

Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- Homeless Housing, Assistance, and Prevention Program Statute
- HHAP-4 Local Homelessness Action Plan & Application Template and
- HHAP-4 Data Tables

Application Submission for HHAP-4 Funding

Using the <u>HHAP-4 Local Homelessness Action Plan & Application Template</u> as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

- 1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in <u>Tables 1, 2, and 3 of the HHAP-4 Data Tables file</u> uploaded in the *Document Upload* section.
- 2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in <u>Tables 4 and 5 of the HHAP-4 Data Tables file</u> uploaded in the *Document Upload* section, <u>AND</u> copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
- 3. **Part III: Narrative Responses:** the information required in this section will be provided by <u>entering</u> the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are <u>NOT</u> required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

- Cognito form will be considered the official responses to the required narrative questions.
- 4. Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative: the information required in this section will be provided in <u>Tables 6 and 7 (as applicable)</u>, of the HHAP-4 <u>Data Tables file</u> uploaded in the *Document Upload* section, <u>AND</u> copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
- 5. Evidence of meeting the requirement to agendize the application at a meeting of the governing board will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- Part I. Landscape Analysis: In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- Part II. Outcome Goals and Strategies: In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- Part IV. HHAP-4 Funding Plan Strategic Intent Narrative: In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- Certification: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents Yes

I am a representative from an eligible CoC, Large City, and/or County Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation Joint

This application represents the joint application for HHAP-4 funding on behalf of the following eligible applicant jurisdictions:

Joint Applicants Selection

Eligible Jurisdiction 1

Eligible Applicant Name

CA-603 Santa Maria/Santa Barbara County CoC

Eligible Jurisdiction 2

Eligible Applicant Name

Santa Barbara County

Click + Add Eligible Jurisdiction above to add additional joint applicants as needed.

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

County of Santa Barbara - Housing and Community Development Division

Contact Person

Kimberlee Albers

Title

Homeless Assistance Program Manager

Contact Person Phone Number

(805) 637-5129

Contact Person Email

kalbers@countyofsb.org

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed <u>HHAP-4 Data Tables</u> (in .xlsx format), evidence of meeting the requirement to agendize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables

Rev 2 Data Tables.xlsx

Governing Body Meeting Agenda or Minutes

CoC Board Minutes 11.3.22.pdf

Optional Supporting Documents

CoC Board Agenda 11.3.22.pdf

Proof of Board of Supervisors 11.29.2022 and Approval of Item A-8.PNG

Board of Supervisors Agenda.pdf

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the <u>HHAP-4 Data Tables</u> into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC

CA-603 Santa Maria/Santa Barbara County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement

By the end of the performance period, HDIS data for the Santa Barbara County CoC will show [3406] total people accessing services who are experiencing homelessness annually, representing [310 [more] people and a [10%] [increase] from the baseline.

Goal Narrative

Santa Barbara County is still adding providers to HMIS and therefore increasing the completeness of the data. This will contribute to the number of persons accessing services to increase.

Baseline	Change in # of	Change as % of	Target Annual Estimate of # of people accessing services who are experiencing
Data	People	Baseline	
3,096	310	10%	homelessness 3,406

Decrease/Increase in # of People

Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

HMIS data shows a disparity of people who identify as Black African American and American Indian Alaska Native experiencing homelessness as compared to general population. Black African American individuals make up 2% of the general population but account for 8% of people experiencing homelessness. Additional American Indian/Alaska Native individuals make up 1% of the general population by 4% of people experiencing homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:

- 1. Reduce the percentage of Black/African American and American Indian/Alaska Native people experiencing homelessness by 10% for each population.
- 2. Engage persons with lived expertise to inform more culturally affirming engagement strategies for housing navigation.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement

By the end of the performance period, data for the [Santa Barbara County CoC] will show [1,167] total people experiencing unsheltered homelessness daily, representing [200] [fewer] people and a [15] [reduction] from the baseline.

Goal Narrative

There are interim housing units under development to reduce unsheltered homelessness.

Baseline	Change in # of	Change as % of	Target Daily Estimate of # of people
Data	People	Baseline	experiencing unsheltered homelessness
1,367	200	15%	1,167

Decrease/Increase in # of People

Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

People who identified as Hispanic/Latino represent 35% of people experiencing homelessness and only 21% enrolled in street outreach. (In addition to the disproportionate number of Black/African American and American Indian or Alaska Native individuals who experience homelessness.)

Describe the trackable data goal(s) related to this Outcome Goal:

- 1. Increase engagement for Hispanic/Latino persons in street outreach and ensure outreach teams have Spanish-language services.
- 2. Monitor the number of unsheltered Black/African American identified as well as Hispanic identified individuals to compare to outreach %.
- 3. New Interim Housing projects in the pipeline. Coordinated Entry will emphasize equity by referring representatives of the local unsheltered population.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly homeless.

Goal Statement

By the end of the performance period, HDIS data for the [Santa Barbara County CoC] will show [1,600] total people become newly homeless each year, representing [184] [fewer] people and a [10%] [reduction] from the baseline.

Goal Narrative

Currently the number of newly homeless is growing, we are hopeful with State action on affordable housing, Medi-Cal reform, rental subsidies and other strategies that the inflow will subside.

Baseline Change in # of People Data
1,784

Change in # of People Baseline People Who become newly homeless each year 1,600

Target Annual Estimate of # of people who become newly homeless each year 1,600

Decrease/Increase in # of People

Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Families with minor children are becoming homeless for the first time at a disproportionately higher rate. Families represent 29% of persons experiencing homelessness and 34% of first timers.

Describe the trackable data goal(s) related to this Outcome Goal:

- 1. Strengthen prevention and shelter diversion efforts by identifying a funding source and implementing best practices.
- 2. Link at least 50% of identified at risk families to the Department of Social Services Housing Support Program and Bringing Families Home before loss of housing.
- 3. Provide information about DSS programs to Family Resource Centers and other low income family resource hubs.
- 4. Fully expend all Emergency Rental Assistance for households impacted by COVID-19.

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the Santa Barbara County CoC will show [931] total people exiting homelessness into permanent housing annually, representing [84] [more] people and a [10%] [increase] from the baseline.

Goal Narrative

Increase the rate at which individuals and families in permanent housing retain their housing or exit to other permanent housing and strategies to reduce returns to homelessness.

Baseline	Change in # of	Change as % of	Target Annual Estimate of # of people exiting homelessness into permanent
Data	People	Baseline	
847	84	10%	housing 931

Decrease/Increase in # of People

Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

American Indian or Alaska Native represent 4% of the people experiencing homelessness overall, but this group only represents 1% of the people exiting into permanent housing. Persons who identified as American Indian had longer enrollments by 19 days (106 compared to 87).

Describe the trackable data goal(s) related to this Outcome Goal:

- 1. Increase the number of American Indian or Alaska Native exiting to permanent housing by at least 3%.
- 2. Increase engagement with tribal communities to improve exits to housing.
- 3. Address disparity in housing placement and length of time unhoused for persons who identified as American Indian by providing culturally-affirming services (language, family structure, etc.)

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for the [Santa Barbara County CoC] will show [82] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [5] [fewer] days and a [6%] [reduction] from the baseline.

Goal Narrative

Lack of unit availability and high rent costs result in longer enrollments, therefore the CoC is being cautious in projecting a further reduction in days.

Baseline Data 87	Change in # of Days 5	Change as % of Baseline 6%	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing
			programs 82

Decrease/Increase in # of Days

Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Persons who identified as American Indian had longer enrollments by 19 days (106 compared to 87). Families with minor children (105) and Veterans (106) also experiences longer lengths of enrollments.

Describe the trackable data goal(s) related to this Outcome Goal:

- 1. Reduce the number of days by 30 for families with minor children by connecting to family-specific supports. Reduce the number of days by at least 19 for people who identify as American Indian by accelerating housing placement. Reduce the number of days by at least 19 for Veterans through effective use of Veteran-specific resources.
- 2. Review exit strategy data; provide more training and engagement resources (focus on permanent housing exits).
- 3. Engage new/existing landlords to increase availability of housing resources for these specific populations.
- 4. Address need for ongoing rapid rehousing funding by pursuing and securing new resources.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement

By the end of the performance period, HDIS data for the [Santa Barbara County CoC] will show [10%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing [1%] [more] people and an [11%] [increase] from the baseline.

Goal Narrative

Baseline only represents the first six months of 2021 and is only reflecting returns in first 6 months. When accounting for the remaining six months of the baseline year and the extending of the monitored period to 2 years. The 10% target will be a significant reduction in returns to homelessness."

Baseline	Change in % of	Change as % of	Target % of people who return to homelessness wihtin 2 years after having
Data	People	Baseline	
9%	1%	11%	exited homelessness to permanent housing 10%

Decrease/Increase in # of People

Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and

Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Persons identifying as Black/African American and American Indian are returning to homelessness at higher rates. Persons who have behavioral health challenges (both SPMI and SUD) are over represented (21%) in returns to homelessness in the first six months following a permanent housing placement. The overall percentage across all populations for returns in the first half of CY 2021 was 9%.

Describe the trackable data goal(s) related to this Outcome Goal:

- 1. Reduce the percentage of persons experiencing behavioral health challenges returning to homelessness by 10% by increasing housing retention services.
- 2. Plan for support services for all permanent housing placements, not just enrolled in housing projects. (i.e. person in shelter that received housing choice voucher but not services)
- 3. Track EHV supportive services retention outcomes to use as a model if successful.
- 4. Leverage CalAIM for community supports and enhanced case management for eligible populations.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement

By the end of the performance period, HDIS data for the [Santa Barbara County CoC] will show [257] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [100] [more] people and a [63%] [increase] from the baseline.

Goal Narrative

Baseline data reflects errors in documenting placements, CoC has remedied error and therefore a significant increase is projected.

100 63% emer trans	t outreach projects who exit to gency shelter, safe haven, itional housing, or permanent ing destinations.
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Decrease/Increase in # of People Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

There is an underrepresentation of Hispanic identified individuals (21% compared to 36%) engaged by street outreach. While this is reflective of the unsheltered population there is a need to better understand

the data. There is a slight underrepresentation of Black/African American identified individuals (6.8% compared to 8%) are engaged by street outreach.

Describe the trackable data goal(s) related to this Outcome Goal:

- 1. Increase the outreach engagement for Black/African American Individuals by 1.2 % to equal the representation of Black/African Americans who are experiencing homelessness.
- 2. Quantify the percentage of Hispanic identified persons unsheltered. Increase outreach engagement for Hispanic individuals to match the percentage of Hispanic persons experiencing unsheltered homelessness.
- 3. Engage partner agencies to identify and coordinate connections with providers and placements.
- 4. Increase shelter bed capacity by 250 beds to ensure access to shelter.

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

Increase housing inventory through expansion of non-congregate interim shelter, permanent supportive housing development, and securing more private market rental units.

Timeframe

July 1, 2022 to June 30, 2025

Entities with Lead Responsibilities

Public Housing Authorities, County of Santa Barbara, CoC, Coordinated Entry System Lead Agency, Community Providers, Private Landlords, Affordable Housing Developers, Dignity Moves

Measurable Targets

Increase Rapid Re-housing openings: 300 (CDSS, HHAP-2, HHAP-3, ESG-CV)

Increase Permanent Supportive Housing units: 175 (321 units in development; plans to submit two applications for Homekey 3.0)

Long-term subsidies: 57 (additional Emergency Housing Vouchers)

Additional interim housing/sheltering beds: 250 (new non-congregate shelter beds/units added to the system through cabin model)

Performance Measure(s) to Be Impacted (Check all that apply)

- 1. Reducing the number of persons experiencing homelessness.
- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.

Strategy 2

Type of Strategy

Strengthening the quality or performance of housing and/or services programs

Description

Increase the rate at which individuals and families move into permanent housing from emergency shelters and rapid re-housing.

Timeframe

July 1, 2022 - June 30, 2025

Entities with Lead Responsibilities

County of Santa Barbara, Coordinated Entry System Lead Agency, Outreach Teams, Community Providers, Private Landlords

Measurable Targets

Housing navigators for large shelters including SB Rescue Mission.

Recruit 75 new landlords (working with PHAs for units dedicated to homelessness)

30% of ES and TH and RRH clients to increase income (through employment and/or benefits), which will support RRH and OPH placements

Performance Measure(s) to Be Impacted (Check all that apply)

- 2. Reducing the number of persons who become homeless for the first time.
- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.

Strategy 3

Type of Strategy

Improving access to supportive services and/or physical health and behavioral health services

Description

Increase the rate at which individuals and families in permanent housing retain their housing or exit to other permanent housing and strategies to reduce returns to homelessness.

Timeframe

July 1, 2022 to June 30, 2025

Entities with Lead Responsibilities

Behavior Health and Healthcare Providers, County of Santa Barbara, Coordinated Entry System, Community Providers, Social Services Agencies

Measurable Targets

Implement Community Supports and Enhanced Case Management through CalAIM (CenCal Health) 60% exiting to permanent housing placement will remain enrolled in case management for at least 6 months

2% reduction in returns to homelessness at 6 months following housing placement each year of HHAP period

80% of PH placements will have an Individualized Service Plan at housing entry

Performance Measure(s) to Be Impacted (Check all that apply)

5. Reduing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Strategy 4

Type of Strategy

Reaching underserved and historically marginalized communities and populations

Description

The CoC adopted five action steps to improve outcomes and the experience for BIPOC (Black, Indigenous and People of Color) individuals and families experiencing homelessness across the County of Santa Barbara: continue to analyze data for racial disparities; expand who receives services and shelter; expand who exits homelessness into housing; engagement strategies for equitable housing retention; connection to supports that allow tenants to thrive.

Timeframe

July 1, 2022 to June 30, 2025

Entities with Lead Responsibilities

County of Santa Barbara, CoC, Coordinated Entry System Lead Agency, Community Providers

Measurable Targets

- 1. Reduce the percentage of Black/African American and American Indian/Alaska Native people experiencing homelessness by 10% for each population.
- 2. Increase engagement for Hispanic/Latino in street outreach and ensure outreach teams have Spanish-language services.
- 3. Link at risk families to the Department of Social Services Housing Support Program and Bringing Families Home before loss of housing.
- 4. Increase the number of American Indian or Alaska Native exiting to permanent housing by at least 3% by engaging with tribal communities to identify housing opportunities that would be more effective.
- 5. Reduce the number of days enrolled by 30 for families with minor children and reduce the number of days by at least 6 for people who identify as Hispanic/Latinx by accelerating housing placement.
- 6. Reduce the percentage of Youth and persons experiencing mental illness returning to homelessness by 10% by increasing housing retention services.
- 7. Increase the outreach engagement for Black/African American Individuals by 1.2 % to equal the representation of Black/African Americans who are experiencing homelessness.

Performance Measure(s) to Be Impacted (Check all that apply)

7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 5

Type of Strategy

Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements

Description

Ensure a coordinated response system to quickly access appropriate housing and services to improve prevention and diversion programs in additional to engaging unsheltered populations.

Timeframe

July 1, 2022 to June 30, 2025

Entities with Lead Responsibilities

County of Santa Barbra, Cities in Santa Barbara County, Santa Maria/Santa Barbra County CoC, Coordinated Entry System Lead Agency

Measurable Targets

Increase CES participation by engaging partner agencies (local health care such as CenCal/MediCal, Public Health, justice agencies, people with lived experience, and others).

Continue to strengthen relationships with existing partner agencies offering support to maintain housing (BeWell, Social Services)

Reduce the average number of days on CES list by 25%

Case management of 80% of persons on CES list

Performance Measure(s) to Be Impacted (Check all that apply)

- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.

Strategy 6

Type of Strategy

Expanding and strengthening cross-system partnerships and/or collaborative planning

Description

Enhance dedicated programs and access to mainstream programs for specific populations (including underserved populations, disproportionately represented groups, persons exiting criminal justice system, persons with severe mental health challenges, domestic violence survivors, veterans, transitional age youth with an emphasis on LGBTQ+, families with minor children). Build capacity through provider and community training, coordination and address implementation challenges.

Timeframe

July 1, 2022 to June 30, 2025

Entities with Lead Responsibilities

Coordinated Entry Lead Agency-County of Santa Barbara, Behavioral Wellness, VSPSs, Veteran Service Organizations, Family Resource Centers, Public Defender

Measurable Targets

Reduce veteran homelessness by 20% using By Name List for tracking and PIT Collect and incorporate Victim Service Provider data into comparable database with HMIS data Reduce the number of unsheltered youth by 50% using By Name List and PIT for tracking progress Reduce family homelessness by 10% using By Name List and PIT for tracking progress

Performance Measure(s) to Be Impacted (Check all that apply)

- 3. Increasing the number of people exiting homelessness into permanent housing.
- 4. Reducing the length of time persons remain homeless.
- 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Click + Add Strategy above to add additional strategies as needed.

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the <u>HHAP-4 Local Homelessness</u> <u>Action Plan & Application Template</u> into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1

Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)

Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)

Yes

Service providers (direct service providers, outreach, shelter providers, etc.)

Yes

Local governing boards

Yes

People with lived experience

Yes

Other

No

a. Please describe your most notable coordination and collaborative processes with these entities.

Community Action Plan (CAP) engagement, jurisdictional approvals and the Elected Leaders Forum to Address Homelessness to monitor CAP progress:

The Community Action Plan to Address Homelessness (CAP), approved in 2021, included input from over 400 community members and stakeholders, including Persons with Lived Experience, cities/jurisdictions, Public Housing Authorities (PHAs), Community Based Organizations (CBOs), Public Health, Behavioural Wellness, Education Institutions, Healthcare Providers, Businesses, Youth Service Providers, Senior Services Providers, LGBTQIA+ Services, and feedback during the Consolidated Plan process. CAP input and ongoing public meetings inform funding brackets and applications such as HHAP.

The Elected Leaders Forum to address homelessness, initially established to provide leadership, political will, commitment, education, advocacy, and to increase community-wide buy in, meets every other month

and has committed to an overall leadership structure for plan oversight and implementation, and provides policy direction and monitors progress of the CAP. County staff regularly updates County Board of Supervisors and City Councils in Buellton, Carpinteria, Goleta, Guadalupe, Lompoc, Santa Barbara, and Santa Maria, as well as representatives from State (Assembly, Senate) and Federal (US Senate, US House of Representatives, USICH) partners.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use <u>any round</u> of HHAP funding to increase partnership with:

People with lived experience

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)

Vρς

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Justice entities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Services for people with disabilities Yes

Is this partnership formal or informal? Formal partnering

Is this partnership current or planned?

Current
Do HHAP Funds Support This Partnership? Yes
Child welfare system Yes
Is this partnership formal or informal? Formal partnering
Is this partnership current or planned? Current
Do HHAP Funds Support This Partnership? No
Education system Yes
Is this partnership formal or informal? Formal partnering
Formal partnering Is this partnership current or planned?
Formal partnering Is this partnership current or planned? Current Do HHAP Funds Support This Partnership?

Local Homeless Coordinated Entry System Yes

Is this partnership formal or informal? Formal partnering

Is this partnership current or planned?

Current	
Do HHAP Funds Support This Partnership? Yes	
Other (please areaify)	
Other (please specify)	_

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

County Housing and Community Development Staff and leadership see community partnerships as vital to achieving set performance goals and continue to establish, promote, and grow partnerships throughout the community. Through partner agency MOUs, 45 agencies with over 250 end-users are sharing data through HMIS including five county departments, Veterans Affairs, University of California - Santa Barbara, Housing Authority of the City of Santa Barbara, Housing Authority of the County of Santa Barbara, and local hospitals. This has led to imporved services coordination and referrals. This assisted us in reaching 85% bed coverage in HMIS.

Question 4

No

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its partnership, strategies, and resources across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Other (please explain)

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP]

The CoC is providing aggregate data to the MCP but they have not yet signed the HMIS or other data sharing MOU.

Physical and behavioral health care systems and resources

Public health system and resources

Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

The CoC, County, and Managed Care Plan are all working closely for Homeless Housing Incentive Program implementation. The initiative between the three entities is investing in system coordination improvements for the 2023 Point in Time Count, Coordinated Entry System and HMIS. It also will link health plan members through CalAIM to services and community supports housing resources. In order to implement the coordination between CoC, County and MCP, data sharing has been essential. The data sharing is for the purposes of better care and services for clients accessing healthcare through health systems, while linking MCP health plan members to services and housing when needed.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

Disaggregating administrative data for use in decision making processes Modifying procurement processes

Ensuring those with lived experience have a role in program design, strategy development, and oversight Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

The CoC completed an in-depth analysis to identify any disparities and inequities including the demographics of the CoC Board and specific goals included in HHAP-3 plan. This analysis showed the demographics of the CoC Board are reflective of the population served, but there were racial disparities in access to services and housing.

CoC began a system wide RACIAL EQUITY ANALYSIS in 2019 and found an over-representation of racial and ethnic groups in HMIS and PIT data compared to ACS census data. The CoC identified a disproportion of ppl who identify as Black African American and American Indian Alaska Native experiencing homelessness as compared to the general population. Black African American individuals make up 2% of the general population but account for 8% of ppl experiencing homelessness. American Indian/Alaska Native individuals make up 1% of the general population by 4% of ppl experiencing homelessness. Lastly, there is a slightly longer than average length of stay for perm housing placement in households that identify as Hispanic/Latinx and an underrepresentation of Hispanic/Latinx being provided PSH. American Indian identifying persons represented only 1% of exits to PH, compared to 4% of ppl experiencing homelessness.

The CoC has adopted a plan to address racial inequities in the system. The following five action steps improve outcomes for BIPOC (Black, Indigenous and ppl of Color) individuals and families experiencing homelessness across the County of Santa Barbara: 1) Continue to Analyze Data for Racial Disparities, 2) Expand Who Receives services and Shelter, 3) Expand Who Exits homelessness and into housing, 4) Engagement strategies for Equitable housing Retention, 5) Connection to Supports that Allow Tenants to Thrive. In addition, measurable targets have been set to address these disparities by 2024-25.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations

Yes, formal partnering

Public health system

Other (please explain)

Other response

Public health is not operating any institutional settings.

Criminal legal system and system for supporting re-entry from incarceration

Yes, formal partnering

Child welfare system

Yes, formal partnering

Affordable housing funders and providers

Yes, formal partnering

Income support programs

Yes, formal partnering

Education system

Yes, formal partnering

Workforce and employment systems

Yes, formal partnering

Other (please specify)

No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings

The CoC and County are working a developing a comprehensive discharge planning from jail with connections with services (including MediCal enrolment) and interim housing upon discharge. The plan will ensure that there are in-reach services to engage persons in the jail that will be homeless if discharge without services and housing. The in-reach services will allow for interim housing and long-term housing navigation upon discharge from the jail institution.

In addition to the jail discharge planning services, there is also prevention effort with sobering centers to prevent entry into jail settings when not necessary. The sobering center offers clients a place for respite while also connecting clients to services such as outreach and housing navigation services. CalAIM Community Supports will begin sustainably resourcing three regional sobering centers beginning January 1, 2023 after pilot and one-time grant fudning began this successful intervention.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

The County and Coc is committed to expanding culturally specific services with existing subcontractor service providers and engaging at least three new service providers through a number of steps. For existing providers, the CoC and County are committed to on-going training, increasing outreach capacity with language services and increased access to CES through expanded access points at culturally specific service points.

Additionally, Santa Barbara County Housing and Community Development is committed to making these funds accessible to smaller organizations that have historically been serving communities of color, but may not have previously participated formally in the Continuum of Care or be a part of the homeless provider community. These funds may assist organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of making homelessness rare, brief, and non-recurring. HCD staff will work with agencies who may not have previously received similar funds to assist in successful expenditure of funds and execution of programs. As part of quarterly reporting, all agencies are required to analyze racial and ethnic distribution of clients served in projects.

(II) Strengthening the data quality of the recipient's Homeless Management Information System. HMIS use has expanded to over 45 agencies and 85% bed coverage. The CoC is now working to engage two large shelters in HMIS including (the local Rescue Mission and a large family provider) and additional permanent housing developers. This will provide a more comprehensive view of regional homelessness and performance outcomes. Additionally, a new partnership with our local Managed Care Plan will maximize resources from the DHCS HHIP by tracking measures in HMIS including health insurance status, referrals to CalAIM community supports, housing placements and housing status.

90% HMIS bed coverage 10% increase in housing placements 60% of HHIP funds earned

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

Santa Barbara County Housing and Community Development (HCD) will implement system improvements to increase capacity for pooling and aligning housing and services funding through the creation of an annual report on homelessness investments. The annual report on homelessness investments will expand on the current CEO executive summary and showcases HMIS data and outcomes. Currently, County staff track the flow of existing, mainstream, and new funding for housing and homelessness assistance through the annual regional investment in homelessness assessment but do not produce a comprehensive report that includes outcomes. Through the process of drafting the report and having consolidated data and performance outcomes, County HCD will be able to more clearly see the next level of system improvements needed to continue to improve the delivery of housing and services. Furthermore, additional funding will increase County capacity to pool funding through the expansion of staffing. Additional staff, will allow County HCD to focus more deeply on braiding funding and partnering to leverage multiple funding sources for maximum effectiveness.

(IV) Improving homeless point-in-time counts.

The CoC has partnered with CenCal Health to enhance the efficacy of the Point in Time Count. Through their financial support made possible by the Housing and Homelessness Incentive Program (HHIP) the 2023 PIT will have increased input from persons with lived experience, who will be compensated for their time and expertise during the planning process. The performance goals for the 2023 PIT Count will continue to be the following:

100% County continental geographic coverage;

- 50% of all surveys will be interview-based. No more than 50% of surveys may be observational;
- At least 75% of the interview surveys conducted contain complete data;
- Over 80% satisfaction rate as reported on volunteer exit surveys;
- 200 volunteers minimum recruited, 90% attend the pre-training sessions;
- 80 guides with lived experience, 90% of guides will attend training and provide input for mapping locations.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

Santa Barbara has been working to increase equity across the Coordinated Entry System, starting with the expansion of staff (1 FTE) to increase access and address barriers for those that are either disproportionately represented or underserved. The CoC's Coordinated Entry (CE) ensures the following for CE access:

- 100% geographic coverage countywide
- 19 outreach access sites weekly
- 15 regional entry points
- Standardized process for access points intake and assessment

The CoC though Coordinated Entry (CE) outreach reaches people who may be less likely to apply. Access to Coordinated Entry is offered at libraries, mobile shower trailers, faith-based venues, encampments, parks, parking lots, farmers' markets, job fairs, & vet events. CE Outreach language interpretationon services include bilingual staff/language line & accommodate needs of disabled (i.e. large print docs/ASL). CE embeds staff with treatment Courts, Public Defender/DA to connect assess with justice-involved people and with DSS to reach families and connect clients to mainstream benefits. CE teams respond to calls from law enforcement, public works & water quality teams in remote areas. CE goes to remote encampments to provide services. Social media updates are provided in English/Spanish. Info translated into Spanish on website & promotional materials & avail in other languages.

Through YHDP Coordinated Community Plan drafting process, better-inform use of HHAP dollars through wider expansion and inclusion of youth.

Santa Barbara County is engaging consultants to assist with change in housing needs assessment tool.

Question 8

*Responses to these questions are for informational purposes only.

What **information**, **guidance**, **technical assistance**, **training**, **and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners

Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled

Santa Barbara encourages opportunities for further alignment across funding streams and State agencies with the following suggestions:

- Any funding dedicated to homelessness should require full participation in CES and HMIS. Align language and definitions. The State is using different language ie. services coordination for supportive services, this creates confusion and inconsistence in HMIS;
- State performance measures need to better align with HUD system performance measures for State reporting purposes. ABT made the measures MUCH too complicated for communities to regularly track progress;
- State needs to ensure funding timelines and agreements are executed prior to reporting/spending being required;
- Cross-departmental coordination at State level for reporting and monitoring timelines.

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligibe Use 1

Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%) 64.75%

to be used under this Eligible Use as part of the Youth Set Aside? (%)

2.50%

Activities to be Supported with HHAP-4

- 1. Development and operations of new non-congregate interim sheltering
- 2. Operations of existing shelters to improve outcomes, focus on housing, and increase privacy.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

There is a large unsheltered population, and a documented gap of 563 interim sheltering beds needed. In addition, improving outcomes for the existing interim sheltering through covering increased operations costs and staffing needed to serve higher needs populations.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The County and CoC have invested in new interim sheltering but ongoing operations and development are costly. Even with investments from the American Rescue Plan Act, previous HHAP rounds, there is still a critical need to allocate additional resources to expand and sustain shelters.

Table 7. Demonstrated Need

of available shelter beds 644

of people experiencing unsheltered homelessness in the homeless point-in-time count 1,367

Shelter vacancy rate (%) in the summer months 10.00%

Shelter vacancy rate (%) in the winter

months

17.00%

% of exits from emergency shelters to permanent housing solutions 29.00%

Describe plan to connect residents to permanent housing.

The plan to connect shelter residents to permanent housing has been focusuded on leveraging vouchers since plan adoption in February of 2021. In addition, the Continuum of Care and County have included the following strategies to connect shelter residents to permanent housing and improve % of positive exits. 1. Expand Permanent Housing beds and units (along with adequate supportive services to maintain stability) 2. Support and expand housing navigation and location services 3. Contiue and expand landlord recruitment effrots including landlord incentives. 4. Develop family reunification programs when safe and permanent housing would be available.

Eligibe Use 2

Eligible Use Category Intended to be Supported with HHAP-4

4. Services coordination

to be sed on this Eligible Use(%) 25.75%

Approximate % of TOTAL HHAP-4 ALLOCATION Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%) 5.00%

Activities to be Supported with HHAP-4

- 1. Housing retention supports for persons entering permanent housing.
- 2. Supportive services for youth in designated housing units.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

There are high rates of returns to homelessness especially among persons with behavioral health conditions. New youth-designated units are in the pipeline, and coordination of services are needed to support housing stability and connections to employment. For Emergency Housing Vouchers, a multidisciplinary team was funded and has resulted in high levels of engagement and stability. This model will be funded.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Dedicated funding resources for services coordination to assist persons to retain their housing has been challenging to identify. Particularly for persons in scattered site placements and persons linked to mainstream vouchers without services attached. The County will leverage HHAP 4 funds for persons who do not qualify for CalAIM community supports.

Eligibe Use 3

Eligible Use Category Intended to be Supported with HHAP-4

3. Street outreach

to be sed on this Eligible Use(%) 2.50%

Approximate % of TOTAL HHAP-4 ALLOCATION Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

2.50%

Activities to be Supported with HHAP-4

1. Street outreach for transitional age youth.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Street outreach to transitional age youth fills a gap to link youth to shelter, housing resources and services.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

The HHAP 4 funding will serve as match for the Youth Homelessness Demonstration Project and keeps previously funded HHAP Street outreach for youth on going.

Eligibe Use 4

Eligible Use Category Intended to be Supported with HHAP-4

10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%) 7.00%

to be used under this Eligible Use as part of the Youth Set Aside? (%) 0.00%

Activities to be Supported with HHAP-4

County/Administrative Entity staff administer the grant funds and ensure compliance with all regulations.

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Administration fills a gap by supporting providers and keeping the funding resources flowing. Compliance and accountability are critical to the homeless response system.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

Administration is necessary to bring the allocated resources to be leveraged across the region and Continuum of Care

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II

above):

The supported activities for HHAP 4 will allow the County and CoC to continue to work toward addressing inequities in the homelessness responses system by providing even more outreach that can be expanded to continue to serve clients in a culturally affirming way while also providing pathways to interim and long-term housing solutions. Additionally, the housing retention work will support highly vulnerable tenants to ensure that they do no return to homelessness after being housed.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

There are inequities that exist in engagement in street outreach, length of time that certain racial/ethnic populations remain homeless, and in housing placement rates and retention. HHAP 4 will continue to support the work that is happening to address these inequities across all parts of the unhoused to housed and retention services.

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:

The County and CoC have already been working to better coordinated with the Managed Care Plan and health services and this funding will support the integration work that has been happening while allowing for more outreach, engagement and connections for health plan members and health system patients who are unhoused and need housing and services.

Support increased exits to permanent housing among people experiencing homelessness:

The end goal is always a long-term housing solution and stability for all clients who are supported through HHAP funding. The outreach, engagement, and interim housing funding all support exit from homelessness into a housing solution that is supportive and allows for clients to stabilize and thrive.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics						
	People Experiencing Homelessness	Source and Date Timeframe of Data				
Population and Living Situations						
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	3207	HMIS APR 10/1/2021-9/30/2022				
# of People Who are Sheltered (ES, TH, SH)	994	HMIS APR 10/1/2021-9/30/2022 As the time frame is a date range, persons move between sheltered and unsheltered. The sheltered number is calculated by applying 31% to total which reflects the % sheltered in the 2022 PIT Count				
# of People Who are Unsheltered	2213	HMIS APR 10/1/2021-9/30/2022 As the time frame is a date range, persons move between sheltered and unsheltered. The unsheltered number is calculated by applying 69% to total which reflects the % unsheltered in the 2022 PIT Count.				
Household Composition						
# of Households without Children	2478	HMIS APR 10/1/2021-9/30/2022				
# of Households with At Least 1 Adult & 1 Child	172	HMIS APR 10/1/2021-9/30/2022				
# of Households with Only Children	56	HMIS APR 10/1/2021-9/30/2022				
Sub-Populations and Other Characteristics						
# of Adults Who are Experiencing Chronic Homelessness	1236	HMIS APR 10/1/2021-9/30/2022				
# of Adults Who are Experiencing Significant Mental Illness	1065	HMIS APR 10/1/2021-9/30/2022				
# of Adults Who are Experiencing Substance Abuse Disorders	1067	HMIS APR 10/1/2021-9/30/2022				
# of Adults Who are Veterans	190	HMIS APR 10/1/2021-9/30/2022				
# of Adults with HIV/AIDS	19	HMIS APR 10/1/2021-9/30/2022				
# of Adults Who are Survivors of Domestic Violence	665	HMIS APR 10/1/2021-9/30/2022				
# of Unaccompanied Youth (under 25)	344	HMIS APR 10/1/2021-9/30/2022				
# of Parenting Youth (under 25)	39	HMIS APR 10/1/2021-9/30/2022				
# of People Who are Children of Parenting Youth	42	HMIS APR 10/1/2021-9/30/2022				
Gender Demographics						
# of Women/Girls	1270	HMIS APR 10/1/2021-9/30/2022				
# of Men/Boys	1899	HMIS APR 10/1/2021-9/30/2022				
# of People Who are Transgender	17	HMIS APR 10/1/2021-9/30/2022				
# of People Who are Gender Non-Conforming	13	HMIS APR 10/1/2021-9/30/2022				
Ethnicity and Race Demographics						
# of People Who are Hispanic/Latino	1528	HMIS APR 10/1/2021-9/30/2022				
# of People Who are Non-Hispanic/Non-Latino	1640	HMIS APR 10/1/2021-9/30/2022				
# of People Who are Black or African American	214	HMIS APR 10/1/2021-9/30/2022				
# of People Who are Asian	28	HMIS APR 10/1/2021-9/30/2022				
# of People Who are American Indian or Alaska Native	138	HMIS APR 10/1/2021-9/30/2022				
# of People Who are Native Hawaiian or Other Pacific Islander	23	HMIS APR 10/1/2021-9/30/2022				
# of People Who are White	2593	HMIS APR 10/1/2021-9/30/2022				
# of People Who are Multiple Races	184	HMIS APR 10/1/2021-9/30/2022				

Tab e 2. Landscape Ana ys s of Peop e Be ng Served									
	Permanent Support ve Hous ng (PSH)	Rapid Rehous ng (RRH)	Trans t ona Hous ng (TH)	Inter m Hous ng or Emergency Shelter (IH / ES)	D vers on Serv ces and Ass stance (DIV)	Home essness Prevent on Serv ces & Ass stance (HP)	Outreach and Engagement Serv ces (O/R)	Other: [ident fy]	Source(s) and T meframe of Data
Household Compos t on									
# of Households without Children	668	715	191	1573	41	61	1149	46	HMIS 10/1/2021-9/30/2022
# of Households with At Least 1 Adult & 1 Child	71	260	20	136	15	31	28	53	HMIS 10/1/2021-9/30/2022
# of Households with Only Children	0	1	0	47	0	27	11	0	HMIS 10/1/2021-9/30/2022
Sub-Popu at ons and Other Character st cs									
# of Adults Who are Experiencing Chronic Homelessness	430	431	73	835	14	9	607	39	HMIS 10/1/2021-9/30/2022
# of Adults Who are Experiencing Significant Mental Illness	370	182	20	127	13	13	240	16	HMIS 10/1/2021-9/30/2022
# of Adults Who are Experiencing Substance Abuse Disorders	277	155	24	109	3	9	173	25	HMIS 10/1/2021-9/30/2022
# of Adults Who are Veterans	229	149	60	96	6	25	65	25	HMIS 10/1/2021-9/30/2022
# of Adults with HIV/AIDS	4	3	2	15	0	1	3	0	HMIS 10/1/2021-9/30/2022
# of Adults Who are Survivors of Domestic Violence	143	313	40	413	26	17	360	28	HMIS 10/1/2021-9/30/2022
# of Unaccompanied Youth (under 25)	20	77	8	154	2	16	211	7	HMIS 10/1/2021-9/30/2022
# of Parenting Youth (under 25)	7	37	1	27	2	1	15	4	HMIS 10/1/2021-9/30/2022
# of People Who are Children of Parenting Youth	7	41	1	35	3	1	12	5	HMIS 10/1/2021-9/30/2022
Gender Demograph cs									
# of Women/Girls	378	835	76	816	51	104	534	121	HMIS 10/1/2021-9/30/2022
# of Men/Boys	544	795	181	1260	38	92	731	124	HMIS 10/1/2021-9/30/2022
# of People Who are Transgender	2	5	0	9	0	3	11	2	HMIS 10/1/2021-9/30/2022
# of People Who are Gender Non- Conforming	3	6	0	3	0	0	9	0	HMIS 10/1/2021-9/30/2022
Ethn c ty and Race Demograph cs									
# of People Who are Hispanic/Latino	352	944	133	1043	42	133	524	163	HMIS 10/1/2021-9/30/2022
# of People Who are Non- Hispanic/Non-Latino	532	686	121	1030	48	66	743	60	HMIS 10/1/2021-9/30/2022
# of People Who are Black or African American	80	122	30	128	7	18	96	7	HMIS 10/1/2021-9/30/2022
# of People Who are Asian	14	13	2	14	0	3	15	0	HMIS 10/1/2021-9/30/2022
# of People Who are American Indian or Alaska Native	40	159	7	74	10	14	63	3	HMIS 10/1/2021-9/30/2022
# of People Who are Native Hawaiian or Other Pacific Islander	7	10	1	12	1	0	13	5	HMIS 10/1/2021-9/30/2022
# of People Who are White	687	1206	195	1740	65	156	1017	203	HMIS 10/1/2021-9/30/2022
# of People Who are Multiple Races	53	112	21	117	7	6	67	7	HMIS 10/1/2021-9/30/2022

*If data is not available, please input N/A in the cell and explain why the data is not available below

	Table 3. Landscape Analysis of State, Federal and Local Funding											
		Total Amount Invested into										
Funding Program (choose from drop down opt ons)	F scal Year (seec al hat apply)	Homelessness Interventions	# of Vouchers (f appl cable)	Funding Source*	Intervention Types Suppose (select all the	ported with Funding	Brief Description of Programming and Services Provided				ions Served propr ate popu at on[s])	
	FY 2021-2022		n/a		Interim Housing/Congregate/Non-						D POPULATIONS (please "x" all tha	apply)
Homekey (via HCD)	FY 2022-2023	1	n/a		Permanent Supportive and		Acquisiton of a property providing 22 rooms for shelter, operations and		ALL PEOPLE	People Exp Chronic	Veterans	Parenting Youth
		\$ 25,954,794.00		State Agency	Service-Enriched Housing		services. Acquisiton of a 65 room hotel for use as Permanent Supportive	x	EXPERIENCING HOMELESSNESS	Homelessness People Exp Severe	People Exp HIV/ AIDS	Children of Parenting
							Housing including operations and services.			Mental Illness People Exp Substance	X Unaccompanied Youth	Youth Other (please enter here)
					Rental Assistance/Rapid			\dashv		Abuse Disorders		
	FY 2021-2022				Rehousing					People Exp Chronic	D POPULATIONS (please "x" all tha	
Emergency Solutions Grants - CV (ESG- CV) - via HCD	FY 2022-2023				Interim Housing/Congregate/Non-		Prepare for, protect from Coronavirus through getting people into housing		ALL PEOPLE	Homelessness	Veterans	Parenting Youth
		\$ 9,885,062.00		State Agency	Congregate Shelter Outreach and Engagement		(rapid re-housing), outreach to persons living unsheltered and emergency shelter operations.	x	EXPERIENCING HOMELESSNESS	People Exp Severe	People Exp HIV/ AIDS	Children of Parenting
					Administrative Activities		emergency sneller operations.			Mental Illness People Exp Substance	Unaccompanied Youth	Youth Other (please enter here)
					Interim			H		Abuse Disorders		
	FY 2022-2023				Housing/Congregate/Non- Congregate Shelter		American Rescue Plan Act - County of Santa Barbara COVID 19 Housing and			TARGETI	D POPULATIONS (please "x" all tha	apply)
Other (enter funding source under dotted line)	FY 2023-2024	\$ 21,082,056.00		Federal Agency	Permanent Supportive and Service-Enriched Housing		Homeelssness Recovery Plan inloudes Multi-Disciplinary Team, Homekey	Ų	ALL PEOPLE EXPERIENCING	X People Exp Chronic Homelessness	Veterans	Parenting Youth
	FY 2024-2025	\$ 21,002,000.00		rederal Agency	Outreach and Engagement		acquisiton match, Street Outreach,	^	HOMELESSNESS	X People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting
American Rescue Plan Act	FY 2021-2022				Diversion and Homelessness Prevention		encampment resolution strategy			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2021-2022				Diversion and Homelessness			H			D POPULATIONS (please "x" all tha	apply)
Emergency Rental Assistance (ERA) -	FY 2022-2023				Prevention		Emergency Rental Assistance for		ALL PEOPLE	People Exp Chronic	Veterans	Parenting Youth
via Treasury	11 2022-2023	\$ 31,000,000.00		State Agency			households impacted by COVID-19 including relocation costs for eleigible	x	EXPERIENCING HOMELESSNESS	Homelessness People Exp Severe	People Exp HIV/ AIDS	Children of Parenting
							persons		HOMELESSILESS	Mental Illness People Exp Substance	Unaccompanied Youth	Youth Other (At Risk - Eviction
					Rental Assistance/Rapid			Н		Abuse Disorders		Prevention)
Housing Choice Vouchers (HCVs) - via	FY 2022-2023				Rehousing Permanent Supportive and		Project Based and other vouchers for various housing developments inlouding Johnson Court, Heath			People Exp Chronic	D POPULATIONS (please "x" all that	Parentina Youth
HUD		\$ 5,499,180.00	400	Federal Agency	Service-Enriched Housing		House, Domestic Violence Solutions Pescadero Lofts, Homebase on G,	x	ALL PEOPLE EXPERIENCING	Homelessness		
							Residences at Depot Street, Casa de Familia, West Cox Cottages, Rancho		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
							Hermosa.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2022-2023				Outreach and Engagement					TARGETI	D POPULATIONS (please "x" all tha	apply)
Emergency Solutions Grants (ESG) -					Interim Housing/Congregate/Non-		Outreach, emergency shelter and		ALL PEOPLE	People Exp Chronic Homelessness	Veterans	Parenting Youth
via HCD		\$ 312,096.00		State Agency	Congregate Shelter Permanent Supportive and		rapid re-housing. Supports New Beginnings Safe Parking, Good	x	EXPERIENCING HOMELESSNESS	People Exp Severe	People Exp HIV/ AIDS	Children of Parenting
					Service-Enriched Housing		Samaritan shelters and PATH shelter.			Mental Illness People Exp Substance	Unaccompanied Youth	Youth Other (please enter here)
										Abuse Disorders	unaccompaniea rouin	Oner (please enter here)
	FY 2022-2023				Outreach and Engagement						D POPULATIONS (please "x" all tha	
Encampment Resolution Funding - via Cal ICH	FY 2023-2024				Interim Housing/Congregate/Non-		Competitive award to resolve encampments on the transit corridor		ALL PEOPLE	People Exp Chronic Homelessness	Veterans	Parenting Youth
		\$ 2,520,000.00		State Agency	Congregate Shelter		inlcudes outreach, interim housing, and environmental rehabilitation.	x	EXPERIENCING HOMELESSNESS	People Exp Severe	People Exp HIV/ AIDS	Children of Parenting
										Mental Illness People Exp Substance	Unaccompanied Youth	Youth Other (please enter here)
					Rental Assistance/Rapid			H		Abuse Disorders		
Supportive Services for Formerly	FY 2022-2023	_			Rehousing Permanent Supportive and		Rapid rehousing and other supportive			People Exp Chronic	D POPULATIONS (please "x" all that X Veterans	Parentina Youth
Homeless Veterans (SSFHV)- via CalVet		\$ 1,658,380.00		Federal Agency	Service-Enriched Housing		services for veteran families. New		ALL PEOPLE EXPERIENCING	Homelessness		
					Diversion and Homelessness Prevention		Beginnings, Good Samartin Shelter and The Salvation Army receive funds.		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
										People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2022-2023				Rental Assistance/Rapid Rehousing					TARGETI	D POPULATIONS (please "x" all tha	apply)
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD			291		Permanent Supportive and Service-Enriched Housing		291 Vouchers with services for		ALL PEOPLE	People Exp Chronic Homelessness	X Veterans	Parenting Youth
		\$ 2,368,302.00		Federal Agency			qualifying veterans funded by the VA.		EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
		1					1			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2022-2023				Administrative Activities			H			D POPULATIONS (please "x" all tha	apply)
Į.		J	<u> </u>	j			City of Santa Barbara and County			<u> </u>	· · · · · · · · · · · · · · · · · · ·	

HOME - American Rescue Plan Program (HOME-ARP) - via HUD	FY 2023-2024	1				Rental Assistance/Rapid Rehousing		Consortium allocations for Housing development and match for		ALL PEOPLE	People Exp Chronic Homelessness	X Veterans	Parenting Youth
	FY 2024-2025	\$	6,507,701.00	F	ederal Agency	Permanent Supportive and Service-Enriched Housing		Homekey acquistions, supportive services and tenant based rental	×	EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
		1				Service-Efficient Housing		assistance in partnership with PHAs.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2021-2022					Rental Assistance/Rapid Rehousina					TARGETEE	POPULATIONS (please "x" all tha	apply)
Project Roomkey and Rehousing - via CDSS	FY 2022-2023	,	1,295,131.00		State Agency	Interim Housing/Congregate/Non- Congregate Shelter		Non-congregate shelter and re- housing of persons moved to hotels as	×	ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
		1	1,270,101.00		sidio rigoricy	congregate sticiles		 part of COVID response and to address increased encampments. 	^	HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
		1									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2021-2022					Rental Assistance/Rapid Rehousing	Systems Support Activities				†	POPULATIONS (please "x" all tha	apply)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal	FY 2022-2023	1				Diversion and Homelessness Prevention	Administrative Activities	Supportive services paired with Emergency Housing Vouchers,		ALL PEOPLE	People Exp Chronic Homelessness	Veterans	Parenting Youth
ICH	FY 2023-2024	\$	10,947,615.00		State Agency	Outreach and Engagement		 services and operations at non- congregate shelters, rapid re-housing, services coordiantion, outreach, HMIS 	x	EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
	FY 2024-2025					Interim Housing/Congregate/Non- Congregate Shelter		and CES support, grant administration.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2021-2022					Permanent Supportive and Service-Enriched Housing		State NPLH awards for new			TARGETED	POPULATIONS (please "x" all tha	apply)
No Place Like Home (NPLH) - via HCD	FY 2022-2023].	6,772,998.00		State Agency			construction of three affordable housing projects: West Cox Cottages,		ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans 2	Parenting Youth
	FY 2023-2024	,	6,//2,776.00		sidle Agericy			Cypress on 7th and Hollister Lofts. Be Well and the County Housing Authority		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
	FY 2024-2025							have 4 pending applications			People Exp Substance Abuse Disorders	X Unaccompanied Youth	Other (please enter here)
	FY 2021-2022					Rental Assistance/Rapid Rehousing		To assist Adult Protective Services				POPULATIONS (please "x" all tha	
Home Safe - via CDSS	FY 2022-2023	ļ	1,015,524.00		State Agency	Diversion and Homelessness Prevention		clients who are experiencing housing instability or are at imminent risk of		ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
	FY 2023-2024		1,010,024.00		sidio / igoricy			homelessness due to elder or dependent adult abuse, neglect, self-		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								neglect, or financial exploitation.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (Persons with APS)
	FY 2021-2022					Rental Assistance/Rapid Rehousing		Housing Support Program assists CalWORKs families who are				POPULATIONS (please "x" all tha	apply)
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2022-2023		4,135,660.00	State	State Agency	Diversion and Homelessness Prevention		experiencing homelessness or imminently at risk of homelessness determine strategies to help them		ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
	FY 2023-2024] *	4,133,000.00		sidie Agericy			retain housing, obtain/maintain permanent housing and achieve self-		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								sufficiency.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (Families with minor children)
	FY 2022-2023					Diversion and Homelessness Prevention		To provide housing related services			TARGETED	POPULATIONS (please "x" all tha	apply)
Bringing Families Home (BFH) - via CDSS			742 442 00		State Agency			to child welfare involved families at risk of or experiencing homelessness,	Ų	ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
			7-12,1-12.00		sidio / igoricy			increase family reunification rates and prevent out of home foster	^	HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								placements of children and youth.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2021-2022					Outreach and Engagement						POPULATIONS (please "x" all tha	
Community Development Block Grant (CDBG) - via HUD	FY 2022-2023	\$	1,524,475.00	F	ederal Agency	Interim Housing/Congregate/Non- Congregate Shelter		Cities and County contributing to Safe Parking, mobile showers, shelters,	x	ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
								housing navigation.		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
											People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2022-2023					Rental Assistance/Rapid Rehousing						POPULATIONS (please "x" all tha	
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2023-2024	s	1.526.720.00		State Agency	Outreach and Engagement		Outreach, case management, housing assistance and disability		ALL PEOPLE EXPERIENCING	x People Exp Chronic Homelessness	Veterans	Parenting Youth
		<u> </u>			,	Administrative Activities advocacy for disbaled persons experiencing homelessness.		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth		
									Ш		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (Persons with disabilities)
	FY 2022-2023					Rental Assistance/Rapid Rehousing						POPULATIONS (please "x" all tha	
Continuum of Care Program (CoC) - via HUD		\$	2,345,893.00	F	Federal Agency	Systems Support Activities		Annual funding for scattered site and project specific permanent supportive	×	ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth
		1			J/	Permanent Supportive and Service-Enriched Housing		housing, rapid re-housing, HMIS and CES.		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
									Ш		People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
	FY 2022-2023					Permanent Supportive and Service-Enriched Housing						POPULATIONS (please "x" all tha	· · · · · · · · · · · · · · · · · · ·
Multifamily Housing Program (MHP) - via HCD	FY 2023-2024],	3 265 490 00		State Agency			New construction of units for persons	ارا	ALL PEOPLE	People Exp Chronic Homelessness	Veterans	Parenting Youth

	FY 2024-2025	φ 0,200,470.00		sidio Agoricy			received No Place Like Home funds.	^	HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
										People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
	FY 2022-2023				Interim Housing/Congregate/Non-					TARGETE	POPULATIONS (please "x" all tha	t apply)	
FEMA Public Assistance Program Category B - via FEMA					Congragata Shaltar		Non-congregate shelter for persons experiencing homelessness and at		ALL PEOPLE	People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ 1,050,000.00		Federal Agency			increased risk of medical complications due to COVID-19, part	×	EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
							of COVID Homelessness response.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
	FY 2022-2023				Rental Assistance/Rapid Rehousina					TARGETE	POPULATIONS (please "x" all tha	t apply)	
Local General Fund					Outreach and Engagement		Cities and the County invest general funds through Human Services commission and other projects		ALL PEOPLE	People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ 4,257,487.00		Local Agency	Diversion and Homelessness Prevention		primarily to strenghten shelter operations including the warming	×	EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
					Interim Housing/Congregate/Non- Congregate Shelter		centers and increase provider capacity.		HOMELESSIVESS	People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here	
	FY 2021-2022				Permanent Supportive and Service-Enriched Housing					TARGETE	POPULATIONS (please "x" all tha	t apply)	
Other (enter funding source under dotted line)	FY 2022-2023		Whole Person Care supportive services of vulnerable services in the service of the service of the services of		Whole Person Care Pilot provides supportive services for medically		ALL PEOPLE EXPERIENCING	People Exp Chronic Homelessness	Veterans	Parenting Youth			
,	FY 2023-2024	\$ 525,000.00		vulnerable seniors in partnership with the Public Health Department.		HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth				
Whole Person Care Pilot							1			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (Seniors)	
	FY 2021-2022				Permanent Supportive and Service-Enriched Housing		Permanent Local Housing Allocation				POPULATIONS (please "x" all tha	t apply)	
Other (enter funding source under dotted line)	FY 2022-2023	1					used to fund supportive services obtain and maintain housing in		ALL PEOPLE	People Exp Chronic Homelessness	x Veterans	Parenting Youth	
	FY 2023-2024	\$ 1,070,720.00		State Agency			 housing developments for persons experincing homelessness. May also be used for rapid re-housing/rental 	x	EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
Permanent Local Housing Allocation	FY 2024-2025						assistance.			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
	FY 2022-2023				Interim Housing/Congregate/Non-					TARGETED POPULATIONS (please "X" all that apply)			
Other (enter funding source under dotted line)		1			Congregate Shelter		Foundations, hospitals, and other private donors support shelter beds,		ALL PEOPLE	People Exp Chronic Homelessness	Veterans	Parenting Youth	
		\$ 5,319,489.00		Private Funder(s)			the Santa Barbara Rescus Mission and other projects.	x	EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
Private Funders										People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
	FY 2022-2023				Rental Assistance/Rapid Rehousina					TARGETE	POPULATIONS (please "x" all tha	t apply)	
Emergency Housing Vouchers (EHVs) - via HUD			272		Permanent Supportive and	The funding amount represents 12 months of rental subsidy for the 215		ALL PEOPLE	People Exp Chronic Homelessness	Veterans	Parenting Youth		
		\$ 3,534,720.00		Federal Agency	SS NEO-EIREITOUT TOUSING		vouchers. The vouchers will be funded for multiple years.	×	EXPERIENCING HOMELESSNESS	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth	
										People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	

^{*} NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:

By the end of the performance period, HDIS data for the Santa Barbara County CoC will show [3406] total people accessing services who are experiencing homelessness annually, representing [310 [more] people and a [10%] [increase] from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].

Goal Narrative

Santa Barbara County is still adding providers to HMIS and therefore increasing the completeness of the data. This will contribute to the number of persons accessing services to increase.

Basalina Dada.	C	Outcome Goals July 1, 2022 - June 30, 2025				
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness			
3096	310	10%	3406			
Describe any underserved and/ or disproportionately impacted population(s) focus on related to this Outcome Goal and how this focus has been informed	Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.					
HMIS data shows a disparity of people who identify as Black African American and experiencing homelessness as compared to general population. Black African Amer population but account for 8% of people experiencing homelessness. Additional American population by 1% of the general population by 4% of people experiencing homelessness.	people experiencing homelessness by	ican American and American Indian/Alaska Native 10% for each population. to inform more culturally affirming engagement				

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:

By the end of the performance period, data for the [Santa Barbara County CoC] will show [1,167] total people experiencing unsheltered homelessness daily, representing [200] [fewer] people and a [15] [reduction] from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

There are interim housing units under development to reduce unshelted homelessness.

Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025						
Daily Estimate of # of people experiencing unsheltered homelessness	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness				
1367	200	15%	1167				
Describe any underserved and/ or disproportionately impacted population(s) focus on related to this Outcome Goal and how this focus has been informed	Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.						
People who identified as Hispanic/Latino represent 35% of people experiencing hon outreach. (In addition to the disproportionate number of Black/African American an individuals who experience homelessness.)	1. Increase engagement for Hispanic/Latino persons in street outreach and ensure outreach teams have Spanish-language services. 2. Monitor the number of unsheltered Black/African American identified as well as Hispanic identified individuals to compare to outreach %. 3. New Interim Housing projects in the pipeline. Coordinated Entry will emphasize equity by referring representatives of the local unsheltered population.						

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:

By the end of the performance period, HDIS data for the [Santa Barbara County CoC] will show [1,600] total people become newly homeless each year, representing [184] [fewer] people and a [10%] [reduction] from the baseline.

Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

Currently the number of newly homeless is growing, we are hopeful with State action on affordable housing, Medi-Cal reform, rental subsidies and other strategies that the inflow will subside.

	C	Outcome Goals July 1, 2022 - June 30, 2025					
Baseline Data: Annual Estimate of # of people who become newly homeless each year	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year				
1784	184	10%	1600				
	or						
Describe any underserved and/or disproportionately impacted population(s) focus on related to this Outcome Goal and how this focus has been informed	Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.						
Families with minor children are becoming homeless for the first time at a disproport of persons experiencing homelessness and 34% of first timers.		implementing best practices. 2. Link at least 50% of identified at risk fr. Support Program and Bringing Families 3. Provide information about DSS progra income family resource hubs.	version efforts by identifying a funding source and amilies to the Department of Social Services Housing Home before loss of housing. ams to Family Resource Centers and other low ssistance for households impacted by COVID-19.				

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the Santa Barbara County CoC will show [931] total people exiting homelessness into permanent housing annually, representing [84] [more] people and a [10%] [increase] from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

(explain reasoning for setting this goal, especially if the goals being set are not aligned with the directional intent of the Outcome Goals

Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025						
Annual Estimate of # of people exiting homelessness into permanent housing	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing				
847	84	10%	931				
	Describe Your Related Goals fo	or					
Describe any underserved and/ or disproportionately impacted population(s) focus on related to this Outcome Goal and how this focus has been informed to	Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.						
American Indian or Alaska Native represent 4% of the people experiencing homeless 15% of the people exiting into permanent housing. Persons who identified as America (106 compared to 87).		by at least 3%. 2. Increase engagement with tribal cor 3. Address disparity in housing placeme	dian or Alaska Native exiting to permanent housing mmunities to improve exits to housing. Int and length of time unhoused for persons who ding culturally-affirming services (language, family				

Outcome Goal #4. Reducing the length of time persons remain homeless.

Goal Statement:

By the end of the performance period, HDIS data for the [Santa Barbara County CoC] will show [82] days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing [5] [fewer] days and a [6%] [reduction] from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

Lack of unit availability and high rent costs result in longer enrollments, therefore the CoC is being cautious in projecting a further reduction in days.

	C	Outcome Goals July 1, 2022 - June	30, 2025		
Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach emergency shelter, transitional housing, safehaven projects and time prior to mov in for persons enrolled in rapid rehousing and permanent housing programs		
87	5	6%	82		
	Describe Your Related Goals fo	or			
Describe any underserved and/ or disproportionately impacted population(s)	that your community will especially	Describe the trackable data goal(s) related to this Outcome Goal:			
focus on related to this Outcome Goal and how this focus has been informed		Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.			
Persons who identified as American Indian had longer enrollments by 19 days (106 c children (105) and Veterans (106) also experiences longer lengths of enrollments.	1. Reduce the number of days by 30 for families with minor children by connecting to family specific supports. Reduce the number of days by at least 19 for people who identify as American Indian by accelerating housing placement. Reduce the number of days by at least 19 for Veterans through effective use of Veteran-specific resources. 2. Review exit strategy data; provide more training and engagement resources (focus on permanent housing exits). 3. Engage new/existing landlords to increase availability of housing resources for these specific populations. 4. Address need for ongoing rapid rehousing funding by pursuing and securing new resources.				

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the [Santa Barbara County CoC] will show [10%] of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing [1%] [more] people and a [11%] [increase] from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative:

Santa Barbara County according to the HUD System Performance measurement of returns to homelessness is 22% for the period 10/1/2021 - 9/30/2022 (one year period). This current data demonstrates the significant reduction in returns to homelessness that the HHAP 4 goal of 10% for a one year period would be. The CoC is working closely with service providers

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	Outcome Goals July 1, 2022 - June 30, 2025								
Baseline Data: % of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing						
9%	1%	11%	10%						
	Describe Your Related Goals for								
Describe any underserved and/ or disproportionately impacted population(s)	Describe the trackable data goal(s) related to this Outcome Goal:								
focus on related to this Outcome Goal and how this focus has been informed	by data in your landscape assessment:	Note: Meeting the trackable data goals for the underserved populations is not							
		required for eligibility for Ropus Fund	No.						

months following a permanent housing placement. The overall percentage across all populations for returns in the first half of CY 2021 was 9%.	Reduce the percentage of persons experiencing behavioral health challenges returning to homelessness by 10% by increasing housing retention services. Plan for support services for all permanent housing placements, not just enrolled in housing projects. (i.e. person in shelter that received housing choice voucher but not services) Track EHV supportive services retention outcomes to use as a model if successful.
	to see the suppointer services retermine to use the services retermines to use as a modern succession. Leverage CalAIM for community supports and enhanced case management for eligible populations.

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:

By the end of the performance period, HDIS data for the [Santa Barbara County CoC] will show [257] total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing [100] [more] people and a [63%] [increase] from the baseline.

*Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].

Goal Narrative

Baseline data reflects errors in documenting placements, CoC has remedied error and therefore a significant increase is projected.

	Outcome Goals July 1, 2022 - June 30, 2025						
Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.				
157	100	63%	257				
	Describe Your Related Goals fo	or					
Describe any underserved and/ or disproportionately impacted population(s) focus on related to this Outcome Goal and how this focus has been informed	Describe the trackable data goal(s) related to this Outcome Goal: Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.						
There is an underrepresentation of Hispanic identified individuals (21% compared to this is reflective of the unsheltered population there is a need to better understand the underrepresentation of Black/African American identified individuals (6.8% compared).	ne data. There is a slight	equal the representation of Black/Afric 2. Quantify the percentage of Hispanic engagement for Hispanic individuals to experiencing unsheltered homelessnes	and coordinate connections with providers and				

Table 5. Strategies to Achieve Outcome Goals			
Strategy	Performance Measure to Be Impacted (Check all that apply)		
Increasing investments into, or otherwise scaling up, specific interventions or program types	1. Reducing the number of persons experiencing homelessness.		
Description			
Increase housing inventory through expansion of non-congregate interim shelter, permanent supportive housing development, and securing more private market rental units.	☑ 2. Reducing the number of persons who become homeless for the first time.		
Timeframe	✓ 3. Increasing the number of people exiting homelessness into permanent housing.		
July 1, 2022 to June 30, 2025			
Entities with Lead Responsibilities			
Public Housing Authorities, County of Santa Barbara, CoC, Coordinated Entry System Lead Agency, Community Providers, Private Landlords, Affordable Housing Developers, Dignity Moves	 ✓ 4. Reducing the length of time persons remain homeless. 		
Measurable Targets	to permanent housing.		
Increase Rapid Re-housing openings: 300 (CDSS, HHAP-2, HHAP-3, ESG-CV) Increase Permanent Supportive Housing units: 175 (321 units in development; plans to submit two applications for Homekey 3.0) Long-term subsidies: 57 (additional Emergency Housing Vouchers) Additional interim housing/sheltering beds: 250 (new non-congregate shelter beds/units added to the system through cabin model)	☐ 6. Increasing successful placements from street outreach. Focused on equity goals related to underserved populations and populations disproportionate impacted by homelessness.		

Strategy	Performance Measure to Be Impacted (Check all that apply)		
Strengthening the quality or performance of housing and/or services programs			
Description	1. Reducing the number of persons experiencing homelessness.		
Increase the rate at which individuals and families move into permanent housing from emergency shelters and rapid re-housing.	☑ 2. Reducing the number of persons who become homeless for the first time.		
Timeframe			
July 1, 2022 - June 30, 2025	3. Increasing the number of people exiting homelessness into permanent housing.		
Entities with Lead Responsibilities			
County of Santa Barbara, Coordinated Entry System Lead Agency, Outreach Teams, Community Providers, Private Landlords	✓ 4. Reducing the length of time persons remain homeless.		
Measurable Targets	5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		

Housing navigators for large shelters including SB Rescue Mission.	-r -	
Recruit 75 new landlords (working with PHAs for units dedicated to homelessness) 30% of ES and TH and RRH clients to increase income (through employment and/or	6. Increasing successful placements from street outreach.	
benefits), which will support RRH and OPH placements	Focused on equity goals related to underserved populations and populations disproportionate impacted by homelessness.	
Strategy	Performance Measure to Be Impacted (Check all that apply)	
Improving access to supportive services and/or physical health and behavioral health services		
Description	1. Reducing the number of persons experiencing homelessness.	
Increase the rate at which individuals and families in permanent housing retain their	Reducing the number of persons experiencing nomelessness.	
housing or exit to other permanent housing and strategies to reduce returns to homelessness.	2. Reducing the number of persons who become homeless for the first time.	
Timeframe		
July 1, 2022 to June 30, 2025	\square 3. Increasing the number of people exiting homelessness into permanent housing.	
Entities with Lead Responsibilities		
Behavior Health and Healthcare Providers, County of Santa Barbara, Coordinated Entry System, Community Providers, Social Services Agencies	4. Reducing the length of time persons remain homeless.	
Measurable Targets	5. Paduring the number of parrons who return to homelessness after exiting homelessness	
Implement Community Supports and Enhanced Case Management through	5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.	
CalAIM (CenCal Health) 60% exiting to permanent housing placement will remain enrolled in case		
management for at least 6 months	☐ 6. Increasing successful placements from street outreach.	
2% reduction in returns to homelessness at 6 months following housing placement		
each year of HHAP period	Focused on equity goals related to underserved populations and populations disproportionate impacted by homelessness.	
80% of PH placements will have an Individualized Service Plan at housing entry	Ппраслей ру поппетезонего.	
Strategy	Performance Measure to Be Impacted (Check all that apply)	
Reaching underserved and historically marginalized communities and populations		
Description	_	
The CoC adopted five action steps to improve outcomes and the experience for	1. Reducing the number of persons experiencing homelessness.	
BIPOC (Black, Indigenous and People of Color) individuals and families		
experiencing homelessness across the County of Santa Barbara: continue to analyze data for racial disparities; expand who receives services and shelter;		
expand who exits homelessness into housing; engagement strategies for equitable	\square 2. Reducing the number of persons who become homeless for the first time.	
housing retention; connection to supports that allow tenants to thrive.		
Timeframe		
July 1, 2022 to June 30, 2025		
Entities with Lead Responsibilities	\square 3. Increasing the number of people exiting homelessness into permanent housing.	

County of Santa Barbara, CoC, Coordinated Entry System Lead Agency, Community Providers	
Measurable Targets	
 Reduce the percentage of Black/African American and American Indian/Alaska Native people experiencing homelessness by 10% for each population. Increase engagement for Hispanic/Latino in street outreach and ensure outreach teams have Spanish-language services. 	$\ \square$ 4. Reducing the length of time persons remain homeless.
3. Link at risk families to the Department of Social Services Housing Support Program and Bringing Families Home before loss of housing. 4. Increase the number of American Indian or Alaska Native exiting to permanent housing by at least 3% by engaging with tribal communities to identify housing opportunities that would be more effective.	5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
5. Reduce the number of days enrolled by 30 for families with minor children and reduce the number of days by at least 6 for people who identify as Hispanic/Latinx by accelerating housing placement.	6. Increasing successful placements from street outreach.
 Reduce the percentage of Youth and persons experiencing mental illness returning to homelessness by 10% by increasing housing retention services. Increase the outreach engagement for Black/African American Individuals by 1.2% to equal the representation of Black/African Americans who are experiencing homelessness. 	Focused on equity goals related to underserved populations and populations disproportionate impacted by homelessness.
Strategy	Performance Measure to Be Impacted (Check all that apply)
Strategy Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements	
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements Description	(Check all that apply) 1. Reducing the number of persons experiencing homelessness.
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements	(Check all that apply)
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements Description Ensure a coordinated response system to quickly access appropriate housing and services to improve prevention and diversion programs in additional to engaging unsheltered populations. Timeframe	(Check all that apply) 1. Reducing the number of persons experiencing homelessness. 2. Reducing the number of persons who become homeless for the first time.
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements Description Ensure a coordinated response system to quickly access appropriate housing and services to improve prevention and diversion programs in additional to engaging unsheltered populations.	(Check all that apply) 1. Reducing the number of persons experiencing homelessness. 2. Reducing the number of persons who become homeless for the first time. 3. Increasing the number of people exiting homelessness into permanent housing.
Strengthening systemic efforts and processes, such as coordinated entry and assessment processes, landlord engagement efforts, housing navigation strategies, and other systemic improvements Description Ensure a coordinated response system to quickly access appropriate housing and services to improve prevention and diversion programs in additional to engaging unsheltered populations. Timeframe	(Check all that apply) 1. Reducing the number of persons experiencing homelessness. 2. Reducing the number of persons who become homeless for the first time.

Measurable Targets

Increase CES participation by engaging partner agencies (local health care such as CenCal/MediCal, Public Health, justice agencies, people with lived experience, and others). Continue to strengthen relationships with existing partner agencies offering support to maintain housing (BeWell, Social Services) Reduce the average number of days on CES list by 25% Case management of 80% of persons on CES list	☐ 6. Increasing successful placements from street outreach. ☐ Focused on equity goals related to underserved populations and populations disproportionate impacted by homelessness.		
Strategy	Performance Measure to Be Impacted (Check all that apply)		
Expanding and strengthening cross-system partnerships and/or collaborative planning	1. Reducing the number of persons experiencing homelessness.		
Description Enhance dedicated programs and access to mainstream programs for specific populations (including underserved populations, disproportionately represented groups, persons exiting criminal justice system, persons with severe mental health challenges, domestic violence survivors, veterans, transitional age youth with an	\square 2. Reducing the number of persons who become homeless for the first time.		
emphasis on LGBTQ+, families with minor children). Build capacity through provider and community training, coordination and address implementation challenges.	✓ 3. Increasing the number of people exiting homelessness into permanent housing.		
Timeframe			
July 1, 2022 to June 30, 2025	☑ 4. Reducing the length of time persons remain homeless.		
Entities with Lead Responsibilities Coordinated Entry Lead Agency-County of Santa Barbara, Behavioral Wellness, VSPSs, Veteran Service Organizations, Family Resource Centers, Public Defender	5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Measurable Targets			
Reduce veteran homelessness by 20% using By Name List for tracking and PIT Collect and incorporate Victim Service Provider data into comparable database with HMIS data	6. Increasing successful placements from street outreach.		
Reduce the number of unsheltered youth by 50% using By Name List and PIT for tracking progress Reduce family homelessness by 10% using By Name List and PIT for tracking progress	Focused on equity goals related to underserved populations and populations disproportionat impacted by homelessness.		

Table 6 Funding P an S rategic n en

E g b e Use Ca egory n ended to be Suppo ed with HHAP 4	Approx mate % o TOTAL HHAP 4 ALLOCAT ON to be sed on his Eligible Use (%)	Approxima e % o TOTAL HHAP 4 ALLOCAT ON o be used unde hs E gible Use as par o he You h Set As de? (%)	Activities to be Supported with HHAP 4	How s h s a s ra eg c use of HHAP 4 resources ha w address needs and gaps w h n he home essness esponse system?	How were flesse decisions in lines HHAP 4 in a flesse actives in ammed by he planned uses of othersiale, ocal and/or ederal unding sources (as documented in the landscape Analysis in Far.)?
8. Interim sheltering (new and existing)	64.75%		Development and operations of new non-congregate interim shellering. Operations of existing shellers to improve outcomes, focus on housing, and increase privacy.	There is a large unsheltered population, and a documented gap of 563 interim sheltering beds needed, in addition, improving outcomes for the existing interim sheltering through covering increased operations costs and staffing needed to serve higher needs populations.	The County and CoC have invested in new interim sheltering but angoing operations and development are castly. Even with investments from the American Rescue Plan Act, previous HAPA rounds, there is still a critical need to allocate additional resources to expand and sustain shelters.
4. Services coordination	25.75%	5.0%	Housing retention supports for persons entering permanent housing. Supportive services for you'th in designated housing witt.	There are high rates of returns to homelessness especially among persons with behavioral health conditions. New youth-designed units are in the pipeline, and coordination of services are needed to support housing stability and connections to employment. For Emergency Neusing Youches, a multi-disciplinary team was funded and has resulted in high levels of engagement and stability. This model will be funded with De funded with the funded with t	Dedicated funding resources for services coordination to assist persons to retain their housing has been challenging to identify. Particularly for persons in conflered alter placements and persons finised to maintenant vouches without services included. The Coorniy-vill leverage HMP-1 funds for persons who do not qualify for CalAM community subports.
3. Street outreach	2.5%	2.5%	1. Street outreach for transitional age youth.	Street outreach to transitional age youth fills a gap to link youth to shelter, housing resources and services.	The HHAP 4 funding will serve as malch for the Youth Homelessness Demonstration Project and keeps previously funded HBAP Street outreach for youth on going.
10. Administrative (up to 7%)	7.0%	0.0%	County/Administrative Entity staff administer the grant funds and ensure compliance with all regulations.	Administration fills a gop by supporting providers and keeping the funding resources flowing. Compliance and accountability are critical to the hameless response system.	Administration is necessary to bring the allocated resources to be leveraged across the region and Continuum of Care
Total:	100%	10%			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need			
# of available shelter beds	644		
# of people experiencing unsheltered homelessness in the homeless point-in-time count	1367		
Shelter vacancy rate (%) in the summer months	10%		
Shelter vacancy rate (%) in the winter months	17%		
% of exits from emergency shelters to permanent housing solutions	29%		
Describe plan to connect residents to permanent housing.			

The plan to connect shelter residents to permanent housing has been focusuded on leveraging vouchers since plan adoption in February of 2021. In addition, the Continuum of Care and County have included the folowing strategies to connect shelter residents to permanent housing and improve % of positive exits. 1. Expand Permanent Housing beds and units (along with adequate supportive services to maintain stability) 2. Support and expand housing navigation and location services 3. Contiue and expand landlord recruitment effrots including landlord incentives. 4. Develop family reunification programs when safe and permanent housing would be available.