

Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00126

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Kings

Eligible Applicant Type:

Eligible Applicant Type Response: County

COC Number:

COC Number Response: 513

Eligible Applicant Email:

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Eligible Applicant Phone:

Eligible Applicant Phone Response: (559) 852-4247

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Kings County Human Services Agency

1400 W Lacey Blvd Bldg. 8

Hanford, CA 93230

Is This a Government Entity?

Is This a Government Entity Response: Yes

Primary Contact Information

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Applicant Redirections?

<u>Applicant Redirections Response:</u>

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing https://doi.org/10.1001/jub/homelessness and utilizing https://doi.org/10.1001/jub/homelessness and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

- 1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer This analysis is based on Kings County system-level data and stakeholder feedback regarding existing and needed resources to serve persons experiencing homelessness in Kings County.

- A- Annual Point-In-Time Count (PIT Count) of persons experiencing homelessness;
- B- Kings/Tulare Homeless Alliance's Homeless Management Information System (HMIS);
- C- System Performance Measures; and
- D- Kings/Tulare Coordinated Entry System.

Homelessness Response System Gaps Question 1a - End Answer

 b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time; Homelessness Response System Gaps Question 1b - Begin Answer Part of the qualitative analysis includes data from persons currently or formerly

Experiencing homelessness across Kings County through 3 separate in-person focus group.

Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer The qualitative analysis includes data from:

A- A Kings County stakeholder survey, sent to various organizations that have historically served communities of color across Kings County, resulting in 25 responses from homeless services/housing providers, public housing authorities, community-based organizations, faith-based organizations, county agencies, city agencies, healthcare/hospitals, public transit, and persons currently or formerly experiencing homelessness across Kings County; B- 3 in-person focus groups (small, facilitated group conversations with three different sets of stakeholders identified as priorities to invite to provide feedback):

- Kings County homeless housing and service providers
- Kings County healthcare partners
- Kings County residents with lived experience of homelessness C-11 key stakeholder interviews with partners possessing specific knowledge about the Kings County homeless system of care. Homelessness Response System Gaps Question 1c - End Answer
- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer Gap Analysis provides a review and evaluation of the current landscape of homelessness in Kings County, including local needs and the solutions and crucial work already underway to respond to the homelessness crisis. By reviewing data and feedback from stakeholders across the community, this report identifies key gaps in

coordination, resources, and alignment, as well as new strategies, opportunities, and next steps that will meaningfully address homelessness in Kings County for a. persons who are chronically homeless, persons with HIV/AIDS, persons who are families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented.

Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer Gap Analysis provides a review and evaluation of the current landscape of homelessness in Kings County, including local needs and the solutions and crucial work already underway to respond to the homelessness crisis. By reviewing data and feedback from stakeholders across the community, this report identifies key gaps in coordination, resources, and alignment, as well as new strategies, opportunities, and next steps that will meaningfully address homelessness in Kinas County and evaluate racial or ethnic disparities. In Kings County, we house our eligible homeless population based on our CoC's Homeless Management information System (HMIS) prioritization criteria. This criterion elevates identified disparities for further action, thereby addressing our locally disproportionate number of homeless African American and Hispanic/Latino populations. Although Kings County's population is comprised of 7.5% African American persons, the rate of homelessness for that population in our county is 16%, Our commitment to reduce racial disparities such as this is further reinforced through yearly mandatory Civil Rights training Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer Using gap analysis and data available, we can target a specific population that are identified as being more chronic and have less resources available, based on those findings we have chosen to dedicate these funds to chronic homeless adults, match it with Homekey project that will create low income permanent housing for this least served population.

Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer Using gap analysis and data available, we can target a specific population that are identified as being more chronic and have less resources available, based on those findings we have chosen to dedicate these funds to chronic homeless adults, match it with Homekey project that will create low income permanent housing for this least served population.

Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer Kings County utilizes Homeless Management Information System (HMIS) to produce an unduplicated count of homeless Individuals, understand patterns of service use, and measure the effectiveness of homeless programs. County coordinates monthly meetings to discuss and evaluate current projects, outcomes and data. Findings are presented to exec team monthly and adjustments are decided on based on evaluations during that meeting. Homelessness Response System Gaps Question 1h - End Answer

- 2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
 - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer In 2019 Home Base was commissioned to do an in-depth Gap Analysis, they found that the PIT Count identified 250 total people experiencing homelessness in Kings County

An increase of 75 people (nearly 43%) since 2018.
 Approximately 93% were residing in the city of Hanford. The vast majority of persons experiencing homelessness became homeless in

Kings County; approximately 89% of these individuals identified Kings County as their "Location of Last Stable Housing."
80% of total homeless population was unsheltered in January 2019. California CoC Median: 71%
Many of Kings County's most vulnerable residents are unsheltered.
96% (48) homeless adults aged 55 and older
93% (191) homeless adults with disabilities
91% (20) homeless veterans
86% (12) Transitional Age Youth aged between 18 and 24 years old HMIS held the data for 1,054 individuals experiencing homelessness in Kings County in 2019, an increase from 652 in 2018.

b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2a - End Answer

Homelessness Response System Gaps Question 2b - Begin Answer Need for Additional Housing Interventions In 2019, 191 households were identified as needing a housing intervention; 13 of these households were enrolled in housing Programs, and only 12 exited homelessness to permanent housing. Emergency Shelter & Transitional Housing Interventions

- 199 individuals (87% single adults) experienced unsheltered homelessness on a single night in 2019, an increase of 5% in the last 4 years.
- 229 accessed Emergency Shelter/Transitional Housing resources in 2019, a slight increase from 2018. However, shelters in Kings County are still below capacity (2019 Average Utilization = only 73%)
- Outreach Efforts Operate in Silos, Not in Coordination
- Persons Experiencing Homelessness Lack Information on Existing Resources
- Adequate Transportation to Resources is lacking
 Homelessness Response System Gaps Question 2b End Answer
- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer Although Kings County's population is comprised of 7.5% African American persons, the rate of homelessness for that population in our county is 16%,

Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer In 2019, 191 households were identified as needing a housing intervention; 13 of these households were enrolled in housing programs, and only 12 exited homelessness to permanent housing. Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer All of the areas in our homelessness response system have gaps, most significant need is in rental assistance.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	250	51	0
Rental Assistance	253	14	0
Supportive Housing (Permanent)	123	36	0
Outreach	71	59	0
Prevention/Diversion	451	47	0

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a <u>Homelessness Response</u> <u>Local Investment Plan</u> (Appendix A) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the <u>Homelessness Response Local Investment Plan</u> document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer
We have utilized multiple local state and federal funds (appendix A) to
meet strategic and local solution to county of Kings homeless issues as
developed by Kings County Homeless Collaborative.
Kings County has convened a Homelessness Collaborative to address
homelessness by assessing strengths and gaps in the current systems,
developing strategies to bridge any gaps and work on comprehensive
approaches to address the root causes of homelessness and significant
barriers to reducing homelessness. We serve on the board of this
collaborative along with representatives from the following:

o Kings County Department of Public Health

- o City of Lemoore, Avenal, & Corcoran
- o Housing Authority of Kings County
- o Kings County Behavioral Health
- o Kings County Board of Supervisors member
- o City of Hanford
- o Kings County Sheriff's Office
- o Kings Tulare Homeless Alliance (KTHA)
- o Kings County Area Public Transit Agency
- o Adventist Health Hospital
- o Kings Community Action Organization
- o Community Partner
- o Kings County Office of Education
- o Lived Experience

The Kings County Homelessness Collaborative purpose is to advise and assist the County efforts to address homelessness issues affecting the community with a focus on:

- o Assisting the County in assessing the community's homeless population and services, including strengths and gaps in the current system (including rural and/or underserved areas), and help to develop strategies (Short Term & Long Term) to meet unmet needs
- Recommending policies that improve quality of life for homeless persons
- o Recommending strategies, goals, and funding resources to address homelessness within the county
- o Encouraging support for the development and implementation of effective homeless programs and services
- Aligning current efforts and identify/prevent the creation of redundant services

The intent of the collaborative is to have a single county plan of action and that every organization applying for funding that addresses homelessness would utilize that plan and work towards the same goals and coordinate in such a way to avoid duplication and maximize the limited available resources. We are active members of the collaborative, have presented our services and have utilized partners at the collaborative to determine the best use of funding for this application process as well as other funding and service coordination opportunities. Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 <u>Application Guidance</u> document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

- Using the <u>Funding Plan Template</u> (Appendix B) and <u>Expenditure Plan Template</u> (Appendix C), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (NOTE: Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
- 2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

