

# Homeless Housing, Assistance and Prevention (HHAP) Grant Program

# **Submission ID NOFA-HHAP00129**

# **Applicant Information**

Eligible Applicant Name:

Eligible Applicant Name Response: Turlock, Modesto/Stanislaus County CoC

Eligible Applicant Type:

Eligible Applicant Type Response: Continuum of Care

COC Number:

COC Number Response: 510

Eligible Applicant Email:

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Eligible Applicant Phone:

Eligible Applicant Phone Response: (209) 342-5766

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Community Services Agency-Stanislaus County

**P.O Box 42** 

Modesto, CA 95353

<u>Is This a Government Entity?</u>

Is This a Government Entity Response: Yes

# **Primary Contact Information**

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# **Authorized Representative Contact Information**

<u>Authorized Representative Name:</u>

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# **Applicant Redirections?**

<u>Applicant Redirections Response:</u>

Applicant Redirections Response: No

#### 1. Homelessness Response System Gaps Assessment

To successfully complete this section of the application, applicants will need to provide the following:

- A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
  - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer Stanislaus County and our network of providers including the Community System of Care have galvanized around the issue of homelessness and housing in an impactful way over the past several years which has led to key initiatives that have accelerated analysis of critical issues in our community including housing scarcity and risk factors that can lead to homelessness. The first was the launch of Focus on Prevention (FOP) in 2015. FOP brought together multisector leaders around four core issues to deepen connections and create a shared vision to improve the quality of life in Stanislaus County (County). The levers of change started with an aim to reduce homelessness followed by strengthening families, investing in and supporting youth and reducing recidivism and re-entry into the Criminal Justice System. The FOP effort was designed using the Collective Impact framework for community engagement. Multiple learning sessions were held over the course of a year to provide the general public with opportunities to learn from those with lived experience, boots on

the ground service providers, policy makers, government and law enforcement entities. This was a unique approach for our community and resulted in rich dialogue and data that has been used for planning for effective and responsive homeless services. These learning forums also served to identify gaps in the service delivery system based on feedback from participants from diverse backgrounds.

More recently, as the community receives notice of funding opportunities, outreach efforts are made to various stakeholders such as nonprofit providers, housing providers, community groups, civic groups and the general public to solicit feedback on priority areas for funding allocation. Engagement efforts include surveys and community forums. In pursuit of our goal to ensure full access and participation, we have provided onsite translators and information on how to request material in a language other than English. We recognize that we must build upon these efforts to remove all barriers to sustained and continued access and will work to do so with input from underrepresented minority groups, communities of color and those with lived experience. Regarding methodology to identify gaps in our service system, utilizing the Homeless Information Management System (HMIS), Point in Time count which we complete annually, the Longitudinal Systems Analyst (LSA) and Housing Inventory Count we can compare utilizing rate of services based on fiscal year and draw a comparison on levels of service as well as identify any gaps in the system.

Looking at FY 2017-2018 we see a 73% increase in clients who were in Emergency Shelter, Safe Haven, and Transitional Housing within 24 months and of those clients we have 82% drop in clients experiencing homelessness for the first time. Looking at the same system performance measures for FY2018 & FY2019 we had an 84% increase in clients who were in emergency shelters, safe haven, transitional housing or any permanent housing within 24 months and of those clients we had 93% drop in clients experiencing homelessness for the first time.

Analysis of this data indicates that we are increasing clients returns to homelessness within two years who have been in emergency shelter (ES), safe haven (SH) or transitional housing (TH) and yet if you add the permanent housing projects with no prior enrollments in HMIS we have a 94% decrease of client who did not have entries in ES, SH, TH or PH in the previous 24 months (ie: persons experiencing homelessness for the first time). This is very consistent to our 99% Successful exits/retention rate for persons in all PH projects except for PH-RRH, which increased over the past couple of years from 95% to 99%. Our Street Outreach has strengthened as we have

decreased returns in homelessness by 25% and we have increased our successful exits by 29%.

The data demonstrates that securing permanent housing not only helps to stabilize an individual but is also critical to reducing returns to homelessness.

Our goal is to sustain and expand what works well that produce positive outcomes for our community so that we can strengthen our Homeless Response System.

Homelessness Response System Gaps Question 1a - End Answer

 b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer The community stakeholder input process is conducted by holding public meetings, distributing surveys and providing shelter providers who serve people who are homeless a chance to provide their reflections on gaps in the system. The community system of care board is made up of diverse representatives from the homeless system which include a seat for someone with lived experience. We will work to create continuous engagement with the population of those with lived experience to inform our future assessments. Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer We have conducted standard outreach to ensure organizations that would have an interest in the work of homelessness and housing are invited to the table. We will focus future efforts to engage organizations that serve communities of color as we recognize housing and homelessness intersects with many other critical issues that our partners in the community are seeking to address.

Homelessness Response System Gaps Question 1c - End Answer

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have

been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer As part of the coordinated entry system workgroup, we have started the work of stratifying special populations and developing a matrix of resources and services that would be aligned with those population. That work is ongoing.

Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed:

Homelessness Response System Gaps Question 1e - Begin Answer Assessment of racial and ethnic disparities is completed by individual service providers as part of their assessment and is captured by the data that is entered into the Homeless Management Information System.

Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer Our community attempts to collect this information on an annual basis but the most recent formal gaps assessment was conducted in 2019.

Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer The findings are shared with stakeholders such as elected officials, the governing bodies of the Continuum of Care and the Stanislaus Homeless Alliance and the general public. This information is referenced when funding decisions are made to help answer the question of where our gaps are.

Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer It is anticipated that we report outcomes and progress on a continuous basis to the Continuum of Care body as well as to the community members during public forums designed to share information on homelessness efforts. We also conduct contract monitoring activities with our grantees.

Homelessness Response System Gaps Question 1h - End Answer

- 2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
  - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer The 2019 Point in Time count indicates that Stanislaus County has approximately 1900 people who are experiencing homelessness. Our community has received the following funding sources to address homelessness; Homeless Emergency Aid Program (HEAP), Homeless Housing Assistance and Prevention (HHAP), Emergency Solutions Grant (ESG), Housing Disability Advocacy Program (HDAP), Community Development Block Grant (CDBG), Housing Support Program (HSP), Family Stabilization Program (FSP), Bringing Families Home, mental health services act (MHSA).

b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2a - End Answer

Homelessness Response System Gaps Question 2b - Begin Answer The data collected does not reveal any large gaps in access to services for special populations. This could be due to lack of information collected upon intake.

Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer The data depicts varying levels of outcomes achieved across all racial and ethnic groups. The Asian and American Indian or Alaska Native subgroup is underrepresented in the data. Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer there are no other disparities to note. We will continue working towards capturing racial and ethnic information upon intake into programs and data entry.

Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer Please see gaps analysis below.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	1900	752	1148
Rental Assistance	2669	298	2371
Supportive Housing (Permanent)	1900	500	1400
Outreach	1900	1024	876
Prevention/Diversion	487	152	335

#### 2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a <u>Homelessness Response</u> <u>Local Investment Plan</u> (Appendix A) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the <u>Homelessness Response Local Investment Plan</u> document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer Stanislaus County has been actively engaged in solutions and regional strategies to address homelessness in the community. With public and private partners, the County has made intentional investments in three focused areas of homelessness policy: shelter/housing, program services and community accountability. As a community system, we seek to ensure that funding resources from the State are endorsed for strategic programming and impact. Recommendations for use of State funding will serve to provide needed housing and services to homeless individuals and families throughout Stanislaus County, consistent with goals identified in the Plan to Address Homelessness in Stanislaus County and subsequent

stakeholder input obtained through meetings and surveys. As part of the CSOC restructuring efforts, a workgroup consisting of City Managers, the County Chief Executive Officer (CEO), staff from Focus on Prevention-a multi-sector group of leaders using the collective impact framework to effect change, and the existing CSOC Council formalized a new governance structure that aligns the participation of the respective elected leaders with the appropriate level of authority over resources and strategic policy needed to improve homelessness outcomes. This workgroup was tasked with developing recommendations for the allocation and distribution of \$7.2 million in Homeless Emergency Aid Program (HEAP) funding available through the State of California. The workgroup also recommended the creation of a formal public/private governance

structure to establish a single point of community leadership and oversight to guide the response to homelessness in Stanislaus County. The new governance structure is called the "Stanislaus Homeless Alliance (SHA): Community Leaders Working to End Homelessness." The intent of this new community-wide leadership structure is to develop one vision, one program strategy, one funding strategy, and one annual report card to communicate performance outcomes to the community and serve as the framework for mutual accountability.

Since its inception two years ago, both the SHA and CSOC have received information on all homelessness funding made available to the community including any COVID emergency funding designed to provide immediate aid to shelters and other service providers to meet the needs of the homeless population throughout the pandemic. The two entities currently have representatives who are working on updating and drafting a Homelessness Strategic Plan.

Regional Resources Planning Question 1 - End Answer

## 3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 <u>Application Guidance</u> document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

- Using the <u>Funding Plan Template</u> (Appendix B) and <u>Expenditure Plan Template</u> (Appendix C), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (NOTE: Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
- 2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

#### HHAP-2 Funding Plans Question 2 - Begin Answer

The Stanislaus CSOC is eligible to receive \$1,071,860.00 in HHAP Round 2 funding. Through a community planning process facilitated by a third party for HHAP Round 1 funding that occurred in December 2019 and January 2020, the following priority areas were identified for the CSOC allocation based on assessment of gaps in the community system of care to address homelessness;

- a. Youth Allocation of 8% will be distributed to projects through a competitive RFP process to allow support of any youth-specific eligible uses under HHAP. The funding is identified to be used in the eligible use area of Delivery of Permanent Housing as this most accurately reflects the community focus and discussions.
- b. 5% of CSOC HHAP funding will be set aside to support the HMIS, CES and development of a Homeless Plan
- c. Remaining HHAP funding will be distributed through a competitive RFP process for permanent housing solutions with priority placed on projects with deliverability/leverage funding.

In November 2020, the Community Services Agency for Stanislaus County which is the Administrative Entity for the HHAP funds, returned to the CSOC to confirm that the group still wanted to focus HHAP Round 1 funding on the eligible use area of delivery of permanent supportive housing in light of the emerging needs related to the COVID 19 Pandemic so that we could refine the Request for Proposals which was still in development. CSOC affirmed their commitment to proceed with the identified eligible use area of delivery of permanent housing and innovative housing solutions.

