

Homeless Housing, Assistance and Prevention Round 3 Application

Application Information

This Cognito platform is the submission portal for the Cal ICH HHAP-3 Application. You will be required to upload a full copy of the HHAP-3 Data Tables Template *and* enter information into the portal from specific parts of the HHAP-3 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-3 resources prior to beginning this application:

- HHAP-3 Notice of Funding Availability (NOFA)
- HHAP-3 Local Homelessness Action Plan & Application Template and
- HHAP-3 Data Tables Template

Application Submission for HHAP-3 Funding

Using the <u>HHAP-3 Local Homelessness Action Plan & Application Template</u> as a guide, applicants must provide the following information in the applicable form section (see *How to Navigate this Form*) to submit a complete application for HHAP-3 funding:

- 1. Part I: Landscape Analysis of Needs, Demographics, And Funding: the information required in this section will be provided in <u>Tables 1, 2, and 3 of the HHAP-3 Data Tables Template file</u> uploaded in the *Document Upload* section.
- 2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in <u>Tables 4 and 5 of the HHAP-3 Data Tables Template file</u> uploaded in the *Document Upload* section, <u>AND</u> copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
- 3. **Part III: Narrative Responses:** the information required in this section will be provided by <u>entering the responses to the narrative questions</u> within the *Narrative Responses* section of this application form. Applicants are <u>NOT</u> required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this Cognito form will be considered the official responses to the required narrative questions.
- 4. Part IV: HHAP-3 Funding Plans: the information required in this section will be provided in Tables

- 6, 7 (as applicable), and 8 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.
- 5. Evidence of meeting the requirement to agendize the information in Parts I and II at a meeting of the governing board will be provided as <u>a file upload</u> in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **five sections**. The actions you must take within each section are described below.

- **Applicant Information**: In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload**: In this section, upload (1) the completed HHAP-3 Data Tables Template as an Excel file, (2) evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- Outcome Goals and Strategies: In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-3 Data Tables Template.
- Narrative Responses: In this section, enter your responses from Part III of the HHAP-3 Local Homelessness Action Plan & Application Template.
- Certification: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-3 NOFA and application template documents Yes

I am a representative from an eligble CoC, Large City, and/or County Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-3 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation Individual

This application represents the individual application for HHAP-3 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

City of Anaheim

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

Department of Housing and Community Development

Contact Person

Sandra Lozeau

Title

Deputy Director

Contact Person Phone Number

(714) 765-4319

Contact Person Email

slozeau@anaheim.net

Document Upload

Upload the completed HHAP-3 Data Tables Template (in .xlsx format), evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-3 Data Tables

City of Anaheim HHAP 3 Data Tables for Upload 062122.xlsx

Governing Body Meeting Agenda or Minutes

Ciy of Anaheim City Council Meeting May 24, 2022.pdf

Optional Supporting Documents

FINAL Anaheim Homelessness Action Plan.pdf

Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the <u>HHAP-3 Local Homelessness</u> <u>Action Plan & Application Template</u> into the form below.

Question 1

A demonstration of how the jurisdiction has coordinated, and will continue to coordinate, with other jurisdictions, including the specific role of each applicant in relation to other applicants in the region.

Question 1 Response

In Orange County, there has been ongoing, deliberate action around coordination and collaboration to address homelessness in the region. As the largest City in the County, Anaheim is involved, often in a leadership role, in such local efforts. A prime example of regional collaboration is the Orange County Housing Finance Trust (OCHFT), formed in 2019. OCHFT is a joint powers authority between the County of Orange and the cities throughout the county. OCHFT was created for the purpose of funding housing, specifically assisting the homeless population and persons and families of extremely low, very low, and low income within the County of Orange. As a region, Orange County has set an ambitious goal to build 2,700 new permanent supportive housing (PSH) units, which provide medical, mental health and employment services for the homeless by 2025. Anaheim has received funding from OCHFT for two housing developments that will result in 80 units set-aside for persons experiencing homelessness.

In addition to the work with the OCHTF, Anaheim has a long history of collaborating with the County to maximize regional funding to assist with the creation of PSH units. The County has provided Mental Health Services Act (MHSA) funds to support the development of PSH units at three recently completed developments in Anaheim, resulting in over 105 PSH units and the Orange County Housing Authority and Anaheim Housing Authority have collaborated to provide Project-based Section 8 Vouchers to PSH developments in Anaheim, in order to ensure the long term financial viability of these sites. The funding structure that was used to bring these units to fruition is complex and requires a strong partnership.

Anaheim has collaborated in regional efforts to address homelessness in other significant ways. In 2017, Bridges at Kramer opened as the first year around shelter in Orange County. Efforts to open such a facility had been underway for several years and other locations in neighboring cities have been identified, all dissipating following community opposition. Anaheim agreed to serve as the host City, clearing for the introduction of this vital resource. Anaheim partnered again with the County to bring the first at risk youth shelter to Orange County. Similar to past endeavors, many county cities found opposition while Anaheim found a solution and great location for success. We now have a 25 bed at risk youth shelter in Anaheim that also serves this population countywide. With the County and Anaheim combining their state youth set aside funding, this sets an example of how we continue prioritizing youth homelessness in Orange County.

Anaheim coordinates all homelessness efforts with the Continuum of Care (CoC). Anaheim historically sits on the CoC board with our neighboring city, Santa Ana. Both cities collaborate on shelter response and outreach, which are specific to cities and outside the CoC purview. Anaheim is also involved with the County of Orange and other local jurisdictions in efforts to regionalize the Homeless Management Information System (HMIS). The City works extensively with our homelessness service providers to ensure entry of client data into HMIS, working to minimize unknown and missing data elements whenever possible so the CoC has complete data to analyze and evaluate efficacy of services. With all providers that the City contracts, efforts are made to establish a presence in HMIS so that CoC data captures all homelessness reduction activities in the community regardless of funding source. Anaheim is committed to the goal of one statewide Homeless Data Integration System (HDIS) system. We see this being a support system to better serve locally, regionally, and statewide.

Anaheim will continue to coordinate with other local jurisdictions to provide services to individuals

experiencing homelessness through regional meetings and working with service providers who support these efforts through the county.

Question 2

A demonstration of the applicant's partnership with, or plans to use funding to increase partnership with:

- Local health care and managed care plans
- Public health systems
- Behavioral health
- Social services
- Justice entities
- People with lived experiences of homelessness
- Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)

Question 2 Response

Anaheim's comprehensive approach to addressing homelessness centers on the housing first philosophy and relies heavily on partnerships with a broad coalition of partners. Anaheim was the first City in Orange County to establish a Homeless Collaborative made up of more than 200 service providers who meet monthly to discuss ways to partner and address specific issues in Anaheim and the county related to those experiencing homelessness. The work of the collaborative informed the creation of the "Pathways" of support in Anaheim. More information on the pathways can be found on the City's website: https://www.anaheim.net/4991/Addressing-Homelessness.

To address public and behavioral health needs, the City meets directly with representatives from CalOptima, the County's health insurance plan for people who have Medi-Cal, on a monthly basis. Discussions with CalOptima include plans for the implementation of CalAim to provide comprehensive care for people experiencing homelessness in the city as well as helping inform the implementation of the Housing and Homelessness Incentive Program. To address the mental health needs of people living unsheltered, the City funds the Be Well OC Mobile Response Team, which offers in-community assessment and stabilization services to individuals with mental health and substance use conditions. Funding from the third round of Homeless Housing Assistance Prevention (HHAP) is intended to assist in expanding services and partnership with Be Well OC to continue addressing the needs of people experiencing homelessness where they are. Anaheim partners with the Orange County Recovery Collaboration who help provide treatment beds for those unsheltered seeking treatment and shelter.

Through partnership with the Orange County Homeless Court, our network of service providers also work to divert those with outstanding infractions and low-level misdemeanors away from the judicial system and into the programs and care needed to address their homelessness. To assist individuals who may be diverted or are exiting judicial systems, the Anaheim Workforce Connection offers connections to jobs and occupational training in a variety of fields. Through Anaheim's Workforce Development Board and extensive networking, the Anaheim Workforce Connection has partners in both the local education and criminal justice system and can be a bridge for additional connections to people experiencing homelessness in those systems. Anaheim partners with Love Anaheim and Chrysalis, both non-profit organizations assisting those unsheltered and in our shelters with seeking employment opportunities with businesses in our city and county to gain self-sufficiency and work stability.

As part of the implementation of our upcoming homelessness action plan, the City intends to continue

engaging with communities of people with lived expertise of homelessness. This includes focus groups at shelters and project sites where homelessness services are being offered as well as the creation of feedback mechanisms on-site to ensure the City is regularly receiving feedback on the performance and usefulness of programs we fund.

Question 3

A description of specific actions the applicant will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.

Question 3 Response

To develop an effective response to homelessness, which is grounded on principles of equity and inclusion, the City relies heavily on data from biannual County of Orange Point-In-Time (PIT) Count and City of Anaheim Homeless Census Data reports to identify current and emerging trends in changes to population, responses to policy, and progress in development of partnerships and housing opportunities. The City of Anaheim Homeless Census Data is a voluntary, locally driven effort to gather more focused data on the shelter and unsheltered homeless population in the City of Anaheim. The first Anaheim specific homeless count took place in 2016 and then again in 2018. The COVID-19 crisis stalled efforts in 2020 but the City intends on continuing to gather data in this manner to augment PIT data.

To ensure equitable service delivery of services related to HHAP funding, the City will focus on outreach and communication efforts that comprehensively encompass Anaheim's six City Council districts and produce material in the multiple languages spoken by Anaheim residents. Our robust outreach services encompasses teams who reflect the demographics of our unsheltered population including many case managers and outreach workers who previously experienced homelessness in our city, who now assist with helping others off our streets and into safe and secure housing. Information on available services will be provided at community district meetings, workforce services kiosks throughout the City, City libraries, and Community Family Resource Centers. The City has a strong community network that includes partners in our local schools, non-profit organizations, and faith-based organizations. Outreach efforts will be sustained and ongoing. Additionally, information will be distributed among each sector of the Anaheim community, in languages that reflect our local demographics including Spanish, Vietnamese, and Arabic.

For a regional perspective, the City serves on the local CoC board to support initiatives and provide feedback for programming and implementation of CoC funded activities. Anaheim participated in the CoC racial equity focus group and training to understand the systemic disparities and various biases that impact those experiencing homelessness from program administrators, policies, and community members. The results of this outreach and training are being reviewed and will be presented alongside recommendations to minimize barriers and bring a better understanding of how to prevent inequitable outcomes systematically.