All funds are dedicated to project Roomkey permanent housing pathway

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

The County of Kings will use grant administration funds to oversee the contract process, ensure that expenditures are in compliance with grant guidelines, and that all deadlines are met

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

Staff allocated to grant administration for this project include: Program Specialist: Year .05 FTE

HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need.
 HHAP-2 Funding Plans Question 3b - Begin Answer
 Existing housing and supportive staff including 2 case managers and 1
 housing/SSI advocate will be leveraged to provide supportive services for this program

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

We will ensure that youth have access to housing and services made available through HHAP-2 funding by including specific verbiage in

subrecipient agreements that mandate youth set-aside beds.
Furthermore, all referrals to HHAP-2 funded projects are made through the
Coordinated Entry System thereby ensuring that youth beds are filled
appropriately.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer
The CoC Board and County collaborative have designated seats for people with lived experience. At the CoC level, this position is able to participate in the funding, design, implementation, and evaluation of all projects administered through the CoC. We also have formal policies that require all CoC-funded agencies to have a lived experience representative on a decision-making or advisory committee to ensure that there is meaningful input from people receiving the services.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that currently need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY	FY	FY	FY	FY	
	21/22	22/23	23/24	24/25	25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	191					
# of individuals expected to be served by HHAP-2	22	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	22	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	191					
# of individuals to be served	16	0	0	0	0	0

# of individuals to be placed into	16	0	0	0	0	0
permanent housing						

Table – Statutory Goals by Intervention Type – Interim Housing

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	FY	FY	FY	FY	FY	
	21/22	22/23	23/24	24/25	25/26	Total #
Total # of individuals that currently need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that currently need equity this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that currently need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

2019 gap analysis attached has described client's lack of access to services, to address that we will house 1 case manager at each location. We will update HMIS and review data to make sure that these clients had access and did receive services.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

No data available, funds were not used in fiscal year 19-20 funds are to be used in fiscal year 21-22

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

Our goal is to dedicate 6 units/12 beds to minorities, by June 30th 2022.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

Our goal is to dedicate 2 units to youth, by June 30th 2022.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer Part of HHAP II funds will be utilized to support Rapid Rehousing for our clients that will reside in our home key project in the amount of \$54,878.56. Clients will be chosen based on priority and through our CoC systems and processes.

The remaining funds, \$54,878.56 will be utilized to create Low income housing. Same methods will be used when choosing residents for that project.

Funding plan was chosen based on Gap Analysis attached Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? No

- a. If the applicant is not utilizing a local selection process, please include the following in the explanation:
 - Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer According to our Gap Assessment Rental assistance/ rapid rehousing need in our community in need of funding. Part of HHAP II funds will be utilized to support Rapid Rehousing for our clients that will reside in our home key project in the amount of \$54,878.56. Clients will be chosen based on priority and through our CoC systems and processes.

Local Project Selection Process Question 1a.i. - End Answer

ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer The remaining funds, \$54,878.56 will be utilized to create Low income housing. Same methods will be used when choosing residents for that project.

Funding plan was chosen based on Gap Analysis attached Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant is utilizing a local selection process, please include the following in the explanation:
 - i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer Local Project Selection Process Question 1b.i. - End Answer

ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer Local Project Selection Process Question 1b.i.i. - End Answer

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer Local Project Selection Process Question 1b.i.i.i. - End Answer

iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

We work through Kings County Homeless Collaborative when applying, receiving and distributing funds dealing with the homeless population. The intent of the Collaborative is to have a single county plan of action and that every organization applying for funding that addresses homelessness would utilize that plan and work towards the same goals and coordinate in such a way to avoid duplication and maximize the limited available resources. We are active members of the collaborative, have presented our services and have utilized partners at the collaborative to determine the best use of funding for this application process as well as other funding and service coordination opportunities.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)

Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will avoid conflict of interest.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: Yes

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

- Using the <u>Racial Demographic Data Worksheet</u> (<u>Appendix D</u>), please provide the Continuum of Care Outcomes by Race and Ethnicity.
- Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer
Any prioritization is consistent with the non-discrimination provisions of the
Federal Civil Rights Laws, including, but not limited to the Fair Housing Act,
Section 504 of the Rehabilitation Act, Title VI of the Civil Rights Act, and Title II or
III of the Americans with Disabilities Act, as applicable.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