In January 2021, the Community Services Agency for Stanislaus County which remains the Administrative Entity for HHAP Round 2 funds, brought forth the recommendation based on the current gaps analysis used for HHAP Round 1 funding, to continue commitment of funds to support delivery of permanent housing and innovative housing solutions. The discussion highlighted the continued scarcity of permanent housing options and hope that by combining both HHAP round 1 and round 2 funding allocations, the community will be able to expand our available stock of permanent housing. The CSOC endorsed this recommendation. Project Roomkey participants are prioritized in our coordinated entry system so as permanent housing units become available, they will be assessed accordingly.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide

information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

The maximum seven percent set aside for administrative costs will be used to fund grant administration activities inclusive of development of the request for proposals, contract monitoring and to provide technical assistance to contractors.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

We currently intend to use existing staff to execute functions related to HHAP-2.

HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need. HHAP-2 Funding Plans Question 3b - Begin Answer

We anticipate leveraging the Sr. Program Manager to fulfill needs related to HHAP 2 as well as support from the Assistant Director and contract and fiscal staff.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer
HHAP funds will adhere to the minimum eight percent set aside for youth services. This youth allocation will have a separate RFP process to ensure that proposals meet the specific needs of youth.
HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

Currently all public forums are open to community members to provide input and feedback. Moving forward, we will focus on creating direct engagement opportunities with individuals with lived experience. HHAP-2 Funding Plans Question 5 - End Answer

#### 4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

#### **HHAP Programmatic Goals**

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that currently need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that currently need this intervention	2000	22/23	23/24	24/25	25/26	TOTAL #
# of individuals expected to be served by HHAP-2	0	25	25	25	25	100
# of individuals expected to be placed into permanent housing through HHAP-2	0	12	12	12	12	48

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	0	0	0	0	0

# of individuals to be placed into	0	0	0	0	0	0
permanent housing						

# Table – Statutory Goals by Intervention Type – Interim Housing

	FY	FY	FY	FY	FY	
	21/22	22/23	23/24	24/25	25/26	Total #
Total # of individuals that currently need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

# Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23		FY 24/25	FY 25/26	Total #
Total # of individuals that currently need equity this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

# Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that currently need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

# Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

HHAP funding will directly impact the areas of permanent housing. The HHAP 1 measurement goals were determined by referencing the 2018-2019 Fiscal Year Annual Performance Report using data from the Homeless Management Information System to assess the number of individuals served and how many exited into permanent housing in the identified service categories. Using the same methodology for HHAP Round II funding, it is estimated that we will be able to successfully place 45 individuals into permanent housing.

All service providers submit data into HMIS which is the tool we will continue to use to measure performance in accordance to achieving program and community wide goals. Currently, each funding source has specific goals that they are targeting. One objective of creating the Homelessness Strategic Plan is to align goals across the system and source relevant funding accordingly.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

The only modification to note is the focus on outreaching to communities to color and underrepresented communities. All others goals are aligned with HHAP Round 1. Any request for proposal instructions will clearly outline the goals related to performance, reporting, data entry, and service delivery with a focus underrepresented communities.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

According to our HDIS data, our data shows a 10% overrepresentation of African Americans, a 3.5% overrepresentation of those of Multiple Races, and a 1% overrepresentation of American Indian/Alaska Native persons in

those experiencing homelessness compared to the overall county population. By January 31, 2022, Stanislaus County and the CoC will: 1) complete a thorough gaps assessment in conjunction with TA from HCFC to identify the specific interventions needed to reduce these overrepresentations and 2) establish new measurable, outcomes-focused numeric goals to reduce these overrepresentations and will provide those to HCFC by this date. In addition, the CoC will work to revise and modify coordinated entry policies and procedures in accordance with best practices to reduce racial disparities and increase youth access to homeless services.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

#### HHAP-2 Goal Question 1 - Begin Answer

Request for proposals for youth services is a separate process and will prioritize connection of youth to services and permanent housing. The goal identified in HHAP Round I through the RFP process was serving 100 youth and connecting thirty-five youth to permanent housing. We estimate that goal to remain consistent with a slight decrease due to availability of permanent housing options. We acknowledge the unique needs of the homeless youth population and encourage service providers to incorporate peer support, trauma informed care and persistent engagement strategies into service delivery to build relationship and trust. HHAP-2 Goals Question 1 - End Answer

## 5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer CSA, serving as the Administrative Entity for the HHAP funds, intends to utilize a local selection process to contract with local nonprofits and service providers to administer the services of permanent housing and innovative housing solutions. CSA adheres to the procurement process outlined by our county general services agency to seek proposals from qualified and experienced community based organizations for the provisions of HHAP.

In alignment with the direction of the CSOC to combine the two HHAP funding allocations, the current request for proposals for HHAP Round I funding will be extended to allow for approval and receipt of HHAP Round II funding. Incorporating the two allocations into one RFP will mitigate duplicative efforts of any potential proposers. The increase funding available overall will hopefully increase the interest of potential proposers to ensure we have a breadth of project to select from. To increase opportunities for individuals with lived experience and youth to provide input into the process, composition of the evaluation committee will reflect representation from those identified groups. In an effort to promote equity and inclusion of underrepresented communities into the competitive funding process, we will broaden our outreach to share the funding opportunities with groups that have not been traditionally recognized as housing providers. We will seek input from community partners on methods to include culturally appropriate mediums of information sharing. Every effort will be made to remove barriers to the application process and that instructions are as transparent and clear as possible.

#### Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? Yes

- a. If the applicant is not utilizing a local selection process, please include the following in the explanation:
  - Description of why this is the best funding plan for the community; and
    - Local Project Selection Process Question 1a.i. Begin Answer Local Project Selection Process Question 1a.i. - End Answer
  - ii. Description of how applicants will ensure equitable access to services funded.
    - Local Project Selection Process Question 1a.i.i. Begin Answer Local Project Selection Process Question 1a.i.i. - End Answer
- b. If the applicant is utilizing a local selection process, please include the following in the explanation:
  - i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer The timeline of selection is identified to be tentatively late summer or early fall of 2021 to ensure adequate time for implementation and expenditure of funds to meet all HHAP expenditure deadlines.

Local Project Selection Process Question 1b.i. - End Answer

ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
New partners will be encouraged to participate in this
process by a targeted outreach and communication strategy.
Local Project Selection Process Question 1b.i.i. - End Answer

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

To increase opportunities for individuals with lived experience and youth to provide input into the process, composition of the evaluation committee will reflect representation from those identified groups.

In an effort to promote equity and inclusion of underrepresented communities into the competitive funding process, we will broaden our outreach to share the funding opportunities with groups that have not been traditionally recognized as housing providers. We will seek input from community partners on methods to include culturally appropriate mediums of information sharing. Every effort will be made to remove barriers to the application process and that instructions are as transparent and clear as possible.

Local Project Selection Process Question 1b.i.i.i. - End Answer

iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer Every effort will be made to remove barriers to the application process and that instructions are as transparent and clear as possible.

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer
The community of service providers has numerous forums that are
designed for information sharing and collaboration. These meetings occur on a
monthly basis through the Community System of Care and through the
Stanislaus Homeless Alliance. These entities were set up to coordinate and align
efforts to take a regional approach to address homelessness.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

#### LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)

**Local Project Selection Assessment Statement:** The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will remove barriers to competitive participation by applicants representing marginalized communities.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will use objective criteria to evaluate projects for funding.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will be posted publicly on a platform that is accessible to the public.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will avoid conflict of interest.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: Yes

### 6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

- Using the <u>Racial Demographic Data Worksheet</u> (<u>Appendix D</u>), please provide the Continuum of Care Outcomes by Race and Ethnicity.
- 2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer Stanislaus Community System of Care (CSOC) is a multisector collaborative that carries out the responsibilities required under HUD regulations, Continuum of Care (CoC) Program. The CSOC Leadership council and includes 25 members representing the multiple public, private, and nonprofit partners and jurisdictions in the system of care meets monthly. The CSOC meetings are public community's service providers and stakeholders have the opportunity to provide comment and feedback, which is valuable and has brought community concerns, issues and courageous questions to open the dialogue of race inequalities and challenges & success of accessing homeless services. This group is currently developing policies to invite organizations with expertise in identifying needs and delivering services to historically underserved communities to apply for competitive funding through the NOFA process.

We recognize the disproportionately high rates of homelessness among specific racial/ethnic groups and are working with homeless services providers with direct client contact to gain a better understanding from people with lived experience. We currently partner with local agencies and the community through the Access Center as a centralized hub acting as a, One Stop Shop with numerous agencies under one roof, to enable clients ease of obtaining services without transportation worries. Currently all of our contracts incorporate language regarding non discrimination and highlights equal access to services. Our coordinated entry policies outlines similar non discrimination and equal access guidelines as well as provides steps on how to file a grievance.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

Our grant making process is standardized and does not prioritize programs designed to address specific populations. As we move forward in homeless strategic planning and racial equity work, we will source and implement best practices that will guide our efforts to adequately address the disproportionate impacts on specific communities.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

Stanislaus county recognizes the need to address ongoing impacts of racial and cultural disparity in our community. Historically, communities of color have been underserved and experienced barriers to determinants of equity including access to housing, employment and healthcare. At this critical juncture in the effort to resolve inequalities exacerbated by COVID-19, the Stanislaus Homeless Alliance (SHA) and the Stanislaus Community System of Care (CSOC) have partnered to undertake a community needs assessment to inform and develop a Homeless Strategic Plan (The Plan). The Plan, facilitated by a third party consultant, will take a multi-prong approach to adopting concrete and actionable policies to address homelessness. A particular area of focus will be engaging BIPOC (Black, Indigenous and People of Color) communities who are experiencing or at-risk of homelessness. The intent is to prioritize inclusiveness, accepting no policy will achieve success without the voices of and input from people with lived experience. The Plan is currently in

# Phase 1 (Engagement) of four planned phases scheduled for completion of May 2021.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

Outreach to underserved, marginalized and non-traditional providers will be incorporated through the implementation of the Homeless Strategic Plan. The project is currently identifying stakeholders for targeted outreach to the BIPOC community. These stakeholders are influential community leaders who will be invited to participate in the development of the Plan, identify community gaps and outline potential effective approaches to reducing and ending homelessness.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

Continue Outreach and Education with our homeless population, continue open public forums where all voices can be heard & action taken by governing bodies. Partnering with specific agencies and community based organizations working to:

- Strengthen & Promote Cultural Values
- Help facilitate effective re-entry into society through healing
- Reconciliation & Reconnection with families
- Center and raise the voice of people of color who have experienced homelessness in the policy and program decisions of the supportive housing system.
- Partner with agencies to better understand and address the systemic causes of poverty and inequity and lack of economic opportunity put communities of color at risk of homelessness and shall be addressed in the conversations.
- Adopt new housing and land use policies that help reverse longstanding housing disparities that have negatively impacted people of color.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

Our strategy to engaging with smaller organizations that have historically served communities of color will include reaching out to cultural brokers and developing relationships with the cultural community. We will also look for guidance from statewide and national resources.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer
Our partners that are addressing racial equity are invited to the
conversations around homelessness and housing. To strengthen and amplify
their voices, we will create more opportunities to learn about each communities
specific needs.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

We will ensure that data collection efforts include categories of race and ethnicity. We will review items related to racial disparities on a community wide level and during contract monitoring as well as when technical assistance is requested. Stanislaus County is committed to maximizing all opportunities to receive technical assistance on building racial equity into our program models. [We agree to participate in available TA from the state to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning.]

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

## RACIAL EQUITY ASSESSMENT (check all that apply)

**Racial Equity Assessment Statement:** We have a racial equity policy within the organization I work for.

Racial Equity Assessment Response: Planning to Implement

**Racial Equity Assessment Statement:** We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.

Racial Equity Assessment Response: Planning to Implement

**Racial Equity Assessment Statement:** We provide language interpreter/translator services for people who speak languages other than English.

Racial Equity Assessment Response: Implemented

**Racial Equity Assessment Statement:** We collect data on service-user or constituent satisfaction with our organization regarding racial equity.

Racial Equity Assessment Response: Planning to Implement

Racial Equity Assessment Statement: We have formal partnerships with organizations of color.

Racial Equity Assessment Response: Planning to Implement

**Racial Equity Assessment Statement:** We allocate resources for engagement and outreach in communities of color.

Racial Equity Assessment Response: Implementing but could benefit from assistance

**Racial Equity Assessment Statement:** Racial equity and cultural competency training are offered to employees within the applicant's organization.

Racial Equity Assessment Response: Implemented

**Racial Equity Assessment Statement:** We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.

Racial Equity Assessment Response: Planning to Implement

**Racial Equity Assessment Statement:** We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.

Racial Equity Assessment Response: Planning to Implement

**Racial Equity Assessment Statement:** We have convened and actively engage with a lived experience board that represents the population served.

Racial Equity Assessment Response: Implementing but could benefit from assistance

**Racial Equity Assessment Statement:** We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.

Racial Equity Assessment Response: Planning to Implement

**Racial Equity Assessment Statement:** Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: Implemented

**Racial Equity Assessment Statement:** We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: Implementing but could benefit from assistance

**Racial Equity Assessment Statement:** Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: Planning to Implement

**Racial Equity Assessment Statement:** We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: Planning to Implement

**Racial Equity Assessment Statement:** We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: Planning to Implement

# 7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer The recognition of homelessness as a critical issue has united community leaders, service providers, business and the public and private sectors in adopting best practices to end homelessness, chronic homelessness and improve our system to rapidly re-house individuals and families. Federal and State funding to address homelessness requires multisector partnerships. In Stanislaus County, those efforts are organized through the CSOC which has strong representation from diverse public, nonprofit and private-sector agencies, individuals, and advocates. In 2019, a Plan to Address Homelessness in Stanislaus County was developed, provides a roadmap for implementation of new funding sources and was used for No Place Like Home (NLPH), California Emergency Solutions and Housing Program (CESH), and Homeless Emergency Aid Program (HEAP), and Homeless Housing Assistance Prevention Program (HHAP) planning. Through a gaps analysis included as part of the community input process, challenges and barriers were identified in the service and outreach structure that prevented people who are experiencing homelessness from connecting to meaningful interventions. These challenges include:

- Lack of affordable housing
- Inadequate shelter capacity
- Community perceptions of homelessness
- Lack of population specific services for Transition Age Youth, transgender and LGBTQ Youth

Stakeholders and providers identified the need for better alignment of services to maximize funding opportunities and use of resources. The CSOC and Stanislaus County are partners in the effort to better coordinate the service delivery system including planning for more housing and shelter options.

Additionally, the community of Stanislaus has demonstrated tremendous capacity to foster a culture of cooperation, trust and innovation. Governor Newsom's Taskforce on Homelessness selected Stanislaus County as the location of their first convening, partly to hear directly from community leaders and learn from our approach to addressing some of the most intractable issues relating to homelessness. One of the innovative projects new to our community is a local motel repurposed to serve as a family shelter. The Family Housing Facility was modeled after a highly successful pilot program Stanislaus County initiated in partnership with the Housing Authority to create 22 migrant housing units for family shelter during the winter months (October – March) spanning 2018-2020. Another notable accomplishment was opening a permanent homeless services navigation site called the Access Center, which is co-located with a 182-bed emergency shelter and serves as a point of entry to connect homeless individuals or those at risk of homelessness to critical services. Stanislaus County is committed to utilizing evidence based, best practices for providing services and effective support to the community. Recently, a joint task force of local elected officials, municipal housing and homeless leaders elected to bring the Downtown Streets Team (DST) to Stanislaus County, a job training program designed to assist people as they transition to supportive housing. DST is a volunteer work experience model supporting unhoused community members to become Team Members who beautify their community. The Team Members receive case management, employment services and a basic needs stipend. Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer In accordance with HHAP Round I guidelines, the two entities awarded allocations submitted letters of support to demonstrate a commitment to working together to achieve community outcomes. Though a letter of support is not required for HHAP Round II applications, Stanislaus County and the CSOC representatives are mutually supportive of how funds are prioritized to meet the ongoing need of creating more emergency shelter beds, creating permanent housing and developing innovative housing solutions. The mechanism that our community has adopted to communicate to stakeholders and partners shifting funding priorities are monthly SHA and CSOC meetings as well as regular updates to the Stanislaus County Board of Supervisors. Youth service providers are represented as part of the CSOC membership and are invited to meetings and learning forums as participants.

We look forward to increasing out outreach to diverse and underrepresented groups who may be serving youth as part of their overall client base. Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer The experience with planning for HHAP round 1 allowed for an open forum for ideas to be shared around solutions to address homelessness. The only barrier we would identify would be related to ensuring we had broad representation from all community and cultural groups. We received input that there were not enough planning sessions and that the sessions were held during work hours which was challenging for participants who did not have flexible schedules. We will work towards diversifying our outreach efforts and methods in which we solicit feedback from the community. Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer We anticipate HHAP round 2 funds to enhance the proposals to support permanent housing and innovative housing solutions. HHAP round 1 funds are currently not contracted yet so with the additional funding amount, we are hopeful to receive many project proposals.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer As previously stated, Stanislaus County system of care seeks to serve over 1900 individuals experiencing homelessness. We have recognized that challenge and have created a framework that incorporates a continuum of services that spans from temporary shelter to potential home ownership. We utilize the point in time count, and HMIS data to understand each jurisdictions role and responsibility in the providing services along the continuum. We

distributed the HEAP allocation for capital projects and shelter improvements based on the data available to us through the PIT and HMIS.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer HHAP Round 2 funds will be used to support the delivery of permanent housing and innovative housing solutions which has been identified in the regional strategic plan as a priority need for our community. There has been no changes since HHAP round 1.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer The mechanism that our community has adopted to communicate to stakeholders and partners shifting funding priorities are monthly SHA and CSOC meetings as well as regular updates to the Stanislaus County Board of Supervisors.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer The community of service providers support development of a youth specific strategy to address homelessness and have largely relied on the agencies that are specialized in serving youth to create programming to meet the needs. We will work as to incorporate any youth specific efforts into the development of new or updated strategic plans.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer Youth service providers and youth advocate groups are included as part of the community system of care forums and can attend the Stanislaus Homeless Alliance meetings.

Regional Collaboration and Partnerships Question 9 - End Answer

# 8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

#### Housing First Assessment (check all that apply)

**Housing First Assessment Statement:** Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." Housing First Assessment Response: Yes

**Housing First Assessment Statement:** People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Housing and service goals and plans are highly client centered and driven.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Supportive services emphasize engagement and problem-solving over therapeutic goals.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

# 9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00129

CoC / Large City / County Name:

CoC / Large City / County Name Response: Turlock, Modesto/Stanislaus County CoC

<u>Administrative Entity Name:</u>

Administrative Entity Name Response: Community Services Agency-Stanislaus County

Receiving Redirected Funds?

Receiving Redirected Funds? Response: No

<u>Total Redirected Funding:</u>

Total Redirected Funding Response:

#### Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth Set-Aside						
Street Outreach						
Street Outreach: Youth Set-Aside						
Services Coordination						
Services Coordination: Youth Set-Aside						
Systems Support						
Systems Support: Youth Set-Aside						
Delivery of Permanent Housing	\$214,372.00	\$214,372.00	\$171,498.00	\$171,498.00	\$171,498.00	\$943,238.00
Delivery of Permanent Housing: Youth Set-Aside	\$42,874.00	\$42,874.80				\$85,748.80
Prevention and Shelter Diversion						
Prevention and Shelter Diversion: Youth Set-Aside						
New Navigation Centers and Emergency Shelters						
New Navigation Centers and Emergency Shelters: Youth Set-Aside						
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)	\$10,719.00	\$10,719.00	\$10,719.00	\$10,719.00	\$10,717.00	\$53,593.00
Administrative (up to 7%)	\$15,006.00	\$15,006.00	\$15,006.00	\$15,006.00	\$15,005.00	\$75,029.00

## **TOTAL FUNDING ALLOCATION:**

Total Funding Allocation Response: \$1,071,860.00

## TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$85,748.80

## **EXPENDITURE PLAN COMMENTS:**

Expenditure Plan Comments Response:

This funding will be used to strengthen the HMIS process and training. This funding will also be used to support our homeless strategic planning efforts.

The youth set aside of eight percent is in support of delivery of permanent housing and innovative housing solutions.

Submission ID: NOFA-HHAP00129

## **Intervention Type:**

Intervention Type Response: Permanent Supportive / Service-Enriched Housing

(Capital)

## **Total Funds Requested:**

Total Funds Requested Response: \$943,238.00

## **HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response: \$943,238.00

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

#### **Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

This funding will support the development of permanent supportive housing and innovative housing solution. Innovative housing solutions can include proposals such as shared housing models and motel conversions. Priority will be provided to projects that can demonstrate quick start up.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Permanent housing and alternative housing solutions is identified as a need across our region. The data from our performance outcomes indicates that when an individual exits homelessness into permanent housing, there is increased likelihood that they will not return to homeless.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

**Veterans** 

**Domestic Violence Survivors** 

Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

We will ensure our contractors conduct outreach and implement a communication strategy to reach the communities that are disproportionately impacted by homelessness.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

This will be based on the types of projects we receive proposals for but minimally, we conduct quarterly contract monitoring to ensure outcomes are achieved and to provide assistance as necessary to ensure successfully execution.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

This intervention investment is intended to serve youth experiencing homelessness. The youth specific best practice that will be prioritized is the street outreach, continuous engagement, motivational interviewing and trauma informed response.

Funding Plan – Question 7 – Response Ends

Submission ID: NOFA-HHAP00129

## **Intervention Type:**

Intervention Type Response:

## **Total Funds Requested:**

Total Funds Requested Response:

# **HHAP Eligible Uses:**

- 1. Rapid rehousing Rapid rehousing response:
- Operating subsidiesOperating subsidies response:
- Street outreachStreet outreach response:
- 4. Services coordination Services coordination response:
- 5. Systems supportSystems support response:
- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

#### **Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

```
Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
```

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

```
Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
```

4. Check any specific population(s) expected to be served through this intervention investment.

```
Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends
```

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

```
Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends
```

```
Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
```

Submission ID: NOFA-HHAP00129

## **Intervention Type:**

Intervention Type Response:

## **Total Funds Requested:**

Total Funds Requested Response:

# **HHAP Eligible Uses:**

- Rapid rehousing
   Rapid rehousing response:
- Operating subsidiesOperating subsidies response:
- Street outreachStreet outreach response:
- 4. Services coordination Services coordination response:
- 5. Systems supportSystems support response:
- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

#### **Demonstrated Need Data:**

- # of available shelter beds
- # of available shelter beds response:
- # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
- # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

```
Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
```

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

```
Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
```

4. Check any specific population(s) expected to be served through this intervention investment.

```
Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends
```

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

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Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
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Submission ID: NOFA-HHAP00129

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Submission ID: NOFA-HHAP00129

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Submission ID: NOFA-HHAP00129

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```
Funding Plan – Question 6 – Response Begins
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```

#### Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:

COC Turlock Modesto Stanislaus County

#### Part 1: Summary of Investment Plan

- 1. Support the needs of existing shelter operations
- 2. Support the expansion and/or rehabilitation of existing shelter facilities to prepare, prevent and address the impact of COVID-19
- 3. Support Rapid-Rehousing and Homeless Prevention Programs
- 4. Support the development of housing units aimed at transitional and permanent housing

#### Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assis (Short-Term to Pa		Permanent Supportive and S (Capital / Operati		Diversion and Homelessness Prevention			
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1			
Funding Source:	Other	Funding Source:	ESG-CV (via HCD)	Funding Source:	HEAP (via HCFC)	Funding Source:	Other		
If Other, List:	CESH	If Other, List:		If Other, List:		If Other, List:	CESH		
Funding Amount:	\$400,000.00	Funding Amount:	\$159,962.00	Funding Amount:	\$875,137.00	Funding Amount:	\$140,365.00		
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	Household		
If Other, List:		If Other, List:		If Other, List:		If Other, List:			
Number Assisted:		Number Assisted:	pending	Number Assisted:	pending	Number Assisted:	pending		
Deadline for Expenditure:	pending	Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	5/6/2024		
Funded Activity:	Other	Funded Activity:	Other	Funded Activity:	Services	Funded Activity:	Prevention		
If Other, list:	operations and services	If Other, list:	term and long term rental assist	If Other, list:		If Other, list:			
Narrative Description (Optional):	el and Temporary shelter for Fan	Narrative Description (Optional):	Shelter Services was awarded funding	Narrative Description (Optional):		Narrative Description (Optional):	Services and Haven's Women's Center were awarded to		
Funding Source: Use and Priority #2	, , , , , , , , , , , , , , , , , , , ,	Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2			
Funding Source:	ESG-CV (via HCD)	Funding Source:	Other	Funding Source:	HCV (via HUD)	Funding Source:	ESG (via HUD)		
If Other, List:	ESG-CV2 (via HCD)	If Other, List:	CESH	If Other, List:		If Other, List:	, , , , ,		
Funding Amount:	\$13,660,738.00	Funding Amount:	\$336,306.00	Funding Amount:		Funding Amount:	\$54,450.00		
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	Household		
If Other, List:		If Other, List:		If Other, List:		If Other, List:			
Number Assisted:	pending	Number Assisted:	pending	Number Assisted:	pending	Number Assisted:	pending		
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	ongoing	Deadline for Expenditure:	6/30/2022		
Funded Activity:	other	Funded Activity:	other	Funded Activity:		Funded Activity:	Prevention		
If Other, list:	Pending NOFA	If Other, list:		If Other, list:		If Other, list:			
Narrative Description (Optional):	Pending NOFA	Narrative Description (Optional):	Family Promise, CHSS, CHS and Haven Women's Center	Narrative Description (Optional):	project based as many voucher as	Narrative Description (Optional):	funding to provide homeless prevention		
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	•	Funding Source: Use and Priority #3			
Funding Source:		Funding Source:	CDBG-CV (via HUD)	Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)		
If Other, List:		If Other, List:	CDBG-CV3 (via HUD)	If Other, List:		If Other, List:			
Funding Amount:		Funding Amount:	\$1,483,755.00	Funding Amount:	\$2,265,304.00	Funding Amount:	\$2,113,320.00		
Unit of Measure:		Unit of Measure:	Other	Unit of Measure:	Individual	Unit of Measure:	Individual		
If Other, List:		If Other, List:	Pending NOFA	If Other, List:		If Other, List:			
Number Assisted:		Number Assisted:	Pending	Number Assisted:	pending	Number Assisted:	pending		
Deadline for Expenditure:		Deadline for Expenditure:	6/30/2024	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/2025		
Funded Activity:		Funded Activity:	Other	Funded Activity:	Other	Funded Activity:	Other		
If Other, list:		If Other, list:		If Other, list:	pending	If Other, list:			
Narrative Description (Optional):		Narrative Description (Optional):	Pending NOFA	Narrative Description (Optional):	Pending NOFA	Narrative Description (Optional):	services based from the County's Access Center.		
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4			
Funding Source:		Funding Source:		Funding Source:		Funding Source:			
If Other, List:		If Other, List:		If Other, List:		If Other, List:			
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:			
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:			
If Other, List:		If Other, List:		If Other, List:		If Other, List:			
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:			

Deadline for Expenditure:	Deadline for Expenditure:	Deadline for Expenditure:	Deadline for Expenditure:
Funded Activity:	Funded Activity:	Funded Activity:	Funded Activity:
If Other, list:	If Other, list:	If Other, list:	If Other, list:
Narrative Description (Optional):	Narrative Description (Optional):	Narrative Description (Optional):	Narrative Description (Optional):
Funding Source: Use and Priority #5			
Funding Source:	Funding Source:	Funding Source:	Funding Source:
If Other, List:	If Other, List:	If Other, List:	If Other, List:
Funding Amount:	Funding Amount:	Funding Amount:	Funding Amount:
Unit of Measure:	Unit of Measure:	Unit of Measure:	Unit of Measure:
If Other, List:	If Other, List:	If Other, List:	If Other, List:
Number Assisted:	Number Assisted:	Number Assisted:	Number Assisted:
Deadline for Expenditure:	Deadline for Expenditure:	Deadline for Expenditure:	Deadline for Expenditure:
Funded Activity:	Funded Activity:	Funded Activity:	Funded Activity:
If Other, list:	If Other, list:	If Other, list:	If Other, list:
Narrative Description (Optional):	Narrative Description (Optional):	Narrative Description (Optional):	Narrative Description (Optional):

Applicant Name:	Stanislaus Com	nunity Se	CoC Name, if dif	ferent:	CA-510, Turlock	, Modesto	o/Stanislaus Cour	ity								
Using data from Stella, please insert outcomes here	e from the FY18 s	ubmission	:													
	Head of Households Served in Any Project Type <sup>1</sup>		Served in Shelters & Transitional Housing <sup>2</sup>		Exiting to Permanent Housing <sup>3</sup>		Days Homeless <sup>4</sup>		Accessing Permanent Supportive Housing <sup>5</sup>		Returns to Homelessness <sup>6</sup>		Other Measure:		Other Measure:	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	3,906	100%	3,572	100%	573	100%	62	100%	307	100%	39	100%		#DIV/0!		#DIV/0!
White, Non-Hispanic/Non-Latino	1,819	47%	1,628	46%	211	16%	72	47%	175	57%	21	54%		#DIV/0!		#DIV/0!
White, Hispanic/Latino	1,195	31%	1,122	31%	211	23%	49	30%	65	21%	10	26%		#DIV/0!		#DIV/0!
Black or African American	478	12%	438	12%	90	25%	61	12%	36	12%	6	15%		#DIV/0!		#DIV/0!
Asian	39	1%	33	1%	9	2%	56	1%	4	1%	0	0%		#DIV/0!		#DIV/0!
American Indian or Alaska Native	97	2%	89	2%	12	2%	44	3%	9	3%	0	0%		#DIV/0!		#DIV/0!
Native Hawaiian/Other Pacific Islander	59	2%	54	2%	7	15%	47	1%	6	2%	0	0%		#DIV/0!		#DIV/0!
Multiple Races	209	5%	198	6%	25	16%	55	6%	12	4%	2	5%		#DIV/0!		#DIV/0!
Unknown	10	0%	10	0%	8	1%		0%	0	0%	0	0%		#DIV/0!		#DIV/0!