To ensure ongoing evaluation of programs and possible inequities, the City commits to building the infrastructure needed locally to collect program data outside of that provided by the County. This includes establishing quarterly reporting periods for our City-funded programs, revamping of our data collection efforts and standards to include more demographic data collection, as well as incorporating data collection activities into the agreements we make with service providers funded with City funding.

Question 4

A description of how the applicant will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.

Note: Such mainstream systems could include:

- Physical and behavioral health care systems and managed care plan organizations
- Public health system
- Criminal legal system and system for supporting re-entry from incarceration
- Child welfare system
- Affordable housing funders and providers
- Income support programs
- Education system
- Workforce and employment systems
- Other social services and human services systems

Question 4 Response

To support proper discharges from institutional settings, the City anticipates building on its partnerships with the public health system, Anaheim Workforce Connection, Anaheim Housing Authority (AHA), and core service providers. As a partner with CalOptima, the County's managed care plan for Medi-Cal recipients, the City and its partners have the ability to make referrals to CalAim to assist with physical, mental, and behavioral health needs of clients experiencing homelessness, including those being discharged from institutions into homelessness. This includes access to medical respite beds when placement in shelter is inappropriate and access to other health facility-based beds for people in need of health assistance that homelessness emergency response workers are unequipped to address.

The City of Anaheim is unique in hosting its own Housing Authority and Workforce Development Board, which provides optimal coordination among these partners for services. At present, the Anaheim Workforce Connection is expanding its network of education and employment systems to provide one-on-one job recruitment and training support as well as access to technology to apply for these opportunities. This expansion includes attempts to establish a presence in correctional facilities, which can be leveraged to enhance connections to homeless system resources. The Anaheim Housing Authority also frequently works with homelessness response programs within the city to coordinate housing connections for people experiencing homelessness. As part of a network of funding to develop affordable housing and programming, the AHA works closely with the Orange County Health Care Agency to leverage MHSA dollars to provide supportive services to people experiencing homelessness with a severe mental illness. These supportive services increase the chances of finding suitable housing for individuals that are exiting public health institutions but have little options in finding a unit to remain stably housed.

Anaheim's robust outreach services assists with providing transportation to facilities, shelters, housing, and hospitals. This is critical when someone experiencing homelessness can receive stability in another system of care but then needs to continue the care in a sheltered environment to avoid falling back into unsheltered homelessness.

To support operations of the City's shelter run by Salvation Army, the City uses numerous funding sources including its own General Fund to ensure ongoing shelter services and community needs in shelter are met. As HHAP is the primary funding source alongside other grants, the City requires monthly progress

reports and information on exits from the shelter. Shelter staff also provide transportation and bringing services to the shelter to prevent anyone falling back into unsheltered homelessness. There are ongoing discussions on strengthening housing navigation and aftercare (case management) to ensure that individuals who enter the shelter receive assistance in getting housing ready quickly, support with their housing search, and resource to call upon for at least the first year after their housing placement.

In this process, the City's Housing Authority plays a critical role in providing housing assistance. In the past two years, the AHA has examined policies around criminal background check and adopted modifications to ensure that policies are not creating barriers for persons existing institutions, including those exiting incarceration.

Across all programs in the city, there is an expectation to operate on Housing First principles which includes reduced barriers to obtaining shelter services and housing. Barriers related to criminal background checks, sobriety, and credit history do not prevent entrance into our programs so we can serve those discharged from institutions in ways that are helpful following exit.

Question 5

Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

- (I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.
- (II) Strengthening the data quality of the recipient's Homeless Management Information System.
- (III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.
- (IV) Improving homeless point-in-time counts.
- (V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youthspecific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

Question 5 Response

Among our emergency response programs, we are building additional case management and housing navigation capacity to improve housing outcomes for people that have long stays in shelter. This includes trainings and round tables with shelter and emergency response staff to articulate the intent of housing interventions, share successful engagement techniques, and better connect partners working throughout the city to facilitate warm hand offs between available resources. Additionally, the City has increased our investment in health-focused outreach teams to expand our community footprint and availability to reach people that have historically not engaged with homelessness resources. The City continues to pursue opportunities to work with partner systems of care to ensure we are addressing the varying needs of people experiencing homelessness, including planning for institutional discharges through a presence in correctional facilities, increasing access to workforce resources through public kiosks, and engaging in monthly meetings with McKinney Vento liaisons to understand the needs of households at risk of homelessness.

Anaheim's Community Care Response Team in the field continue to gather more detailed data and information to ensure we are receiving the most up to date information on our unhoused population. As part of our commitment to creating an equitable homelessness response system, the City has plans to hire culturally competent outreach workers who understand and have ties to the population of unsheltered people that have historically been overrepresented among the unsheltered folks. This also assists with ensuring we match our housing resources to address needs across our city equally and strengthen our ability to continue reducing our unsheltered homeless population with culturally and racially competent services.

Across City-funded programs, the City intends to refine our data collection practices including expanding on the demographic data points we collect on the program participants we serve. To ensure a more robust data set to evaluate program efficacy in getting clients housed, the data will hopefully assist in providing context on who is accessing services and if all populations of people being served are being assisted to housing in an equitable manner.

Through our housing efforts, the City continues to pursue opportunities to construct affordable housing for low-income and homeless populations through the Affordable Housing division of the Housing and Community Development Department. Partial funding from this grant has been earmarked to an interim shelter to PSH development for people experiencing and at risk of homelessness including units dedicated to individuals who are chronically homeless. Through recent restructuring within the department, all City homelessness programming and funding will be coordinated through a single Homelessness Services team that will work closely with the Affordable Housing team to create a pipeline to housing for people experiencing homelessness in the city. This restructuring includes expanded staff capacity to administer, manage, and expend existing and new funding entering the city.

Question 6

Evidence of connection with the local homeless Coordinated Entry System.

Question 6 Response

The City of Anaheim participates, on a regular basis, in local CoC activities including sitting on the CoC's Coordinated Entry System (CES) Committee, Policies and Procedures Committee, and HMIS Access Working Group; charged with providing insight, research, and recommendations for changes to CES policies and HMIS access. A representative from the City of Anaheim has also historically sat on the CoC Board to approve changes to the local Coordinate Entry (CE) system and policies.

The AHA receives referrals from the CE list for all special need project-based voucher properties with units dedicated to people experiencing homelessness and for all emergency housing vouchers allocated to the City. These housing opportunities available through AHA are coordinated weekly through a specific meeting between the CoC CES Manager, AHA, and local service providers assisting households with their housing search. The City also runs two rapid rehousing programs for chronically homeless individuals and families, both of which receive program referrals through the local CE system.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Appendix A: HHAP 3 Landscape Analysis

Table 1. Landscape Analysis of		
	People Experiencing Homelessness	Source and Date Timeframe of Data
nd Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	1,202	Source: 2019 PIT Count (Anaheim) Timeframe: January 22, 2019
# of People Who are Sheltered (ES, TH, SH)	508	Source: 2019 PIT Count (Anaheim) Timeframe: January 22, 2019
# of People Who are Unsheltered	694	Source: 2019 PIT Count (Anaheim) Timeframe: January 22, 2019
omposition		
# of Households without Children	1,054	Source: 2019 PIT Count (Anaheim) Timeframe: January 22, 2019
# of Households with At Least 1 Adult & 1 Child	2,298	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
# of Households with Only Children	14	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
ons and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	2,504	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
of Adults Who are Experiencing Significant Mental Illness	2,298	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
Adults Who are Experiencing Substance Abuse Disorders	1,830	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
# of Adults Who are Veterans	58	Source: 2019 PIT Count (Anaheim) Timeframe: January 22, 2019
# of Adults with HIV/AIDS	106	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
# of Adults Who are Survivors of Domestic Violence	538	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
# of Unaccompanied Youth (under 25)	275	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
# of Parenting Youth (under 25)	not collected	not collected
# of People Who are Children of Parenting Youth	not collected	not collected
ographics		
# of Women/Girls	2,508	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
# of Men/Boys	4,338	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
# of People Who are Transgender	7	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
# of People Who are Gender Non-Conforming	7	Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
Race Demographics		ilmeliame. January 22, 2017
# of People Who are Hispanic/Latino	2,476	Source: 2019 PIT Count (OC CoC)
# of People Who are Non-Hispanic/Non-Latino	4,384	Source: 2019 PIT Count (OC CoC)
# of People Who are Black or African American	774	Source: 2019 PIT Count (OC CoC)
# of People Who are Asian	217	Source: 2019 PIT Count (OC CoC)
# of People Who are American Indian or Alaska Native	184	Source: 2019 PIT Count (OC CoC)
eople Who are Native Hawaiian or Other Pacific Islander	99	Timeframe: January 22, 2019 Source: 2019 PIT Count (OC CoC)
# of People Who are White	4,978	Source: 2019 PIT Count (OC CoC)
·		Timeframe: January 22, 2019 Source: 2019 PIT Count (OC CoC) Timeframe: January 22, 2019
# of People Who are Multiple Races	608	

				Table 2. Lan	dscape Analysis c	of People Being Serve	d		
	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Intermin Housing or Emergency Shelter (IH / ES)		Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: Other Permanent Housing (PH Housing Only, PH housing with Serivices (No disability required), Services Only, and Other (does not faill into a HUD project type)	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	1558	582	106	2632	N/A	4490	2712	1430	Source: HMIS Timeframe: October 1, 2020 - September 30, 2021
# of Households with At Least 1 Adult & 1 Child	629	2218	381	468	N/A	9564	188	2231	Source: HMIS Timeframe: October 1, 2020 - September 30, 2021
# of Households with Only Children	0	0	24	174	N/A	38	22	14	Source: HMIS Timeframe: October 1, 2020 - September 30, 2021
Sub Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	831	276	10	1090	N/A	9	1270	600	Source: HMIS Timeframe: October 1, 2020 - September 30, 2021
# of Adults Who are Experiencing Significant Mental Illness	983	244	79	865	N/A	407	1169	607	Source: HMIS Timeframe: October 1, 2020 - September 30, 2022
# of Adults Who are Experiencing Substance Abuse Disorders	348	87	94	708	N/A	30	1111	241	Source: HMIS Timeframe: October 1, 2020 - September 30, 2023
# of Adults Who are Veterans	512	256	4	79	N/A	208	109	339	Source: HMIS Timeframe: October 1, 2020 - September 30, 2024
# of Adults with HIV/AIDS	41	2	1	136	N/A	34	46	37	Source: HMIS Timeframe: October 1, 2020 - September 30, 2025
# of Adults Who are Survivors of Domestic Violence	330	382	88	527	N/A	428	589	393	Source: HMIS Timeframe: October 1, 2020 - September 30, 2026
# of Unaccompanied Youth (under 25)	39	42	46	335	N/A	116	199	86	Source: HMIS Timeframe: October 1, 2020 - September 30, 2027
# of Parenting Youth (under 25)	15	66	14	10	N/A	93	1	36	Source: HMIS Timeframe: October 1, 2020 - September 30, 2028
# of People Who are Children of Parenting Youth	27	90	43	13	N/A	55	5	78	Source: HMIS Timeframe: October 1, 2020 - September 30, 2029
Gender Demographics									
# of Women/Girls	999	1458	308	1315	N/A	7675	1480	1914	Source: HMIS Timeframe: October 1, 2020 - September 30, 2029
# of Men/Boys	1174	1336	204	1929	N/A	6525	3194	1752	Source: HMIS Timeframe: October 1, 2020 - September 30, 2030
# of People Who are Transgender	7	2	0	21	N/A	3	14	4	Source: HMIS Timeframe: October 1, 2020 - September 30, 2031
# of People Who are Gender Non- Conforming	1	2	1	11	N/A	7	7	6	Source: HMIS Timeframe: October 1, 2020 - September 30, 2032