In Kings County, we house our eligible homeless population based on our CoC's Homeless Management information System (HMIS) prioritization criteria. This criterion elevates identified disparities for further action, thereby addressing our locally disproportionate number of homeless African American and Hispanic/Latino populations.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

During project development we reach out to communities of color and minorities to make sure needs and processes meet their needs

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer
Although Kings County's population is comprised of 7.5% African

American persons, the rate of homelessness for that population in our county is
16%, Our commitment to reduce racial disparities such as this is further
reinforced through yearly mandatory Civil Rights training. Training provides staff
yearly overview of the requirements of Division 21. Staff gain knowledge and
insight into the service needs of various cultural, ethnic and special populations
protected by civil rights legislation. Staff learn about the requirements of Division
21, including the discrimination complaint process. This year our agency has
established a workgroup to review racial equity within social service programs
including homeless services.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

Communication and marketing strategies include outreach through working with homeless advocates, CoC, community based organizations, agency staff, and our Homeless Collaborative.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color,

but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

All project grants, when contracting with vendors must follow the county purchasing regulations. As a rural medium-sized county we are limited in available vendors, however we work closely with all local organizations.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

We insure that our vendors and partners do follow the same principals on racial equity and address the service needs of various cultural, ethnic and special populations protected by civil rights legislation.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

We provide continuous training to our staff on racial equity and inclusion. We will ensure that our vendors and partners follow the same principals on racial equity.

At the end of the program, we anticipate that our clients are in permanent housing, self-sufficient and have received or are still receiving supportive services to address any substance abuse or mental health issue. Kings County agrees to participate in available TA assistance from the State to assist with ensuring racial equity is utilized for future planning.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)

Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We have formal partnerships with organizations of color.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: Implemented

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer
The Kings County Human Services Agency has a strong relationship with our
homeless Continuum of Care (CoC); Kings/Tulare Homeless Alliance (KTHA),
HHAP funded jurisdictions which allows for regional coordination and
collaboration for peer learning and data sharing. We have staff dedicated
to coordination efforts and serve on our CoCs executive board.
KTHA is a broad-based coalition of homeless housing and service providers,
advocates, government representatives and consumers working together to
shape regional planning and decision-making. Since its inception in 1999, the
Alliance has worked tirelessly on its mission of building and sustaining an
integrated system for homelessness that promotes quality of life by improving
access to housing, health, education, employment and other supportive
services connected to or as part of varied levels of homeless support in the
bi-county region.

The information received from our CoC assists in driving our approach to working with and advocating for our families. This partnership, coordinated together to address homelessness including funding coordination specific to homelessness, has resulted in our development of a Supportive Services Team within Kings County Human Services Agency to serve those in need of homelessness services. By integrating our homeless services in one team, we have been able to provide consistency in our delivery of services which greatly impacts the effectiveness of our regionally coordinated entry system and ease of understanding processes between our agency and our CoC. The Agency's Employment and support division Program Manager currently serves as a member of the Alliance's Executive Board of Directors as a member-at-large. We currently have three (3) users from our Benefit and Employment Services division for the use of the Homeless Management Information System (HMIS). Our staff completes the HMIS intake packet and

enters the information into the HMIS system for all Housing Support Program customers.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer We have successfully collaborated and partner, with our local COC receiving HCFC funds. Our planning bodies work closely together to identify the best use of funds. This assists communication between us and other agencies to avoid duplication of work and/or benefits. We attend meetings to collaborate and coordinate our funding and services with other homeless assistance providers in our community such as; Kings United Way, Kings Community Action Organization (KCAO), Salvation Army, Veterans Assistance Office, Behavioral Health, Kings County Wellness Bridge and other contracted agencies from Kings and Tulare County. We continually keep these community- based organizations informed on our current homeless assistance programs to which they also provide referrals. In addition, Kings County has substantial partnerships with community based service providers such as Champions Recovery and Alternative Inc., Behavior health and other CBOs. Discussions are held amonast stakeholders within each county to discuss potential projects and to consider additional resources. Funds are made available through Notice of funding (NOFA) is released and processed in accordance with HSA policies and procedures or funds directly allocated to a particular project because it is a unique, sole source project such as Project Roomkey. In either situation the final allocation and any changes to funding plans must be approved the Human Services Agency collaboration with regional partners.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer We have substantial partnerships with community based service providers such as Champions Recovery and Alternative, Inc., Behavioral Health and other CBOs who take part in Kings County's Homelessness Collaborative, which we plan on leveraging for service referrals for removal of housing

barriers and consult with on availability of services and problem solve around any lack of identified services for our target rapid re-housing population. We will use our homelessness collaborative partners to create a comprehensive development plan to increase our County's low income housing inventory. This development will provide a housing first community with service availability on-site. We will identify and utilize funding opportunities and provision of services with our behavioral and public health departments, work with our local government to reduce building and property fees and taxes and housing authority to leverage section 8 vouchers to build upon our plan

