

Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00067

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Lake County CoC

Eligible Applicant Type:

Eligible Applicant Type Response: Continuum of Care

COC Number:

COC Number Response: 529

Eligible Applicant Email:

Eligible Applicant Email Response: todd.metcalf@lakecountyca.gov

Eligible Applicant Phone:

Eligible Applicant Phone Response: (707) 274-9101

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Lake County Behavioral Health Services

P.O. Box 1024, 6302 Thirteenth Avenue

Lucerne, CA 95458

<u>Is This a Government Entity?</u>

Is This a Government Entity Response: Yes

Primary Contact Information

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Authorized Representative Name Response: Todd Metcalf

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Applicant Redirections?

<u>Applicant Redirections Response:</u>

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

To successfully complete this section of the application, applicants will need to provide the following:

- 1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer The Lake County Continuum of Care (CoC) utilizes all available, reliable data for a variety of local and other resources. Locally, its own HUD Point-in-Time homeless count, conducted annually, provides some basic information of homeless as narrowly defined for that purpose; a summary of the 2020 PIT count findings is attached. More broadly but still utilizing HUD-accepted homelessness definitions (McKinney-Vento Act, for example) the CoC reviews data collected by local service providers, the US Census with CA annual demographics updates, and others such as the national Robert Wood Johnson Foundation. Additionally, the CoC has just initiated its new HMIS for all funded service providers. Input from homeless and at-risk individuals or their representatives provide additional information helpful in pinpointing service gaps. Homelessness Response System Gaps Question 1a - End Answer

b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and

inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time:

Homelessness Response System Gaps Question 1b - Begin Answer CoC membership includes formerly homeless individuals. The HUD PIT outreach workers and regular service providers also request input from the homeless on what services are needed and which ones being provided are most effective. The CoC as well is currently working on its first HUD-required Strategic Plan which will address how to include input from all impacted groups, including the homeless.

Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer The CoC is working hard to encourage representative groups not historically served to participate more fully in the CoC's regular meetings. However, the Strategic Plan will address how to obtain meaningful input from all traditionally underserved communities so that service gaps are identified and addressed as future projects are planned and funded.

Homelessness Response System Gaps Question 1c - End Answer

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer The CoC is specifically recruiting active members who are, or who serve, all special populations. Lake County particularly as an agricultural community has a significant number of undocumented individuals, some of whom speak only indigenous languages from Mexico and Central America. Too, Native Americans represent a large number of the at-risk population but who have historically participated little with the CoC. Therefore the CoC's Strategic Plan is specifically addressing how to reach all special populations,

although much already has been done in this area since the Lake County CoC was reorganized two years ago under the direction of the Lake County Behavioral Health Services department. It already has initiated a monthly meeting of service providers, including representatives of tribal, veterans, Latinos and local law enforcement to discuss these issues.

Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer The CoC uses both local data and the experience of local service providers when monitoring the delivery of services to the county's racial and ethnic minorities. It recognizes it needs to conduct more thorough outreach and it is addressing this in its Strategic Plan now underway.

Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer The CoC annually conducts its HUD Point-in-Time homeless count annually. It uses count data to compare services demand with field findings. Service providers further consider gaps when preparing regularly required reports for the different funding sources. [In late January 2021, the CoC was one of a handful of entities conducting a Covid Point-in-Time count. This count identified 241 persons meeting the HUD PIT criteria. This included 216 males, 100 females, 1 transgender male, 1 transgender female, and 1 selfidentifying as nonconforming. Five were under the age of 18, with another 12 persons between ages 18 and 24. Fifty-nine persons were classifies as elderly, and 16 were US veterans. Over 21% were Latino (which is comparable to the county's demographics) but almost 4% were Black (2x county makeup). A shocking 23% identified as Native American, far exceeding the county's reported demographics.

