited in the Fund, beginning in calendar year 2019, to			Round 2 Awards as of 4/20/2022
		City of Ontario (Activities: 1,5,6, &9)	local governments for eligible housing and homelessness activities. The intent of the bill is to provide a permanent, on-going source of funding to local governments for housing-related projects			Round 3 Awards as of 5/11/2023
		City of San Bernardino (Activities: 6)	and programs that assist in addressing the unmet housing needs of their local communities and increase the supply of affordable housing units. The Permanent Local Housing Allocation			
		City of Fontana (Activities: 2,6,8, &9)	(PLHA) was available to counties and municipalities to provide: 1. Activity #1: The predevelopment, development, acquisition, rehabilitation, and preservation of multifamily, residential			
		City of Upland (Activities: 1 & 6)	live-work, rental housing that is affordable to Extremely low-, Very low-, Low-, or Moderate-income households, including necessary operating subsidies.			
		City of Victorville (Activities: 6)	2. Activity #2: The predevelopment, development, acquisition, rehabilitation, and preservation of affordable rental and			



ownership housing, including Accessory Dwelling Units (ADUs), that meets the needs of a growing workforce earning up to 120 percent of AMI, or 150 percent of AMI in high-cost areas. ADUs shall be available for occupancy for a term of no less than 30 days.

Town of Apple Valley (Activities: 6)  
 PLHA Round 2  
 1. 3. Activity #3: Matching portions of funds placed into Local or Regional Housing Trust Funds.

San Bernardino County (Activities: 1,5, &10)  
 2. 4. Activity #4: Matching portions of funds available through the Low- and Moderate-Income Housing Asset Fund pursuant to subdivision (d) of HSC Section 34176.

City of Ontario (Activities: 1,5,6, &9)  
 3. 5. Activity #5: Capitalized Reserves for services connected to the preservation and creation of new permanent supportive housing.

City of Fontana (Activities: 2,6, &9)  
 4. 6. Activity #6: Assisting persons who are experiencing or At-risk of homelessness, including, but not limited to, providing rapid re-housing, rental assistance, supportive/case management services that allow people to obtain and retain housing, operating and capital costs for navigation centers and emergency shelters, and the new construction, rehabilitation, and preservation of permanent and

City of Victorville (Activities: 6)  
 5. 7. Activity #7:

City of Chino Hills (Activities: 1)  
 PLHA Round



		dino County 2.	homeless individuals and families living on the street, and to rapidly re-house homeless individuals and families through our subcontractor providers.		2. 2020 Award date
		San Bernardino County 3.			3. 2020 Award date
		San Bernardino County			

The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008      State      N/A

HOME Investment Partnerships Act      State      N/A

Parolee or probation programs that are intended to prevent homelessness upon release	State	BSCC Grants – Adult Reentry Program (Rental Assistance): 1. Family Assistance Program 2. Inland SoCal 211+ 3. Lighthouse Social Service	Several agencies in San Bernardino County were awarded funding from the Board of State and Community Corrections (BSCC) to provide reentry services for people formerly incarcerated in state prison. The funding provides housing navigation, permanent supportive housing, rent-subsidies, emergency housing assistance, transitional housing, and case management support. The Adult Reentry Grant Program is subject to Housing First provisions.	\$12,000,000.00	Several agencies in San Bernardino County were awarded funding from the Board of State and Community Corrections (BSCC) to provide reentry services for people formerly incarcerated in state prison. The funding provides housing navigation, permanent supportive
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Centers  
4.

Faith  
Advisory  
Council  
of  
Community  
Transformation

BSCC  
Grants  
– Adult  
Reentry  
Grant  
Program  
(Warm  
Hand-  
Off  
Reentry  
Services):  
5.

Operation  
New  
Hope  
6.

Avector  
Community  
Group,  
Inc.

housing,  
rent-  
subsidies,  
emergency  
housing  
assistance,  
transitional  
housing,  
and case  
management  
support. The Adult  
Reentry  
Grant  
Program is  
subject to  
Housing  
First  
provisions.

Community Care  
Expansion (CCE)  
Program

State

1.

San  
Bernardino  
County  
Department of  
Aging and  
Adult

1.

San Bernardino  
County received funding  
from the California  
Department of Social  
Services to expand the  
Pacific Village Homekey  
project to provide senior  
housing and care  
facilities onsite (pending  
board approval).

2.

The CCE grant

\$24,258,76  
4.00

Spending  
deadline is  
December  
1, 2026.  
Spending  
deadline to  
be  
determined.

Service will support the department in continuing the treatment of the complex substance use disorder (SUD) needs for residents in San Bernardino County, as well as address the associated risk of homelessness for this population countywide. County acquisition of land will complement these opportunities. Completion of this project proposal will enable the rehabilitation of the acquired existing structure and potential expansion thereof, including the establishment of new structures on the surrounding land.

Home Safe Program	State	1.	DAAS was awarded funding from the Home Safe Program (DAAS administers the program under "At Home"). The goal of the program is to prevent homelessness among adult protective services clients referred to due to abuse, neglect, or financial exploitation. Services include rental arrearages rental assistance, utility payments, legal services, eviction prevention, landlord mediation and intensive case management. DAAS partners with the local homeless Continuum of Care to maximize services.	\$1,539,950.00	Ongoing funding from the State. Funding cycle ends on June 30, 2025.
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Behavioral Health Bridge Housing (BHBH) Program	State	1.	The San Bernardino County Department of Behavioral Health (DBH) intends to use the	\$27,375,170.00	Provides funding through June 30,
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		dino County DBH	Behavioral Health Bridge Housing (BHBH) Program funding to operate a wide variety of bridge housing programs in the region based upon findings from a gaps analysis report on bed capacity and future needs. Funding will be used to expand and enhance current housing-related services offered by DBH to people experiencing homelessness who have serious behavioral health conditions that impede their ability to access stable, long-term housing.		2027.
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Behavioral Health Continuum Infrastructure Program (BHCIP) – Crisis and Behavioral Health Continuum Program – Round 5	State	1.  San Bernar dino County DBH	Through funding from the California Department of Health Care Services, the BHCIP grant will support DBH in continuing the treatment of the complex substance use disorder (SUD) needs for residents in the County, as well as address the associated risk of homelessness for this population countywide. The funding is intended to expand community capacity for serving the behavioral health population with a commitment to serve the most vulnerable individuals, including those experiencing homelessness, and serving Medi-Cal beneficiaries through capital expansion projects, including acquisition, construction, and rehabilitation.	\$51,731,50 1.00	Spending deadline to be determined.
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Mental Health Services Act Innovation Programs	State	1. San Bernardino County DBH	The Innovation component of MHSA provides funding for projects not to exceed 5 years (initially). DBH received funding to create the Innovative Remote Onsite Assistance Delivery (InnROADs) program. The focus of the project will be the creation of an intensive, field-based engagement model that supports multi-disciplinary / multi-agency teams that meet, engage, and provide treatment to youth, adults, and families experiencing homelessness where they live and are comfortable within homeless communities. The goal is to engage with the necessary services needed to increase health, reduce risks to health and safety, and transition these individuals from the streets into housing.	\$4,663,403.00	Spending deadline is June 30, 2026.
Projects for Assistance in Transition from Homelessness (PATH) Grant	State	1. San Bernardino County DBH	DBH utilizes the grant award to provide outreach, planning and coordination for housing services, linkage to behavioral health services including medication support, job training, education services, and case management services to an estimated 300 unduplicated clients at an annual estimated program cost of \$2,261 per individual.	\$508,762.00	Ongoing formula grant funding from the California Department of Health Care Services.
Mental Health Services Act	State	1.	Community Services & Support (CSS) is the	\$21,926,11	Current spending

