



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 4 Application

Application Information

Application Due Date: 11/29/2022

This Cognito platform is the submission portal for the Cal ICH HHAP-4 Application. You will be required to upload a full copy of the HHAP-4 Data Tables Template and enter information into the portal from specific parts of the HHAP-4 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-4 resources prior to beginning this application:

- [Homeless Housing, Assistance, and Prevention Program Statute](#)
- [HHAP-4 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-4 Data Tables](#)

Application Submission for HHAP-4 Funding

Using the [HHAP-4 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see below) to submit a complete application for HHAP-4 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this

Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-4 Funding Plans and Strategic Intent Narrative:** the information required in this section will be provided in Tables 6 and 7 (as applicable), of the HHAP-4 Data Tables file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Funding Plan Strategic Intent* section of this application form.
5. **Evidence of meeting the requirement to agendize the application at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **seven sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-4 Data Tables as an Excel file, (2) evidence of meeting the requirement to agendize the application at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Part I. Landscape Analysis:** In this section, answer the questions confirming that Tables 1, 2, and 3 have been completed and included in the HHAP-4 Data Tables file uploaded in the previous section.
- **Part II. Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-4 Data Tables.
- **Part III. Narrative:** In this section, enter your responses from Part III of the HHAP-4 Local Homelessness Action Plan & Application Template.
- **Part IV. HHAP-4 Funding Plan Strategic Intent Narrative:** In this section, enter your responses from Tables 6 and 7 of the completed HHAP-4 Data Tables file, and answer the narrative questions.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-4 statute, FAQs, and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-4 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Joint

This application represents the joint application for HHAP-4 funding on behalf of the following eligible applicant jurisdictions:

Joint Applicants Selection

Eligible Jurisdiction 1

Eligible Applicant Name

CA-524 Yuba City & County/Sutter County CoC

Eligible Jurisdiction 2

Eligible Applicant Name

Sutter County

Click + Add Eligible Jurisdiction above to add additional joint applicants as needed.

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

Sutter Yuba Homeless Consortium

Contact Person

Johnny Burke

Title

Executive Director

Contact Person Phone Number

(530) 632-5761

Contact Person Email

director@syhomelessconsortium.org

*Agreement to Participate in HDIS and HMIS

By submitting this application, we agree to participate in a statewide Homeless Data Integration System, and to enter individuals served by this funding into the local Homeless Management Information System, in accordance with local protocols.

Document Upload

Upload the completed [HHAP-4 Data Tables](#) (in .xlsx format), evidence of meeting the requirement to agendaize the application at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-4 Data Tables

Sutter HHAP 4 Application Rev March 23.xlsx

Governing Body Meeting Agenda or Minutes

SYHC HHAP 4 Agenda-Minutes.pdf

Optional Supporting Documents

Part I. Landscape Analysis of Needs, Demographics, and Funding

Table 1 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 2 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Table 3 is fully completed and included in the HHAP-4 Data Tables file uploaded in the previous section.

Yes

Part II. Outcome Goals and Strategies for Achieving Those Goals

Copy and paste your responses to Tables 4 and 5 from the [HHAP-4 Data Tables](#) into the form below. All outcome goals are for the period between July 1, 2022 and June 30, 2025.

Table 4: Outcome Goals

Name of CoC

CA-524 Yuba City & County/Sutter County CoC

1a. Reducing the number of persons experiencing homelessness.

Goal Statement

By the end of the performance period, HDIS data for CA-524 will show 2025 total people accessing services who are experiencing homelessness annually, representing 63 fewer people and a 3% decrease from the baseline.

Goal Narrative

Due to the limited availability of affordable housing through RRH and PSH, many individuals remain unsheltered or sheltered in emergency shelter/transitional housing. As permanent housing is being developed, we anticipate housing chronically homeless individuals first. As individuals are housed, we anticipate individuals entering into or returning to homelessness. It is the goal of the SYHC to have the Coordinated Entry locations operate 24 hours a day by 2024. This will allow easier access to services.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
2,088	63	3%	2,025

Decrease/Increase in # of People

Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

According to the baseline data, 9% of the population experiencing homelessness are Black/African American. This is high considering 62% of the population are White and 20% are of unknown race. An additional population that is impacted are those that have been identified as chronically homeless (28% according to the 2021 PIT Count).

Describe the trackable data goal(s) related to this Outcome Goal:

Decrease the number of chronically homeless individuals by 5%

Reduce the number of Black/African American individuals needing to access services by 50%.

This will be done by moving these individuals from homelessness into permanent housing destinations.

These goals will be tracked through the annual PIT Count, LSA data, and Coordinated Entry Data.

1b. Reducing the number of persons experiencing homelessness on a daily basis

Goal Statement

By the end of the performance period, data for CA-524 will show 755 total people experiencing unsheltered homelessness daily, representing 84 fewer people and a 10% reduction from the baseline.

Goal Narrative

The SYHC has a goal of a 10% decrease in the number of people experiencing unsheltered homelessness. The region is currently developing permanent supportive housing and is planning on creating clinically enhanced emergency shelter. A large percentage of the unsheltered homeless population is chronically homeless. It is the goal of the SYHC to help move those with the highest vulnerabilities into PSH, ES or TH.

Baseline Data	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
839	84	10%	755

Decrease/Increase in # of People

Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

According to the 2021 PIT Count, 24% of the unsheltered population are multi-racial, and 10% of the unsheltered population are Black/African American. This is disproportionate to the total population in Sutter and Yuba Counties (12% and 3% respectively according to the HUD CoC Analysis tool). The PIT count also shows that 28% of the unsheltered population are chronically homeless.

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce the number of Black/African American individuals experiencing unsheltered homelessness by 50%

Reduce the number of multi-racial individuals experiencing unsheltered homelessness by 25%

Reduce the number of chronically homeless individuals experiencing unsheltered homelessness by 15%

This will be done through assisting individuals access emergency shelter, rapid rehousing, and/or permanent supportive housing.

Data will be tracked through the PIT Count, HMIS and Coordinated Entry.

2. Reducing the number of persons who become newly homeless.

2. Reducing the number of persons who become newly

homeless.

Goal Statement

By the end of the performance period, HDIS data for CA 524 will show 1194 total people become newly homeless each year, representing 211 less people and a 15% reduction from the baseline.

Goal Narrative

Many individuals who became homeless for the first time were the result of not only the pandemic, but also emergencies such as the Camp Fire in Paradise, CA. Many individuals lost their homes and employment, needing to relocate to other regions. Data from this timeframe resulted in a large number of individuals becoming homeless for the first time. It is the goal of SYHC to reduce the number of first time homeless by 15%. Homeless Prevention funds will be the primary activity to support in this reduction of first time homeless.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
1,405	211	15%	1,194

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

According to the baseline data, 9% of the first-time homeless individuals are Black/African American. This is a large percentage considering 62% of first time homeless are White and 20% are of unknown race.

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce the number of Black/African American individuals experiencing first-time homelessness to 5%

Data will be tracked through HMIS

3. Increasing the number of people exiting homelessness into permanent housing.

3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement

By the end of the performance period, HDIS data for CA 524 will show 700 total people exiting homelessness into permanent housing annually, representing 141 more people and a 25% increase from the baseline.

Goal Narrative

The Sutter Yuba region is currently developing more affordable housing. It is anticipated that 141 PH beds

will be added to the region, increasing the number of exits to permanent housing by 25%

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
565	141	25%	706

Decrease/Increase in # of People
Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

According to HDIS data, 10% of the exits are Black/African American.

Describe the trackable data goal(s) related to this Outcome Goal:

Increase the number of Black/African Americans exiting to permanent housing by 10% to address this disproportionate impact

4. Reducing the length of time persons remain homeless.

4. Reducing the length of time persons remain homeless.

Goal Statement

By the end of the performance period, HDIS data for CA 524 will show 90 days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing 31 fewer days and a 25% reduction from the baseline.

Goal Narrative

As more affordable housing is developed, accompanied by additional flexible rapid rehousing funding, it is anticipated that the average length of time an individual remains homeless decreases from 121 days to 90 days.

Baseline Data	Change in # of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
121	-31	-25%	90

Decrease/Increase in # of Days
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Baseline Data shows that Asian/Asian American individuals remain homeless 191 days, much longer than any other race.