But the HUD PIT count excludes many homeless or at-risk individuals otherwise eligible for HUD McKinney-Vento and other state funding. For example, the county's 2019 No Place Like Home plan reported that approximately 10% of Lake County students, or about 960 (not including their families!) were identified by the Lake County Office of Education as homeless for at least part of thee 2018-2019 school year. The Plan also estimated that about one-third of homeless veterans are chronically homeless.]

Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer The HUD PIT count helped to determine locally the need to establish year-round emergency shelter/navigation centers. Two such centers were opened last year, largely because of the initially awarded HHAP funding. [The Strategic Plan underway will utilize all legitimate sources of homelessness and those at-risk to better quantify local needs and provide a process to strategically prioritize those needs and target services to make the most of limited resources.]

Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer The Lake County CoC just this month voted at its regular meeting to amend its by-laws with the establishment of a funding award and performance review committee. This permanent, standing committee includes CoC members and administrative staff, charged with the recommendation to the full membership on funding awards, based on community needs, identified gaps, and previous performance of providers. This committee further will review all regular performance, including expenditure, reports so it can monitor programs' efficacy and recommend program expansions and additions to better meet prioritized needs. Homelessness Response System Gaps Question 1h - End Answer

- 2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
 - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer The Lake County CoC is currently completing its first LSA for HUD

which identifies the number of homeless with its demographics. However, the HUD reporting system (STELLA) is currently down. We have been assured by HUD the problem will be fixed shortly. Meanwhile, BCSH, the state HHAP funding entity, has requested we place an email it sent us within this application in acknowledgement of this HUD problem. We will provide the requested information as soon as we are able to enter the system. and complete the report. [According to HUD's 2020 Annual Homeless Assessment Report to Congress, Lake County had the highest percentage of unhoused homeless in the U.S.: over 94 percent. The CoC's 2020 PIT count identified 572 unhoused individuals ranging in age from 5 months to 94 years. Approximately 40 percent were women. About 6 percent were under 18, and nearly half were between 22 and 44 years of age. The average length of Lake County residency was almost 18 years, with about half attributing their homelessness to the recent wildfires. About 10 percent were Latino. Seventy-seven individuals self-identified as US veterans. No Native Americans or LGBTQ individuals self-identified as homeless.1

Homelessness Response System Gaps Question 2a - End Answer

b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer Please see above.

Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer Please see above.

Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer Please see above.

Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer Please see above.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	103	66	37
Rental Assistance	175	50	125
Supportive Housing (Permanent)	0	0	0
Outreach	61	44	17
Prevention/Diversion	425	175	250

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a <u>Homelessness Response</u> <u>Local Investment Plan</u> (Appendix A) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the <u>Homelessness Response Local Investment Plan</u> document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer
The Lake County Continuum of Care is the information hub for all
homeless intervention and prevention activities with the county. It's active
membership includes representatives from its two incorporated cities plus
the county, and the county serves as its administrative entity.
Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 <u>Application Guidance</u> document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

- Using the <u>Funding Plan Template</u> (Appendix B) and <u>Expenditure Plan Template</u> (Appendix C), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (NOTE: Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
- 2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer
This application requests HHAP-2 funding for the continuation of
emergency shelter operations initiated, in part, with the original HHAP
funds. The CoC has an active Project Roomkey underway and it will
continue to support it utilizing other recent homelessness intervention and
prevention funding sources such as ESG and CESH. Additionally, the
county's housing consultant preparing this grant application recently was
"lent" to a local Native American tribe seeking Project Homekey funds to
provide permeant, affordable housing form homeless and at-risk tribal
members. That grant application was successful and was immediately

used to purchase and rehabilitate a ten-unit apartment building now

HHAP-2 Funding Plans Question 2 - End Answer

housing several individuals to large families.

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

This application requests the allowed 7 percent funding for general administration. CoC oversight of its emergency shelter, managed by a contracted service provider, requires significant time. Funds disbursement, with required review of provider requests then processing through the county's fiscal oversight and disbursement system, is complicated. Too, Behavioral Health services staff spend significant time in tracking data and preparing the regular HCFC reports, then reviewed by the CoC's performance review committee, required with HHAP funding awards.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

Lake County Behavioral Health Services, the CoC's administrative entity, last year hired a FT grant management person. She spreads her time over various grant programs and we anticipate about 5 percent of her position will be used on HHAP administration. But in addition, the department's MHSA and Housing Program Manager oversees all related programs and additionally serves as staff and advisor to the CoC; at least

20 percent of his time is dedicated towards these housing grants involving homelessness.

HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need.
 HHAP-2 Funding Plans Question 3b - Begin Answer
 Please see above for the description of the MHSA and Housing
 Program Manager. Additionally, the department's director regularly
 reviews all program performance and regularly participates in emergency
 shelter discussions/issues and CoC meetings. The 5-person county Board of
 Supervisors also is regularly updated on the emergency shelter,
 particularly since is involves COVID and county performance under state
 directives. One elected Board member currently serves as the CoC vice chair.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

The CoC's two subsidized emergency shelters have adapted their facilities to safely include youth as needed. Contracted service providers are experienced in the delivery of youth services, Housed youth further are consulted as to whether their needs are being met and if adjustments can improve their experience. Behavioral Health Services, the CoC's administrative entity, also operates other youth-oriented programs and those services with staff are engaged as needed. [Additionally, the Lake County CoC agrees to participate in available TA from the state to increase awareness and service that speak to the specific needs of the youth that are experiencing homelessness in the community.]

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

The county's two emergency shelters regularly request input from and involvement of their clients in an effort to further improve their own experiences and those of future residents. Regular performance reports to the CoC are provided. Further, the CoC's inclusion of formerly homeless in its own strategic planning efforts and HUD PIT counts additionally ensures

legitimate programs design and effective implementation that maximizes client satisfaction and future success with permanent housing.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that currently need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY	FY	FY	FY	FY	
	21/22	22/23	23/24	24/25	25/26	Total #
Total # of individuals that currently need this intervention	0					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	0	0	0	0	0

# of individuals to be placed into	0	0	0	0	0	0
permanent housing						

Table – Statutory Goals by Intervention Type – Interim Housing

	FY	FY	FY	FY	FY	
	21/22	22/23	23/24	24/25	25/26	Total #
Total # of individuals that currently need this intervention	103					
# of individuals to be served	75	75	75	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that currently need equity this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that currently need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

Lake County has been negatively and severely impacted the past several years by a series of wildfires and one major Clear Lake flooding event. These disasters collectively resulted in a significant increase in local homelessness. The CoC take particularly care in tracking services for those who self-identify as previously losing their housing directly or indirectly because of the recent disasters.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

The major goal identified with the first HHAP application was the (finally!) establishment of the county's first year-round emergency shelter, other than an existing one for domestic violence victims exclusively. Since that funding was awarded TWO shelters have opened. Therefore this HHAP-2 application seeks the continuing support of the shelters.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

The CoC is still working on its local Strategic Plan. It currently is working on strengthening local policies and practices to improve outreach to its Latino, Native American and Black communities. These policies will further ensure the limited emergency shelter beds will be available as needed to these communities.

[GOAL #!: Regularly monitor programs' performance on racial equity and outreach; adjust as necessary.

GOAL #2: Recruit and maintain regular participation with and cooperation among county organizations representing all traditionally underserved groups, particularly the Latinos, Native Americans and Blacks.