We did experience a barrier with a Homekey project in which we did not receive super-majority support from the county board of supervisors for project approval. As direct result of the partnership the county and the COC collaborated and the COC became a co-applicant on the project which lead to successful acquisition of the Stardust Motel which will long term will be converted into 22 studio apartments adding to the permanent housing stock for Kings County.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer HHAP 2 funding will continue to support our current partnership with the Homelessness Collaborative to address homelessness by assessing strengths and gaps in the current systems, developing strategies to bridge any gaps and work on comprehensive approaches to address the root causes of homelessness and significant barriers to reducing homelessness. We serve on the board of this collaborative along with representatives from the following:

- o Kings County Department of Public Health
- o City of Lemoore, Avenal, & Corcoran
- o Housing Authority of Kings County
- o Kings County Behavioral Health
- o Kings County Board of Supervisors member
- o City of Hanford
- o Kings County Sheriff's Office
- Kings Tulare Homeless Alliance (KTHA)
- o Kings County Area Public Transit Agency
- o Adventist Health Hospital
- o Kings Community Action Organization
- o Community Partner
- o Kings County Office of Education
- o Lived Experience

The intent of the collaborative is to have a single county plan of action and that every organization applying for funding that addresses homelessness would utilize that plan and work towards the same goals and coordinate in such a way to avoid duplication and maximize the limited available resources. We are active members of the collaborative, have presented our services and have utilized partners at the collaborative to determine the best use of funding for this application process as well as other funding and service coordination opportunities.

Regional Collaboration and Partnerships Question 4 - End Answer

 Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City).
 Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer Our region did not receive any large city funds. Each county allocation remained in that respective county. The Kings County allocation was based on the local 2019 PIT count results. The COC allocation was split between the bi-county region based on the 2019 PIT.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer Regions strategy for the use of HHAP funds have not changed, the requested funds will continue to assist in providing rental assistance for chronic, single adult households. This allows for the housing first approach to reach this population and an ability for our Supportive Services Team to assist and offer referrals to other local resources in order to remove barriers to permanent housing. Since the pandemic our focus has shifted to strategically planning to include Project Roomkey and Homekey.

We also share the responsibility of resolving the issue of affordable housing availability in our jurisdiction, which we plan to assist with through the dedication of a portion of the HHAP funds to our CoC for the purposes of combining this funding, COC funding, Whole Person Care Housing Navigation Funds, No Place like home funds and partnering with other entities, including developers, to collaborate on funding a development that would provide permanent supportive housing and a range of low income housing options. This project will be developed through our Kings County Homelessness Collaborative, which enables us to leverage several sources of

funding to meet the financial needs of a project of the size we hope to achieve. It will include low income housing units as well as on-site supportive services.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer
As spending plans need to be adjusted decisions are discussed with our
regional partners. The Agency's Employment and support division Program
Manager currently serves as a member of the Alliance's Executive Board of
Directors as a member-at-large. We attend meetings to collaborate and
coordinate our funding services with other homeless assistance providers in
our community such as; Kings United Way, Kings Community Action
Organization (KCAO), Salvation Army, Veterans Assistance Office, Behavioral
Health, Kings County Wellness Bridge and other contracted agencies from
Kings and Tulare County. We continually keep these community- based
organizations informed on our current homeless assistance programs to
which they also provide referrals. In addition, Kings County has substantial
partnerships with community based service providers such as Champions
Recovery and Alternative Inc., Behavior health and other CBOs
Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer A portion of the HHAP funds will be utilized for this project for non-chronic, homeless, single adults and non-chronic, homeless youth between the ages of 18-24.