Appendix B: HHAP 3 Landscape Analysis of People Served

Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	592	1603	316	1344	N/A	6373	1797	1490	Source: HMIS Timeframe: October 1, 2020 - September 30, 2032
# of People Who are Non- Hispanic/Non-Latino	1562	1189	193	1833	N/A	6424	2180	2143	Source: HMIS Timeframe: October 1, 2020 - September 30, 2033
# of People Who are Black or African American	294	413	60	343	N/A	1053	345	381	Source: HMIS Timeframe: October 1, 2020 - September 30, 2034
# of People Who are Asian	88	63	12	101	N/A	1778	100	90	Source: HMIS Timeframe: October 1, 2020 - September 30, 2035
# of People Who are American Indian or Alaska Native	46	101	12	103	N/A	200	100	84	Source: HMIS Timeframe: October 1, 2020 - September 30, 2036
# of People Who are Native Hawaiian or Other Pacific Islander	19	42	2	30	N/A	117	41	62	Source: HMIS Timeframe: October 1, 2020 - September 30, 2037
# of People Who are White	1607	1954	397	2429	N/A	7435	3338	2669	Source: HMIS Timeframe: October 1, 2020 - September 30, 2038
# of People Who are Multiple Races	82	174	27	103	N/A	397	77	132	Source: HMIS Timeframe: October 1, 2020 - September 30, 2039

				Table 3.	Landscape Analysis of St	ate, Federal and Local Funding							
F B		Total Amount Invested into				Brief Description of Programming							
Funding Program (choose from drop down options)	Fiscal Year (select all that apply)	Homelessness Interventions	Funding Source*	Intervention Types Su (select all t		and Services Provided				ons Served ropriate population[s])			
	FY 2021-2022			Systems Support Activities						POPULATIONS (please "x" all th	nat ap	ply)	
Community Development Block	FY 2022-2023	¢ 070,000,00	Fadami Assass			CDBG grant to support Fair Housing	v	ALL PEOPLE	People Exp Chronic Homelessness	Veterans		Parenting Youth	
Grant (CDBG) - via HUD	FY 2023-2024	\$ 270,000.00	Federal Agency			Council which provides legal aid to families at risk of homelessness	X	EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth	
									People Exp Substance Abuse Disorders	Unaccompanied Youth	х	Other (at risk populations)	
	FY 2021-2022			Rental Assistance		HOME grant to admininster tenant			TARGETED	POPULATIONS (please "x" all th	nat ap	ply)	
	FY 2022-2023			Diversion and Homelessness Prevention		based rental assistance to chronically homeless individuals and families at		ALL PEOPLE	X People Exp Chronic Homelessness	Veterans		Parenting Youth	
HOME Program - via HUD	FY 2023-2024	\$ 4,533,468.00	Federal Agency	Systems Support Activities		risk or currently experienecing homelessness. Includes housing		EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	1 1	Children of Parenting Youth	
				Administrative Activities		navigation services and supportive services as well as grant monitoring and administration.				People Exp Substance Abuse Disorders	Unaccompanied Youth	x	Other (families)
	FY 2021-2022			Outreach and Engagement	Systems Support Activities				TARGETED	POPULATIONS (please "x" all th	nat ap	ply)	
	FY 2022-2023	1		Rental Assistance	Administrative Activities	ESG grant to fund prevention, outreach, emergency shelter, and			X People Exp Chronic Homelessness	Veterans		Parenting Youth	
Emergency Solutions Grants (ESG) - via HUD	FY 2023-2024	\$ 1,103,451.00		Non-Congregate Shelter/ Interim Housing		rapid rehousing services to households at risk and current experiencing homelessness, Includes coordination	ALL PEOPLE X EXPERIENCING		People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth	
Walled				Diversion and Homelessness Prevention		with CoC to improve HMIS implementation as well as provide grant monitoring and administration.		HOMELESSNESS	People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (Domestic Violence and families)	
	FY 2021-2022			Rental Assistance		HOPWA grant utilized to aid				POPULATIONS (please "x" all th	nat ap	ply)	
Other (please enter funding source)	FY 2022-2023	\$ 2841 127.00	Federal Agency	Systems Support Activities		populations affected by AIDS with supportive services to attain and		ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans		Parenting Youth	
Cirier (piedae cirier fortuing addree)	FY 2023-2024	Ψ 2,041,127.00	rederal Agency	Administrative Activities		retain housing. Inclusive of grant monitoring and administrative		HOMELESSNESS	People Exp Severe Mental Illness	χ People Exp HIV/ AIDS		Children of Parenting Youth	
						services.			People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)	
	FY 2021-2022			Rental Assistance		— HOPWA-CV grant utilized to aid				POPULATIONS (please "x" all th	nat ap	ply)	
Others (all and a short maline was as a	FY 2022-2023	¢ 2/0.025.00	Farland America	Systems Support Activities		populations affected by AIDS with supportive services to attain and		ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans		Parenting Youth	
Other (please enter funding source)	FY 2023-2024	\$ 366,233.00	Federal Agency	Administrative Activities		retain housing. Inclusive of grant monitoring and administrative		HOMELESSNESS	People Exp Severe Mental Illness	X People Exp HIV/ AIDS		Children of Parenting Youth	
						services.			People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)	
	FY 2021-2022			Rental Assistance					TARGETED	POPULATIONS (please "x" all th	nat ap	ply)	
Emergency Solutions Grants - CV (ESG-	FY 2022-2023	¢ 0.070.200.00	Farland America			ESG-CV grant to fund rapid rehousing for chronic homeless and family		ALL PEOPLE	X People Exp Chronic Homelessness	Veterans		Parenting Youth	
CV) - via HUD		\$ 9,979,322.00	Federal Agency			populations. Includes rental assistance and decurity deposit assistance.		EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth	
						7			People Exp Substance Abuse Disorders	Unaccompanied Youth	х	Other (families)	
	FY 2021-2022			Outreach and Engagement					TARGETED	POPULATIONS (please "x" all th	nat ap	ply)	
Community Development Block	FY 2022-2023	1		Rental Assistance		CDBG -CV to fund community outreach, tenant legal assistance,		ALL PEOPLE	People Exp Chronic Homelessness	Veterans		Parenting Youth	
Grant - CV (CDBG-CV) - via HUD		\$ 2,703,031.74	Federal Agency	Systems Support Activities		 and emergency rental assistance program. Includes case management and administrative services. 	X	EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth	
		1				and damminative services.			People Exp Substance Abuse Disorders	Unaccompanied Youth	х	Other (at risk populations)	

Appendix C: Landscape Analysis of Funding

	FY 2022-2023			Permanent Supportive and Service-Enriched Housing				TARGETED	POPULATIONS (please "x" all the	at apply)
				Non-Congregate Shelter/ Interim Housing	Homekey grant for acquisition and rehabiliation of Homekey property to operate property as interim housing		ALL PEOPLE	X People Exp Chronic Homelessness	Veterans	Parenting Youth
Homekey (via HCD)		\$ 26,537,559.00	State Agency	Administrative Activities	for two years before conversion of site to PSH. Includes relocation assistance	 ^	EXPERIENCING HOMELESSNESS	X People Exp Severe Mental Illness	People Exp HIV/ AID\$	Children of Parenting Youth
					and operational activities.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (at risk populations)
	FY 2021-2022			Rental Assistance				TARGETED	POPULATIONS (please "x" all the	at apply)
California COVID-19 Rent Relief		¢ 20.105.704.00	State Agency	Administrative Activities	COVID-19 rental assistance to eligible households with demonstrated need due to COVID hardship. Includes		ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
Program - via HCD		\$ 22,195,724.28	State Agency		administrative and operational activities.	^	HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (at risk populations)
	FY 2021-2022			Rental Assistance				TARGETED	POPULATIONS (please "x" all the	at apply)
Emergency Rental Assistance (ERA) -		\$ 15,031,958.60	Federal Agency	Administrative Activities	COVID-19 rental assistance to eligible households with demonstrated need due to COVID hardship. Includes	\ _Y	ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
via Treasury		ψ 13,031,730.00	rederal Agency		administrative and operational activities.	$ \hat{\ } $	HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (at risk populations)
	FY 2021-2022			Permanent Supportive and Service-Enriched Housing				TARGETED	POPULATIONS (please "x" all the	at apply)
HOME - American Rescue Plan	FY 2022-2023	\$ 5,476,903.00	5,476,903.00 Federal Agency	Non-Congregate Shelter/ Interim Housing	HOME ARP funding allocated to the City of Anaheim but has not been	x	ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
Program (HOME-ARP) - via HUD	FY 2023-2024	φ 3,476,765.56	committed to a project.	HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth			
	FY 2024-2025							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (at risk populations)
	FY 2021-2022			Outreach and Engagement	HHAP grant to administer community				POPULATIONS (please "x" all the	at apply)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal	FY 2022-2023	- \$ 12,403,548.84	State Agency	Diversion and Homelessness Prevention	outreach, prevention programs for at risk seniors, and shelter activities. Includes funding for interdisciplinary	x	ALL PEOPLE EXPERIENCING	X People Exp Chronic Homelessness	Veterans	Parenting Youth
ICH	FY 2023-2024	Ψ 12, 100,0 10.0 1	orare rigoriey	Non-Congregate Shelter/ Interim Housing	outreach teams, rental assistance for seniors, and expansion of shelter		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
	FY 2024-2025				throughout the community.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (at risk populations)
	FY 2022-2023			Permanent Supportive and Service-Enriched Housing	Emergency Housing Vouchers to				POPULATIONS (please "x" all the	at apply)
Emergency Housing Vouchers (EHVs) -		\$ 5,100,000.00	Federal Agency	Administrative Activities	subsidize rent payments for households experiencing	_x	ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
via HUD			,		homelessness. Includes property owner incentives and administrative activities.		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
					аспушез.	Ц		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2022-2023			Permanent Supportive and Service-Enriched Housing					POPULATIONS (please "x" all the	at apply)
Housing Choice Vouchers (HCVs) - via		\$ 2,925,245.00	Federal Agency	Administrative Activities	Housing Choice Vouchers to subsidize rent payments for households		ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
HUD					experiencing homelessness. Includes administrative activities.		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)

Appendix C: Landscape Analysis of Funding

	FY 2022-2023			Permanent Supportive and Service-Enriched Housing					TARGETE	D PO	PULATIONS (please "x" all tha	t apply)
HUD-VA Supportive Housing Program		\$ 1,663,200.00 Federal Agency -	\$ 1,663,200.00 Federal Agency	Administrative Activities		Housing Choice Vouchers to subsidize rent payments for Veteran households		ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	х	Veterans	Parenting Youth
Vouchers (HUD-VASH) - via HUD						experiencing homelessness. Includes administrative activities.		HOMELESSNESS	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)
	FY 2022-2023			Outreach and Engagement		City of Anaheim general fund dollars			TARGETE	D PO	PULATIONS (please "x" all tha	t apply)
Local General Fund	FY 2022-2023	I	Systems Support Activities		to pay for multiple shelter sites and operations, multidisciplinary outreach		ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness		Veterans	Parenting Youth	
Local General Fund	FY 2023-2024	\$ 32,000,000.00	32,000,000.00 Local Agency	Non-Congregate Shelter/ Interim Housing		team activities, and relocation of trespassing unsheltered individuals into housing.	^	HOMELESSNESS	People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)
	FY 2022-2023			Outreach and Engagement					TARGETE	D PO	PULATIONS (please "x" all tha	t apply)
Other (places enter funding source)	FY 2022-2023	\$ 750,000,00	Endoral Agency			Department of Justice funding to		ALL PEOPLE EXPERIENCING HOMELESSNESS	People Exp Chronic Homelessness		Veterans	Parenting Youth
Other (please enter funding source)	FY 2023-2024	- \$ /50,000.00	\$ 750,000.00 Federal Agency -			support multidisciplinary outreach teams.	^		People Exp Severe Mental Illness		People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders		Unaccompanied Youth	Other (please enter here)	

Table	4. Outcome Goals				
Outcome Goal #1a: Reducing the number of persons experiencing he	omelessness.				
Baseline Data:	Outcome Goals	July 1, 2021 - June 30, 2024			
Annual estimate of number of people accessing services who are experiencing homelessness	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline			
11,740 -140		1.2% decrease			
Describe Underserved Populations and Popula	Your Related Goals for titions Disproportionately Impacted by	/ Homelessness			
Describe any underserved and/ or disproportionately impacted population(s focus on related to this Outcome Goal and how this focus has been informed		Describe the trackable data goal(s) related to this Outcome Goal:			
From 2016 to 2019, the number of transition aged youth experieincing homelessness in t 17 to 41 young people. In 2019, a majority (58%) of identified young people were living hesistancy to enter traditional shelters. To account for the specific needs of young people bed, TAY-specific shelter run by our partner, Covenant House. We intend to continue to House to reduce the number of TAY living unsheltered while also launching a new rapid move TAY quickly into housing, whether that be from an unsheltered or sheltered situations as part of our efforts, the City aims to address the dearth in TAY-specific permanent house rehousing program that will house eight (20%) TAY households by June 2024. Additionall working with our local CoC to disaggregate our City-funded outreach and TAY shelter culturally-related disproportionality in the population of unsheltered and sheltered TAY having a method to continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive local outreach and TAY shelter data for internal continuously receive loc	unsheltered and have historically expressed a ple, the City of Anaheim has invested in a 25-15 fund emergency services at Covenant direhousing project with Covenant House to ion. Using options by launching a TAY rapid ly, by December 2022, the City commits to data to better understand identify- and we serve. By June 2023, the City commits to	Reduce the number of transition-aged youth experiencing homelessness in the community by 20% through a targeted rapid rehousing program, to assist the region with an overall reduction in unsheltered homelessness.			

Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024						
Daily Estimate of # of people experiencing unsheltered homelessness	Reduction in # of People	Reduction as % Change from Baseline					
3,961 -396		10% decrease					
2000.112	e Your Related Goals for ations Disproportionately Impacted b	y Homelessness					
Describe any underserved and/ or disproportionately impacted population(stocus on related to this Outcome Goal and how this focus has been informed		Describe the trackable data goal(s) related to this Outcome Goal:					
Regional and local data for the City of Anaheim show that there is a lack of bed inver							

Outcome Goal #2: Reducing the number of persons who become ho	meless for the first time.				
Baseline Data:	Outcome Goals	July 1, 2021 - June 30, 2024			
Annual Estimate of # of people who become homeless for the first time	Reduction in # of People	Reduction as % Change from Baseline			
5,584	10% decrease				
Describe Underserved Populations and Popula	Your Related Goals for tions Disproportionately Impacted by	/ Homelessness			
Describe any underserved and/ or disproportionately impacted population(s focus on related to this Outcome Goal and how this focus has been informed		Describe the trackable data goal(s) related to this Outcome Goal:			
Regional and local data for the City of Anaheim indicate that seniors are rapidly falling incomes that are not keeping pace with the rising costs of living. From 2016 to 2019, the homelessness increased by 200%. In 2019, the City Council enacted the Senior Safety N facing unaffordable rent increases, especially in mobile home parks. In 2021, seniors more experiencing unsheltered homelessness and in the same year, 89 seniors were provided prevent an episode of homelessness through the Senior Safety Net Program. The City of Anaheim intends to prevent senior homelessness by diverting 45 senior house Safety Net Program by June 2024. By December 2022, alongside our local partner, the I City commits to expanding on the information we capture as part of program enrollment help further understanding of people served so we can better target and refine prever	epopulation of seniors experiencing et Program in response to the rise in seniors ade up roughly 11% of all people d limited rental and emergency assistance to eholds from homelessness through our Senior Downtown Anaheim Community Center, the ent. This includes demographic data that can	Decrease the number of seniors that fall into homelessness in the City of Anaheim for the first time by 45 households through a targeted prevention program. This goal supports the region with an overall reduction in the number of people who become homeless for the first time.			

Baseline Data:	Outcome Goals	July 1, 2021 - June 30, 2024
Annual Estimate of # of people exiting homelessness into permanent housing	Increase in # of People	Increase as % Change from Baseline
2,901 522		18%
Describe Underserved Populations and Populat	Your Related Goals for ions Disproportionately Impacted by	/ Homelessness
Describe any underserved and/ or disproportionately impacted population(s) focus on related to this Outcome Goal and how this focus has been informed by	that your community will especially	Describe the trackable data goal(s) related to this Outcome Goal:
At the City level, we have noted that many affordable housing units are tailored more to be droom units available compared to two or three bedroom units. With the limited num experiencing homelessness there is a in need of affordable and dedicated housing that than 3 persons. At present, in the City of Anaheim, 71% of all housing stock dedicated to can accommodate just single adult households. Existing stock of family units are occupie families entering homelessness. The City of Anaheim aims to house 51 family households experiencing homelessness (35% program and family rapid rehousing program. The City commits to understanding better by both programs to start identification of way to address possible inequities. By June 20% the City intends to work with our local Coordinated Entry System administrator to identify households that are underserved within the City. At present, of all households assisted the Hispanic households are the only underrepresented population. Available data shows the are Hispanic while Hispanic households make up 53% of the general population. Addition compile a database of race-based demographic information of all households served to begin examining possible inequities in family households served.	ber of units available for family households can accommodate households with more serving people experiencing homelessness ed with little turnover for the rising number of (%) by June 2024 through our housing voucher the populations of family households served 23, through the Anaheim Housing Authority, rough the Anaheim Housing Authority, nat 34% of all successfully leased households nally, by December 2022, the City aims to	

Outcome Goal #4: Reducing the length of time persons remain home	less.	
Baseline Data: Average length of time (in # of days) persons enrolled in street	Outcome Goals	July 1, 2021 - June 30, 2024
outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid	Decrease in Average # of Days	De ave vee on 97 Channes from Danelin e
rehousing and permanent housing programs"	Decrease in Average # or Days	Decrease as % Change from Baseline
125	6	5%
Describe	Your Related Goals for	
Underserved Populations and Popula	tions Disproportionately Impacted by	/ Homelessness
Describe any underserved and/ or disproportionately impacted population(s	Describe the trackable data goal(s) related to this	
focus on related to this Outcome Goal and how this focus has been informed	by data in your landscape assessment:	Outcome Goal:
At present, 87% of people assisted by street outreach in the City of Anaheim are chroni	cally homeless. The City hosts a	
comprehensive outreach program through its Community Care Response Team, partner	·	
in connecting persons to local shelters and case management to start them on the pa		Decrease the number of chronically homeless individuals identifying as Hawaiian or Pacific Islander living
homelessness, Native Hawaiian and Pacific Islanders are overrepresented in the number		unsheltered by 10% (three households) by June 2024. By
present, Native Hawaiians and Pacific Islanders make up 0.5% of the general population homelessness in the community.	on but 1% of the people experiencing	June 2023, increase outreach capacity by 1.0 FTE outreach
nomolossinoss in the commonly.		worker with ties to the Native Hawaii or Pacific Islander
As part of outreach efforts, the City commits to increasing the outreach team by 2.0 FTE	·	community to link households to shelter and housing resources to reduce the length of time spent experiencing
FTE that has understanding of or identifies as having Native Hawaiian or Pacific Islander		homelessness. This supports the region with an overall
population. By June 2024, the City aims to reduce the number of people living unshelte Islander by three households (10%). By June 2024, the City intends to set up an infrastruc	,	reduction in length of time persons remain homeless.
demographic data from our outreach team to understand the population of people e		

Baseline Data:	Outcome Goals	July 1, 2021 - June 30, 2024
% of people who return to homelessness after having exited homelessness to permanent housing	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
9.78%	2%	2%
Describe Underserved Populations and Popula	y Homelessness	
Describe any underserved and/ or disproportionately impacted population(s ocus on related to this Outcome Goal and how this focus has been informed) that your community will especially	Describe the trackable data goal(s) related to this Outcome Goal:
The City of Anaheim developed and currently funds three rapid rehousing programs for and families at risk or currently experiencing homelessness. All populations are provided case management to help obtain a market rate unit. Due to the nature of the assistance return to homelessness once subsidies end or if the households cannot afford to take or rent. Based on available program data from one City-funded RRH program, 16% of hou destinations due to their rental assistance period ending or the inability to assume a large population, those that exited to unstable situations were overwhelmingly Hispanic house. The City of Anaheim commits to working with our City Housing Authority and Affordable to deeper housing subsidies and long term housing opportunities for 18 households inclusivouchers as well as setting aside units in affordable housing projects for households that Among this population, the City will focus on avoiding a return to homelessness for nine Hispanic population. The City has a history of connecting families from rapid rehousing 2022, with our new affordable housing project, Finamore Place Apartments. By December 1997 and 18 provided the control of the city will provided the connecting families from rapid rehousing 2022, with our new affordable housing project, Finamore Place Apartments. By December 1997 and 1997 are provided to the connection of the city will focus on avoiding a return to homelessness for nine 2022, with our new affordable housing project, Finamore Place Apartments.	d rental assistance as well as comprehensive ce, participants of these programs may see a n an increasing amount of the market rate useholds exited the program to unknown ger portion of the rent. In 2020, among this seholds (83%). Housing division to create more connections uding exploring the availability of turnover at are at risk of returns to homelessness.	Reduce the number of households that return to homelessness from a rapid rehousing program by 30% (18 households) through connections to turnover voucher or placement within new affordable housing projects with special emphasis on avoiding a return for nine Hispanic households to assist the region in an overall reduction in the number of households that return to homelessness.

Outcome Goal #6: Increasing successful placements from street outre	each.				
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024				
Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline			
174	52	30%			
Describe	Your Related Goals for				
Underserved Populations and Popula					
Describe any underserved and/ or disproportionately impacted population(s focus on related to this Outcome Goal and how this focus has been informed		Describe the trackable data goal(s) related to this Outcome Goal:			
Within the City of Anaheim, Black, African-American, and Black-Americans represent 2.0 people living unsheltered at any point in time during the year. The City is participating in the control of the co	Hire 1.0 FTE outreach work with understanding or roots within the Black, Black-American, or African-American				
system and policy changes to eliminate or minimize current barriers in resources that wi	Il continue to be identified.				

Appendix E: HHAP 3 Strategies to Achieve Goals

Table 5. Strategies to Achieve Outcome Goals								
Strategy	Performance Measure to Be Impacted (Check all that apply)							
Description	1. Reducing the number of persons experiencing homelessness.							
Work with other jursidictions and agencies in the region to deaggregate local City data to better analyze, track, and understand the population experiencing unsheltered and sheltered homelessness in the City of Anaheim	2. Reducing the number of persons who become homeless for the first time.							
Timeframe	3. Increasing the number of people exiting homelessness into permanent housing.							
By June 2023	4. Reducing the length of time persons remain homeless.							
Entities with Lead Responsibilities City of Anaheim, Orange County CoC, and other local agencies	5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.							
Measurable Targets	6. Increasing successful placements from street outreach.							
Increase in the number of people of color and overrepresented populations served by the local homelessness response system	Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.							
Strategy	Performance Measure to Be Impacted (Check all that apply)							
Description	✓ 1. Reducing the number of persons experiencing homelessness.							
Utilize federal and state funding to create and expand rapid rehousing City-run	2. Reducing the number of persons who become homeless for the first time.							
rapid rehousing opportunities Timeframe	3. Increasing the number of people exiting homelessness into permanent housing.							
By June 2024	4. Reducing the length of time persons remain homeless.							
Entities with Lead Responsibilities	5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.							
City of Anaheim								
Measurable Targets	6. Increasing successful placements from street outreach.							
8 additional TAY placements from rapid rehousing; up to 51 family households placed into housing from rapid rehousing	Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.							

Appendix E: HHAP 3 Strategies to Achieve Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)				
Description	1. Reducing the number of persons experiencing homelessness.				
Hire culturally competent outreach workers to assist underrepresented populations	2. Reducing the number of persons who become homeless for the first time.				
with connections to shelter and housing	3. Increasing the number of people exiting homelessness into permanent housing.				
Timeframe					
By June 2024	✓ 4. Reducing the length of time persons remain homeless.				
Entities with Lead Responsibilities	5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.				
City of Anaheim Measurable Targets	6. Increasing successful placements from street outreach.				
2.0 FTE conducting street outreach and connecting underserved populations to shelter and housing resources	Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.				
Strategy	Performance Measure to Be Impacted (Check all that apply)				
	(Check all filal apply)				
Description	1. Reducing the number of persons experiencing homelessness.				
Description	1 1 1 1 1 1				
Partner with Anaheim Housing Authority to refine referrals to local voucher opportunities including	1. Reducing the number of persons experiencing homelessness.				
Partner with Anaheim Housing Authority to refine referrals to local voucher	 ✓ 1. Reducing the number of persons experiencing homelessness. ✓ 2. Reducing the number of persons who become homeless for the first time. ✓ 3. Increasing the number of people exiting homelessness into permanent housing. 				
Partner with Anaheim Housing Authority to refine referrals to local voucher opportunities including Timeframe By June 2024	 ✓ 1. Reducing the number of persons experiencing homelessness. ✓ 2. Reducing the number of persons who become homeless for the first time. ✓ 3. Increasing the number of people exiting homelessness into permanent housing. ✓ 4. Reducing the length of time persons remain homeless. 				
Partner with Anaheim Housing Authority to refine referrals to local voucher opportunities including Timeframe	 ✓ 1. Reducing the number of persons experiencing homelessness. ✓ 2. Reducing the number of persons who become homeless for the first time. ✓ 3. Increasing the number of people exiting homelessness into permanent housing. 				
Partner with Anaheim Housing Authority to refine referrals to local voucher opportunities including Timeframe By June 2024	 ✓ 1. Reducing the number of persons experiencing homelessness. ✓ 2. Reducing the number of persons who become homeless for the first time. ✓ 3. Increasing the number of people exiting homelessness into permanent housing. ✓ 4. Reducing the length of time persons remain homeless. 				

Appendix E: HHAP 3 Strategies to Achieve Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)				
Partner with Anaheim Housing Authority to monitor and collect data on rapid rehousing programs for opportunities to connect unstable households to more pemanent and deeper solutions including turnover vouchers Timeframe By December 2022 Entities with Lead Responsibilities City of Anaheim Measurable Targets 18 households connected to deeper subsidies	 □ 1. Reducing the number of persons experiencing homelessness. □ 2. Reducing the number of persons who become homeless for the first time. □ 3. Increasing the number of people exiting homelessness into permanent housing. □ 4. Reducing the length of time persons remain homeless. □ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. □ 6. Increasing successful placements from street outreach. 				
Strategy	Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. Performance Measure to Be Impacted (Check all that apply)				
Description Expand the supply of affordable housing units through use of federal and state funding through purchase of existing motels and conversion of vacant city-owned	1. Reducing the number of persons experiencing homelessness. 2. Reducing the number of persons who become homeless for the first time.				
Timeframe By June 2025	3. Increasing the number of people exiting homelessness into permanent housing.				
Entities with Lead Responsibilities City of Anaheim Measurable Targets 800 additional affordable housing units occupied by June 2025	4. Reducing the length of time persons remain homeless. 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.				
1000 dadilional alloradole floosing anns occupied by some 2020	6. Increasing successful placements from street outreach. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.				

Table 6. Funding Plans												
Activity to be funded by												
HHAP 3 (choose from drop down opt ons)	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Interim sheltering (new and existing)	9. Shelter improvements to lower barriers and increase privacy	10. Administrative (up to 7%)	Total Funds Requested:	Description of Activity
Outreach and Engagement	\$ -	\$ -	\$ 5,091,000.00		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,091,000.00	Support multidisciplinary teams with outreach and engagement with \$2 million in operational subsidies. Support multidisciplinary teams with case management with \$3,091,000 million in service coordination costs.
Non-Congregate Shelter/ Interim Housing	\$ -	\$ 4,279,027.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,279,027.00	Support shelters with \$2.279 million in operating subsidies. (includes \$829,035.16 for TAY shelter) Support HomeKey interim housing project with \$2 million in operating subsidies.
Permanent Supportive and Service-Enriched Housing	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	Rental assistance for TAY RRH
Administrative Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 720,324.69	\$ 720,324.69	Pay for 1.0 FTE Staff Analyst and 1.0 FTE Staff Account to administer, monitor, and process disbursement of HHAP funds through FY 25/26.
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	'	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Totals:	\$ 200,000.00	\$ 4,279,027.00	\$ 5,091,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 720,324.69	\$ 10,290,351.69	

Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis

The proposed funds will work to address the large number of adults identified in the community as experiencing unshletered homelessness through expansion of existing multidisciplinary outreach teams and efforts. The funds will also be used to fund shelter operations to ensure that residents receive the case management needed to be connected to resources and available housing in the community. Lastly, funds are being allocated to permanent housing solutions to close the gaps between those engaged with the system and housing placement in a tough rental market.

Appendix G: HHAP 3 Interim Housing Demonstrated Need

Table 7. Demonstrated Need

Complete ONLY if you are selected Non-Congregate Shelter / Interim Housing as an activity on the Funding Plans tab.

Demonstrated Need						
# of available shelter beds	86					
# of people experiencing unsheltered homelessness in the homeless point-in-time count	694					
Shelter vacancy rate (%) in the summer months	N/A					
Shelter vacancy rate (%) in the winter months	N/A					
% of exits from emergency shelters to permanent housing solutions	N/A					
Describe plan to connect residents to permanent housing.						

The City of Anaheim intends to utilize HHAP 3 funding to support the operations of an interim to permanent housing site acquired through state Homekey funding. Under current plans, the identified site will operate as interim housing for three years, connecting shelter residents to a network of city-funded permanent housing programs including two rapid rehousing programs (Chronically Homeless Individual Pilot Program (CHIPP) and Homeless Assistance Program (HAP)) and available housing vouchers issued through the Anaheim Housing Authority; including vouchers dedicated specifically to households experiencing homelessness. Following the three year period, the city anticipates the identified site to convert to a permanent supportive housing site to provide long-term permanent housing to eligible populations experiencing homelessness.

Table 8. Budget Template



HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - Round 3 BUDGET TEMPLATE

APPLICANT INFORMATION

CoC / Large City / County Name:
City of Anaheim
Applying Jointly? Y/N
Administrative Entity Name:
City of Anaheim, Housing and Community Development Department
Total Allocation
\$ 10,290,351.69

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rapid rehousing: youth set-aside	\$ -	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 200,000.00	\$ -	\$ -
Operating subsidies	\$ -	\$ 862,497.96	\$ 862,497.96	\$ 862,497.96	\$ 862,497.96	\$ 3,449,991.84	\$ -	\$ -
Operating subsidies: youth set-aside	\$ -	\$ 207,258.79	\$ 207,258.79	\$ 207,258.79	\$ 207,258.79	\$ 829,035.16	\$ -	\$ -
Street outreach	\$ -	\$ 1,272,750.00	\$ 1,272,750.00	\$ 1,272,750.00	\$ 1,272,750.00	\$ 5,091,000.00	\$ -	\$ -
Street outreach: youth set-aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination: youth set-aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support: youth set-aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Delivery of permanent housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Delivery of permanent housing: youth set-aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prevention and shelter diversion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prevention and shelter diversion: youth set-aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interim sheltering	\$ -					\$ -	\$ -	\$ -
Interim sheltering: youth set-aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Shelter improvements to lower barriers and increase privacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Shelter improvements: youth set-aside	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ -	\$ 180,081.17	\$ 180,081.17	\$ 180,081.17	\$ 180,081.18	\$ 720,324.69	\$ -	\$ -
	TOTAL FUNDING ALLOCATION							\$ -
	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	-	
Youth Set-Aside (at least 10%)	\$ -	\$ 257,258.79	\$ 257,258.79	\$ 257,258.79	\$ 257,258.79	\$ 1,029,035.16	\$ -	\$ -

COMMENTS:

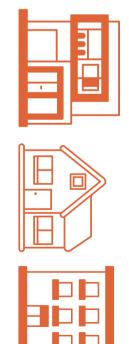
The City of Anaheim anticipates utilization of HHAP 3 funding to begin in FY 22/23 after program ramp up and administrative processes with existing and new service providers are established. The City anticipates no issues with program ramp up or down that would affect even allocation of funds from FY 22/23 to FY 25/26.

CITY OF ANAHEIM

HOMELESSNES ACTION PLAN

JULY 2021 - JUNE 2024

Prepared by the Department of Housing and Community Development



OVERVIEW

The City of Anaheim recognizes the importance of addressing homelessness in the community and has a demonstrated track record of implementing comprehensive strategies and programs in an effort to address the evolving needs of persons experiencing homelessness in our jurisdiction. This plan, created in collaboration with local service providers and with input from persons with lived experience of homelessness, serves as guidance to build upon the efforts of the City and its partners to continue to evaluate and improve our local homeless system of care. As part of the development of this plan, Anaheim has reviewed prior planning efforts, analyzed historical homeless count data both at the local and regional level, and examined the evolution of programs offered locally to address homelessness. This extensive review has provided important context and informed the goals presented in this document.

A key policy document that has informed the work of Anaheim was adopted on January 30, 2018 by the Anaheim City Council as Resolution No.2018-009. The Resolution set forth a number of short and long term policy recommendations of the Anaheim Homeless Policy Working Group. The policy recommendations were designed to create a framework to serve as guiding principles to achieve the interconnected goals of helping homeless individuals and families to access services and housing while also ensuring Anaheim neighborhoods and open spaces remain safe and accessible. To that end, the City has actively worked to create a comprehensive system of care that includes a street outreach, shelter, work force development opportunities, and permanent affordable and supportive housing. While the system will benefit from continued investment and innovation, the foundation that has been established provides a strong framework from which the City can continue to build on to advance both City and regional goals to reduce homelessness in Orange County.

The newly restructured Housing and Community Development Department serves as the lead entity in city efforts to address and reduce homelessness. The Department prioritizes assisting all people in the city with finding safe, decent, and stable places to call home and will be the administrative lead in implementation of this plan.



The development of this specific plan has been undertaken for the purpose of outlining how Homeless Housing, Assistance and Prevention funds will be used to support ongoing local and regional efforts to reduce homelessness. The following represents the goals the City has set for the planning period of July2021 to June 2024:



The strategies outlined in this plan to help achieve these goals aim specifically to:

- **Prevent homelessness** in the community so that households at risk of homelessness can stay in their current residence or find stable alternative housing outside of the homelessness system
- Increase coordinated services to address unsheltered and sheltered homelessness so people living in places not suitable for human habitation and in City-funded shelters are quickly returned to or matched with a housing opportunity
- Aid in the creation of pathways to housing to increase housing options and opportunities for all residents in the city

PLAN FORMATION AND GUIDING PRINCIPLES

Starting in March 2022, the City of Anaheim conducted a series of engagements with stakeholders including soliciting feedback from City Council Members, Housing and Community Development Commissioners, City collaboratives, service providers that administer homelessness services in the city, as well as the expertise of people with lived experience of homelessness to inform the development of this plan. Information provided to the City helped form the priorities of the plan and the principles that will shape the execution of programs going forward to help the community meet its homelessness goals.

Rooted in the planning process and plan development are the following overarching principles, which guide programmatic decision making and funding priorities.

HOUSING FIRST

homelessness.



The City of Anaheim commits to following nationally recognized best practices in addressing homelessness including Housing First practices and the belief that housing and housing support services are the solutions to

PERSON-CENTERED



All programs funded by the City strive to be person-centered, including prioritizing trauma- informed care and acknowledging that people experiencing homelessness understand best what services and supports are needed to help them gain and keep housing that will resolve their homelessness.

EQUITY



DATA-DRIVEN SOLUTIONS



The City commits to incorporating equity into service delivery systems and using data to evaluate gaps in service and identify areas of improvement so that every household in City-funded programs receives relevant and affirming support from the City's network of providers.

The City commits to the utilization of data to drive funding decisions and right-size solutions to homelessness. This includes evaluating the efficacy of programs and continual monitoring of the City's portfolio of interventions to ensure collective efforts are meeting the needs of the community while making gains against agreed-upon community goals.

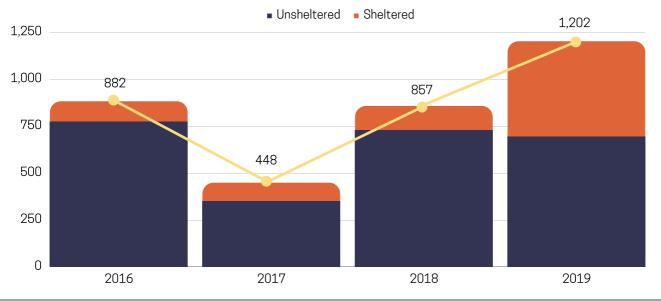
ANAHEIM BY THE NUMBERS

The Orange County Continuum of Care (OC CoC) conducts the region's Point-in-Time (PIT) Count on a biannual basis to help enumerate the number of people experiencing homelessness in shelters and unsheltered situations. The City of Anaheim falls under the jurisdiction of the OC CoC and relies on their PIT Count data on years it is conducted. However, the City also conducts its own internal Homeless Census Data count on off years when the CoC is not mandated to conduct the census to ensure there is a continuous and comprehensive understanding of homelessness in the community.

In 2019, the last full year in which PIT Count information is available to the City, over6,000 individuals were experiencing homelessness at any given time in the County. Due to the public health impacts of COVID-19, the full census was not conducted in 2020 or 2021 and instead counted just individuals residing in shelters. A full count was resumed in 2022 by the Orange County Office of Care Coordination, the region's CoC.

In the City of Anaheim, the total number of households experiencing homelessness increased 36% from 882 households experiencing homelessness in 2016 to 1,202 households in 2019. The unsheltered population represented more than 57% of those experiencing homelessness. As a result, the City has made it a priority to create new shelter opportunities to address, in particular, the rising number of residents living unsheltered in the community. As shown, the number of residents living unsheltered as compared to sheltered has started to balance with the addition of shelter bed inventory. The City recognizes that shelter is a short-term, interim solution and has begun work to build a throughput system that helps promote quick exits to housing to reduce length of time spent in shelter and to reduce the total number of homeless households.

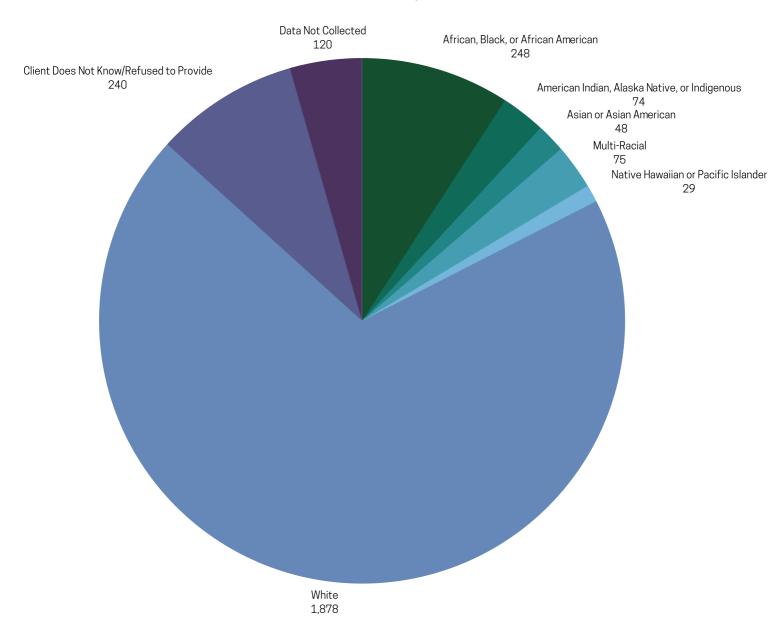




UNSHELTERED HOUSEHOLDS

People living outside or in places not fit for human habitation are some of the most vulnerable in the community. The City of Anaheim is working to improve services and housing placements for individuals living unsheltered including ensuring provision of culturally-competent and human-centric services for those that are chronically homeless and on the streets. As such, the City has set the ambitious goal of reducing unsheltered homelessness by 70% by 2025. The City's dedicated outreach team led by health care professionals and case managers serve as the front door to Anaheim's homelessness services and are vital in helping the City progress towards achieving the goal of reducing the number of persons who experience unsheltered homelessness.

Race of Individuals Contacted by Outreach Services, 2021

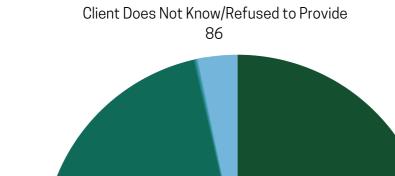


UNSHELTERED HOUSEHOLDS

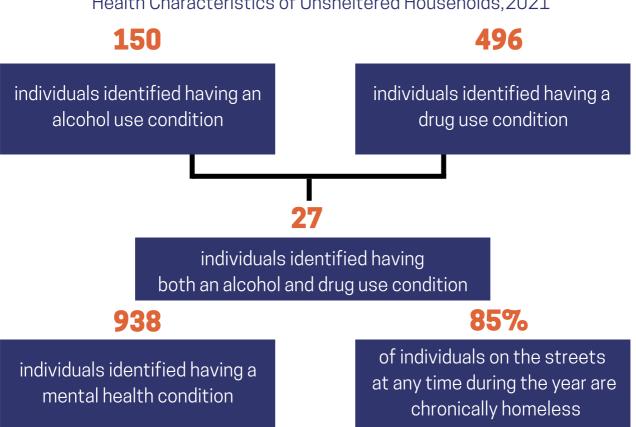
Male 1,536

Gender of Individuals Contacted by Outreach Services, 2021

Female 977



Health Characteristics of Unsheltered Households, 2021

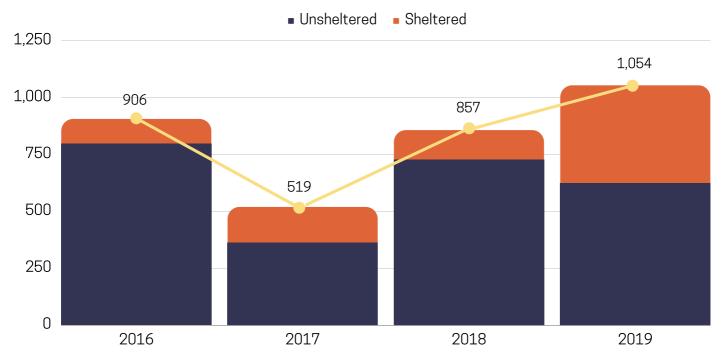


SINGLE INDIVIDUAL HOUSEHOLDS

Recognizing that the majority of people experiencing homelessness in the community are comprised of single individual households, the City has invested heavily into programs and resources to address the single adult population. An innovative example of such investment includes the use of federal HOME dollars allocated to Anaheim to support the Chronically Homeless Individuals Program (CHIP), a program that provides tenant-based rental assistance and supportive services to help individuals exit homelessness expediently. The City has also used City general funds to increase the inventory of individual shelter beds across three sites starting in2018 and, through the Housing Authority, invested in housing programs and opportunities that can quickly house and accommodate single adults. Recent housing opportunities include the opening of Buena Esperanza, a 69 unit permanent supportive housing site for individuals experiencing homelessness with a mental health condition.

The City continues to be aware of the varying needs and challenges of individuals who are working to access housing to exit homelessness and is investing in an increased portfolio of services to ensure individuals are matched to the resources needed to obtain and remain stable long term.



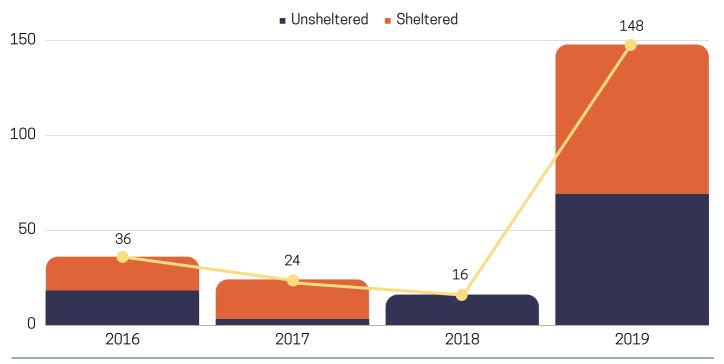


FAMILIES

Families are a priority population for the City given the quick rise in households with minor children experiencing homelessness. The City is committed to expanding prevention programs that can help avert homelessness for families as well as shorten periods of homelessness. An example of a City-sponsored program to assist families is the Homeless Assistance Program (HAP) that was launched in 2016. This program is a collaboration between the City and local schools districts. The City utilizes school McKinney-Vento liaisons to identify and link families who are at risk or experiencing homelessness with the Illumination Foundation, a City-sponsored service provider. The program combines tenant-based assistance and supportive services to help families stabilize and find long term affordable housing. Over 250 families have been assisted since the inception of the program.

The City, through the Housing Authority, is also committed to increasing the availability of affordable housing options for families. A recent example of new development dedicated to serving this population includes Rockwood Apartments, which encompasses 48 units set-aside for homeless families and the upcoming Finamore Place Apartments, which includes 20 dedicated units for families experiencing homelessness. The Anaheim Housing Authority has further assisted in addressing individual and family homelessness through the implementation of a "homeless preference" for 50% of turnover vouchers, vouchers that become available as assisted households exit the program. The allocation of Housing Choice Vouchers to help address homelessness is a critical resource.

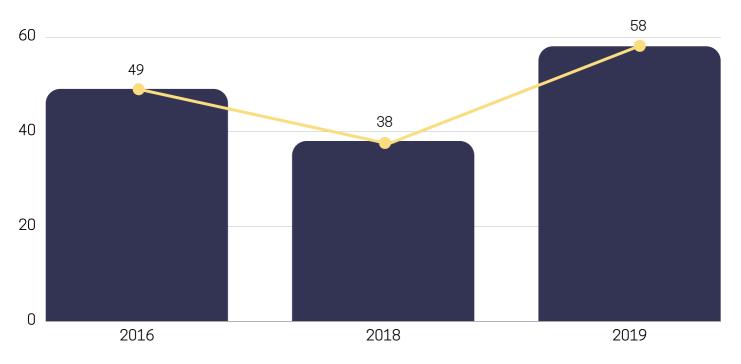
Total Number of Households Experiencing Homelessness by Shelter Type, 2016-2019



VETERANS

The City strives to connect Veterans to all services for which they are eligible, both within and outside of the homelessness crisis response system. The Anaheim Housing Authority is the recipient of Veteran Affairs Supportive Housing (HUD-VASH) vouchers assigned for the City of Anaheim. At present, the four Housing Authorities in Orange County have a large allocation of HUD-VASH vouchers, sufficient to provide rental assistance to most veterans experiencing homelessness in the entire region. To ensure every Veteran makes a connection to an available voucher, the City maintains extensive partnerships with organizations serving Veterans, including Veterans Affairs. These partners help facilitate resource sharing whenever possible to ensure Veterans are accessing not only housing but the extensive network of services available to them throughout the region to address their well-being.

Total Number of Households Experiencing Homelessness by Shelter Type, 2016-2019*

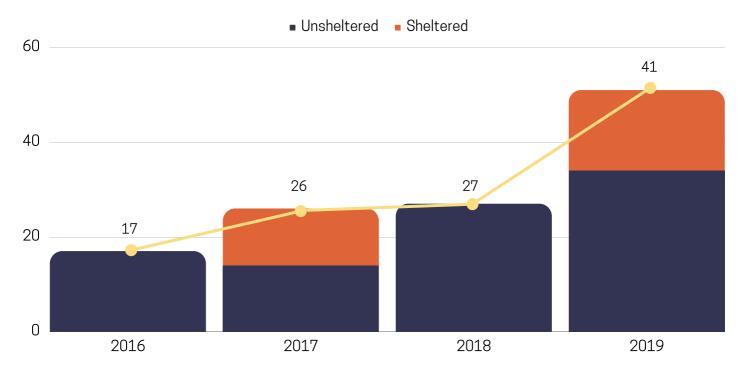


^{*}Data above represents the total number of Veterans experiencing homelessness in the City of Anaheim, both sheltered and unsheltered. Local information is not available on the Veteran population in 2017.

TRANSITION-AGED YOUTH

As a community, it is pertinent to meet the unique needs of transition-aged youth (TAY) experiencing homelessness. This includes coupling services that affirm and foster the development of young people with housing that supports stability. The City was the first jurisdiction in Orange County to partner with and fund Covenant House, a TAY shelter, to provide immediate services to TAY. Covenant House works with StandUp For Kids, an organization that launched in Orange County in 2003 with a single focus: to end the cycle of youth homelessness. The organization works to provide basic needs, housing, mentoring support, care, and love to at-risk and homeless youth.

Total Number of Households Experiencing Homelessness by Shelter Type,2016-2019*

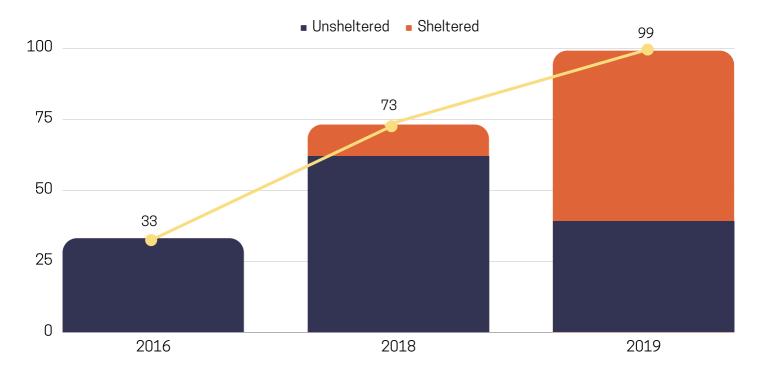


^{*}There is no available shelter information for the TAY population in 2016 due to there being no existing programs for youth shelter in the city.

SENIORS

As the cost of housing rises, the City acknowledges that households on fixed incomes are most susceptible to episodes of homelessness. Among this population, the City is aware of the rise in individuals aged 62 and older who are falling into homelessness due to financial straits. To assist seniors in the community with housing and to prevent a continued influx of people experiencing homelessness, the City has established the Senior Safety Net Program, which offers emergency rental assistance to seniors in need of housing help. The City has also prioritized housing projects for the aging population, including the newly opened El Verano Senior Apartments, which completed construction during the COVID-19 pandemic and was placed into service before the end of 2020.

Total Number of Households Experiencing Homelessness by Shelter Type, 2016-2019



^{*}Data is not available for the sheltered senior population in 2016. In 2017, the number of seniors experiencing homelessness in the City of Anaheim is not available.

CAUSES OF HOMELESSNESS

EARNED INCOME

As the gap between earned wages and cost of living continues to widen, households earning low wages become more likely to experience homelessness. Research suggests that three, full-time minimum wage jobs would be needed to afford basic necessities for a family of four in the county. In a survey conducted by the United Way of Orange County, the most common reason for a household's experience with homelessness included insufficient wages and the inability to secure a job that paid livable wages. Roughly 40% of respondents indicated that locating and obtaining a job with a living wage influenced their homelessness status.

As part of this plan, the City commits to assisting households at risk and/or experiencing homelessness with opportunities to supplement their earned income through the Anaheim Workforce Connection, Chrysalis, and other community partners.

As yet another example of the leadership and collaboration on the part of the City of Anaheim, the City has provided facilities to Chrysalis since 2018 to serve the Orange County community. The stated mission of this organization is to serve people navigating barriers to the workforce by offering a job-readiness program, individualized supportive services, and paid transitional employment. They empower their clients on their pathway to stability, security, and fulfillment in their work and lives.

HOUSING AFFORDABILITY

Orange County's historically high market rents make affordability a challenge. In2020, 81% of extremely low-income households in the region were considered rent burden. Regional studies show 98% of households with one adult in the workforce faces challenges meeting basic needs, including housing. Among this group, Black and Latino households are disproportionately more likely to be unable to afford area cost of living. They are joined by households on fixed incomes such as seniors and those working lower wage jobs.

In surveys conducted with households experiencing homelessness in Orange County, 36% of respondents cited difficulties with the housing market as the reason they are experiencing homelessness, the second most common cause of all respondents' homelessness.

The City of Anaheim is committed to increasing the stock of affordable housing

available in the community for various populations and at various income levels. The City has recently facilitated the development of housing for low income seniors, families, and individuals. The City is committed to continuing this work, inclusive of the production of permanent supportive housing options.

COMMUNITY RESPONSE TO HOMELESSNESS

COMMUNITY APPROACH TO ADDRESSING HOMELESSNESS

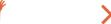
The City of Anaheim invests in a broad spectrum of services geared towards assisting residents experiencing homelessness. All programs are rooted in Housing First principles, which prioritizes returning a household to a stable housing situation as quickly as possible, while also being person-centric, to ensure the needs of individuals are met in ways that are best aligned to address personal circumstances. The City works continuously to promote pathways home utilizing a network of community partnerships. The combined expertise of the collaborative is relied upon to make essential connections to health, healing, and workforce; all elements that support long term stability.

PATHWAYS TO HOME, HEALING, AND WORK

City of Anaheim resources to get home:

HOME

STREET OUTREACH





- Community Care Response Team
- Be Well OC Outreach Team

SHELTERS





- Anaheim Emergency Shelter
- Bridges at Kraemer Place
- Center of Hope (Upcoming)
- Covenant House

TRANSITIONAL HOUSING



- Grandma's House of Hope
- Illumination Foundation
- Mercy House Living Centers
- Pathways of Hope

PERMANENT HOUSING



- Dedicated Communities
- Dedicated Units in Affordable Projects
- Housing Vouchers

City of Anaheim resources stabilize in housing:



SUBSTANCE USE ASSISTANCE



- Community Care Response Team
- Be Well OC Outreach Team

SUBSTANCE USE TREATMENT



- Be Well OC Health Services
- Anaheim Lighthouse
- Recuperative Care



WORKFORCE OUTREACH









- Connections to Work Opportunities
- Referrals to Employment and Volunteer **Programs**

JOB PLACEMENT



VOLUNTEER MATCHING

Better Way Anaheim





Chrysalis Orange County

INTERVENTIONS AT WORK

Programs and interventions available throughout the city to address homelessness include:

PREVENTION

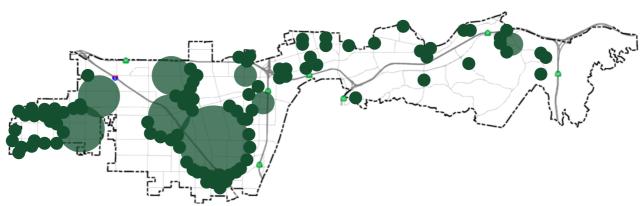
The City of Anaheim administers various homelessness prevention programs, including the most recent Emergency Rental Assistance Program (ERAP), which aimed to keep families at risk of falling into homelessness stabilized during the COVID-19 pandemic. Historically, the City has also used federal Emergency Solutions Grant, HOME Partnership, and Community Development Block Grant funds to fund local agencies and programs involved in the provision of prevention and intervention services. The Anaheim HAP program discussed early in this plan is a prime example of a prevention and intervention program.

The City has also relied upon the resources of the Anaheim Housing Authority to provide rental subsidies to low income individuals and families as a means of preventing homelessness. While the program is oversubscribed, for individuals and families who are able to access this program, the assistance provided promotes long term stability and mobility.

OUTREACH

Outreach programs are aimed at connecting households residing in unsheltered situations to the network of services available in the community to aid people experiencing homelessness. In the City of Anaheim, the Community Care Response Team (CCRT) and the Be Well OC Mobile Response Team provide outreach services including mental health assistance for those in crisis. As part of our outreach efforts, the City and its partners continually monitor areas with large concentrations of people living unsheltered to ensure a targeting of services to where resource connections may be most needed.

CCRT Outreach Contacts as December 2021



EMERGENCY SHELTER

The Anaheim Emergency Shelter operates year round offering beds, basic necessities, and resource connections to those in need. Operating as a temporary shelter, the site is a prelude to the eventual opening of the Center of Hope, a mixed-intervention site with shelter beds and supportive housing units due to open under the direction of the Salvation Army. Additionally, the City funds Covenant House, a 25 bed TAY shelter and a variety of bridge housing units that offer temporary long term shelter.

923 beds available throughout city*



 $^{{}^*\! \}text{The Salvation Army Center of Hope will supplant } 325 \text{ beds in the community slated to be taken offline with } 325 \text{ new beds.}$

^{**}Each bed in the diagram denotes roughly 50 available beds in or coming online in the community



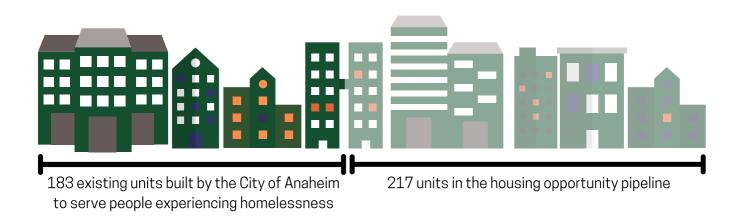
RAPID REHOUSING

In partnership with local homelessness service providers, the City funds and monitors two rapid rehousing programs to assist households experiencing homelessness with time-limited rental assistance. The intent of the programs is to pair a household experiencing homelessness with housing to quickly resolve their homelessness. The Chronically Homeless Individual Program (CHIP) provides individuals with rental assistance paired with case management to ensure participants can locate and retain a housing opportunity in the community. Additionally, the City of Anaheim funds the Homeless Assistance Program (HAP) which provides rental assistance and case management to families at risk or currently experiencing homelessness who have children in the Anaheim School District.

PERMANENT HOUSING

The City of Anaheim commits funds to facilitate the development of affordable and supportive housing projects to create housing opportunities for residents with incomes ranging from extremely low to moderate income. When possible, affordable projects assisted by the City will include set aside units dedicated to people experiencing homelessness. The Anaheim Housing Authority works collaboratively with the City's Affordable Housing division to combine and leverage assistance provided to developers so that newly developed affordable housing can be dedicated for those most in need of such housing including households whose income falls within the extremely low income category, disabled people, seniors and those experiencing homelessness

The City continues to prioritize the development of PSH units and is on track to add an additional 217 units of housing with homelessness units to the market in coming years.



Affordable housing projects such as El Verano, pictured here, provide long term housing for people experiencing homelessness. El Verano is a housing community dedicated to serving seniors, a population increasingly at risk of homelessness in the City of Anaheim.



ADDITIONAL COMMUNITY RESOURCES

As part of a larger Continuum of Care (CoC), the City of Anaheim also has access to County and CoC funded programs that serve people experiencing homelessness. The City actively participates and collaborates with other regional entities to ensure residents are matched to the resource that best serves their needs. Outside of homelessness-specific services, the City partners with other systems of care including workforce development agencies, the healthcare system, criminal justice system, foster care and youth services, and mainstream benefit agencies to ensure people experiencing homelessness are connected to the resources they need in relation to their housing status.

CITY GOALS FOR ADDRESSING AND REDUCING HOMELESSNESS



STRATEGIES AND STEPS TO ACHIEVING GOALS

PRIORITIZE A REGIONAL AND COMMUNITY-INFORMED RESPONSE

- Improve efforts to involve and solicit the expertise of people experiencing homelessness in program planning and service delivery models
- Support regional efforts to evaluate and address racial inequities in system access and use
- Increase City participation in CoC meetings and opportunities and align homelessness response to efforts taken by region
- Continue collaborative efforts with surrounding cities that receive federal, state, and philanthropic homelessness funds to reduce duplicative efforts
- Strengthen coordinated and collaborative efforts by service providers in the city to reduce duplicative efforts and improve experience for system users
- Continue efforts to input and analyze available data to ensure all programs are data-informed and progressing towards agreed upon community goals

INVEST IN RESOURCES AND HOUSING INTERVENTIONS TO HELP INCREASE HOUSING OPPORTUNITIES

- Ensure homelessness resources are accessible through increased outreach efforts for those not connected to system resources, especially in areas outside resource hubs
- Ensure shelter stayers are provided comprehensive housing services, including case management and housing navigation, needed to help them move quickly from shelter to a housing situation
- Invest in and improve case management and housing navigation practices across all homelessness response programs to continually identify and strengthen practices

IMPROVE AND REFINE EXISTING HOUSING INTERVENTION MODELS

- Reduce inessential barriers to shelter, especially for people that have a history of not participating in shelter services
- Increase program connections to other systems of care that can assist with housing stability including increased income and health outcomes
- Prioritize projects that promote accessibility of physical spaces and services in shelter and housing
- Evaluate and commit to improving practices that promote inclusive, affirming, and culturally competent services to assist all members of the community experiencing homelessness

ADDRESS PERMANENT HOUSING GAP

- Work with partner cities and County to ensure the region addresses the housing goals placed forth by the state under the Regional Housing Needs Allocation (RHNA)
- Increase opportunities to convert vacant City-owned land to housing opportunities for populations experiencing homelessness
- Improve strategies to engage property owners of existing units
- Expand and build capacity for rapid rehousing among service provider networks to ensure households are quickly returned to housing

PROMOTE COMMUNITY LIVABILITY AND VITALITY

- Address public safety and community health while meeting the service and housing needs of people experiencing homelessness
- Ensure ongoing dialogue and communications with the general public regarding homelessness response in the city and available resources for addressing homelessness
- Commit to continuous improvement processes to be responsive to community needs



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