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce the number of days Asian/Asian American individuals to 90 days. This will be done through increased outreach to this population, encouraging access to rapid rehousing or diversion services.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement

By the end of the performance period, HDIS data for CA 524 will show 4% of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing 2% decrease and a 33% decrease from the baseline.

Goal Narrative

The Sutter-Yuba region is already successful in reducing recidivism. However, we continue to strive to see the return rate get to 0%. As more homeless prevention funds are available, the SYHC can provide prevention and diversion services to ensure individuals do not re-enter into homelessness. With HHAP funding, the SYHC has a goal to reduce the percentage of returns from 6% to 4%.

Baseline Data	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having exited homelessness to permanent housing
6%	-2%	33%	4%

Decrease/Increase in # of People
Decrease

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

According to baseline data, individuals who are multiracial have a 20% return to homelessness, followed by Asian/Asian Americans at 14%.

Describe the trackable data goal(s) related to this Outcome Goal:

Reduce the number of multiracial and Asian/Asian American individuals returning to homelessness after 2 years by 50%.

6. Increasing successful placements from street outreach.

6. Increasing successful placements from street outreach.

Goal Statement

By the end of the performance period, HDIS data for the CA 524 will show 100 total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing 300 more people and a 3,333% increase from the baseline.

Goal Narrative

Street outreach programs have recently cleaned up HMIS data, accurately exiting individuals from their programs. With this data quality improvement, we anticipate seeing a 3333% increase in the number of exits from SO to ES/TH/PH destinations.

Baseline Data	Change in # of People	Change as % of Baseline	Target Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.
9	291	3,333%	300

Decrease/Increase in # of People

Increase

Optional Comments

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Race and Ethnicity data for this measure is unavailable through the baseline data provided. However, the HUD CoC Analysis tool shows multi-racial youth experiencing homelessness at a higher rate than average. 36% of the homeless youth are unsheltered, while 85% of multi-racial youth are unsheltered. The Analysis tool also indicates that Black/African American adults represent 9% of persons experiencing homelessness, but 17% of persons experiencing unsheltered homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:

50% of unsheltered multi-racial youth exit street outreach to ES, TH, or PH

50% of unsheltered Black/African American adults exit street outreach to ES, TH, or PH

Table 5: Strategies to Achieve Outcome Goals

Strategy 1

Type of Strategy

Increasing investments into, or otherwise scaling up, specific interventions or program types

Description

1.1 Limit first-time homelessness by decreasing evictions: Integrate Prevention/Diversion into the Coordinated Entry System. Target prevention assistance to those most at risk of homelessness. Implement best practices in prevention/diversion programs. Create connections with landlords to encourage alternatives to evictions. Educate at-risk residents of rights and resources available.

1.2 Prevent returns to homelessness: Provide wraparound support with every housing placement. Increase and improve access to behavioral health/substance use treatment and services. Develop mechanism to increase income and reduce expenses for households.

Timeframe

June 30, 2022 - July 1, 2026

Entities with Lead Responsibilities

Sutter Yuba Homeless Consortium, County of Sutter

Measurable Targets

1.1. Fully integrate Prevention/Diversion into the Coordinated Entry System by June 2023. 1.2 Stabilize the increasing number of people who return to homelessness within 12 months of exiting to permanent housing by June 30, 2024.

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2

Type of Strategy

Strengthening the quality or performance of housing and/or services programs

Description

2.1 Improve permanent housing interventions for people exiting homelessness: expand capacity to provide support services to prevent returns to homelessness by people who have exited from homelessness to permanent housing. Provide direct tenancy support services and/or training for providers to support clients with housing navigation and completing applications and housing retention services. Services will include case management, crisis intervention, health and safety visits, Independent living skills development, unit habitability inspections, and resolving disputes with landlords.

2.2. Improve temporary housing interventions for people at risk of homelessness: Expand capacity to help people who are at-risk of homelessness achieve stability in housing. This can include training to implement CoC standards for homeless prevention, conflict resolution training, and flexible funding to address urgent needs.

2.3 Expand Coordinated Entry Capacity: Expand the hours of operation and improve service delivery at Coordinated Entry sites.

Timeframe

June 30, 2022 - July 1, 2026

Entities with Lead Responsibilities

Sutter Yuba Homeless Consortium, County of Sutter

Measurable Targets

2.1 Increase the number of people exiting to permanent housing receiving support services by 10% by 2024. Increase the number of clients utilizing direct tenancy support services by 20% by 2024.

2.2 Increase the number of at-risk individuals receiving temporary housing interventions by 5%.

2.3 Expand the hours that Coordinated Entry operates to 24 hours by 2024

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
2. Reducing the number of persons who become homeless for the first time.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3

Type of Strategy

Expanding and strengthening partnerships with people with lived expertise

Description

3.1 Expand and improve outreach efforts: outreach to persons precariously housed, at risk of homelessness or experiencing homelessness. Engage persons with lived experience of homelessness in developing outreach strategies. Target the hardest to reach population.

3.2 Build local community engagement: engage community members interested in reducing the effects of homelessness; expand visible campaigns through social media, radio and other platforms. Expand opportunities for the local population to be involved in addressing homelessness.

Timeframe

June 30, 2022 - July 1, 2026

Entities with Lead Responsibilities

Sutter Yuba Homeless Consortium, County of Sutter

Measurable Targets

3.1 Increase the number of persons placed in shelter beds from street outreach by 10% by 2024.

3.2 Conduct at least 3 community events to inform and engage the community by 2024. Create/support 4 community led groups and/or projects that assist in the resolution of homelessness by 2024

Performance Measure(s) to Be Impacted (Check all that apply)

1. Reducing the number of persons experiencing homelessness.
3. Increasing the number of people exiting homelessness into permanent housing.
4. Reducing the length of time persons remain homeless.
5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
6. Increasing successful placements from street outreach
7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Click + Add Strategy above to add additional strategies as needed.

Part III. Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-4 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) collaborated with other overlapping jurisdictions to develop the strategies and goals related to HHAP-4

Q1

Yes

Question 2

[50220.8(b)(3)(D)] My jurisdiction (e.g., City, County, CoC) consulted with each of the following entities to determine how HHAP-4 funds would be used:

Public agencies (governmental entities)

Yes

Private sector partners (philanthropy, local businesses, CBOs, etc.)

Yes

Service providers (direct service providers, outreach, shelter providers, etc.)

Yes

Local governing boards

Yes

People with lived experience

Yes

Other

No

a. Please describe your most notable coordination and collaborative processes with these entities.

Sutter and Yuba Counties have been working to develop best practices and strategies for the compassionate enforcement of regulations to protect the health and safety of persons residing in homeless encampments along the river bottoms. Yuba County worked with the legal community and local jurisdictions to determine the best approach for the resolution and closure of various homeless encampments located on private property and city-owned property around the perimeter of Marysville. Working closely with the city, the county decided to take code enforcement actions, based on the health and environmental dangers that were present on the properties where the homeless encampments existed. Code enforcement actions took place over the course of several months, and only after services for people experiencing homelessness had been established through the 14Forward program, and emergency shelter program operated by Yuba County Health and Human Services.

Sutter County used 14Forward as a model for Better Way as it seeks to create transitional housing before

it undertakes enforcement of camping ordinances. As in Yuba County, the enforcement of these ordinances is primarily to protect the health and safety of those experiencing homelessness who are residing in encampments and to better connect them to housing and services. Code and ordinance enforcement activities in Yuba and Sutter Counties do not criminalize those residing in encampments; instead, individuals receive outreach and connections to temporary shelter, service options, and support to help put them on the path to permanent housing.

Sutter Yuba Homeless Consortium (Coc)

The Sutter Yuba Homeless Consortium (SYHC) is the region's Continuum of Care (CoC) and is responsible for conducting the annual Point-In-Time Count, Coordinated Entry, and other HUD regulated activities. Representatives from SYHC attend the Government Affairs Committee to ensure that the two bodies are aligned to the greatest extent possible. SYHC is the administrative entity for Federal and State funding.

Housing And Homeless Service Providers

Representatives from nonprofits from across the Bi-County region— including Habitat for Humanity, The Salvation Army, Casa de Esperanza, Hands of Hope, and many others – have been integrally involved in the regional strategic planning process. Staff from many of these agencies are involved in committees that evaluate and work to improve the homeless services delivery system in Yuba Sutter. Additional housing and homeless service partners in this effort include Regional Emergency Shelter Team (REST), Bridges to Housing, the United Way, and FREED Center for Independent Living.

Health and Human Services Departments

Yuba County and Sutter County Health and Human Services, including Sutter-Yuba Behavioral Health and Sutter County and Yuba County Public Health, and have been vital partners in creating a regional approach to addressing homelessness among persons with health and behavioral health issues. These agencies are involved in the regional Coordinated Entry process, provide outreach to the entire geographic area, support ongoing initiatives such as 14Forward and Better Way, and have membership on the SYHC and several committees. Sutter Yuba Behavioral Health leads the Homeless Engagement and Response Team, linking people to the Coordinated Entry program and local shelter agencies.

Homeless Engagement And Resolution Team (HEART)

A multidisciplinary street outreach team consisting of a mental health therapist, an intervention counselor, a peer mentor and an outreach worker. The goal of the program is to engage and build relationships, connect people to services and ultimately to assist them to end their homelessness. HEART partners with local law enforcement and code enforcement during outreach activities.

Regional Health Providers

Regional health providers are important partners in addressing the needs of individuals living with serious mental illness who are homeless, chronically homeless, or at-risk of chronic homelessness. Adventist Health + Rideout, Ampla Health, Harmony Health and Peach Tree Health have been involved as partners in the regional strategic planning process and had representatives in attendance at the Sutter-Yuba Strategic Planning Community Alignment Session. A representative from Adventist Health + Rideout serves as a member of the SYHC and leads a street nursing team to improve the health of people living outdoors and connect them to services.

Public Housing Authority

The Regional Housing Authority of Sutter, Nevada, Colusa, and Yuba Counties plays an important role in creating and increasing housing opportunities for people experiencing or at-risk of homelessness in Sutter, Nevada, Colusa, and Yuba Counties. The Regional Housing Authority offers Housing Choice Vouchers, Emergency Housing Vouchers, and income-based housing. They have adopted a general homeless preference to help increase accessibility to housing for persons experiencing homelessness. Additionally, the Housing Authority offers a Ready to Rent course at the region's Coordinated Entry access points,

which provides clients with the opportunity to earn a certificate saying they are “ready to rent.” The Regional Housing Authority is a partner in the regional strategic planning process and had a representative in attendance at the Sutter Yuba Strategic Planning Community Alignment Session.

Question 3

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is partnering or plans to use any round of HHAP funding to increase partnership with:

People with lived experience

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Social services (CalFresh, Medi-cal, CalWORKs, SSI, VA Benefits, etc.)

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Justice entities

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Workforce system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Services for older adults

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Services for people with disabilities

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

No

Child welfare system

Yes

Is this partnership formal or informal?

Informal partnering

Is this partnership current or planned?

Planned

Do HHAP Funds Support This Partnership?

Yes

Education system

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Local Homeless Coordinated Entry System

Yes

Is this partnership formal or informal?

Formal partnering

Is this partnership current or planned?

Current

Do HHAP Funds Support This Partnership?

Yes

Other (please specify)

No

a. Please describe your most notable partnership with these groups (e.g. MOUs, shared funding, data sharing agreements, service coordination, etc.)

Sutter and Yuba Counties have been working to develop best practices and strategies for the compassionate enforcement of regulations to protect the health and safety of persons residing in homeless encampments along the river bottoms. Yuba County worked with the legal community and local jurisdictions to determine the best approach for the resolution and closure of various homeless encampments located on private property and city-owned property around the perimeter of Marysville. Working closely with the city, the county decided to take code enforcement actions, based on the health and environmental dangers that were present on the properties where the homeless encampments existed. Code enforcement actions took place over the course of several months, and only after services for people experiencing homelessness had been established through the 14Forward program, and emergency shelter program operated by Yuba County Health and Human Services.

Sutter County used 14Forward as a model for Better Way as it seeks to create transitional housing before it undertakes enforcement of camping ordinances. As in Yuba County, the enforcement of these ordinances is primarily to protect the health and safety of those experiencing homelessness who are residing in encampments and to better connect them to housing and services. Code and ordinance enforcement activities in Yuba and Sutter Counties do not criminalize those residing in encampments; instead, individuals receive outreach and connections to temporary shelter, service options, and support to help put them on the path to permanent housing.

Sutter Yuba Homeless Consortium (Coc)

The Sutter Yuba Homeless Consortium (SYHC) is the region's Continuum of Care (CoC) and is responsible for conducting the annual Point-In-Time Count, Coordinated Entry, and other HUD regulated activities. Representatives from SYHC attend the Government Affairs Committee to ensure that the two bodies are aligned to the greatest extent possible. SYHC is the administrative entity for Federal and State funding.

Housing And Homeless Service Providers

Representatives from nonprofits from across the Bi-County region– including Habitat for Humanity, The Salvation Army, Casa de Esperanza, Hands of Hope, and many others – have been integrally involved in the regional strategic planning process. Staff from many of these agencies are involved in committees that evaluate and work to improve the homeless services delivery system in Yuba Sutter. Additional housing and homeless service partners in this effort include Regional Emergency Shelter Team (REST), Bridges to Housing, the United Way, and FREED Center for Independent Living.

Health and Human Services Departments

Yuba County and Sutter County Health and Human Services, including Sutter-Yuba Behavioral Health and Sutter County and Yuba County Public Health, and have been vital partners in creating a regional approach to addressing homelessness among persons with health and behavioral health issues. These agencies are involved in the regional Coordinated Entry process, provide outreach to the entire geographic area, support ongoing initiatives such as 14Forward and Better Way, and have membership on the SYHC and several committees. Sutter Yuba Behavioral Health leads the Homeless Engagement and Response Team, linking people to the Coordinated Entry program and local shelter agencies.

Homeless Engagement And Resolution Team (HEART)

A multidisciplinary street outreach team consisting of a mental health therapist, an intervention counselor, a peer mentor and an outreach worker. The goal of the program is to engage and build relationships, connect people to services and ultimately to assist them to end their homelessness. HEART partners with local law enforcement and code enforcement during outreach activities.

Regional Health Providers

Regional health providers are important partners in addressing the needs of individuals living with serious mental illness who are homeless, chronically homeless, or at-risk of chronic homelessness. Adventist Health + Rideout, Ampla Health, Harmony Health and Peach Tree Health have been involved as partners in the regional strategic planning process and had representatives in attendance at the Sutter-Yuba Strategic Planning Community Alignment Session. A representative from Adventist Health + Rideout serves as a member of the SYHC and leads a street nursing team to improve the health of people living outdoors and connect them to services.

Public Housing Authority

The Regional Housing Authority of Sutter, Nevada, Colusa, and Yuba Counties plays an important role in creating and increasing housing opportunities for people experiencing or at-risk of homelessness in Sutter, Nevada, Colusa, and Yuba Counties. The Regional Housing Authority offers Housing Choice Vouchers, Emergency Housing Vouchers, and income-based housing. They have adopted a general homeless preference to help increase accessibility to housing for persons experiencing homelessness. Additionally, the Housing Authority offers a Ready to Rent course at the region's Coordinated Entry access points, which provides clients with the opportunity to earn a certificate saying they are "ready to rent." The Regional Housing Authority is a partner in the regional strategic planning process and had a representative in attendance at the Sutter Yuba Strategic Planning Community Alignment Session.

Faith-Based Organizations

Faith-based organizations provide access to many basic needs for people in the Bi-County region, including food, clothing, and access to a safe place to stay. Hope Point Nazarene Church and the Church of Glad Tidings are some of the faith-based partners working with the SYHC to help inform regional strategic planning and coordination.

Education System Partners

Partners within the education system can help connect children and youth experiencing homelessness to the homeless system of care and provide valuable resources to support children and youth in achieving wellness and stability. Current partners in the regional strategic planning process have included representatives from early childhood education (E Center Head Start), local school districts (Sutter County Superintendent of Schools, Yuba City Unified School District, Marysville Joint Unified School District), local Boards of Education (Yuba County Office of Education), and county-led education-based initiatives (Yuba County First Five Commission).

Employment Providers

Both Yuba and Sutter County One Stop Workforce Centers are involved at the coordinated entry sites and

are partners in ending homelessness in the region. The One Stop locations provide employment and training services to individuals who are unemployed, including those experiencing homelessness, which may include pre-employment classes, on-the-job training, occupational skills training, work experience, and job seeker assistance. Both county's One Stops are actively involved in linking people from shelters and day centers to employment.

Law Enforcement

Law enforcement officers are important partners in addressing homelessness, as they are often the first point of contact for someone experiencing unsheltered homelessness and can provide an access point for connecting people in need to coordinated entry and community-based resources. For example, the Yuba and Sutter Counties' Sheriff's Departments, Yuba County Probation Department, Yuba County Victim Services and Sutter County Victim Witness Assistance Program are all partners in the work to create a regional approach and initiatives to address homelessness through the strategic planning process. Local law enforcement works closely with the HEART team to ensure that persons experiencing chronic homelessness are linked to services to help them move towards housing stability.

Additionally, the Marysville Police Department is an important partner in regional efforts to decriminalize homelessness as they pilot Community Court for persons experiencing homelessness who interact with the criminal justice system. The Marysville Police Chief is the current president of the Sutter Yuba Homeless Consortium.

A current committee consisting of law enforcement, code enforcement, County health departments and outreach teams meets monthly to coordinate compassionate enforcement, review best practices and relevant legal actions, and develop regional practices for addressing encampments. This team brought legislation forward in 2020 to form a Bi-county homeless multi-disciplinary team. They also created a regional camping ordinance, a memorandum of understanding, and spearheaded an awareness campaign in 2021 to shed light on the work being done to address issues surrounding homelessness in Yuba Sutter.

Other Partners

Several other organizations and agencies that interact with persons experiencing homelessness including California Rural Legal Assistance, Inc. and Yuba-Sutter Economic Development Corporation who are involved partners in ending homeless in the Bi-County region, through their participation in the regional strategic planning process and their ongoing commitment to improving the lives of those who lack housing stability through access to services and resources.

Question 4

[50220.8(b)(3)(B) and 50220.8(b)(3)(E)] My jurisdiction (e.g., City, County, CoC) is strengthening its **partnership, strategies, and resources** across:

Managed care plans and resources (such as the Housing and Homelessness Incentive Program [HHIP])

Yes

Physical and behavioral health care systems and resources

Yes

Public health system and resources

Yes

a. Please describe your most notable coordination, planning, and/or sharing of data/information that is occurring within these partnerships.

Yuba County and Sutter County Health and Human Services, including Sutter-Yuba Behavioral Health and Sutter County and Yuba County Public Health, and have been vital partners in creating a regional

approach to addressing homelessness among persons with health and behavioral health issues. These agencies are involved in the regional Coordinated Entry process, provide outreach to the entire geographic area, support ongoing initiatives such as 14Forward and Better Way, and have membership on the SYHC and several committees. Sutter Yuba Behavioral Health leads the Homeless Engagement and Response Team, linking people to the Coordinated Entry program and local shelter agencies.

Question 5

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

[50220.8(b)(3)(F)] Please select what actions your jurisdiction will take to ensure racial/ethnic/gender groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services:

Disaggregating administrative data for use in decision making processes

Ensuring those with lived experience have a role in program design, strategy development, and oversight

Developing workgroups and hosting training related to advancing equity

a. Please describe the most notable specific actions the jurisdiction will take regarding equity for racial/ethnic/gender groups.

The majority (65%) of people experiencing homelessness in Sutter and Yuba Counties are non-Hispanic Caucasians. People of Hispanic ethnicity account for 13% of people experiencing homelessness. African Americans account for 7% of people experiencing homelessness but only 3.3% of the general population in Yuba County and 2.1% of the general population in Sutter County. Current actions for addressing equity challenges in the Sutter/Yuba area are currently in development through ongoing meetings with local officials, health systems, and local service providers.

Question 6

[50220.8(b)(3)(G)] My jurisdiction (e.g., City, County, CoC) has specific strategies to prevent exits to homelessness from **institutional settings** in partnership with the following mainstream systems:

Physical and behavioral health care systems and managed care plan organizations

Yes, formal partnering

Public health system

Yes, formal partnering

Yes, informal partnering

Criminal legal system and system for supporting re-entry from incarceration

Yes, informal partnering

Child welfare system

Yes, formal partnering

Yes, informal partnering

Affordable housing funders and providers

Yes, formal partnering

Yes, informal partnering

Yes, leveraging funding

Income support programs

Yes, formal partnering
Yes, informal partnering

Education system

Yes, formal partnering
Yes, informal partnering
Yes, leveraging funding

Workforce and employment systems

Yes, formal partnering
Yes, informal partnering

Other (please specify)

No

a. Please describe the most notable specific actions the jurisdiction will take to prevent exits to homelessness from institutional settings

Yuba and Sutter Counties are committed to pursuing efforts, initiatives, and interventions that serve the best interests of individuals experiencing homelessness by promoting pathways to housing rather than efforts that criminalize homelessness. These activities include robust outreach efforts, the piloting of a community court in the City of Marysville, and compassionate enforcement of ordinances that impact the health and safety of those residing in homeless encampments.

Sutter and Yuba Counties have been working to develop best practices and strategies for the compassionate enforcement of regulations to protect the health and safety of homeless persons. Yuba County worked with the legal community and local jurisdictions to determine the best approach for the resolution and closure of various homeless encampments located on private property and city-owned property around the perimeter of Marysville. Working closely with the city, the county decided to take code enforcement actions, based on the health and environmental dangers that were present on the properties where the homeless encampments existed. Code enforcement actions took place over the course of several months, and only after services for people experiencing homelessness had been established through the 14Forward program. Code and ordinance enforcement activities in Yuba and Sutter Counties do not result in the criminalization of those residing in encampments; instead, individuals receive outreach and connections to temporary shelter, service options, and support to help put them on the path to permanent housing.

The Sutter Yuba Homeless Consortium Continuum of Care has developed a comprehensive and consistent Coordinated Entry Process (CEP) for the entire geographic area of Sutter and Yuba Counties, in alignment with HUD and State of California Department of Housing and Community Development (HCD) guidelines. The primary goals of this CEP are to allocate assistance as effectively as possible and to be easily accessible to persons experiencing homelessness.

To ensure accessibility to households in need, the Coordinated Entry Process (CEP) provides access to services from multiple, convenient physical locations. Households in need may initiate a request for services in person through a designated Coordinated Entry location or by phone via the Counties' hotline phone numbers:

- Yuba Homeless Hotline: (530) 749-6811
- Sutter Homeless Hotline: (530) 822-5999

- Life Building Center, 131 F Street, Marysville
- Hands of Hope, 909 Spiva St., Yuba City Physical Coordinated Entry locations are ADA accessible and near public transportation.

The local Coordinated Entry Committee worked with social workers to develop a localized assessment tool that meets HUD requirements and to ensure that clients' needs and vulnerability are assessed in a uniform manner throughout the CoC. The tool was revised by a committee that included a public health epidemiologist, domestic violence advocate, and a hospital patient care coordinator and then reviewed by all line staff at participating agencies doing assessments to address uniformity of administration and coding and each individual program's needs. Assessors have the option of completing the assessment directly into the Homeless Management Information System (HMIS) system (which is strongly encouraged) or administering a paper version to be entered into HMIS at a later time, depending on the logistics of the agency's operation. Data collected on paper is to be entered into HMIS within three (3) business days. Entry into HMIS automatically enters the household onto the Queue.

Clients are prioritized for housing/services within the CoC, based on factors agreed upon by the community. Priority for housing and services in the Sutter Yuba CEP currently includes: (1) length of time homeless and (2) vulnerability risks: chronic illness, age, domestic violence, substance use, mental illness, and lack of income.

Case Management

Information gathered from the assessment is used to determine which level of case management intervention is best suited to end the household's homelessness. Scoring from the Assessment Tool matches households to a level of case management intervention and is reflected by the household's positioning on the Queue. Case management is offered by Sutter County Health and Human Services, Yuba County Health and Human Services, or Hands of Hope. Services are person centered and it is recognized that the initial match may not be appropriate for the household. Housing/Services: Case Management meetings are held weekly to discuss client needs and make matches to appropriate housing and service interventions. Participants include: 14Forward, HSP, The Salvation Army, Homeless 2 Housed, Casa de Esperanza, Bridges to Housing and REST.

Upon identifying a case management intervention, the case manager works closely with the household to remove housing barriers. Case managers provide eligible referrals, pulled from the queue, to the Receiving Programs for housing services. Case managers use an "all hands on deck" approach to contact clients matched to their programs.

Placement into shelters is seamless after a client is informed of an intake appointment. Shelter Case Management staff immediately begin working with clients to become "document-ready" for Rapid Re-Housing programs and Housing Navigation.

Regional cooperation has resulted in plans to build a 42-unit apartment complex in Yuba City that will provide permanent, supportive housing for adults and older adults experiencing homelessness who have serious mental disorders and adults who are at risk of requiring acute psychiatric inpatient care or residential treatment because of a mental disorder from both sides of the Feather River. This partnership includes both counties, Sutter-Yuba Behavioral Health, and the Regional Housing Authority of Sutter, Nevada, Colusa, and Yuba Counties.

One of the most significant challenges to addressing homelessness in the Bi-County region is the lack of affordable housing options for low-income and extremely low-income persons. There is also a need for more supportive services for persons experiencing chronic homelessness to attain the skills and habits required to successfully retain permanent housing. Funding for case managers or peer mentors is needed to build relationships of trust with people and help them make progress toward their goals, which should be continued once a housing situation is secured.

Question 7

[50220.8(b)(3)(H)] Specific and quantifiable **systems improvements** that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

Both Yuba and Sutter County One Stop Workforce Centers are partners in ending homelessness in Sutter and Yuba Counties. The One Stop locations provide employment and training services to individuals who are unemployed, including those experiencing homelessness, which may include pre-employment classes, on-the-job training, occupational skills training, work experience, and job seeker assistance.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

The SYHC HMIS tracks universal and program-specific data, changes to income (cash and non-cash benefits,) and living situation. All projects funded through the Continuum of Care are required to use HMIS. SYHC works to ensure that HMIS tracks data that is acquired by the HEART Team and through Coordinated Entry access points. The Coordinated Entry System uses HMIS to aggregate data about the vulnerability and needs of clients who are or may be experiencing homelessness, the housing needs and preferences of each client, and notes from each client's case conferences, ensuring the widest possible range of clients are tracked in the system, and gathering reliable information about progress toward providing housing for all residents experiencing homelessness. HMIS is a critical part of the system in place to collect the data needed for the reports required by funders.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

The Sutter Yuba CoC, Sutter County, and Yuba County have a long history of Bi-County coordination and funding alignment. Funds and services have been continually pooled in previous years. The work that has been done through collaboration of SYHC, Sutter County and Yuba County, along with Habitat for Humanity, The Salvation Army, Adventist Health + Rideout, Hands of Hope, and many others, continues to promote alignment and capacity building within the regional homeless services delivery system. For this reason, the Counties and SYHC jointly applied for HHAP 3 funding to foster the creation of a Bi-County project to reduce homelessness.

(IV) Improving homeless point-in-time counts.

The SYHC is responsible for conducting the Point in Time (PIT) count throughout Sutter and Yuba Counties. A full PIT count of both sheltered and unsheltered individuals experiencing homelessness is normally conducted every other year in January, and a sheltered only count is conducted annually. Due to the COVID-19 pandemic, the most recent full sheltered and unsheltered PIT count was conducted in 2019. At this time, it is anticipated that a full PIT will be completed in January 2023. Persons with lived experience of homelessness attending two workshops held as a part of the outreach for this plan indicated that for a count to be successful, census takers need to walk through the riverbottoms, parks, around the Walmart, near the Casino and along 14th street in Marysville. They noted that it would help if sites could be set up to distribute food and hygiene items on a regular basis. This would bring people in for the count.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

The SYHC has developed a comprehensive and consistent Coordinated Entry system (CE) for the entire geographic area of Sutter and Yuba Counties, in alignment with HUD and State of California Department of Housing and Community Development (HCD) guidelines. The primary goals of CE are to allocate

assistance as effectively as possible and to be easily accessible to persons experiencing homelessness.

Question 8

***Responses to these questions are for informational purposes only.**

What **information, guidance, technical assistance, training, and/or alignment of resources and programs** should Cal ICH and other State Agencies prioritize to support jurisdictions in progressing towards their Outcome Goals, Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness, and/or would otherwise help strengthen local partnerships, coordination, planning, and progress toward preventing and ending homelessness?

Information, Guidance, and Technical Assistance

Facilitation of planning processes and collaborative approaches among cross-agency and community-level partners

Technical assistance related to goal setting (generally)

Technical assistance related to goal setting in underserved/disproportionately impacted populations

Technical assistance related to achieving outcome goals

Technical assistance on implementing performance-based contracting

Trainings on topics of equity

Alignment of Resources and Programs

In the space below, please describe what Cal ICH and other State Agencies should prioritize related to alignment of resources and programs, strengthening partnerships and collaborations, or any other ways that State can support communities' progress:

Untitled

N/A

Part IV. Funding Plan Strategic Intent Narrative

Question 1

Eligible Use 1

Eligible Use Category Intended to be Supported with HHAP-4

10. Administrative (up to 7%)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Administration of grant - fiscal and annual reporting

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Admin costs to administer grant and monitor sub-grantees.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

This allocation was informed by the strategic plan we developed in HHAP Round 3.

Eligible Use 2

Eligible Use Category Intended to be Supported with HHAP-4

3. Street outreach

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

19.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

10.00%

Activities to be Supported with HHAP-4

Outreach activities for unaccompanied youth and/or parenting youth
Coordinated Entry outreach/case management and referrals

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

This funding will be used to address the homeless youth population, as well as address unsheltered homeless through access to coordinated entry through street outreach.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

This allocation was informed by the strategic plan we developed in HHAP Round 3.

Eligible Use 3

Eligible Use Category Intended to be Supported with HHAP-4

8. Interim sheltering (new and existing)

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

1.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Clinically Enhanced Emergency Shelter Development

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

This funding will serve persons with high-level needs, with the goal of lowering the number of persons return to homelessness after accessing shelter.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

This allocation was informed by the strategic plan we developed in HHAP Round 3.

Table 7. Demonstrated Need

of available shelter beds

654

of people experiencing unsheltered homelessness in the homeless point-in-time count

839

Shelter vacancy rate (%) in the summer months

50.00%

Shelter vacancy rate (%) in the winter months

67.00%

% of exits from emergency shelters to permanent housing solutions

29.00%

Describe plan to connect residents to permanent housing.

Please note that many of the emergency shelter beds are vouchered beds through Yuba County CalWORKS and HSP, with the target population being households with at least one adult and one child. The Sutter-Yuba homeless response system has been extremely successful in providing diversion services to households with children, resulting in the shelter vouchers remaining unused. Residents who are ready to transition to permanent housing are connected through case management directly with permanent housing providers. Residents may be referred to one of the current permanent housing locations including Harmony Village located in Yuba City, Prosperity Village located in Marysville, and New Haven in Yuba City. Partners in this project include Regional Housing Authority, Habitat for Humanity, Salvation Army, Sutter County, Yuba County, Bridges to Housing, Hands of Hope, and Sutter Yuba Behavioral Health.

Eligible Use 4

Eligible Use Category Intended to be Supported with HHAP-4

5. Systems support

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

1.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

HMIS System Costs

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Funding will be used to strengthening the data quality of the Homeless Management Information System, improving data quality.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

This allocation was informed by the strategic plan we developed in HHAP Round 3.

Eligible Use 5

Eligible Use Category Intended to be Supported with HHAP-4

7. Prevention and diversion

Approximate % of TOTAL HHAP-4 ALLOCATION to be sed on this Eligible Use(%)

7.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Rental Assistance, Housing Deposits, Housing Stabilization Services

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Funding will help lessen the gap in prevention services by providing additional rental assistance and stabilization services, reducing the number of returns to homelessness and returns to homelessness.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

This allocation was informed by the strategic plan we developed in HHAP Round 3.

Eligible Use 6

Eligible Use Category Intended to be Supported with HHAP-4

1. Rapid rehousing

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

15.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Rental Assistance, Housing Deposits, Housing Stabilization Services

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

This funding will be used to increase the number of individuals exiting to permanent housing

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

This allocation was informed by the strategic plan we developed in HHAP Round 3.

Eligible Use 7

Eligible Use Category Intended to be Supported with HHAP-4

2. Operating subsidies

Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use(%)

50.00%

Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)

0.00%

Activities to be Supported with HHAP-4

Sutter County Emergency Shelter Operating Support

PSH Operating Support

Other Emergency Shelter Operating Support and Day Center Support

How is this a strategic use of HHAP-4 resources that will address needs and gaps within the homelessness response system?

Funding to support ongoing operating costs for the Emergency Shelter in Sutter County. This will help accommodate the ongoing number of unsheltered persons. Funding will also support the operation of affordable housing and permanent supporting housing programs that are newly developed.

How were these decisions to invest HHAP-4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?

This allocation was informed by the strategic plan we developed in HHAP Round 3.

Question 2

Please describe how the planned investments of HHAP-4 resources and implementation of the activities to be supported will:

Help drive progress toward achievement of the Outcome Goals and Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness (as identified in Part II above):

It has been identified that chronically homeless, multi-racial youth, and Black/African American individuals are disproportionately impacted by homelessness. Special outreach and the increase of supportive services will help address this.

Help address racial inequities and other inequities in the jurisdiction's homelessness response system:

Data shows that additional support is needed for Black/African Americans, Asian, and Multi-racial households. Outreach and housing support services will help in addressing these racial inequities

Be aligned with health and behavioral health care strategies and resources, including resources of local Medi-Cal managed care plans:

CA-524 works closely with the region's behavioral health system, as well as the local hospitals. Close partnerships ensure that individuals experiencing homelessness have access to all available resources, including Medi-Cal managed care plans.

Support increased exits to permanent housing among people experiencing homelessness:

Funding will be used for the operation of Permanent Supportive Housing and Rapid Rehousing programs. This will support the homeless response system in moving individuals from homelessness to housing.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	1074	2021 PIT Count
# of People Who are Sheltered (ES, TH, SH)	235	2021 PIT Count
# of People Who are Unsheltered	839	2021 PIT Count
Household Composition		
# of Households without Children	552	2021 PIT Count
# of Households with At Least 1 Adult & 1 Child	141	2021 PIT Count
# of Households with Only Children	0	2021 PIT Count
Sub Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	302	2021 PIT Count
# of Adults Who are Experiencing Significant Mental Illness	84	2021 PIT Count
# of Adults Who are Experiencing Substance Abuse Disorders	21	2021 PIT Count
# of Adults Who are Veterans	50	2021 PIT Count
# of Adults with HIV/AIDS	5	2021 PIT Count
# of Adults Who are Survivors of Domestic Violence	241	2021 PIT Count
# of Unaccompanied Youth (under 25)	16	2021 PIT Count
# of Parenting Youth (under 25)	30	2021 PIT Count
# of People Who are Children of Parenting Youth	37	2021 PIT Count
Gender Demographics		

# of Women/Girls	530	2021 PIT Count
# of Men/Boys	542	2021 PIT Count
# of People Who are Transgender	2	2021 PIT Count
# of People Who are Gender Non-Conforming	0	2021 PIT Count
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	218	2021 PIT Count
# of People Who are Non-Hispanic/Non-Latino	856	2021 PIT Count
# of People Who are Black or African American	98	2021 PIT Count
# of People Who are Asian	8	2021 PIT Count
# of People Who are American Indian or Alaska Native	56	2021 PIT Count
# of People Who are Native Hawaiian or Other Pacific Islander	2	2021 PIT Count
# of People Who are White	653	2021 PIT Count
# of People Who are Multiple Races	257	2021 PIT Count

**If data is not available, please input N/A in the cell and explain why the data is not available below:*

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	97	370	1	631	Activity Not Conducted	42	343		HUD APR 10/1/2020-9/30/2021
# of Households with At Least 1 Adult & 1 Child	0	165	14	151	Activity Not Conducted	23	8		HUD APR 10/1/2020-9/30/2021
# of Households with Only Children	0	0	0	0	Activity Not Conducted	0	0		HUD APR 10/1/2020-9/30/2021
Sub Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	42	216	0	311	Activity Not Conducted	2	212		HUD APR 10/1/2020-9/30/2021
# of Adults Who are Experiencing Significant Mental Illness	44	136	5	71	Activity Not Conducted	7	126		HUD APR 10/1/2020-9/30/2021
# of Adults Who are Experiencing Substance Abuse Disorders	24	90	1	48	Activity Not Conducted	0	113		HUD APR 10/1/2020-9/30/2021
# of Adults Who are Veterans	16	55	0	51	Activity Not Conducted	16	34		HUD APR 10/1/2020-9/30/2021
# of Adults with HIV/AIDS	0	2	0	0	Activity Not Conducted	0	1		HUD APR 10/1/2020-9/30/2021
# of Adults Who are Survivors of Domestic Violence	28	34	8	253	Activity Not Conducted	15	97		HUD APR 10/1/2020-9/30/2021
# of Unaccompanied Youth (under 25)	0	47	3	65	Activity Not Conducted	5	7		HUD APR 10/1/2020-9/30/2021
# of Parenting Youth (under 25)	0	33	3	30	Activity Not Conducted	2	0		HUD APR 10/1/2020-9/30/2021
# of People Who are Children of Parenting Youth	0	39	0	0	Activity Not Conducted	0	0		STELLA Data - 10/1/2020-9/30/2021
Gender Demographics									
# of Women/Girls	50	556	32	621	Activity Not Conducted	73	158		HUD APR - 10/1/2020-9/30/2021
# of Men/Boys	49	460	21	572	Activity Not Conducted	67	233		HUD APR - 10/1/2020-9/30/2021
# of People Who are Transgender	1	2	0	6	Activity Not Conducted	0	3		HUD APR - 10/1/2020-9/30/2021
# of People Who are Gender Non-Conforming	0	1	9	1	Activity Not Conducted	0	1		STELLA Data and HUD APR - 10/1/2020-9/30/2021
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	11	249	11	258	Activity Not Conducted	37	35		HUD APR - 10/1/2020-9/30/2021
# of People Who are Non-Hispanic/Non-Latino	89	770	42	934	Activity Not Conducted	107	359		HUD APR - 10/1/2020-9/30/2021
# of People Who are Black or African American	10	103	2	85	Activity Not Conducted	14	27		HUD APR - 10/1/2020-9/30/2021
# of People Who are Asian	3	17	0	19	Activity Not Conducted	10	6		HUD APR - 10/1/2020-9/30/2021
# of People Who are American Indian or Alaska Native	7	37	6	49	Activity Not Conducted	2	19		HUD APR - 10/1/2020-9/30/2021
# of People Who are Native Hawaiian or Other Pacific Islander	0	3	2	5	Activity Not Conducted	1	1		HUD APR - 10/1/2020-9/30/2021
# of People Who are White	68	567	30	751	Activity Not Conducted	82	294		HUD APR - 10/1/2020-9/30/2021
# of People Who are Multiple Races	12	291	13	285	Activity Not Conducted	31	46		HUD APR - 10/1/2020-9/30/2021

*If data is not available, please input N/A in the cell and explain why the data is not available below:

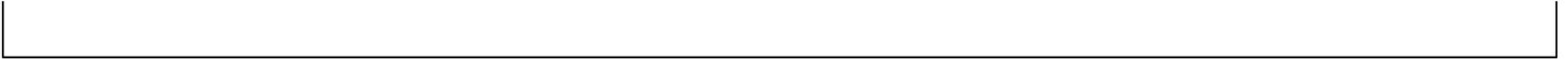


Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	# of Vouchers <i>(if applicable)</i>	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please select the appropriate population[s])</i>	
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 465,939.00	n/a	State Agency	Systems Support Activities	Rental Assistance/Rapid Rehousing	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance	
	FY 2021-2022	\$ 1,187,856.46	n/a		Administrative Activities	Outreach and Engagement		Delivery of permanent housing and innovative solutions
	FY 2021-2022	\$ 467,090.00			Homeless Housing/Congregate/Non-Congregate Shelter			
	FY 2024-2025	\$ 213,528.00			Diversion and Homelessness Prevention			
Other (enter funding source under dotted line)	FY 2021-2022	\$ 192,854.34		State Agency	Systems Support Activities		ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> People Exp Chronic <input checked="" type="checkbox"/> People Exp Severe <input checked="" type="checkbox"/> People Exp Substance	
	FY 2022-2023	\$ 166,109.01			Rental Assistance/Rapid Rehousing			Rapid rehousing, coordinated entry operations, and supportive services to those experiencing homelessness.
	FY 2021-2022	\$ 79,333.00			Homeless Housing/Congregate/Non-Congregate Shelter			
Community Services Block Grant		\$ -						
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	\$ 292,139.00		State Agency	Systems Support Activities	Outreach and Engagement	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> People Exp Chronic <input checked="" type="checkbox"/> People Exp Severe <input checked="" type="checkbox"/> People Exp Substance	
	FY 2022-2023	\$ 262,966.00			Administrative Activities	Permanent supportive and Rapid Rehousing		Yuba County and Sutter County HHS funding was used to assist those likely eligible for disability benefits by providing advocacy for disability benefits as well as support to obtain and retain permanent housing.
		\$ 292,139.00			Rental Assistance/Rapid Rehousing			
		\$ -			Diversion and Homelessness Prevention			
Other (enter funding source under dotted line)	FY 2022-2023	\$ 445,000.00		State Agency	Systems Support Activities		ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> People Exp Chronic <input checked="" type="checkbox"/> People Exp Severe <input checked="" type="checkbox"/> People Exp Substance	
	FY 2023-2024	\$ 30,000.00			Administrative Activities			Yuba County HHS Coordination of health, behavioral health and social services, in a patient-centered manner with the goal of improved beneficiary health and wellbeing through more efficient and effective use of resources.
		\$ -			Diversion and Homelessness Prevention			
Whole Person Care		\$ -			Outreach and Engagement			
Other (enter funding source under dotted line)	FY 2022-2023	\$ 250,000.00		Local Agency	Administrative Activities		ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> People Exp Chronic <input checked="" type="checkbox"/> People Exp Severe <input checked="" type="checkbox"/> People Exp Substance	
		\$ -			Diversion and Homelessness Prevention			The Prevention and Diversion Program is designed to assist individuals and families in the Yuba and Sutter area that are at risk of being evicted from their current housing.
		\$ -						
		\$ -						

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Goal Statement:

By the end of the performance period, HDIS data for CA-524 will show 2025 total people accessing services who are experiencing homelessness annually, representing 63 fewer people and a 3% decrease from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, and only update the fields in [brackets].*

Goal Narrative:

Due to the limited availability of affordable housing through RRH and PSH, many individuals remain unsheltered or sheltered in emergency shelter/transitional housing. As permanent housing is being developed, we anticipate housing chronically homeless individuals first. As individuals are housed, we anticipate individuals entering into or returning to homelessness. It is the goal of the SYHC to have the Coordinated Entry locations operate 24 hours a day by 2024. This will allow easier access to services.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people accessing services who are experiencing homelessness
2088	63	3	2025

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

According to the baseline data, 9% of the population experiencing homelessness are Black/African American. This is high considering 62% of the population are White and 20% are of unknown race. An additional population that is impacted are those that have been identified as chronically homeless (28% according to the 2021 PIT Count).

Describe the trackable data goal(s) related to this Outcome Goal:

Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

Decrease the number of chronically homeless individuals by 5%
Reduce the number of Black/African American individuals needing access to services by 50%.

These goals will be tracked through the annual PIT Count, LSA data, and Coordinated Entry Data.

Outcome Goal #1b. Reducing the number of persons experiencing homelessness on a daily basis.

Goal Statement:

By the end of the performance period, data for the CA-524 will show 755 total people experiencing unsheltered homelessness daily, representing 84 fewer people and a 10% reduction from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The SYHC has a goal of 10% decrease in the number of people experiencing unsheltered homelessness. The region is currently developing permanent supportive housing and is planning on creating clinically enhanced emergency shelter. A large percentage of the unsheltered homeless population is chronically homeless. It is the goal of the SYHC to help move those with the highest vulnerabilities into PSH and ES or TH.

Outcome Goals July 1, 2022 - June 30, 2025

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Change in # of People	Change as % of Baseline	Target Daily Estimate of # of people experiencing unsheltered homelessness
839	84	10	755
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
According to the 2021 PIT Count, 24% of the unsheltered population are multi-racial, and 10% of the unsheltered population are Black/African American. This is disproportionate to the total population in Sutter and Yuba Counties (12% and 3% respectively according to the HUD CoC Analysis tool). The PIT count also shows that 28% of the unsheltered population are chronically homeless.		Reduce the number of Black/African American individuals experiencing unsheltered homelessness by 50% Reduce the number of multi-racial individuals experiencing unsheltered homelessness by 25% Reduce the number of chronically homeless individuals experiencing unsheltered homelessness by 15% This will be done through assisting individuals access emergency shelter, rapid rehousing,	

Outcome Goal #2. Reducing the number of persons who become newly homeless.

Goal Statement:
By the end of the performance period, HDIS data for the **CA-524** will show **1194** total people become newly homeless each year, representing **211 fewer** people and a **15% reduction** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
Many individuals who became homeless for the first time were the result of not only the pandemic, but also emergencies such as the Camp Fire in Paradise, CA. Many individuals lost their homes and employment, needing to relocate to other regions. Data from this timeframe resulted in a large number of individuals becoming homeless for the first time. It is the goal of SYHC to reduce the number of first time homeless by 15%. Homeless Prevention funds will be the primary activity to support in this reduction of first time homeless.

Baseline Data: Annual Estimate of # of people who become newly homeless each year	Outcome Goals July 1, 2022 - June 30, 2025		
	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people who become newly homeless each year
1405	211	15%	1194

Describe Your Related Goals for	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
According to the baseline data, 9% of the first-time homeless individuals are Black/African American. This is a large percentage considering 62% of first time homeless are White and 20% are of unknown race.	Reduce the number of Black/African American individuals experiencing first-time homelessness to 5% Data will be tracked through HMIS.

Outcome Goal #3. Increasing the number of people exiting homelessness into permanent housing.

Goal Statement:

By the end of the performance period, HDIS data for the **CA-514** will show **706** total people exiting homelessness into permanent housing annually, representing **141 more** people and a **25% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

The Sutter Yuba region is currently developing more affordable housing. It is anticipated that 141 PH beds will be added to the region, increasing the number of exits to permanent housing by 25%

Baseline Data:		Outcome Goals July 1, 2022 - June 30, 2025		
Annual Estimate of # of people exiting homelessness into permanent housing		Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people exiting homelessness into permanent housing
565		141	25%	706
Describe Your Related Goals for				
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:			Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>	
According to HDIS data, 10% of the exits are Black/African American			Increase the number of Black/African Americans exiting to permanent housing by 10%	

Outcome Goal #4. Reducing the length of time persons remain homeless.**Goal Statement:**

By the end of the performance period, HDIS data for the **CA-524** will show **90** days as the average length of time that persons are enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs annually, representing **31 fewer days** and a **25% reduction** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

As more affordable housing is developed, accompanied by additional flexible rapid rehousing funding, it is anticipated that the average length of time an individual remains homeless decreases from 121 days to 90 days.

Baseline Data:		Outcome Goals July 1, 2022 - June 30, 2025		
Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs		Change in # of Number of Days	Change as % of Baseline	Target Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs
121		31	26%	90

Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
Baseline Data shows that Asian/Asian American individuals remain homeless 191 days, much longer than any other race.	Reduce the number of days Asian/Asian American individuals to 90 days. This will be done through increased outreach to this population, encouraging access to rapid rehousing or diversion services.

Outcome Goal #5. Reducing the number of persons who return to homelessness within two years after exiting homelessness to permanent housing.

Goal Statement:
By the end of the performance period, HDIS data for the **CA-524** will show **4%** of people return to homelessness within 2 years after having exited homelessness to permanent housing, representing **2% fewer** people and a **33% reduction** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:
The Sutter-Yuba region is already successful in reducing recidivism. However, we continue to strive to see the return rate get to 0%. As more homeless prevention funds are available, the SYHC can provide prevention and diversion services to ensure individuals do not re-enter into homelessness. With HHAP funding, the SYHC has a goal to reduce the percentage of

Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025		
% of people who return to homelessness within 2 years after having exited homelessness to permanent housing	Change in % of People	Change as % of Baseline	Target % of people who return to homelessness within 2 years after having
6%	-2%	33%	4%

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal: <i>Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.</i>
According to baseline data, individuals who are multiracial have a 20% return to homelessness, followed by Asian/Asian Americans at 14%.	Reduce the number of multiracial and Asian/Asian American individuals returning to homelessness after 2 years by 50%

Outcome Goal #6. Increasing successful placements from street outreach.

Goal Statement:

By the end of the performance period, HDIS data for the **CA-524** will show **300** total people served in street outreach projects exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations annually, representing **291** people and a **3233% increase** from the baseline.

**Please be sure to copy and paste the goal statement from this application template to Cognito, only updating the fields in [brackets].*

Goal Narrative:

Street outreach programs have recently cleaned up HMIS data, accurately exiting individuals from their programs. With this data quality improvement, we anticipate seeing a 3333% increase in the number of exits from SO to ES/TH/PH destinations.

Baseline Data:	Outcome Goals July 1, 2022 - June 30, 2025		
Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent	Change in # of People	Change as % of Baseline	Target Annual Estimate of # of people served in street outreach projects who exit
9	291	3233%	300

Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:

Race and Ethnicity data for this measure is unavailable through the baseline data provided. However, the HUD CoC Analysis tool shows multi-racial youth experiencing homelessness at a higher rate than average. 36% of the homeless youth are unsheltered, while 85% of multi-racial youth are unsheltered. The Analysis tool also indicates that Black/African American adults represent 9% of persons experiencing homelessness, but 17% of persons experiencing unsheltered homelessness.

Describe the trackable data goal(s) related to this Outcome Goal:

Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.

50% of unsheltered multi-racial youth exit street outreach to ES, TH, or PH
50% of unsheltered Black/African American adults exit street outreach to ES, TH, or PH

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
Increasing investments into, or otherwise scaling up, specific interventions or program types	
Description	
<p>1.1 Limit first-time homelessness by decreasing evictions: Integrate Prevention/Diversion into the Coordinated Entry System. Target prevention assistance to those most at risk of homelessness. Implement best practices in prevention/diversion programs. Create connections with landlords to encourage alternatives to evictions. Educate at-risk residents of rights and resources available.</p> <p>1.2 Prevent returns to homelessness: Provide wraparound support with every housing placement. Increase and improve access to behavioral health/substance use treatment and services. Develop mechanism to increase income and reduce expenses for households.</p>	
Timeframe	
June 30, 2022 - July 1, 2026	
Entities with Lead Responsibilities	
Sutter Yuba Homeless Consortium, County of Yuba, County of Sutter	
Measurable Targets	
<p>1.1. Fully integrate Prevention/Diversion into the Coordinated Entry System by June 2023.</p> <p>1.2 Stabilize the increasing number of people who return to homelessness within 12 months of exiting to permanent housing by June 30, 2024.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Strengthening the quality or performance of housing and/or services programs	
Description	

2.1 Improve permanent housing interventions for people exiting homelessness: expand capacity to provide support services to prevent returns to homelessness by people who have exited from homelessness to permanent housing. Provide direct tenancy support services and/or training for providers to support clients with housing navigation and completing applications and housing retention services. Services will include crisis intervention, health and safety visits, Independent living skills development, unit habitability inspections, and resolving disputes with landlords.

2.2. Improve temporary housing interventions for people at risk of homelessness: Expand capacity to help people who are at-risk of homelessness achieve stability in housing. This can include training to implement CoC standards for homeless prevention, conflict resolution training, and flexible funding to address urgent needs. 2.3 Expand Coordinated Entry Capacity: Expand the hours of operation

Timeframe

June 30, 2022 - July 1, 2026

Entities with Lead Responsibilities

Sutter Yuba Homeless Consortium, County of Yuba, County of Sutter

Measurable Targets

2.1 Increase the number of people exiting to permanent housing receiving support services by 10% by 2024. Increase the number of clients utilizing direct tenancy support services by 20% by 2024.

2.2 Increase the number of at-risk individuals receiving temporary housing interventions by 5%. 2.3 Expand the hours that Coordinated Entry operates to 24

Strategy

Expanding and strengthening partnerships with people with lived expertise

Description

Performance Measure to be Impacted

(Check all that apply)

3.1 Expand and improve outreach efforts: outreach to persons precariously housed, at risk of homelessness or experiencing homelessness. Engage persons with lived experience of homelessness in developing outreach strategies. Target the hardest to reach population.

3.2 Build local community engagement: engage community members interested in reducing the effects of homelessness expand visible campaigns through social media, radio and other platforms. Expand opportunities for the local population to be involved in addressing homelessness.

Timeframe

June 30, 2022 - July 1, 2026

Entities with Lead Responsibilities

Sutter yuba homeless Consortium, County of Yuba, County of Sutter

Measurable Targets

3.1 Increase the number of persons placed in shelter beds from street outreach by 10% by 2024.

3.2 Conduct at least 3 community events to inform and engage the community by 2024. Create/support 4 community led groups and/or projects that assist in the resolution of homelessness by 2024

Strategy	Performance measure to be impacted (Check all that apply)
Description	
Timeframe	
Entities with Lead Responsibilities	

Measurable Targets	

Strategy	Performance measure to be impacted <i>(Check all that apply)</i>
Description	
Timeframe	
Entities with Lead Responsibilities	
Measurable Targets	

Strategy	Performance measure to be impacted <i>(Check all that apply)</i>
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Description	
Timeframe	
Entities with Lead Responsibilities	
Measurable Targets	

Table 6. Funding Plan Strategic Intent

Eligible Use Category Intended to be Supported with HHAP-4	Approximate % of TOTAL HHAP-4 ALLOCATION to be used on this Eligible Use (%)	Approximate % of TOTAL HHAP-4 ALLOCATION to be used under this Eligible Use as part of the Youth Set Aside? (%)	Activities to be Supported with HHAP 4	How is this a strategic use of HHAP 4 resources that will address needs and gaps within the homelessness response system?	How were these decisions to invest HHAP 4 into these activities informed by the planned uses of other state, local, and/or federal funding sources (as documented in the Landscape Analysis in Part I)?
10. Administrative (up to 7%)	\$ 135,931.15		Administration of grant - fiscal and annual reporting	Admin costs to administer grant and monitor sub-grantees.	This allocation was informed by the strategic plan we developed in HHAP Round 3.
3. Street outreach	\$ 368,955.98	10%	Outreach activities for unaccompanied youth and/or parenting youth Coordinated Entry outreach/case management and referrals	This funding will be used to address the homeless youth population, as well as address unsheltered homeless through access to coordinated entry through street outreach.	This allocation was informed by the strategic plan we developed in HHAP Round 3.
8. Interim sheltering (new and existing)	\$ 19,418.74		Clinically Enhanced Emergency Shelter Development	This funding will serve persons with high-level needs, with the goal of lowering the number of persons return to homelessness after accessing shelter.	This allocation was informed by the strategic plan we developed in HHAP Round 3.
5. Systems support	\$ 19,418.74		HMS System Costs	Funding will be used to strengthening the data quality of the Homeless Management Information System, improving data quality	This allocation was informed by the strategic plan we developed in HHAP Round 3.
7. Prevention and diversion	\$ 135,931.15		Rental Assistance, Housing Deposits, Housing Stabilization Services	Funding will help lessen the gap in prevention services by providing additional rental assistance and stabilization services, reducing the number of returns to homelessness and returns to homelessness.	This allocation was informed by the strategic plan we developed in HHAP Round 3.
1. Rapid rehousing	\$ 291,281.04		Rental Assistance, Housing Deposits, Housing Stabilization Services	This funding will be used to increase the number of individuals exiting to permanent housing.	This allocation was informed by the strategic plan we developed in HHAP Round 3.
2. Operating subsidies	\$ 970,936.79		Sutter County Emergency Shelter Operating Support PSH Operating Support	Funding to support ongoing operating costs for the Emergency Shelter in Sutter County. This will help accommodate the ongoing number of unsheltered persons. Funding will also support the operation of affordable housing and permanent supporting housing programs that are newly developed.	This allocation was informed by the strategic plan we developed in HHAP Round 3.
Total:	\$ 1,941,873.57	10%			

Table 7. Demonstrated Need

Complete ONLY if you selected Interim Housing/Congregate/Non-Congregate Shelter as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	654
# of people experiencing unsheltered homelessness in the homeless point-in-time count	839
Shelter vacancy rate (%) in the summer months	50%
Shelter vacancy rate (%) in the winter months	67%
% of exits from emergency shelters to permanent housing solutions	29%
Describe plan to connect residents to permanent housing.	
<p>The shelter vacancy rate number was taken from our 2021 HIC. Due to reporting difficulties, the recorded bed vacancy number is much higher than the actual vacancy rates. When the report was made in 2021, all partner agencies still operated under Covid protocol with reduced maximum bed capacity. Additionally, one of our partner agencies reported a large number of vacant project-specific beds which could not be filled and remain in Covid Compliance. In discussion with our interim housing partners, we believe the true levels of vacancy are closer to historical levels (10% in summer months and 5% in winter months.)</p>	