Our Supportive Services Team in coordination with the County ILP will offer case management and supportive services to these individuals to assist in obtaining permanent housing and achieve long term stability. Services include, but are not limited to:

- o Credit report and/or repair (to remove housing barrier)
- o Application or credit check fees
- o Landlord recruiting and liaison
- o Transportation to/from landlord or agency appointments
- o Renter's education classes
- o Assistance with rental application
- <mark>o Budgeting</mark>
- o Assistance with Section 8 applications

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer Youth-specific local partners meet to address planning and spending decisions as need is identified. Specifically we are working with CWS-ILP and coordinating services for transition aged youth plus to the homeless families in our community, homeless single adults and foster youth recently aged out of foster care have limited resources or transitional housing to assist them with services and locating permanent housing. Awarding HHAP funding to Kings County will contribute to the reduction of homeless population in the community and may reduce at risk youth from becoming homeless.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)

Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." Housing First Assessment Response: Yes

Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes

Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes

Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00126

CoC / Large City / County Name:

CoC / Large City / County Name Response: Kings

Administrative Entity Name:

Administrative Entity Name Response: Kings County Human Services Agency

Receiving Redirected Funds?

Receiving Redirected Funds? Response: No

<u>Total Redirected Funding:</u>

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth				
Set-Aside				
Street Outreach				
Street Outreach: Youth Set-Aside				
Services Coordination				
Services Coordination: Youth Set-Aside				
Systems Support				
Systems Support: Youth Set-Aside				
Delivery of Permanent Housing				
Delivery of Permanent Housing: Youth Set-Aside				
Prevention and Shelter Diversion				
Prevention and Shelter Diversion: Youth Set-Aside				
New Navigation Centers and Emergency Shelters	\$109,758.00			\$109,758.00
New Navigation Centers and Emergency Shelters: Youth Set-Aside	\$9,978.00			\$9,978.00
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)	\$6,236.00			\$6,236.00
Administrative (up to 7%)	\$8,730.00			\$8,730.00

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$124,724.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$9,978.00

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

Develop policies and procedures to ensure accuracy of information entered into systems. Funds to be used to train staff on HMIS/CES system functionalities, and purchase additional licensing for growing staff.

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00126

Intervention Type:

Intervention Type Response: Rental Assistance

Total Funds Requested:

Total Funds Requested Response: \$109,758.00

HHAP Eligible Uses:

Rapid rehousing
 Rapid rehousing response:

Operating subsidiesOperating subsidies response:

3. Street outreachStreet outreach response:

4. Services coordination Services coordination response:

5. Systems supportSystems support response:

6. Delivery of permanent housingDelivery of permanent housing response:

7. Prevention and diversion Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response: \$109,758.00

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response: 95

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 250

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response: 22

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response: 34

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response: 9

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response: Plan
is to provide wrap around services, our Supportive Services Team will offer case
management and supportive services to connect these individuals to
permanent housing and achieve long-term stability. Services include, but are
not limited to:

Credit report and/or repair (to remove housing barrier)

Application or credit check fees

Landlord recruiting and liaison

Transportation to/from landlord or agency appointments

Renter's education classes

Assistance with rental application

Budgeting

Assistance with Section 8 applications

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins
Kings County has demonstrated a need for Navigation centers and
emergency low barrier shelters. 2019 Gap analysis lists 95 existing shelter beds
with a PIT count of 250. Primary goal will be to connect residents to
permanent housing. The development of low barrier shelter is a top priority
for program development in the region. Additional funds will be used to
provide wrap around services, our Supportive Services Team will offer case
management and supportive services to connect these individuals to
permanent housing and achieve long term stability. Services include, but are
not limited to:

- Credit report and/or repair (to remove housing barrier)
- Application or credit check fees

- Landlord recruiting and liaison
- Transportation to/from landlord or agency appointments
- Renter's education classes
- Assistance with rental application
- Budgeting
- Assistance with Section 8 applications

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

The 2019 gap analysis completed by Home Base, identified the need for navigation center and low barrier emergency shelters. These funds will enhance additional funding sources to achieve this goal.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parentina Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Based on the Gap analysis and data provided certain units will be dedicated to communities of color based on percentage of homelessness.

Funding Plan – Question 5 – Response Ends

Funding Plan – Question 6 – Response Begins

Measures for goals described in question one and will be gathered monthly and presented to exec team on a monthly bases to evaluate outcomes.