GOAL #3: Require all housing service providers to provide bilingual access.1

Our data shows racial disparities in the number of individuals experiencing homelessness who identify as Latino or Native American compared to the overall county population. By January 31, 2022, Lake County & Lake County CoC: 1) work closely with HCFC to clearly define the disparities and identify the specific interventions needed to reduce these disparities and 2) establish new measurable, outcomes-focused numeric goals to reduce the identified disparities and will provide those to HCFC by this date.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

The CoC of course pledges to utilize its 8 percent funding set-aside effectively towards meeting the emergency housing needs of the targeted youth. In particular, however, the CoC has been more intensively discussing how to meet the particular needs of the LGBTQ population, which it believes is disproportionate among homeless youth. The CoC's administrator, the county's Behavioral Health Services department, has specialized staff and services in this area and is actively assisting the CoC in reaching this specific goal.

[GOAL #1: Better quantify local youths needing assistance, particularly those that are homeless.

GOAL #2: Regularly monitor programs' performance on youth outreach; adjust as necessary so that services are provided commensurate with local need and demand.

Goal #3: Ensure continued funding to the county's youth-specific outreach and service centers located at both the northshore and southshore communities.]

By January 31, 2022, Lake County & Lake County CoC will: 1) work closely with HCFC to establish new measurable, outcomes-focused numeric goals to related to serving youth and will provide those to HCFC by this date. HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer
The CoC has an established process to select projects and providers. But since this application specifically targets the county's recently-established emergency shelters/navigation centers this HHAP-2 distribution process will be limited to existing providers.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? Yes

- a. If the applicant is not utilizing a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and
 - Local Project Selection Process Question 1a.i. Begin Answer Local Project Selection Process Question 1a.i. - End Answer
 - ii. Description of how applicants will ensure equitable access to services funded.
 - Local Project Selection Process Question 1a.i.i. Begin Answer Local Project Selection Process Question 1a.i.i. - End Answer
- b. If the applicant is utilizing a local selection process, please include the following in the explanation:

i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer The CoC will immediately place a public notice of funding availability upon HHAP-2 award notification.

Local Project Selection Process Question 1b.i. - End Answer

ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer As explained in #1 above, the CoC intends too und the current providers unless provided notice a provider no longer wishes to continue. In that instance, the CoC's regular RFP process for a provider will be launched.

Local Project Selection Process Question 1b.i.i. - End Answer

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

The CoC membership includes formerly homeless persons, including those homeless during youth. Since the requested funding is being directed to existing shelters, the decision process will be limited. However, the current service providers continue to solicit and incorporate the input of its homeless clients, including its youth participants.

Local Project Selection Process Question 1b.i.i.i. - End Answer

iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer As already discussed, the funding is being directed towards existing shelters. But the CoC's newly-established Grants Selection and Performance Review Committee (its members include minority representation) will be working hard to ensure the RFP and selection process particularly conducts outreach to those underrepresented communities.

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

The County of Lake is geographically large but rural and isolated. Resources have always been limited. Therefore the county has a strong history of collaboration among social system providers. The CoC's active membership includes representation from virtually every single provider within the county, and its recent implementation of its brand-new HMIS will further facilitate and improve collaboration and demonstrate the avoidance of duplication of services.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)

Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will avoid conflict of interest.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: Yes

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

- Using the <u>Racial Demographic Data Worksheet</u> (<u>Appendix D</u>), please provide the Continuum of Care Outcomes by Race and Ethnicity.
- Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

[The Lake County CoC only recently began implementing HMIS usage; it further is only now entering information into the HUD online system and so its first LSA report will be for this current year. Therefore, the required Racial Demographic Data document could not be completed.] The CoC also is currently working on its first HUD-required Strategic Plan which will set out specific policies and practices to ensure equal access and non-descriminiation. However, it currently operates on that basis by actively seeking out the participation of all special needs groups particularly impacted by homelessness or at-risk conditions.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate

impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

Please see the above description of local equity practices. But again, the CoC as a newly-reorganized entity is taking great care to expand its active membership so that ALL special-needs and historically marginalized communities, however small, will have their equal representation as program and funding decisions are made.

[According to the 2020 US Census, Lake County's current population of just over 64,000 persons includes 19% Latinos, 3% Native Americans, 2% Blacks and 1% Asian. About 6% of our population speak no or little English. A large majority of the native Americans are enrolled members of one of the 7 federally recognized tribes in Lake County. We acknowledge that we must ensure services are equitably delivered, and the Strategic Plan under development will concentrate its efforts on doing this through specific policies and procedures.]

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

The Lake County CoC membership includes representatives of the Latino, Black, Asian and Native American communities. However, its first Strategic Plan currently being prepared will strengthen policies and practices towards expanded inclusion of historically underrepresented communities in Lake County. The Strategic Plan will greatly assist in reducing homelessness in those communities and developing providers particularly educated in meeting specialized needs, including bilingual as necessary.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer Please see the strategy detailed above.
Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

The CoC currently publishes its meeting agendas, approved minutes, funding RFPs, adopted policies and procedures, and all other communications on its website. As appropriate, funding announcements and other major communications are further published in the local news. Further, programs' information are posted in the offices of service providers, including those for targeted populations such as ethnic minorities and youth.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

Besides the Strategic Plan being developed and discussed above, the CoC is making effort to expand its active membership to include the more full participation of organizations working with targeted populations.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

As discussed above, the CoC's expansion of representation will better address racial equity. It also is consistently more fully publishing funding and services information in Spanish.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

The CoC continues to promote and monitor the equitable provision of homelessness services to all Lake County residents. [It is currently, through the county's Mental Health Services Act plans and along with the CoC's progressing Strategy Plan development, conducting assessments and community meetings in order to better quantify all local needs and gaps. As part of this effort the CoC is heavily conducting outreach so that all historically underserved and underrepresented groups are included. Since Lake County often lacks the resources more urban areas enjoy, we would welcome all technical assistance available from the state to assist us in further identifying and developing best practices so that racial equity will always be at the forefront of our efforts to improve our community.]

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)

Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.

Racial Equity Assessment Response: Planning to Implement

Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We have formal partnerships with organizations of color.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.

Racial Equity Assessment Response: Planning to Implement

Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.

Racial Equity Assessment Response: Implementing but could benefit from assistance

Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.

Racial Equity Assessment Response: Implementing but could benefit from assistance

Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.

Racial Equity Assessment Response: Implementing but could benefit from assistance

Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.

Racial Equity Assessment Response: Implementing but could benefit from assistance

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: Planning to Implement

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: Planning to Implement

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: Planning to Implement

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer
The County of Lake is rural and geographically isolated by mountains and
single-lane highways in and out; therefore its homeless population is almost
entirely county-based and non-transient. However, service providers regularly
participate with regional, statewide and national entities to keep on top of
data, lessons learned and, in particular, best practices.
Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer As explained above, the Lake County CoC does not coordinate services with regional partners since the clients they serve are county-based only. Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer The CoC does not work with other regional partners. But it does stay in communication with them to glean any new information it can on best practices.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer The requested HHAP-2 funding will allow the continuance of its existing partnerships with emergency shelters/navigation centers providers.

Regional Collaboration and Partnerships Question 4 - End Answer

 Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City).
 Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer The entire County of Lake is composed of two incorporated cities plus county government.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer The CoC is still working on its first and extensive Strategic Plan. But this application seeks to continue the homelessness services provided with the first round of HHAP funding.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

The CoC will consider amending its spending plan if and when requested by the two service providers currently funded.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer The Strategic Plan currently under development, with broad-based involvement, will include youth-specific needs and strategies.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer Providers of youth-based services are active in the current Strategic Plan development process.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)

Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." Housing First Assessment Response: Yes

Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes

Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes

Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00067

CoC / Large City / County Name:

CoC / Large City / County Name Response: Lake County CoC

Administrative Entity Name:

Administrative Entity Name Response: Lake County Behavioral Health Services

Receiving Redirected Funds?