Community Support Services	San Bernardino County DBH	largest component of the Mental Health Services Act (MHSA). DBH uses this funding to provide direct services to individuals with severe mental illness using a client-centered, wellness, and recovery-focused approach, including assistance for homeless individuals and families, with connection to housing.	8.00	deadline is June 30, 2024.
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Mental Health Services Act and Federal Financial Participation Medi-Cal	State	1. San Bernardino County DBH	This funding is part of a broader and focused community health funding structure. As there are multiple streams of funding, DBH funnels these funds for support services, including, but not limited to, Medi-Cal enrollees. Most of the funding for both Medi-Cal mental health services and public community mental health services goes to counties and because counties have wide discretion in how they allocate funding from each of their funding sources to meet their overall Medi-Cal mental health and other public community mental health responsibilities, much of our local resources are directed to homeless with severe mental needs and housing placement.	\$14,000,00 0.00	Current spending deadline is June 30, 2024.
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Housing Navigators Program (HNP)	State	1. San Bernardino County Depart	Provides funding to assist young adults who are 18 to 21 years of age secure and maintain housing with priority given to those in the state's foster care or	\$727,360.0 0	1. The spending deadline is June 30, 2024. 2. The spending
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		ment of probation system. Children and Family Services (CFS) 2.  San Bernardino County CFS			deadline is November 15, 2027.
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Transitional Housing Program (THP)	State	1. CFS will use the THP funds to help young adults, ages 18 through 24, secure and maintain housing with priority given to young adults formerly in the state's foster care or probation systems.  San Bernardino County CFS	\$3,075,254.00		1. The spending deadline is December 12, 2024. 2. Spending deadline is May 23, 2028.
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Housing Navigation and Maintenance Program (HNMP)	State	1. CFS will use the HNMP funds for housing specialists (called housing navigators), who will assist the county's young adults, ages 18 through 24, with their efforts to locate available housing and overcome barriers to obtaining housing. Housing navigation and maintenance activities may focus on aiding young adults in securing and maintaining housing with priority access given to those in the state's foster care system.  San Bernardino County CFS	\$2,368,510.00		1. The spending deadline is December 12, 2024. 2. The spending deadline is May 23, 2028.
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Bringing Families Home (BFH)	State	1. The BFH is a one-time funding from the state to Welfare Directors to  San	\$2,940,892.00		Current spending deadline is
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Bernardino County CFS support families involved with the child welfare system who are experiencing or who are at risk of experiencing homelessness. Financial assistance and housing-related wraparound supportive services, include but are not limited to rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, interim shelter assistance, legal services, and credit repair.

June 30, 2024.

California Emergency Solutions and Housing (CESH) Program	State	<p>1. San Bernardino County Office of Homeless Services Round 1</p> <p>2. San Bernardino County Office of Homeless Services Round 2</p>	<p>The San Bernardino County Continuum of Care and County allocated a total of \$653,419 of round 1 and 2 funding for systems support necessary to maintain a comprehensive homeless and housing service delivery system and specifically earmarked for coordinated entry system enhancement, expansion, and software integration.</p> <p>\$1,526,809 of CESH Program funds have been redirected from COSR for the Homekey project to support innovative housing solutions.</p>	\$2,294,971.00	<p>1. The current spending deadline is June 30, 2024.</p> <p>2. The current spending deadline is June 30, 2025.</p> <p>Note: CESH may be used to support 15 year capitalized operating subsidy reserve (COSR).</p>
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U.S. Department of Housing and Urban Development (HUD)	Federal	1. San	The ESG program provides funding to: (1) engage homeless	\$1,225,821.00	The spending deadline is
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Emergency Solutions Grant (ESG) Program

Bernardino County Department of Community Development and Housing  
2. improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents; (5) rapidly re-house homeless individuals and families; and (6) prevent families and individuals from becoming homeless.

City of Fontana  
3. Funds are awarded through a formula allocation to metropolitan cities, urban counties, territories, and states.

City of Ontario  
4. Program component types include street outreach, emergency shelter, homelessness prevention, rapid rehousing, Homeless Management Information Systems, and project administration. Eligible costs include essential services, rehabilitation, shelter operations, housing relocation and stabilization services, short- and medium-term rental assistance, costs associated with HMIS, and project administration.

September 30, 2025.

Eligible recipients apply through the Consolidated Planning process. Among other things, this process helps communities assess their homeless assistance and housing needs, examine available resources, set 3–5-year strategies, and develop an annual action

plan to meet priority needs. Plan preparation must include citizen participation and consultation with various organizations, including the local Continuum of care.

HUD HOME Investment Partnerships Program	Federal	<p>1. San Bernardino County</p> <p>2. Town of Apple Valley</p> <p>3. City of Fontana</p> <p>4. City of Ontario</p> <p>5. City of San Bernardino</p>	<p>HOME funds are granted to localities to be used to fund a range of activities that can build, buy, or rehabilitate affordable housing units for rent or ownership. HOME is designed to reinforce several principles of community development. It encourages flexibility by authorizing people to utilize housing strategies that work with their own needs and priorities. In order to strengthen partnership among different levels of government and the private sector, HOME emphasizes the need for consolidated planning.</p>	\$7,779,262.00	Awarded fiscal year 2022. The spending deadline is through September 2030.
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HOME Investment Partnerships Program – America Rescue Plan	Federal	<p>1. San Bernardino County</p> <p>2. Town of Apple Valley</p> <p>3. City of Fontana</p>	<p>HOME-ARP provides funding to states and local jurisdictions to reduce homelessness and increase housing stability across the country. HOME-ARP funds can be used for four eligible activities:</p> <ul style="list-style-type: none"> <li>• Production or Preservation of Affordable Housing</li> <li>• Tenant-Based Rental Assistance (TBRA)</li> <li>• Supportive</li> </ul>	\$26,036,721.00	\$26,036,721.00	HOME-ARP funds were awarded in 2021 and must be expended by September 2030.
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- a 4. Services, including services defined at 24 CFR 578.53(e),
- City of Ontario 5. Homeless Prevention Services, and Housing Counseling
  - Purchase and Development of Non-Congregate Shelter.
- City of San Bernar dino These structures can remain in use as non-congregate shelter or can be converted to 1) emergency shelter under the Emergency Solutions Grants (ESG) Program; 2) permanent housing under the Continuum of Care (CoC) Program; or 3) affordable housing under the HOME Program.

Encampment Resolution Funding	State	1.	These funds are available to be used to identify locations throughout the county where encampments are endemic. These funds are to be used to target individuals and families residing within the Santa Ana and Mojave Valley riverbed encampment areas and move them into long-term stable housing situations. The ERF Program may be partnered with activities currently funded through Project Roomkey, Homeless Housing, Assistance and Prevention (HHAP) funding, Emergency Solutions Grant (ESG) funding, and other housing stabilization programs such as the Continuum of Care Homeless Assistance grant.	\$1,787,998.00	All funds must be expended by June 30, 2024.
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Family Homelessness Challenge Grant	State	1. City of Fontana	On July 26, 2022, the Fontana City Council accepted the Family Homelessness Challenge Grant award funding in the amount of \$2,726,608, to support the interim housing program. These funds will be utilized to construct an efficiency unit for a family with children as well as construct a detached ADU at the recently acquired Bridge of Hope Emergency Shelter. Funds will also be used to provide Street Outreach, Interim Shelter, Rapid Rehousing, Delivery of Permanent Housing units, Services coordination, systems support, operating subsidies as well as administration funds to cover the cost of program delivery.	\$2,726,608.00	\$2,726,608.00	On April 30, 2022, the City was awarded these funds.
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HUD Continuum of Care (CoC) Homeless Assistance Grant	Federal	1. San Bernardino County Office of Homeless Services 2. Inland Southern California 211+ 3.	CoC fiscal year 2022 awards. The purpose of the Continuum of Care program is to: (1) Promote community-wide commitment to the goal of ending homelessness; (2) Provide funding for efforts by nonprofit providers, States, and local governments to rehouse homeless individuals and families rapidly while minimizing the trauma and dislocation caused to homeless individuals, families, and communities as a consequence of homelessness; (3)	\$16,961,572.00	\$15,488,027.00	Fiscal year 2023 awards, each applicant is awarded for 1 year and has the option for renewal.
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Family Assistance Program

4. Promote access to and effective use of mainstream programs by homeless individuals and families; and (6) Optimize self-sufficiency among individuals and families experiencing homelessness.

Housing Authority of the County of San Bernardino

5. Funds are awarded through an annual competition to private nonprofit organizations, states, local governments,

6. instrumentality of state and local governments, and public housing agencies. Project component types include permanent housing (including permanent supportive housing (PSH) and rapid re-housing (RRH)),

7. transitional housing, supportive services only, Homeless Management Information Systems, and homelessness prevention. Eligible costs include acquisition, new construction, rehabilitation, leasing,

8. rental assistance, supportive services, operating, costs associated with HMIS, and project administration.

New Hope Village

9. Knowledge and Education for

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Part A of the Ryan White  
HIV/AIDS Treatment  
Extension Act of 2009  
provides assistance to  
Eligible Metropolitan  
Areas (EMAs) and  
Transitional Grant Areas  
(TGAs)—locales that are  
most severely affected  
by the HIV/AIDS  
epidemic. Part A funds  
may be used to provide a  
continuum of care (i.e.,  
medical and support  
services) for people  
living with HIV disease.

\$318,635.0  
0

The  
spending  
deadline for  
this funding  
is February  
28, 2024.



CalWORKs Homeless Assistance Grant	State	1.	<p>The CalWORKs Homeless Assistance (HA) Program was established to help families in the CalWORKs program meet the costs of securing or maintaining permanent housing or to provide emergency shelter when a family is experiencing homelessness. CalWORKs HA program serves eligible CalWORKs recipients or apparently eligible CalWORKs applicants, who are homeless or at risk of homelessness. CalWORKs HA can provide payments for temporary shelter for up to 16 days, as well as payments to secure or maintain housing, including a security deposit and last month's rent, or up to two months of rent arrearages.</p>	\$3,500,000.00	Ongoing funding.
CalWORKs Housing Support Program (HSP)	State	1.	<p>The CalWORKs HSP was established in 2014 to foster housing stability for families experiencing, or at risk of, homelessness in the CalWORKs program. HSP offers financial assistance and housing-related wraparound supportive services, including but not limited to rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, interim shelter assistance, legal services, and credit repair.</p>	\$12,862,476.00	The spending deadline is June 30, 2025.

<p>California Department of Social Services (CDSS) Housing and Disability Advocacy Program (HDAP)</p>	<p>State</p>	<p>San Bernardino County Department of Community Health and Development (CDH)</p>	<p>HDAP targets individuals who are experiencing homelessness in San Bernardino County and who are likely eligible for disability benefits. For HDAP, the CDSS defines “chronically homeless” and “homeless” according to the definitions used by the U.S. Department of Housing and Urban Development (HUD) and defined in 24 Code of Federal Regulations (CFR) section 91.5. Amongst those who are eligible, the program prioritizes individuals or families who are experiencing chronic homelessness or homelessness and rely most heavily on government-funded services.</p>	<p>\$3,286,580.00</p>	<p>Ongoing funding.</p>
<p>Homeland Security’s Federal Emergency Management Agency Emergency Food and Shelter Program (EFSP)</p>	<p>Federal</p>	<p>1. Inland Valley Council of Churches administrators the EFSP for the local board.</p>	<p>The Emergency Food and Shelter Program (EFSP) is a federally funded program administrated by the U.S. Department of Homeland Security’s Federal Emergency Management Agency (FEMA). The purpose of the EFSP is to supplement and expand the ongoing work of local social service organizations, both non-profit and governmental, to provide shelter, food and supportive services to individuals and families who have economic emergencies. Accordingly, EFSP funding is open to all organizations helping hungry and homeless people, as well as</p>	<p>\$2,100,406.00</p>	<p>Ongoing funding through phases. Phase 39: \$1,088,120; Phase 40: \$1,012,296.</p>

organizations that support those at risk of becoming hungry or homeless due to economic hardships.

A national board, chaired by FEMA, with representatives from American Red Cross; Catholic Charities USA; The Jewish Federations of North America; National Council of the Churches of Christ in the USA; The Salvation Army; and United Way Worldwide, is the sole recipient of EFSP funds from FEMA and establishes the program's policies, procedures, and guidelines. United Way Worldwide also serves as the National Board's Secretariat and Fiscal Agent, administering the program on a day-to-day basis.

The National Board provides EFSP funds to local jurisdictions (counties or cities) based on an allocation formula using the most recent national population, unemployment, and poverty statistics. Those jurisdictions that qualify for an allocation must each convene a local board comprised of representatives at the local level of the same organizations as those on the national board; a local government official must serve in place of the FEMA representative. Each local board must have a

Native American representative if the jurisdiction is located within or encompasses a federally recognized Native American reservation, and each local board must have a representative who is homeless, formerly homeless, or a former recipient of program services. Additionally, the national board encourages organizations representing or serving the special emphasis groups named in the McKinney-Vento Homeless Assistance Act be included on local boards.

Supportive Services for Veteran Families (SSVF) – FY 2024 Awards	Federal	<ol style="list-style-type: none"> <li>1. Knowledge and Education for Your Success, Inc. (KEYS)</li> <li>2. United States Veterans Initiatives</li> <li>3. Light House Social Service Centers</li> </ol>	<p>For very low-income Veterans, SSVF provides case management and supportive services to prevent the imminent loss of a Veteran's home or identify a new, more suitable housing situation for the individual and his or her family; or to rapidly re-house Veterans and their families who are homeless and might remain homeless without this assistance.</p>	\$10,876,525.00	\$10,876,525.00	<p>Awarded in 2023 for 2024, two years of funding with potential renewals.</p> <ol style="list-style-type: none"> <li>1. 1,305,678</li> <li>2. \$7,334,734 (provides services to multiple counties including L.A., Orange, Riverside, and San Bernardino)</li> <li>3. \$2,236,113 (provides services to</li> </ol>
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						both Riverside and San Bernardino Counties)
HUD Veteran Affairs Supportive Housing Voucher Program (HUD-VASH)	Federal	1. Housing Authority of the County of San Bernardino	The HUD-Veterans Affairs Supportive Housing (HUD-VASH) program combines HUD's Housing Choice Voucher (HCV) rental assistance for homeless Veterans with case management and clinical services provided by the Department of Veterans Affairs (VA).	\$9,057,600.00	\$9,057,600.00	Ongoing with 629 total voucher awards.
Veteran Affairs Health Care for Homeless Veterans Homeless Provider Grant Per Diem Program (GPD)	Federal	1. Avector Community Group, Inc. 2. Help for Future Leaders, Inc. 3. Life Community Development 4. Lighthouse Social Service Centers 5. St. Annes Retirement	VA's Grant and Per Diem (GPD) Program is offered annually (as funding permits) by the Department of Veterans Affairs to fund community agencies providing services to Veterans experiencing homelessness. The purpose of the transitional housing component of the program is to promote the development and provision of supportive housing and services with the goal of helping homeless Veterans achieve residential stability, increase their skill levels and/or income, and obtain greater self-determination. Additionally, the GPD Program offers Case Management grants to support housing retention for Veterans who were previously homeless and are transitioning to permanent housing.	\$2,300,000.00		Annual funding per response to notice of funding opportunity. Operational costs, including salaries, may be funded by the per diem component. For supportive housing, the maximum amount payable under the per diem is \$68.64 per day per Veteran housed. Veterans in supportive housing may be asked to pay rent if it

		ment Comm unity			does not exceed 30% of the Veteran's monthly- adjusted income.
HUD Housing Opportunities for Persons with AIDS (HOPWA)	Federal	1. Foothill AIDS Project	HOPWA funds may be used for housing projects, short-term rental assistance, mortgage payments, utility payments, counseling, clinic-based health care, home care, and program administration. The City of Riverside subcontracts with the Housing Authority of the County of Riverside (HACR) and Foothill AIDS Project to serve as Project Sponsors and facilitate HOPWA activities throughout the region.	\$3,929,362.56	Annual formula allocation to the City of Riverside. \$1,679,362.56 (Riverside HOPWA 2022); \$2,250,000 in Competitive HOPWA for 2021.

Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:
\$415,195,102.07	\$147,999,282.84

## Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
  - o CalWORKs

- CalFresh
- Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
- In-home supportive services;
- Adult protective services;
- Child welfare;
- Child care; and
- Medi-Cal benefits through Managed Care Plans

*Guidance:*

*All of the above benefit programs **must** be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.*

*To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.*

*Definitions:*

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs.** This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program.**
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

## Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	The CalWORKs connection strategy was designed to identify households at risk by reviewing risk factors associated with homelessness and matching those households with access to appropriate mainstream services.	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• San Bernardino County Transitional Assistance Department</li> <li>• Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency)</li> <li>• County of San Bernardino</li> <li>• Countywide homeless service</li> </ul>

The current strategy includes coordination with the local Temporary Assistance for Needy Families program (known in San Bernardino County as the Transitional Assistance Department (TAD), and the CES and CoC/ESG homeless service agencies that are funded to provide homeless prevention services. TAD implements CalWORKs to provide housing, food, utilities, medical care to eligible families, while simultaneously providing on the job training and work experience to the head of household. Many homeless service agencies in the region employ CalWORKs recipients as part of their nonprofit services.

agencies

CalFresh

The CalFresh connection strategy was designed to identify households at risk by reviewing risk factors associated with food insecurity and matching those households with access to appropriate mainstream services. TAD implements CalFresh to provide food to eligible families. The current strategy includes coordination with TAD, and the CES and CoC/ESG homeless service agencies to refer to CalFresh.

San Bernardino County - OHS

- San Bernardino County Transitional Assistance Department
- The Continuum of Care (CoC)
- Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency)
- County of San Bernardino
- Countywide homeless service agencies

Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability

The region employs two major connection strategies aside from regular referrals through

San Bernardino County - OHS

- Inland County Legal Services
- San Bernardino County TAD



benefits advocacy	<p>its mainstream services approach. San Bernardino County Office of Homeless Services (OHS), prior to online training services provided in-person SSI/SSDI Outreach, Access, and Recovery (SOAR) trainings to agencies in the Inland Empire. Agencies are now referred to complete the online training through the SOAR Technical Assistance (TA) Center. In addition, the OHS administers the local Housing Disability and Advocacy Program (HDAP) responsible for assisting people experiencing or at risk of homelessness who are likely eligible for disability benefits by providing advocacy for disability benefits as well as housing supports.</p>	<ul style="list-style-type: none"> <li>• Inland SoCal United Way 211+ (as the CES lead agency)</li> <li>• County of San Bernardino</li> <li>• Countywide homeless service agencies</li> </ul>
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In-home supportive services	<p>The Human Services Section of San Bernardino County oversees the In-Home Supportive Services (IHSS) department which offers in-home assistance to eligible aged, blind, and disabled individuals as an alternative to out-of-home care and enables recipients to remain safely in their own homes. IHSS has numerous connection strategies developed to assist providers and recipients with care delivery services. The IHSS Public Authority assists In-Home Caregivers with</p>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• San Bernardino County IHSS</li> <li>• San Bernardino County DAAS and Adult Protective Services</li> <li>• San Bernardino County Children and Adult Services</li> <li>• Training partners (i.e., American Red Cross, Arrowhead Regional Medical Center, San Bernardino Community Hospital, etc.)</li> <li>• Senior Housing Provider Agencies</li> <li>• The local Continuum of Care</li> </ul>
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connections to training resources for caregivers (i.e., CPR, bedrest training, AED, nutrition, fall prevention, etc.), connections to the Department of Aging and Adult Services (DAAS), the local Community Action Partnership provider, and to the local continuum of care for outreach, prevention, and housing activities.

Adult protective services	<p>The local DAAS Adult Protective Services administers the local Home Safe program that supports the safety and housing stability of individuals who are experiencing, or at imminent risk of experiencing, homelessness due to elder or dependent adult abuse, neglect, self-neglect, or financial exploitation by providing housing-related assistance as part of an evidence-based connection strategy for homeless assistance and prevention. As part of the Home Safe program, DAAS is active in the Continuum of Care and refers clients through the CES for additional resources and connections to care.</p>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• San Bernardino County Department of Aging and Adult Services</li> <li>• The Continuum of Care (CoC)</li> <li>• Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency)</li> <li>• County of San Bernardino</li> <li>• Countywide homeless service agencies</li> </ul>
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Child welfare	<p>There is exists several connection strategies by the San Bernardino County Children and Family Services Department (CFS), the local child welfare provider for the region. CFS is an active member</p>	San Bernardino County - OHS	<ul style="list-style-type: none"> <li>• San Bernardino County CFS</li> <li>• Housing Authority of the County of San Bernardino</li> <li>• San Bernardino County Department of Behavioral Health (DBH)</li> <li>• San Bernardino</li> </ul>
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of the Continuum of Care (CoC) and participates with the local public housing authority and the Office of Homeless Services, on behalf of the CoC, to administer the local family unification program (FUP) for homeless assistance to foster youth aging out of the system. CFS also administers HHAP funding to promote foster youth success in education, workforce development and access to permanent housing along with the Department of Behavioral Health and Probation. All CoC funded recipients are required to provide eligible transitional aged youth with referrals and connection to CFS.

- County Probation
- The Continuum of Care (CoC)
  - Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency)
  - County of San Bernardino
  - Countywide homeless service agencies

<p>Child care</p>	<p>The CoC has several connection strategies in place for childcare. Providing connections to childcare fulfills one of HUD's requirements for connection to mainstream services. By partnering with CalWORKs, CoC providers and County departments can refer eligible individuals to TAD for reimbursement of most or all of their childcare expenses for children from birth to 12 years old when the family meets program requirements. This includes finding a provider through services through Pomona Unified School District for West</p>	<p>San Bernardino County - OHS</p>	<ul style="list-style-type: none"> <li>• San Bernardino County TAD</li> <li>• Pomona Unified School District Child Development Program</li> <li>• Child Care Resource Center</li> <li>• The Continuum of Care (CoC)</li> <li>• Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency)</li> <li>• County of San Bernardino</li> <li>• Countywide homeless service agencies</li> </ul>
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Valley placements and the Child Care Resource Center for all other locations. Many of the CoC funded agencies also pay for childcare services for their clients.

Medi-Cal benefits through Managed Care Plans

Multiple connection strategies have been implemented within recent years by the local Medi-Cal managed care plan organization within the Inland Empire Region. These are part of a large collaboration with many County and nonprofit partners throughout the region. These include working with outreach teams to encourage Medi-Cal enrollment, Cal AIM programs, housing and homelessness incentive program, and other housing connection programs through various nonprofits throughout the Inland Empire.

San Bernardino County - OHS

- San Bernardino County TAD
- Inland Empire Health Plan and Molina Healthcare
- The Continuum of Care (CoC)
- Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency)
- County of San Bernardino
- Countywide homeless service agencies

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## Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

### Memorandum of Understanding (MOU)

MOU-OHS-03-26-24-HHAP-5 County+CoC (executed).pdf

### Supporting Documentation (Optional)

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## Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

## Meeting Dates

### Meeting Dates

2/20/2024

2/21/2024

2/22/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

## Stakeholder engagement

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
People with lived experience of homelessness	The Administrative Entity and the Chair and Vice-Chair of the governing body of the CoC reached out, invited, and encouraged several people with lived experience to participate in the stakeholder process. Despite efforts to encourage participation, only one TAY Youth with lived experience participated in the process.
Youth with lived experience of homelessness	Effort was made to reach out to the local Homeless Youth Advisory Board to encourage participation in the development of the local action plan. One youth from the YAB participated in the planning and development of the Regionally Coordinated Homeless Action Plan.
Persons of populations overrepresented in homelessness	The Administrative Entity from direction of the CoC leadership reached out to both the Faith Advisory Council for Community Transformation (FACCT) and the local Inland Empire African American Concerned Churches. A representative from

FACCT attended the sessions. (FACCT) is an organization comprised of a core group of faith and community leaders creating a culture of collective impact through motivating, mentoring, and mobilizing the capacity of religious, community and government stakeholders in San Bernardino County and the greater Inland Empire region of Southern California with a focus on equity and outreach to disadvantaged communities, particularly persons of color.

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

A targeted effort was made by the Administrative Entity to engage and encourage the following agencies to participate. Communication was through emails, phone calls, and in-person engagement. The following agencies participated in the planning and developmental process:

- Various healthcare agencies, such as the local Medi-Cal managed care provider, the Inland Empire Health Plan, the Pair Team a local healthcare provider agency, and a representative from Healthcare in Action.
- Representatives from the San Bernardino County Children and Family Services Department.
- Representatives from the San Bernardino County Department of Behavioral Health.
- Law enforcement representatives; the Sheriff's Department and Probation.
- A representative from the local County Department of Aging and Adult Services participated at each session.
- Representatives from the San Bernardino County Superintendent of School Homeless School Liaison program.
- Representatives from the local Transitional Assistance Department which primarily oversee the CalFresh, CalWORKs and Medi-Cal programs.

Homeless service and housing providers operating within the region

Upon direction from CoC leadership, several community-based organizations and faith-based organizations were invited to participate in the Action Plan development process. These agencies were selected by the CoC for their successful efforts in engaging and providing services to individuals and families with lived experience.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

As mentioned previously, the Inland Empire Health Plan, as one of the Medi-Cal managed care plans, was invited to participate in the process. Also, Molina Healthcare, the other managed care plan organization was invited and encouraged to participate in the planning development sessions.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

To support the larger Inland Empire region, the local CoC and County reached out to Riverside County staff to help understand the roles and actions steps of our region through our sister county. In addition, several representatives from local elected officials attended the public sessions to incorporate input from a larger political perspective to help drive the region based on the needs of the voters. A local street medicine provider Health Care in Action participated in the public sessions. Health Care in Action provided services to patients experiencing homelessness through an innovative street medicine approach in partnership with various health plans and hospitals.

**I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.**

Open

## Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
  - sustain existing investments towards long-term housing stability and supportive services and
  - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
  - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

*Guidance:*

Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

**The youth set-aside must total at least 10% of all monies received.**

Administrative costs **may not exceed 7%** of all monies received.

**Up to 1%** of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

## Funding Plans from Administrative Entity/ies in San Bernardino City & County CoC Participating in this Application

### Administrative Entity 1

Which Administrative Entity is submitting the below budget?

San Bernardino County on behalf of the County and CoC

### Funding Plan - San Bernardino County on behalf of the County and CoC

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$1,250,333.00	\$500,000.00	Activities will support rental subsidies for individuals, families, with a carve out for youth-oriented support, with the costs to support operating a rapid	These activities are in alignment with CA Health and Safety Code § 50236, where homelessness prevention should be made



			rehousing type housing service, Landlord incentives, including security deposits, holding fees, funding for repairs of the unit, recruitment and relationship management costs. Move-in expenses.	available through rental assistance, rapid rehousing, and other programs, so long as they prioritize households with incomes at or below 30 percent of the area median income, who pay more than 50 percent of their income in housing costs, and who meet criteria for being at highest risk of homelessness through data-informed criteria, with a youth-focused service. The activities in this category are connected to improving SPM 3 and SPM 7.3.
Prevention and Shelter Diversion	\$850,333.00	\$100,000.00	Activities will support homeless or at risk of homelessness individuals, families, and youth access to safe alternatives to shelter and/or remain safely house at their current residences. Homelessness prevention will include rental assistance and other preventative related programs. Activities will also focus on diversion	These activities are aligned with State Priorities Cal. Health & Safety Code § 50236 c.1.F for problem-solving and diversion support programs that prevent people at risk of or recently experiencing homelessness from entering unsheltered or sheltered homelessness,

			support programs for both homeless or at risk of homelessness individuals and families, including the youth set-aside from entering unsheltered or sheltered homelessness.	which should also be mirrored in the youth set-aside. The activities in this category are connected to improving SPM 1a and SPM 7.1a.
Delivery of Permanent Housing and Innovative Housing Solutions	\$5,795,714.00	\$300,000.00	Acquisition of former hotel/motel building to be renovated and converted to permanent housing for homeless individuals and families and youth. Provide services for individuals and youth in permanent housing programs that are based on trauma-informed practices utilizing a harm reduction approach.	The activities are in alignment with the State's priorities for the prioritization of permanent housing solutions (conversion of underutilized buildings into permanent housing for targeted groups), including operating subsidies, and evidence-based services in new supportive housing units for people experiencing homelessness, including similar services for youth 12-24 years of age to promote housing retention. The activities in this category are connected to improving SPM 3 and SPM 7.3.
Operating Subsidies- Permanent Housing	\$850,333.00	\$100,000.00	Activities will support operations for homeless or at	These activities are aligned with State Priorities

risk of homelessness individuals, families, and for the youth through set-aside funding in new and existing affordable or supportive housing units. Operating subsidies may include operating reserves (funds held in reserve to cover large, unexpected operating expenses) per the notice of funding opportunity guidance, which includes, subsidies support ongoing operation and availability of permanent housing and/or assisting in management of a building's facilities that can help stabilize or reduce structural decline and serve an important role in broader market stabilization efforts.

Cal. Health & Safety Code § 50236 c.1.D for operating subsidies in new and existing affordable or supportive housing units serving people experiencing homelessness, including programs such as Homekey, new or existing residential care facilities, funded by the Behavioral Health Continuum Infrastructure Program or the Community Care Expansion Program. Operating subsidies may include operating reserves. These services will be mirrored for homeless youth as prioritized by the State. The activities in this category are connected to improving SPM 3 and SPM 7.3.

Operating  
Subsidies-Interim  
Sheltering

Interim Sheltering

Improvements to  
Existing Emergency

Shelter

Street Outreach

\$650,333.00

Activities will support outreach programs that provide services for homeless or at risk of homelessness individuals, families, and youth experiencing unsheltered homelessness, including, but not limited to, persons experiencing homelessness living in encampment sites and being engaged through the Encampment Resolution Grant program to help them transition to permanent housing with services attached. Outreach services will be developed through evidence-based street engagement services based upon a harm reductive Coordinated Outreach Resources and Engagement (CORE) Program. Outreach services will include teams selected for the overall regional engagement, BIPOC specific, and youth-oriented. These services will include intensive case management, connections for housing navigation services,

These activities are aligned with State Priorities Cal. Health & Safety Code § 50236 c.3.A for services for individuals, families, and youth 12-24 years of age experiencing unsheltered homelessness, including street outreach, including, but not limited to, individuals, families, and youth 12-24 years of age experiencing homelessness from encampment sites and those transitioning out of encampment sites funded by the program known as the Encampment Resolution Grant consistent with Section 50251 to access permanent housing and services. This includes evidence-based engagement services, intensive case management services, assertive community treatment,

coordination with street health care providers, and encampment hygiene services.

housing navigation, harm reduction services, coordination with street-based health care services, and hygiene services for people living in encampments and unsheltered individuals, families, and youth through both regular and set-aside funding. The activities in this category are connected to improving SPM 6 and SPM 7.6.

Services  
Coordination

\$826,922.73 \$181,989.32

Activities will support wrap-around services not directly provided through another project for homeless or at risk of homelessness individuals, families, and unaccompanied youth. Services may include access to workforce, education, and training programs, legal services, counseling and service planning, appointment coordination, access to mainstream services, referrals to needed programs, and additional services to support housing stability.

These activities are aligned with State Priorities Cal. Health & Safety Code § 50236 c.3.B for services coordination, which may include access to workforce, education, and training programs, or other services needed to promote housing stability in supportive housing. The activities in this category are connected to improving SPM 2 and SPM 7.2.

Systems Support	\$650,333.00	Activities will support homelessness services system infrastructure, regional coordination to support the improvement of accessibility and general outcomes for the broader community. Activities include regional housing strategies collaboration, regional needs development, development of regional housing initiatives to prioritize permanent housing solutions.	These activities are aligned with State Priorities Cal. Health & Safety Code § 50236 c.3.C for systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system, particularly for vulnerable populations, including families and homeless youth. The activities in this category are connected to improving SPM 4 and SPM 7.4.
HMIS	\$118,198.93	Data system management.	Will provide regular reports to HDIS and performance oversight.
Administrative Costs	\$827,392.52	Administration of contracts and staff support for HHAP-5.	Oversight of public funds.

<b>Total HHAP-5 Dollars Budgeted: \$11,819,893.18</b>	<b>Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$1,181,989.32</b>
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**Youth Set-Aside Minimum**  
\$1,181,989.32

**HMIS Maximum**  
\$118,198.93

**Administrative Maximum**

\$827,392.52

**Does this budget propose to support any new interim housing solutions outside of the youth set-aside?**

No

**Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?**

No

## Certification

### Participating Eligible Applicant 1

#### Participating Eligible Applicant

CA-609: San Bernardino City and County Continuum of Care

#### Certification CA-609: San Bernardino City and County Continuum of Care

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

#### Name

Marcus Dillard

#### Phone

(909) 501-0644

#### Email

Marcus.Dillard@hss.sbcounty.gov

### Participating Eligible Applicant 2

#### Participating Eligible Applicant

San Bernardino County

#### Certification San Bernardino County

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

#### Name

Carrie Harmon

#### Phone

(909) 382-3983

#### Email

Carrie.Harmon@cdh.sbcounty.gov

**REPORT/RECOMMENDATION TO THE BOARD OF SUPERVISORS  
OF SAN BERNARDINO COUNTY  
AND RECORD OF ACTION**

March 26, 2024

**FROM**

**DIANE RUNDLES, Assistant Executive Officer, Community Revitalization**

**SUBJECT**

Non-Financial Memorandum of Understanding with the San Bernardino City and County Continuum of Care for the Regionally Coordinated Homelessness Action Plan

**RECOMMENDATION(S)**

1. Approve non-financial Memorandum of Understanding (**Agreement No. 24-249**), including a non-standard term, with the San Bernardino City and County Continuum of Care as part of the Grant Application to the State of California Interagency Council on Homelessness for Homeless Housing, Assistance and Prevention Program Round 5 Funding.
2. Authorize the Chief of Homeless Services of the Office of Homeless Services to execute the non-financial Memorandum of Understanding with the San Bernardino City and County Continuum of Care to participate in and comply with the Regionally Coordinated Homelessness Action Plan, effective March 12, 2024.
3. Direct the Chief of Homeless Services of the Office of Homeless Services to transmit the Memorandum of Understanding to the Clerk of the Board of Supervisors within 30 days of execution.

(Presenter: Marcus Dillard, Chief of Homeless Services, 501-0610)

**COUNTY AND CHIEF EXECUTIVE OFFICER GOALS & OBJECTIVES**

**Provide for the Safety, Health and Social Service Needs of County Residents.**

**Pursue County Goals and Objectives by Working with Other Agencies and Stakeholders.**

**FINANCIAL IMPACT**

This item does not impact Discretionary General Funding (Net County Cost) as the Memorandum of Understanding (MOU) is non-financial in nature.

**BACKGROUND INFORMATION**

Under the terms of the recommended MOU, the San Bernardino County (County) Office of Homeless Services (OHS) and San Bernardino City and County Continuum of Care (CoC) will commit to uphold, participate in, and comply with the actions, roles, and responsibilities as described in the Homeless Housing, Assistance and Prevention (HHAP) Program Round 5 Regionally Coordinated Homelessness Action Plan (Plan). The Plan is a required component of the HHAP Program Round 5 grant application and describes a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants.

Actions of OHS and the CoC, as described in the Plan, include improving system performance measures, ensuring racial and gender equity, reducing exits to homelessness from institutional settings, and utilizing federal, state, and local funding programs to reduce homelessness. Roles



**Non-Financial Memorandum of Understanding with the San Bernardino City and County Continuum of Care for the Regionally Coordinated Homelessness Action Plan  
March 26, 2024**

and responsibilities include those that pertain to outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering prevention and wraparound services from all eligible federal, state, and local benefit programs to individuals experiencing or at risk of experiencing homelessness.

The HHAP Program is a state block grant program designed to provide jurisdictions with one-time grant funds to support regional coordination and expand or develop local capacity to address homelessness challenges. The HHAP Program Round 5 grant will support the expansion of current efforts that the County and CoC are undertaking to solve regional homelessness. The Board of Supervisors (Board) has been accepting HHAP Program grants (Rounds 1 through 4) since 2020.

On September 29, 2023, the State of California Interagency Council on Homelessness (Cal ICH) released the Notice of Funding Availability and application template for the HHAP Program Round 5 grant. The grant application is due to the State on or before March 27, 2024. As part of the application, an MOU between the County and the CoC, committing to participate in and comply with the Plan, must also be submitted by the same deadline.

On March 12, 2024 (Item No. 19), the Board approved and authorized the submission of the HHAP Program Round 5 grant application to Cal ICH for the CoC in the estimated amount of up to \$6,032,369 and for the County in the estimated amount of up to \$5,787,524. When funding is awarded, a future item will be presented to the Board to accept the grant awards, execute the grant agreements, and make necessary budget adjustments.

The proposed MOU with the CoC contains the following term that differs from the standard County contract:

1. The County is required to indemnify and defend the CoC from claims arising from the County's negligent acts under the MOU.
  - The County standard contract does not include any indemnification or defense by the County of a contractor.
  - Potential Impact: By agreeing to indemnify CoC, if the County was negligent in complying with the terms of the MOU, the County could be responsible to defend and reimburse the CoC for costs, expenses and damages arising from a claim against the CoC.

OHS recommends approval of the MOU, including the non-standard term, as it is part of the HHAP Program Round 5 grant application.

**PROCUREMENT**

N/A

**REVIEW BY OTHERS**

This item has been reviewed by County Counsel (Suzanne Bryant, Deputy County Counsel, 387-5455) on March 13, 2024; Risk Management (Victor Tordesillas, Deputy Executive Officer, 386-8623) on March 19, 2024; Finance (Christopher Lange, Administrative Analyst, 386-8393) on March 12, 2024; and County Finance and Administration (Cheryl Adams, Deputy Executive Officer, 388-0238) on March 12, 2024, 2024.

**Non-Financial Memorandum of Understanding with the San Bernardino  
City and County Continuum of Care for the Regionally Coordinated  
Homelessness Action Plan  
March 26, 2024**

Record of Action of the Board of Supervisors  
San Bernardino County

**APPROVED (CONSENT CALENDAR)**

Moved: Curt Hagman Seconded: Joe Baca, Jr.  
Ayes: Col. Paul Cook (Ret.), Jesse Armendarez, Dawn Rowe, Curt Hagman, Joe Baca, Jr.

Lynna Monell, CLERK OF THE BOARD

BY *Lynna Monell*  
DATED: March 26, 2024



cc: CR - Dillard w/agree for sign  
Contractor - c/o CR w/agree  
File - w/agree  
CCM 03/26/2024

THE INFORMATION IN THIS BOX IS NOT A PART OF THE CONTRACT AND IS FOR COUNTY USE ONLY



Contract Number  
24-249


SAP Number  
\_\_\_\_\_

### Office of Homeless Services

<b>Department Contract Representative</b>	<u>Marcus Dillard</u>
<b>Telephone Number</b>	<u>(909) 501-0610</u>
<b>Contractor</b>	<u>San Bernardino City and County Continuum of Care</u>
<b>Contractor Representative</b>	<u>Jessica Alexander</u>
<b>Telephone Number</b>	<u>(909) 382-8540</u>
<b>Contract Term</b>	<u>March 12, 2024 – June 30, 2029</u>
<b>Original Contract Amount</b>	<u>N/A</u>
<b>Amendment Amount</b>	<u>N/A</u>
<b>Total Contract Amount</b>	<u>N/A</u>
<b>Cost Center</b>	<u>N/A</u>

**Briefly describe the general nature of the contract:** *This MOU will allow the San Bernardino County (County) Office of Homeless Services (OHS) and San Bernardino City and County Continuum of Care (CoC) to commit to uphold, participate in, and comply with the actions, roles, and responsibilities as described in the Homeless Housing, Assistance and Prevention (HHAP) Program Round 5 Regionally Coordinated Homelessness Action Plan (Plan).*

**FOR COUNTY USE ONLY**

Approved as to Legal Form _____  _____ Daniel Pasek, Deputy County Counsel Date <u>March 25, 2024</u>	Reviewed for Contract Compliance _____ _____ Date _____	Reviewed/Approved by Department _____ _____ Date _____
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**MEMORANDUM OF UNDERSTANDING**  
**BETWEEN**  
**SAN BERNARDINO COUNTY, THROUGH ITS OFFICE OF HOMELESS SERVICES**  
**AND**  
**CA-609 SAN BERNARDINO CITY & COUNTY CONTINUUM OF CARE**  
**FOR**  
**HOMELESS HOUSING, ASSISTANCE AND PREVENTION (HHAP) PROGRAM ROUND 5**

**WHEREAS**, the San Bernardino County (County), through its Office of Homeless Services (OHS) desires to be considered eligible for Homeless Housing, Assistance and Prevention Program Round 5 (HHAP-5) base allocations as the Administrative Entity; and

**WHEREAS**, OHS and CA-609 San Bernardino City & County Continuum of Care (SBC CoC) has been allocated HHAP-5 funds by the State of California Interagency Council on Homelessness to provide funding for the purpose of organizing and deploying the full array of homelessness programs and resources comprehensively and effectively, and to sustain existing federal, state, and local investments towards long-term sustainability of housing and supportive services; and

**WHEREAS**, the SBC CoC finds OHS qualified to provide services as the Administrative Entity for the HHAP-5 funding; and

**WHEREAS**, the HHAP-5 Regionally Coordinated Homelessness Action Plan (Action Plan) is attached to this Memorandum of Understanding (MOU), committing each signatory to participate in, and to comply with, the Action Plan as attached hereto; and

**NOW, THEREFORE**, the County, through its OHS, and SBC CoC mutually agree to the following terms and conditions:

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**ATTACHMENTS**

- A. REGIONALLY COORDINATED HOMELESS ACTION PLAN

## A. DEFINITIONS

1. Administrative Entity: A unit of general-purpose local government or a nonprofit organization that has previously administered federal Department of Housing and Urban Development Continuum of Care funds as the collaborative applicant pursuant to Section 578.3 of Title 24 of the Code of Federal Regulations that has been designated by the continuum of care to administer program funds.
2. Identifying Roles and Responsibilities – The Action Plan must identify and describe the specific roles and responsibilities of each participating applicant within the region.
3. Interagency Council on Homelessness (ICH) – The policy making body for the SBC CoC, elected by the SBC CoC membership.
4. Key Actions to Ensure Racial and Gender Equity – The Action Plan must describe the key actions the region will take to ensure racial and gender equity.
5. Key Actions to Improve Performance – The Action Plan must describe key actions the region intends to take to improve each of the identified system performance measures.
6. Memorandum of Understanding (MOU) – This agreement between the County, through its OHS, and the SBC CoC.
7. Region - For purposes of HHAP-5, the term “region” refers to the geographic area served by a county, including all cities and the continuum of care within it. (Health and Safety Code § 50230(v)(1).)
8. Regional Coordinated Homelessness Action Plan - Applicants must present an Action Plan that fully complies with State law, including but not limited to Health and Safety Code section 50233(c). This Action Plan shall lay out a strategic approach to address homelessness within the region, emphasizing collaborative efforts among participating applicants. The Action Plan must include the following key elements and follow the specified process.
9. Services – The required services described in this MOU.
10. System Performance Measures – The Action Plan must use and analyze California system performance measure data for the region.

## B. MUTUAL RESPONSIBILITIES

This MOU commits both the County, through its OHS, and SBC CoC to uphold, participate in, and comply with the actions, roles, and responsibilities of both jurisdictions in the region as described in the Action Plan and summarized below.