Data will be collected from HMIS to ensure that percentages align with goals identified in the gap analysis.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

We will work with our youth programs, such as the Independent Living Program, social services workers and foster youth systems in addition to collaborating with local youth agencies in Kings County. This will be coordinated through a Multi-disciplinary Team Meeting and Child Family Team Meetings.

Funding Plan – Question 7 – Response Ends

Submission ID: NOFA-HHAP00126

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

- Rapid rehousing
 Rapid rehousing response:
- Operating subsidiesOperating subsidies response:
- Street outreachStreet outreach response:
- 4. Services coordination
 Services coordination response:
- 5. Systems supportSystems support response:
- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

- # of available shelter beds
- # of available shelter beds response:
- # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
- # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

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Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
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3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

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Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
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4. Check any specific population(s) expected to be served through this intervention investment.

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Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends
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5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

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Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends
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Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
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Submission ID: NOFA-HHAP00126

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

- Rapid rehousing
 Rapid rehousing response:
- Operating subsidiesOperating subsidies response:
- Street outreachStreet outreach response:
- 4. Services coordination
 Services coordination response:
- 5. Systems supportSystems support response:
- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

```
Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
```

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

```
Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
```

4. Check any specific population(s) expected to be served through this intervention investment.

```
Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends
```

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

```
Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends
```

```
Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
```

Submission ID: NOFA-HHAP00126

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

- Rapid rehousing
 Rapid rehousing response:
- Operating subsidiesOperating subsidies response:
- Street outreachStreet outreach response:
- 4. Services coordination
 Services coordination response:
- 5. Systems supportSystems support response:
- 6. Delivery of permanent housingDelivery of permanent housing response:
- 7. Prevention and diversion Prevention and diversion response:
- 8. New navigation centers and emergency shelters New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

- # of available shelter beds
- # of available shelter beds response:
- # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
- # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

% of exits from emergency shelters to permanent housing solutions % of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

```
Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends
```

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

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Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends
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Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
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Funding Plan – Question 5 – Response Ends
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Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
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Submission ID: NOFA-HHAP00126