Receiving Redirected Funds? Response: No

<u>Total Redirected Funding:</u>

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves	\$50,000.00	\$92,500.00	\$90,000.00				\$232,500.00

Operating Subsidies and Reserves: Youth Set-Aside	\$5,000.00	\$8,000.00	\$7,000.00		\$20,000.00
Street Outreach					
Street Outreach: Youth Set-Aside					
Services Coordination					
Services Coordination: Youth Set-Aside Systems Support					
Systems Support: Youth Set-Aside					
Delivery of Permanent Housing					
Delivery of Permanent Housing: Youth Set-Aside					
Prevention and Shelter Diversion					
Prevention and Shelter Diversion: Youth Set-Aside					
New Navigation Centers and Emergency Shelters					
New Navigation Centers and Emergency Shelters: Youth Set-Aside					
Strategic Homelessness Planning, Infrastructure Development, CES					
and HMIS (up to 5%) Administrative (up to 7%)	\$3,500.00	\$7,500.00	\$6,500.00		\$17,500.00

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$250,000.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$20,000.00

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00067

Intervention Type:

Intervention Type Response: Interim Housing (Operations)

Total Funds Requested:

Total Funds Requested Response: \$232,500.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response: \$232,500.00

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response: 66

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 408

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response: 10

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response: 5

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response: 10

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response: The Hope Center/navigation center in Clearlake includes intensive counseling with case workers to identify resident needs and find solutions, including permanent housing.

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

The Lake County CoC will continue to support the new shelters/navigation centers established with the first HHAP funding round. Thank you.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Until these shelters were stablished last year, Lake County had minimal emergency housing services and no year-round shelter except for domestic violence victims. Although always a goal, the CoC was unable to assist with the establishment of the first year-round emergency shelters until HHAP, a a few other funding sources, were available with enough funding to make these new shelters a reality.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

The Lake County CoC is conducting particular outreach to the county's large Latino, substantial Native American and significant Black communities to ensure the information on emergency shelter is widely disseminated.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Direct service providers continually monitor performance. However, the required periodic reporting will be reviewed by the newly-established CoC grants review committee so that desired performance is achieved and

maintained.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

The CoC includes representation of, and works closely with, organizations specifically geared towards youth service. These organizations include formerly homeless youth who speak their language, and they are educated in current best practices that will help ensure proper access to these emergency housing/navigation center services.

Funding Plan – Question 7 – Response Ends

Submission ID: NOFA-HHAP00067

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

- Rapid rehousing
 Rapid rehousing response:
- Operating subsidiesOperating subsidies response:
- Street outreachStreet outreach response:
- 4. Services coordination Services coordination response:
- 5. Systems supportSystems support response:
- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

- # of available shelter beds
- # of available shelter beds response:
- # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
- # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

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Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
```

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

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Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
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4. Check any specific population(s) expected to be served through this intervention investment.

```
Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends
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5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

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Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends
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Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
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Submission ID: NOFA-HHAP00067

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

- Rapid rehousing
 Rapid rehousing response:
- Operating subsidiesOperating subsidies response:
- Street outreachStreet outreach response:
- 4. Services coordination Services coordination response:
- 5. Systems supportSystems support response:
- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

```
Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
```

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

```
Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
```

4. Check any specific population(s) expected to be served through this intervention investment.

```
Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends
```

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

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Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends
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Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
```

Submission ID: NOFA-HHAP00067

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

- Rapid rehousing
 Rapid rehousing response:
- Operating subsidiesOperating subsidies response:
- Street outreachStreet outreach response:
- 4. Services coordination Services coordination response:
- 5. Systems supportSystems support response:
- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

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Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
```

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

```
Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
```

4. Check any specific population(s) expected to be served through this intervention investment.

```
Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends
```

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

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Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends
```

```
Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
```

Submission ID: NOFA-HHAP00067

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

- Rapid rehousing
 Rapid rehousing response:
- Operating subsidiesOperating subsidies response:
- Street outreachStreet outreach response:
- 4. Services coordination Services coordination response:
- 5. Systems supportSystems support response:
- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

```
Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
```

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

```
Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
```

4. Check any specific population(s) expected to be served through this intervention investment.

```
Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends
```

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

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Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends
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```
Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
```

Submission ID: NOFA-HHAP00067

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

- Rapid rehousing
 Rapid rehousing response:
- Operating subsidiesOperating subsidies response:
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- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

- # of available shelter beds
- # of available shelter beds response:
- # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
- # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

```
Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
```

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

```
Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
```

4. Check any specific population(s) expected to be served through this intervention investment.

```
Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends
```

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

```
Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends
```

```
Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
```

Submission ID: NOFA-HHAP00067

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

- Rapid rehousing
 Rapid rehousing response:
- 2. Operating subsidiesOperating subsidies response:
- Street outreachStreet outreach response:
- 4. Services coordination Services coordination response:
- 5. Systems supportSystems support response:
- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

```
Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
```

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

```
Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
```

4. Check any specific population(s) expected to be served through this intervention investment.

```
Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends
```

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

```
Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends
```

```
Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
```

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Lake County Continuum of Care

(enter drop down)

Part 1: Summary of Investment Plan

- 1. Establish and maintain at least one year-roung emergency shelter/navigation center
- 2. Assist emergency shelter residents in securing permanent housing
- 3. Conduct outreach
- 4. homelssness prevention

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	ESG-CV (via HCD)	Funding Source:		Funding Source:		Funding Source:	
If Other, List:	CDBG-CV	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$1,097,930.00	Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	189.00	Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	12/31/2023	Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
	rergency shelter/navigation cer						
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:		Funding Source:	Other	Funding Source:	NPLH (via HCD)	Funding Source:	
If Other, List:		If Other, List:	CESH	If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	\$408,900.00	Funding Amount:	\$557,845.00	Funding Amount:	
Unit of Measure:		Unit of Measure:	Individual	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	300.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	5/12/2022	Deadline for Expenditure:	2/15/2023	Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Services	Funded Activity:	Capital	Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Franchisco Common Harana de Britanita de Ha		Franchis as Common Harring and Dringth H2	rapid rehousing	Francisco Common Hannes de Britanita H2	ent supportive housing to be de	Francisco Compositive and Deligible #2	
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	ı	Funding Source: Use and Priority #3	T	Funding Source: Use and Priority #3	Q#=
Funding Source: If Other, List:		Funding Source:		Funding Source:		Funding Source: If Other, List:	Other CESH
		If Other, List:		If Other, List:			
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	\$28,311.00
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	Individual
If Other, List: Number Assisted:		If Other, List:		If Other, List:		If Other, List:	300.00
Deadline for Expenditure:		Number Assisted:		Number Assisted:		Number Assisted:	7/15/2025
		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity: If Other, list:		Funded Activity:		Funded Activity:		Funded Activity: If Other, list:	Other
		If Other, list:		If Other, list:			PIT count, service referrals
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #4	•	Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	•	Funding Source: Use and Priority #4	
Funding Source:		Funding Source:	HEAP (via HCFC)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	\$1,298,634.00	Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	200	Number Assisted:		Number Assisted:	

Deadline for Expenditure:	Deadline for Expenditure:	2024	Deadline for Expenditure:	Deadline for Expenditure:
Funded Activity:	Funded Activity:	Short Term	Funded Activity:	Funded Activity:
If Other, list:	If Other, list:	plus rental, utilities deposits	If Other, list:	If Other, list:
Narrative Description (Optional):	Narrative Description (Optional):		Narrative Description (Optional):	Narrative Description (Optional):
		homelessness prevention		
Funding Source: Use and Priority #5	Funding Source: Use and Priority #5	Funding Source: Use and Priority #5		Funding Source: Use and Priority #5
Funding Source:	Funding Source:		Funding Source:	Funding Source:
If Other, List:	If Other, List:		If Other, List:	If Other, List:
Funding Amount:	Funding Amount:		Funding Amount:	Funding Amount:
Unit of Measure:	Unit of Measure:		Unit of Measure:	Unit of Measure:
If Other, List:	If Other, List:		If Other, List:	If Other, List:
Number Assisted:	Number Assisted:		Number Assisted:	Number Assisted:
Deadline for Expenditure:	Deadline for Expenditure:		Deadline for Expenditure:	Deadline for Expenditure:
Funded Activity:	Funded Activity:		Funded Activity:	Funded Activity:
If Other, list:	If Other, list:		If Other, list:	If Other, list:
Narrative Description (Optional):	Narrative Description (Optional):		Narrative Description (Optional):	Narrative Description (Optional):

RE: HHAP-2: Racial Equity Data

From: Moran-Vogt, Emily@BCSH (emily.moran-vogt@bcsh.ca.gov)

To: scott.abbott@lakecountyca.gov; lmhedstrom@sbcglobal.net; todd.metcalf@lakecountyca.gov

Cc: amber.ostrander@bcsh.ca.gov

Date: Wednesday, January 20, 2021, 05:42 PM PST

Hi Scott,

That is exciting! From your description of where you're at in the process, it sounds like you currently do not have access to the FY2018 data in Stella already and won't be able to provide the racial equity data in the format requested.

Lake County and CoC are granted an extension until Stella is open and fully functional again. We will request the racial equity data at that time. In lieu of uploading the racial demographic data worksheet, please upload a pdf of this email granting the extension into the application.

Let me know if you have any questions.

Emily Moran-Vogt

(Pronouns: She, Her, Hers) HHAP Grant Program Specialist

Homeless Coordinating and Financing Council (HCFC)

Business, Consumer Services, and Housing Agency

915 Capitol Mall, Suite 350A, Sacramento, CA 95814

Work Cell: (916) 566-9232







From: Scott Abbott <Scott.Abbott@lakecountyca.gov>

Sent: Wednesday, January 20, 2021 4:48 PM

To: Moran-Vogt, Emily@BCSH <Emily.Moran-Vogt@bcsh.ca.gov>; Linda Hedstrom <Imhedstrom@sbcglobal.net>;

Todd Metcalf <todd.metcalf@lakecountyca.gov>

Cc: Ostrander, Amber@BCSH < Amber. Ostrander@bcsh.ca.gov>

Subject: RE: HHAP-2: Racial Equity Data

Hi Emily,

To be honest, we are just at the point where we have fully implemented our HMIS just within the last few weeks. We are just about to get our first LSA data uploaded, which is exciting for us. But from what I understand, that data needs to be present in order to have comparison in Stella – am I correct?

Scott Abbott, MS, CHC

Program Manager

Lake County Behavioral Health Services

PO Box 1024, Lucerne, CA 95458

scott.abbott@lakecountyca.gov

707-274-9101 ext 26124



(CA-529)

From: Moran-Vogt, Emily@BCSH [mailto:Emily.Moran-Vogt@bcsh.ca.gov]

Sent: Wednesday, January 20, 2021 3:59 PM

To: Linda Hedstrom < Imhedstrom@sbcglobal.net>; Scott Abbott < Scott.Abbott@lakecountyca.gov>; Todd Metcalf

<todd.metcalf@lakecountyca.gov>

Cc: Ostrander, Amber@BCSH < Amber. Ostrander@bcsh.ca.gov>

Subject: [EXTERNAL] HHAP-2: Racial Equity Data

Hi there,

We learned from HCD, that Lake County was one of the communities who had some trouble providing the Racial Equity CoC data during the ESG-CV2 application. Are you able to access the FY2018 data in Stella needed to complete the racial equity data worksheet for the HHAP-2 application?

Emily Moran-Vogt

(Pronouns: She, Her, Hers) HHAP Grant Program Specialist

Homeless Coordinating and Financing Council (HCFC)

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