1. Commitments to the roles and responsibilities of OHS and the SBC CoC within the region as they pertain to outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness, within the region. See Action Plan Section 2.1 (Attachment A).
2. Commitments to Key Actions of OHS and the SBC CoC will take to improve the system performance measures. See Action Plan Section 2.2.
3. Commitments to Key Actions OHS and the SBC CoC will take to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness. See Action Plan Section 2.3.
4. Commitments to actions OHS and the SBC CoC will take to reduce homelessness among individuals exiting institutional settings, including but not limited to jails, prisons, hospitals, and any other institutions such as foster care, behavioral health facilities, etc. as applicable in the region. See Action Plan Section 2.4.

5. Commitments to roles OHS and the SBC CoC will utilize of local, state, and federal funding programs to end homelessness. See Action Plan Section 2.5.
6. Commitments to the roles and responsibilities of OHS and the SBC CoC to connect individuals to wrap-around services from all eligible federal, state, and local benefit programs. See Action Plan Section 2.6.

### **C. FISCAL RESPONSIBILITIES**

1. The County, through OHS, is hereby designated by the SBC CoC to serve as the Administrative Entity for HHAP-5 funds and in that capacity, the County may approve and authorize the submission of the HHAP-5 grant application to the State of California Interagency Council on Homelessness on behalf of the SBC CoC for funding, in the estimated amount of up to \$6,032,369, to support regional coordination and provide immediate assistance to people experiencing homelessness in the region.
2. As the Administrative Entity for HHAP-5 funds, OHS will receive the administrative allocation for any funding sources OHS applies for and receives on SBC CoC's behalf.
3. Funds made available under this MOU shall not supplant any federal, state or any governmental funds intended for services of the same nature as this MOU.

### **D. TERM**

The MOU is effective as of March 12, 2024, and expires June 30, 2029, but may be terminated earlier in accordance with provisions of Section E of this MOU. This MOU may be extended for one additional year upon written agreement of both Parties, unless terminated earlier under the provisions of Section E.

### **E. EARLY TERMINATION**

1. This MOU may be terminated without cause upon thirty (30) days written notice by either Party. The ICH Chair, or his/her designee, is authorized to exercise SBC CoC's rights with respect to any termination of this MOU. The OHS' Chief of Homeless Services, or his/her appointed designee, has authority to terminate this MOU on behalf of the County..
2. If, during the term of this MOU, State funds appropriated for the purposes of this MOU are reduced or eliminated, either Party may immediately terminate this MOU upon written notice to the other Party.
3. The Parties acknowledge that the County may receive additional HHAP-5 funding. The Parties shall update this MOU, in writing, as may be required for the receipt of any additional or bonus funds.

### **F. GENERAL PROVISIONS**

1. No waiver of any of the provisions of the MOU documents shall be effective unless it is made in a writing which refers to provisions so waived and which is executed by the Parties. No course of dealing and no delay or failure of a Party in exercising any right under any MOU document shall affect any other or future exercise of that right or any exercise of any other right. A Party shall not be precluded from exercising a right by its having partially exercised that right or its having previously abandoned or discontinued steps to enforce that right.
2. Any alterations, variations, modifications, or waivers of provisions of the MOU, unless specifically allowed in the MOU, shall be valid only when they have been reduced to writing, duly signed and approved by each Party's authorized representative as an amendment to this MOU. No oral understanding or agreement not incorporated herein shall be binding on either of the Parties hereto.
3. This MOU is not assignable by either Party, in whole or in part, without the other Parties' prior written consent.
4. In the event of any dispute under this MOU, each Party to this MOU shall bear its own attorney's fees and costs regardless of who is the prevailing party.

5. The parties acknowledge and agree that this MOU was entered into and intended to be performed in San Bernardino County, California. The parties agree that the venue of any action or claim brought by any party to this MOU will be the Superior Court of California, San Bernardino County, San Bernardino District. Each party hereby waives any law or rule of the court which would allow them to request or demand a change of venue. If any action or claim concerning this MOU is brought by any third party and filed in another venue, the parties hereto agree to use their best efforts to obtain a change of venue to the Superior Court of California, San Bernardino County, San Bernardino District.
6. The Parties hereto shall use their best efforts to settle any dispute, claim, question or disagreement. To this effect, they shall consult and negotiate with each other in good faith and, recognizing their mutual interests, attempt to reach a just and equitable solution satisfactory to both Parties.
7. The Parties mutually agree to be bound by, and abide by, all applicable anti-discrimination statutes, regulations, policies, and procedures as may be applicable under any federal or state contracts, statutes, or regulations, or otherwise as presently or hereinafter adopted.
8. County is an authorized self-insured public entity for purposes of Professional Liability, General Liability, Automobile Liability and Worker's Compensation and warrant that through its respective program of self-insurance, it has adequate coverage or resources to protect against liabilities arising out of performance of the terms, conditions or obligations of this MOU.
9. SBC CoC shall not be responsible for any damage or liability occurring by reason of any acts or omissions on the part of County under or in connection with any work, authority or jurisdiction delegated to or determined to be the responsibility of County under this MOU.
10. The County agrees to indemnify, defend and hold harmless the SBC CoC and its authorized officers, employees, agents and volunteers from any and all claims, actions, losses, damages, and/or liability arising from the County's negligent acts and errors or omissions under this MOU and for any costs or expenses incurred by the SBC CoC on account of any claim therefore, except where such indemnification is prohibited by law.




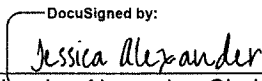
**G. ENTIRE AGREEMENT**

1. This MOU, including all Attachments, which are attached hereto and incorporated by reference, and other documents incorporated herein, represents the final, complete, and exclusive agreement between the parties hereto. Any prior agreement, promises, negotiations or representations relating to the subject matter of this MOU not expressly set forth herein are of no force or effect. This MOU is executed without reliance upon any promise, warranty or representation by any party or any representative of any party other than those expressly contained herein. Each party has carefully read this MOU and signs the same of its own free will.
2. This MOU may be executed in any number of counterparts, each of which so executed shall be deemed to be an original, and such counterparts shall together constitute one and the same MOU. The parties shall be entitled to sign and transmit an electronic signature of this MOU (whether by facsimile, PDF or other email transmission), which signature shall be binding on the party whose name is contained therein. Each party providing an electronic signature agrees to promptly execute and deliver to the other party an original signed MOU upon request.
3. The County and the SBC CoC have each caused this MOU to be subscribed by its respective duly authorized officers on its behalf.

**SAN BERNARDINO COUNTY  
OFFICE OF HOMELESS SERVICES**

**CA-609 SAN BERNARDINO CITY &  
COUNTY CONTINUUM OF CARE**

Signature:   
 Marcus Dillard, Chief of Homeless Services

Signature:   
 Jessica Alexander, Chair  
 Interagency Council on Homelessness

Date: 3/26/24

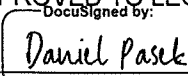
Date: March 25, 2024

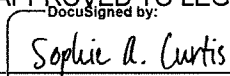
Address: 560 E. Hospitality Lane, Ste. 200  
San Bernardino, CA 92415

Address 1595 E. Art Townsend Drive  
San Bernardino, CA 92415

APPROVED TO LEGAL FORM

APPROVED TO LEGAL FORM

Signature:   
 Daniel Pasek, Deputy County Counsel

Signature:   
 Sophie A. Curtis, Deputy County Counsel

Date March 25, 2024

Date March 25, 2024

Address 385 N. Arrowhead Ave.  
San Bernardino, CA 92415-0140

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San Bernardino, CA 92415-0140