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

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Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends
```

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:

Kings County

Part 1: Summary of Investment Plan

- 1. Purchase hotel and manufactured units to use as a permanent and interim housing by December 30,2020. Manufactured buildings (24 Manufactured Homes/ 36 doors) scheduled to be complete by 3/31/2021. Hotel (1 hotel/22 units) conversion slated to be completed over the next 36 months.
- 2. After the end of the public health emergency, retain approx. (50%) of the non-congregate shelter (NCS) stock to continue to serve as interim housing for as long as needed.
- 3. Provide low barrier shelter (40 units) to target street homeless population and assist in moving towards stable housing.
- 4. Provide ongoing rental subsidies.

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	FEMA	Funding Source:	CalWORKs HSP (via CDSS)	Funding Source:	Homekey (via HCD)	Funding Source:	Other
If Other, List:		If Other, List:		If Other, List:	CRF	If Other, List:	HomeSafe
Funding Amount:	75% of expenses	Funding Amount:	\$842,096.37	Funding Amount:	\$3,934,614.00	Funding Amount:	\$113,440.00
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	201.00	Number Assisted:	142.00	Number Assisted:	36.00	Number Assisted:	24.00
Deadline for Expenditure:	Subject to FEMA extensions	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	12/30/2020	Deadline for Expenditure:	6/30/2021
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:	·	If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	Rental Subsidies	Narrative Description (Optional):	Home Key- Triangle Courtyard	Narrative Description (Optional):	
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	CRF	Funding Source:	Other	Funding Source:	Homekey (via HCD)	Funding Source:	Other
If Other, List:		If Other, List:	Bringing Families Home (BFH)	If Other, List:	General Fund	If Other, List:	1991 Realignment
Funding Amount:	\$500,000.00	Funding Amount:	\$405,681.00	Funding Amount:	\$500,000.00	Funding Amount:	\$113,440.00
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	201.00	Number Assisted:	38.00	Number Assisted:	22.00	Number Assisted:	24.00
Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	6/30/2021
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	Rental Subsidies	Funding Course Hee and Distily #2	Home Key-Triangle Courtyard	Funding Course Hee and Driggib, #2	Match for Homesafe
		,	Othor	Funding Source: Use and Priority #3	Hamalan Ivia HCD)	Funding Source: Use and Priority #3	CallWORKs LISD (via CDSS)
Funding Source:	C	Funding Source:	Other	Funding Source:	Homekey (via HCD)	Funding Source:	CalWORKs HSP (via CDSS)
If Other, List:	Covid 19 Emergency Homelessi		1991 Realignment	If Other, List:	40,000,000,00	If Other, List:	\$510.101.10
Funding Amount:	\$50,000.00	Funding Amount:	\$405,681.00	Funding Amount:		Funding Amount:	\$568,686.63
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	Household
If Other, List:	201.00	If Other, List:	20.00	If Other, List:	20.00	If Other, List:	1.40.00
Number Assisted:	201.00	Number Assisted:	38.00			Number Assisted:	142.00
Deadline for Expenditure:	6/30/2020	Deadline for Expenditure:	6/30/2022	<u> </u>		Deadline for Expenditure:	6/30/2021
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
			Match for Bringing Families Home		Home Key- Stardust		Financial Literacy Classes
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:		Funding Source:	Other	Funding Source:	HHAP (via HCFC)	Funding Source:	
If Other, List:	COVID-19 Emergency Homeless	s If Other, List:	California Emergency Solutions and He	of Other, List:	Round 1	If Other, List:	
Funding Amount:	\$44,824.09	Funding Amount:	\$99,397.00	Funding Amount:	\$105,387.00	Funding Amount:	
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	201.00	Number Assisted:	11.00	Number Assisted:	36.00	Number Assisted:	
Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	12/31/2021			Deadline for Expenditure:	

From the of A = 45 May.	0	Francisco de Arabida de Contra de Co	Ch + T	From all all A = 10 of the co	G :t!	Francisco at A = 45 Me in	
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
			Rental Subsidies		Home Key-Triangle Courtyard		
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	PRK & Rehousing (via DSS)	Funding Source:	Other	Funding Source:	HEAP (via HCFC)	Funding Source:	
If Other, List:		If Other, List:	Transitional Housing Program (THP)	If Other, List:	N/A	If Other, List:	
Funding Amount:	\$277,150.00	Funding Amount:	\$80,000.00	Funding Amount:	\$160,755.00	Funding Amount:	
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:	N/A	If Other, List:	
Number Assisted:	0.00	Number Assisted:	0.00	Number Assisted:	22.00	Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	
If Other, list:		If Other, list:		If Other, list:	N/A	If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
			Rental Subsidies		Home Key- Stardust		
Funding Source: Use and Priority #6		Funding Source: Use and Priority #6		Funding Source: Use and Priority #6			
Funding Source:	Homekey (via HCD)	Funding Source:	Other	Funding Source:	HHAP (via HCFC)	Ĭ	
If Other, List:		If Other, List:	Housing Navigators Program (HNP)	If Other, List:	Round 2	Ī	
Funding Amount:	\$504,000.00	Funding Amount:	\$34,135.00	Funding Amount:	\$62,362.00		
Unit of Measure:	Unit	Unit of Measure:	Individual	Unit of Measure:	Unit	I	
If Other, List:		If Other, List:		If Other, List:		I	
Number Assisted:	22.00	Number Assisted:	0.00	Number Assisted:	22.00	I	

6/30/2022 Deadline for Expenditure:

Funded Activity:

Narrative Description (Optional):

If Other, list:

6/30/2022

Capital

Home Key- Stardust

Funding Source: Use and Priority #7					
Funding Source:	HHAP (via HCFC)				
If Other, List:	Round 1				
Funding Amount:	\$167,447.39				
Unit of Measure:	Individual				
If Other, List:					
Number Assisted:	0.00				
Deadline for Expenditure:	6/30/2022				
Funded Activity:	Short Term				
If Other, list:					
Narrative Description (Optional):	Rental Subsidies				
Funding Source: Use and Priority #8					
Funding Source:	HHAP (via HCFC)				
If Other, List:	Round 2				
Funding Amount:	\$62,362.00				
Unit of Measure:	Individual				
If Other, List:					
Number Assisted:	36.00				
Deadline for Expenditure:	6/30/2022				
Funded Activity:	Short Term				
If Other, list:					
Narrative Description (Optional):	Rental Subsidies				

Short Term

Rental Subsidies

12/31/2022 Deadline for Expenditure:

If Other, list:

Funded Activity:

Narrative Description (Optional):

Deadline for Expenditure:

Narrative Description (Optional):

Operations

Funded Activity:

If Other, list: